# Anoka County, Minnesota - 2011 Annual Report

CUSIP #: 036213 Gen Dated Date Mat. Date Amount	neral Obligation Issue name
11/1/2002 2/1/2013 \$10,500,000	General Obligation Public Safety Radio System Bonds, Series 2002D
3/30/2005 2/1/2023 \$7,500,000	Ice Arena Revenue Refunding Bonds, Series 2005A (Anoka County, Minnesota GO)
6/28/2005 2/1/2017 \$1,600,000	General Obligation Refunding Bonds, Series 2005E - Juvenile Detention Facility Refunding
2/15/2006 2/1/2033 \$3,385,000	General Obligation Airport Improvement Bonds (AMT), Series 2006C
2/15/2006 2/1/2016 \$4,285,000 9/28/2006 2/1/2022 \$7,030,000	General Obligation Capital Improvement Bonds, Series 2006A General Obligation Capital Improvement Bonds, Series 2006D
	General Obligation Capital Improvement Bonds, Series 2007A
2/15/2007 2/1/2017 \$3,245,000	General Obligation Library Bonds, Series 2007B
7/16/2007 2/1/2029 \$12,255,000	General Obligation Capital Improvement Bonds, Series 2007D
7/17/2008 2/1/2030 \$13,195,000	General Obligation Capital Improvement Plan Bonds, Series 2008C
2/28/2008 2/1/2028 \$16,505,000	General Obligation Capital Improvement Bonds, Series 2008A
7/17/2008 2/1/2014 \$3,745,000	General Obligation Capital Notes, Series 2008B
	General Obligation Airport Improvement Bonds, Series 2008D General Obligation Capital Improvement Bonds, Series 2009A
	General Obligation Capital Improvement Plan Bonds, Series 2009C
	General Obligation Capital Notes, Series 2009B
9/22/2009 2/1/2021 \$20,000,000	Taxable General Obligation OPEB Bonds, Series 2009D
12/9/2009 8/1/2014 \$740,000	General Obligation Capital Notes, Series 2009E
	General Obligation Bonds, Series 2009F
	General Obligation Recreational Facility Refunding Bonds, Series 2009G General Obligation Bonds, Series 2010B
	General Obligation Capital Notes, Series 2010A
9/29/2011 2/1/2027 \$8,975,000	General Obligation Bonds, Series 2011A
2/23/2012 2/1/2018 \$4,320,000	General Obligation Refunding Bonds, Series 2012B
2/23/2012 2/1/2027 \$13,880,000	General Obligation Capital Improvement Plan Bonds, Series 2012A
CUSIP #: 036217 Certificates of	Participation
Dated Date Mat. Date Amount	Issue name
	Refunding Certificates of Participation, Series 2003 (ACCAP Project))  Tayoble Definition Certificates of Participation Series 2010 (ACCAP Project)
	Taxable Refunding Certificates of Participation, Series 2010 (ACCAP Project) Certificates of Participation, Series 2007G - Metro Mosquito Control District
CUSIP #: 03622A Anoka County Dated Date Mat. Date Amount	Housing and Redevelopment Authority, Minnesota Issue name
4/22/2004 2/1/2034 \$10,380,000	Housing Development Bonds, Series 2004A (Anoka County, Minnesota GO)
	Housing Development Refunding Bonds, Series 2009A
10/27/2011 2/1/2036 \$8,920,000	HRA - Housing Development Refunding Bonds, Series 2011A (Anoka County, Minnesota GO)
	Housing and Redevelopment Authority, Minnesota – Ice Arena Lease Revenue
Dated Date Mat. Date Amount	Issue name
	Ice Arena Lease Revenue Bonds, Series 2006A
CUSIP #: 036269 Anoka County Dated Date Mat. Date Amount	Regional Railroad Authority, Minnesota Issue name
	Anoka County Regional Railroad Authority - Limited Tax Bonds, Series 2007A

The County's December 31, 2011 Comprehensive Annual Financial Report contains County Property Values, County Indebtedness, County Tax Rates, Levies and Collections, population trend, and labor force as required for Continuing Disclosure filing. Attached is the County's 2011 Comprehensive Annual Financial Report (includes the Housing and Redevelopment Authority financials and the Anoka County Regional Railroad Authority financials) year ended December 31, 2011 and Anoka County Community Action Program, Inc., 2011 Annual Report.



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# ANOKA COUNTY

# Comprehensive Annual Financial Report

Year Ended December 31, 2011

# ANOKA COUNTY



# **COUNTY OF ANOKA**

### FINANCE AND CENTRAL SERVICES DIVISION

GOVERNMENT CENTER - 2100 3rd AVENUE - ANOKA, MN 55303

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Accounting and Budget

Facilities Management

Central Services

Financial Management

Telemanagement

Information Technology

### COMPREHENSIVE ANNUAL FINANCIAL REPORT

OF

### ANOKA COUNTY, MINNESOTA

PREPARED BY

THE
FINANCE AND CENTRAL SERVICES DIVISION OF ANOKA COUNTY
CEVIN PETERSEN, DIVISION MANAGER

YEAR ENDED DECEMBER 31, 2011 Issued June 2012

**Affirmative Action / Equal Opportunity Employer** 

### To the Honorable Board of County Commissioners:

I herewith submit to you a full and accurate statement of revenues and expenditures for the year 2011, together with an accurate statement of financial position of the county on December 31, 2011, including debts and liabilities, and the assets to discharge the same.

Respectfully submitted,

Jerry Soma

**County Administrator** 

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED DECEMBER 31, 2011

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# **INTRODUCTORY SECTION**



# COUNTY OF ANOKA

### FINANCE AND CENTRAL SERVICES DIVISION

GOVERNMENT CENTER • 2100 3<sup>rd</sup> AVENUE • ANOKA, MN 55303

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Accounting and Budget Facilities Management Central Services

Financial Management Telemanagement Information Technology

June 22, 2012

The Citizens of Anoka County
The Honorable Chair and Commissioners
Anoka County Board of Commissioners
Anoka County Government Center
2100 Third Avenue
Anoka, Minnesota 55303

Ladies and Gentlemen:

The Comprehensive Annual Financial Report of Anoka County is herewith submitted for the fiscal year ended December 31, 2011. This report has been produced in compliance with Governmental Accounting Standards Board, Statement No. 34. The County's Finance and Central Services Division prepared this report in conformity with generally accepted accounting principles (GAAP). The responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the County. We believe the data, as presented, is accurate in all material respects; that it is presented in a manner designed to fairly set forth the financial position and results of operations of the County as measured by the financial activity of its various funds; and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial affairs have been included.

Copies of this report will be sent to elected officials, County management, bond rating agencies, financial institutions, and others who have expressed an interest in Anoka County's financial affairs. The report is also available on the Anoka County web site at www.anokacounty.us.

### **GOVERNMENTAL ORGANIZATION AND SERVICES**

The Anoka County Board of Commissioners consists of seven commissioners elected from the seven districts in the County. All commissioners serve overlapping four-year terms of office. Each member of the County Board serves on various committees. The major committees are Management, Public Works, Finance and Capital Improvements, Public Safety, Information Technology, Human Services, Parks and Recreation, Intergovernmental and Community Relations, and Waste Management and Energy.

The Board appoints the County Administrator who is the chief administrative officer of the County. Duties include responsibility for the administration of Board policy and for the management of the various County divisions and departments.

The County's functions and employees are divided among statutory offices, five divisions and several departments. During 2011, the elected County Attorney and County Sheriff managed their respective statutory offices. The division managers and remaining department heads and other County officials (such as Medical Examiner) are appointed by the County Board, with the exception of the Cooperative Extension Agent, who is appointed by the University of Minnesota.

The County provides a full range of services contemplated by statute. This includes public safety, recreation, public works, health services, cultural, human services, vital statistics, and tax assessment and collection.

### THE FINANCIAL REPORTING ENTITY

This report includes Anoka County and its component units, the Anoka County Regional Railroad Authority and the Anoka County Housing and Redevelopment Authority. The criteria used in determining the financial reporting entity are consistent with Statement No. 14 of the Governmental Accounting Standards Board, "The Financial Reporting Entity."

### FINANCIAL MANAGEMENT

Anoka County's strong financial position continues to offer the people of the County very positive financial benefits. Several initiatives, which are designed to maintain or enhance the County's strong financial position, include:

- Investing funds not immediately needed for expenditures to maximize non-tax revenue;
- 2. Using advice and recommendations from the general public to improve productivity in the delivery of County services;
- Allocating County resources to those areas that meet community needs as determined by the Board of County Commissioners; and
- 4. Closely monitoring expenditures to ensure that functions are carried out within authorized levels.

### NOTES TO THE FINANCIAL STATEMENTS

The Notes to the Financial Statements, presented in the Financial Section, are an integral part of this Comprehensive Annual Financial Report and should be read for a more complete understanding of the statements and information presented herein.

### **MANAGEMENT'S DISCUSSION AND ANALYSIS**

Generally accepted accounting principles (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. Anoka County's MD&A can be found immediately following the report of the independent auditors.

### **GENERAL INFORMATION CONCERNING THE COUNTY**

Anoka County was established May 23, 1857, and is located in the northwestern portion of the Minneapolis/Saint Paul seven-county metropolitan area. The County encompasses an area of 440 square miles (approximately 272,960 useable acres) and contains all or portions of 20 cities and 1 town. Anoka County is Minnesota's fourth most populous County. The County's 2010 U.S. Census population count of 330,884 was 11 percent greater than its 2000 count of 298,084. The 2010 U.S. Census of housing showed a 16.1 percent increase in the number of housing units in the County from 108,091 in 2000 to 125,525 in 2010.

### **MAJOR INDUSTRIES WITHIN THE COUNTY**

For more than 150 years, Anoka County has taken great care to foster its abundance of economic, cultural and natural resources. Anoka County is home to well-recognized industry leaders such as Medtronic, Federal Premium, BAE, Honeywell Flight Systems, Aveda, Onan Corporation, Pentair Technical Products, and many more.

The County's emphasis on attracting technology based companies has caused many new promising companies to locate in the area's business development centers. Three of these centers, the Minnesota Medical Enterprise Park in Coon Rapids, Pheasant Ridge Business Park, and the Development Center in Columbia Heights, have focused on attracting and assisting developing medical and high technology companies to Anoka County and providing them with access to the assistance they need to be successful. Such pioneering companies as SarTec, Infinite Campus, Parametric Technology, N.T. International, Dymedix, Comedicus, Visual Circuits, Bioenergy, Inc., and others have located in the County.

### **ANOKA COUNTY COLLABORATION & VISION**

Anoka County, Minnesota, located north of the Twin Cities metropolitan area, is comprised of 21 municipalities. Here you'll find a unique blend of urban amenities in a friendly, small town atmosphere. Despite today's challenging economic times, Anoka County continues to be a great place to live, work, play, and do business. With award-winning schools and several post-secondary educational institutions, Anoka County residents are well-educated and take pride in their work and community. The County has numerous commercial and industrial sites available for development including several hundred acres zoned industrial within the Metropolitan Urban Service Area (MUSA) 20 minutes from downtown Minneapolis and St. Paul. Major corporations like Medtronic, Aveda, BAE Systems, Pentair Technical Products, Onan Corporation, and Federal Premium have found homes in Anoka County.

Connect Anoka County, a cooperative project between Anoka County and Zayo Bandwidth, of Louisville, Colorado, has received a \$13.4 million grant from the America Recovery and Reinvestment Act (ARRA), to expand fiber broadband connectivity across the County. This project will link 145 government locations with three core rings, creating a 286-mile fiber optic backbone. This backbone will connect police, fire, city and town halls, and County buildings. This network will also provide a direct advantage to local businesses, passing through the County's key business districts and economic development areas. Construction is scheduled for completion in the fall of 2012. The countywide fiber network will be owned and operated by Zayo Bandwidth, a private company, allowing service to local businesses and secondary service providers of residential service.

Transportation is a priority in Anoka County. Infrastructure such as railroads, airports, and freeways has a significant impact on economic growth. The County is served by three interstate highways: I-35W from downtown Minneapolis, I-35E from downtown St. Paul, and I-694 connecting the north metro. Other highways serving the County are U.S. Highways 10, 169, and 610, and State Highways 65 and 47. U.S. Highway 10 provides a nonstop freeway from the city of Anoka to both downtown Minneapolis and St. Paul. U.S. Highway 610, in conjunction with State Highway 252, links I-35W to I-94.

The County's Highway Department has had great success bringing in outside revenue, leveraging \$6 million in County funds to secure more than \$32 million in federal and state highway construction dollars. So successful, in fact, that for every \$1 in County funds spent on road and bridge projects the County receives \$5.30 in state and federal funds. Main Street through Coon Rapids and Blaine will be a major benefactor, expanding to four lanes in the 2012 construction season. Part of this Main Street project serves as the first design build project for a county. Anoka County began the design build process in 2011. The project is being funded with federal highway

dollars and State of Minnesota "turnback" funds. (Turnback funds become available when a former State Aid Highway is "turned back" to the local government to maintain.)

Anoka County has taken a leadership role in the region's mass transit initiatives. Northstar, the state's first commuter rail line, became operational in November 2009. A service designed almost exclusively to take people to and from work, Northstar trains were on time 96 percent of the time and ridership continues to grow. Northstar carries passengers between Big Lake in Sherburne County and downtown Minneapolis, with stops in Elk River, Anoka, Coon Rapids, and Fridley. A new stop in Ramsey will be operational in the fall of 2012.

The Anoka County-Blaine Airport boasts a first class, fixed-based operation, hangars for corporate and private jets, and additional ramp space for jet parking. The County receives lease payments for hangars and ramp space from the facility's management organization, Key Air Executive Charter and Aircraft Management, and its tenants. In 2010, the Anoka County-Blaine Airport had 11,000 more takeoffs and landings than the previous year and an increase in general sales for the second straight year.

The development of creative partnerships has been a key component of Anoka County's success. Anoka County Sheriff's Office and Tri-County Regional Forensic Laboratory consolidates the majority of the Sheriff's Office operations, allowing officers to respond to emergencies more quickly and resulting in communication that is more efficient and streamlined. The state of the art forensic laboratory was made possible by a joint powers agreement between Anoka, Wright, and Sherburne Counties. The facility also features a unique agreement with Hamline University in St. Paul to offer practical experience and internships to students studying forensic science.

The Anoka County Midwest Medical Examiner's Office is another example of how Anoka County achieves results with innovative cooperative initiatives. The facility serves and shares costs with more than a dozen Minnesota counties and three Wisconsin counties. It incorporates the latest scientific death investigation methods and tools while compassionately helping families and survivors learn the circumstances surrounding the death of their loved one.

The National Sports Center (NSC) in Blaine boasts the largest indoor ice skating and outdoor soccer venue in the world and attracts more than four million visitors each year. The NSC is the home training center for the USA Women's Olympic Hockey team and also hosts the world's largest international soccer tournament, the Schwan's USA Cup. It is also considering a youth baseball complex in partnership with Major League baseball's Minnesota Twins.

### **FUTURE PROJECTS, CAPITAL IMPROVEMENTS FUNDING**

Several important maintenance projects and building and equipment upgrades are included in Anoka County's 2012 Capital Improvements Budget (CIB). The Government Center elevators will receive a \$600,000 renovation in addition to \$700,000 for roof replacements.

The 2012 CIB includes several highway projects totaling \$43 million: \$11 million for the final leg of CSAH 14 (Main Street) expansion; \$11.6 million for CSAH 17 (Lexington) expansion to 4 lane divided highway; \$3.8 million for CSAH 116 (Bunker Lake Blvd.) rebuild to a 4 lane divided highway; various bridge replacements (\$3 million); the completion of the highway facility expansion for \$4.7 million; \$3 million for CSAH 18 (Crosstown Blvd.) overlay program; \$2.6 million for a shared county/city signal installation and intersection improvement in the City of Lino Lakes; and \$2.2 million for the Highway Safety Improvement Program (HSIP).

Anoka County will fund seven major Information Technology projects totaling \$1.9 million in the 2012 CIB.

The Parks and Recreation Department will replace several large vehicles and equipment with a \$265,000 allocation from the 2012 CIB.

### **FACTORS AFFECTING FINANCIAL CONDITION**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Anoka County Government operates. Along with the previous discussion about major industries and future development in the County, it is important to look at the impact of changes in population, employment and market value within the County.

Over the last few years, the Anoka County Board has taken an increasing interest in the area's development and is taking on the role of a responsible partner to the communities within the County. Growth has become a consistent condition with a variety of challenges and possibilities and Anoka County is actively seeking opportunities to partner with local governments and those interested in locating and developing in the area.

The growth pattern of the County has brought other pressures to bear on the County and its communities. The influx of residents has brought a variety of demands: more houses and more people mean more services and more infrastructure. Today's Anoka County residents have high expectations of their government and its ability to provide for their needs.

A growing Anoka County citizenry, and by extension, its elected County Board members, have a keen and vested interest in transportation and public safety, assigning these two key issues their highest priorities. In an effort to provide a broader base as well as an equitable funding mechanism to support transportation infrastructure, the County Board in July of 2006 approved a County wheelage tax which will help fund County highway improvements. Additional transportation infrastructure improvements will be funded by the State and Federal Government and through issuance of County road bonds.

The other project related to high priority initiatives is the Sheriff's Office and Tri-County Regional Forensics Laboratory.

Still these critical initiatives are planned with fiscal control. Anoka County continues budget restraint, maintaining a moderate level of debt, and control over the number of County employees. The number of full-time equivalents (FTE) employed by Anoka County government per 1,000 residents has decreased by nearly 1 FTE over the last ten years.

When looking at the employment within the County, the average number of employees has remained level in the ten-year comparison. Anoka County's unemployment rate is 5.9 percent for 2011, compared to the State of Minnesota rate of 5.8 percent and United States rate of 8.3 percent. The County's unemployment has been below both the State and Federal rates for seven of the last ten years. Total estimated market value had been increasing steadily, averaging an 11 percent increase during 2004 to 2006. Since 2008, the County has experienced a decline in market value of just under 19 percent. The Statistical Section of this financial report provides more detailed ten-year data on unemployment, market value in the County, demographics, employment and estimated payroll by industry.

### ACCOUNTING SYSTEM, INTERNAL AND BUDGETARY CONTROL

In developing and evaluating the County's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: the safeguarding of assets against loss from unauthorized use or disposition; and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: the cost of a control should not exceed the benefits likely to be derived; and the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper authorization and recording of financial transactions.

The County's system of internal controls is supported by written policies and procedures and is continually reviewed, evaluated, and modified to meet current needs. The County Board authorized funding in the 1993 budget and for each year since for the creation of an Internal Auditor position, which will further ensure that internal control is adequate to safeguard assets and provide reasonable assurance of proper authorization and recording of financial transactions.

The County's accounting system is organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures/expenses. The basic accounting period is the month, in that various reports are issued monthly. Once each year at December 31 the books are closed.

Anoka County uses the modified accrual basis of accounting for accounting and budgeting its governmental funds, which means that the determining factor for recording expenditures is when the service or material has been delivered and the County has incurred a liability for payment. Revenues are recorded when received or when measurable and available to pay liabilities of the current period. The Fund Financial Statements report these activities of the governmental funds. The Government-wide Financial Statements are reported using the accrual basis of accounting. This means that revenues are recorded when earned and expenses are recorded when a liability is incurred.

The annual budget serves as the foundation for Anoka County's financial planning and control. The budget process integrates and authorizes, for a given year, the decisions of the Board of Commissioners, management and the County's Capital Improvement Plan. The legal level of budgetary control is at the fund level, pursuant to Minnesota Statutes. However, Anoka County's financial policies provide that budgetary control is to be maintained at the division/department level, and further monitored within each division/department by the major account groupings of personal services, operating expenses, program expenses, and capital outlay. Orders for services or materials in the form of purchase orders are considered obligated, for management and budget control purposes, against the budget at the time of issue of the purchase order. This recording of the obligation reserves that portion of the applicable appropriation and thereby maintains the integrity of the current year budget and subsequent budgets.

All departments and divisions submit budget requests in June of each year. The requests are reviewed and adjusted for presentation to the County Commissioners in August. There is a discretionary period in which the departments/divisions may adjust their budgets prior to the County Board's adoption of the proposed budget and certification of proposed tax levy in September. The County Board conducts a public hearing in early December, after which the final budget is adopted for the subsequent calendar year.

Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. This comparison for the General Fund and Anoka County's major governmental funds is included in the Required Supplementary Information section of this report.

### **REVENUE LIMITATIONS**

For the 2011 budget, the State Legislature imposed a levy limit, which Anoka County met, with a certified levy of 3.85 percent increase. The County Board of Commissioners is committed to holding down the County portion of taxes while continuing to provide the programs and improvements so necessary to our growing population.

### **CASH MANAGEMENT**

The County-appointed Treasury Manager, under the direction of the Finance and Central Services Division Manager, is responsible for investing County funds. All funds were invested in securities in accordance with requirements set forth in Minnesota statutes. After adjustments in fair market value, the County had investment income in all governmental and proprietary funds of \$4,652,423 in 2011.

All cash and investments are deposited or invested in accordance with applicable statutes governing safekeeping options and requirements. The average rate of return for the past several years can be found in the Statistical Section, Table 19.

### **DEBT ADMINISTRATION**

The ratio of net bonded debt to tax capacity and to market value and the amount of bonded debt per capita are useful indicators of the County's debt position. These indicators for the County at the end of the 2011 fiscal year were:

		Ratio of	Ratio of
Net		Net Debt to	Net Debt to
Bonded Debt	Net Debt	Market	Tax
Amount	Per Capita	Value	Capacity
		<del></del>	
\$ 198,202,973	\$ 593	0.76%	59.38%

Outstanding bonds and notes payable at December 31, 2011, totaled \$214,808,505 of which \$184,333,505 is considered to be gross direct tax supported debt. The amount available in debt service and capital projects funds applicable to this debt is \$16,605,532, which leaves a net direct bonded debt of 167,727,973, which is approximately 21.3 percent of the County's statutory legal debt limit of \$787,609,535.

The County's recent general obligation bond issues and refunding issues have been rated AAA by Standard and Poor's.

### **INSURANCE**

Anoka County has insurance coverage(s) in place to insure County property and assets against loss. In addition, the County self-insures against possible losses for general liability and workers' compensation. Table 21 in the Statistical Section provides detailed information on the levels and types of coverage in place.

### **CAPITAL PROJECTS FUND**

The County's capital projects are financed with grants from the Metropolitan Council, federal and state grant funds, general obligation bond proceeds, and County tax levy. Completed projects and uncompleted construction in progress at year-end are capitalized. Additionally, funds in the Capital Projects Fund may be appropriated for general County building projects and other capital improvements and/or equipment.

### **INDEPENDENT AUDIT**

Minnesota state law requires an annual examination of the books of account, financial records and transactions of the County by the State Auditor. This requirement has been complied with and the Auditor's report is included in the Financial Section of this report.

The State Auditor's Office will issue a management and compliance letter covering the review, made as a part of its examination of the County's system of internal control and compliance with applicable legal provisions. The management and compliance letter will not modify or affect, in any way, this Comprehensive Annual Financial Report.

### **SINGLE AUDIT**

As a recipient of federal, state and local financial assistance, the County is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. These internal controls are subject to periodic evaluation by management and the internal staff of the County.

Office of Management and Budget (OMB) Circular A-133 sets forth the audit requirements for state and local governments receiving federal assistance. It provides for a single independent audit of the financial operations, including the compliance with certain provisions of federal laws and regulations. The requirements have been established to ensure that audits are made on an organizational wide basis rather than a grant-by-grant basis. The grants for which these requirements applied are identified in the Schedule of Expenditures of Federal Awards.

As a part of the government's single audit, tests are performed to determine the adequacy of the internal controls, including that portion related to federal financial assistance programs, as well as to determine that the County has complied with applicable laws and regulations.

### **CERTIFICATE OF ACHIEVEMENT**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Anoka County for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2010. This is the 24th consecutive year that the County has achieved this prestigious award.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe this report for 2011 continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to the GFOA for consideration.

Additionally, the GFOA presented an award of Distinguished Budget Presentation to Anoka County for its annual budget for the year 2011. This is the 14th year Anoka County has received this important award.

### **ACKNOWLEDGMENTS**

I wish to acknowledge the professional contribution and hard work put forth by the entire Accounting and Budget staff and others in the Finance and Central Services Division throughout the year and during the preparation of this report. I also would like to thank the County Board of Commissioners for its interest and support in planning and conducting the financial activities of Anoka County in a responsible and progressive manner. The County's excellent financial status is a tribute to that involvement.

Respectfully submitted,

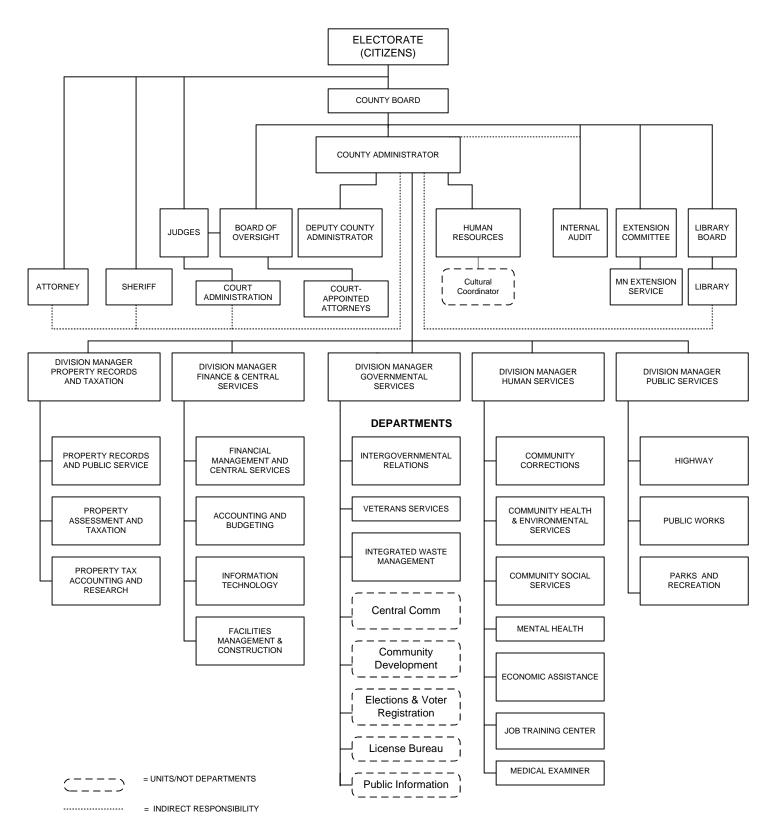
Cevin Petersen, Division Manager Finance and Central Services Division

CP:

cc: Jerry Soma,

County Administrator

# ANOKA COUNTY GOVERNMENT ORGANIZATIONAL CHART



# LIST OF PUBLIC OFFICIALS 2011

Office	Name	Term Expires
County Board of Commissioners		
District #1	Matt Look	January 2013
District #2	Andy Westerberg	January 2013
District #3	Robyn West, Vice-Chair*	January 2013
District #4	Jim A. Kordiak	January 2015
District #5	Carol LeDeox	January 2013
District #6	Rhonda Sivarajah, Chair*	January 2013
District #7	Dan Erhart	January 2013
Elected County Officials		
Attorney	Tony Palumbo	January 2015
Sheriff	James Stuart	January 2015
Appointed County Officials		
County Administrator	Jerry Soma	Indefinite
Medical Examiner	Quinn Strobl, M.D.	December 31, 2011
Extension Service Agent Retired **	Patricia Morreim	December 31, 2011
Extension Service Co-Agent **	Kim Boyce	Indefinite
Extension Service Co-Agent **	Sarah Ćhur	Indefinite
Library Director	Marlene Moulton Janssen	Indefinite
Deputy County Administrator	Tim Yantos	Indefinite
Division Managers		
Finance and Central Services	Cevin Petersen	Indefinite
Governmental Services	Steve Novak	Indefinite
Human Services	Don Ilse	Indefinite
Property Records and Taxation	Larry Dalien	Indefinite
Public Services	Jon Olson	Indefinite
Human Resources Director	Melanie Ault	Indefinite
	12.20.112 1 12.11	

<sup>\*</sup> During 2011

<sup>\*\*</sup> Appointed by the University of Minnesota

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Anoka County Minnesota

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

# **FINANCIAL SECTION**



# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

SUITE 500 525 PARK STREET SAINT PAUL, MN 55103-2139

(651) 296-2551 (Voice) (651) 296-4755 (Fax) state.auditor@state.mn.us (E-mail) 1-800-627-3529 (Relay Service)

### INDEPENDENT AUDITOR'S REPORT

Board of County Commissioners Anoka County

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Anoka County, Minnesota, as of and for the year ended December 31, 2011, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Anoka County's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Anoka County as of December 31, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Anoka County adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, as of and for the year ended December 31, 2011. GASB Statement 54 provides clearer fund balance classifications that can be more consistently applied and clarifies existing governmental fund type definitions.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the GASB, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures to the required supplementary information, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Anoka County's basic financial statements as a whole. The introductory section, the combining and individual fund financial statements, the other supplementary information, and the statistical section listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and the other supplementary information are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. This information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

In accordance with *Government Auditing Standards*, we have also issued a report dated June 22, 2012, on our consideration of Anoka County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

REBECCA OTTO STATE AUDITOR

GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

June 22, 2012

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# Management's Discussion and Analysis December 31, 2011

(Unaudited)

As management of Anoka County, we offer readers of Anoka County's financial statements this narrative overview and analysis of the financial activities of Anoka County for the fiscal year ended December 31, 2011. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages vi to xi of this report.

### **Financial Highlights**

- The assets of Anoka County exceeded its liabilities at the close of the fiscal year by \$623 million (net assets). Of this amount, the County has \$32.3 million in unrestricted net assets.
- The County's total net assets increased by \$67 million or about 12 percent.
- As of the close of the current fiscal year, Anoka County's governmental funds reported combined ending fund balances of \$173 million. Approximately 73 percent of this total amount, \$126 million, is available for spending at the County's discretion (committed, assigned, and unassigned fund balances). Over \$96 million of these funds are committed or assigned for specific purposes.
- Combined assigned and unassigned fund balance for the General Fund was \$34.4 million or 34.3 percent of total General Fund expenditures.
- Anoka County's total debt decreased by \$8 million (3.6 percent) during the current fiscal year. Anoka County's debt level continues to be categorized as low to moderate by Standard & Poors and manageable by Moody's Investor Services affirming their respective AAA and Aa1 ratings. In 2011, Anoka County issued \$8.9 million and retired \$24.2 million in general obligation debt and issued \$8.9 million and retired \$1.6 million in other debt.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to Anoka County's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* provide readers with a broad overview of Anoka County's finances, in a manner similar to private-sector businesses.

The Statement of Net Assets presents information on all of Anoka County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of Anoka County is improving or deteriorating.

The Statement of Activities presents information showing how Anoka County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused compensated absences).

Both the Statement of Net Assets and the Statement of Activities distinguish functions of Anoka County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of Anoka County include general government, public safety, highways and streets, human services, sanitation, culture and recreation, including Chomonix Golf Course, conservation of natural resources and economic development. The business-type activity of Anoka County includes Bunker Beach Aquatic Center.

The government-wide financial statements can be found on pages 16 and 17 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Anoka County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Anoka County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of spendable resources, as well as on balance of spendable resources available at the end of the fiscal year. In particular, committed, assigned and unassigned fund balances may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

For 2011, the County has adopted the Governmental Accounting Standards Board (GASB) Statement No. 54 "Fund Balance Reporting and Governmental Fund Type Definitions." The new standard has no effect on the total amount reported as fund balances; however, it alters the categories and terminology used to present the amounts on the governmental fund balance sheet. As of the end of the current fiscal year, the County's governmental funds reported combined total fund balances of \$173.1 million, an increase of \$28 million compared to the prior year. Of that total fund balance, \$2.9 million is nonspendable due to the nature of the asset (inventories are by their nature illiquid and therefore classified as nonspendable). Of the remaining fund balance, \$44.3 million is considered restricted, \$5.4 million is committed; \$91 million is assigned, leaving an unassigned balance of \$29.5 million.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

Anoka County maintains fourteen individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Road and Bridge and Human Services Special Revenue Funds, the Debt Service Fund and the Capital Projects Fund, all of which are considered major governmental funds. Data from the other nine funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

Anoka County adopts annual appropriated budgets for the General Fund, and the Road and Bridge, Human Services, County Library, Parks and Recreation, Cooperative Extension, Law Library, Regional Railroad Authority, and Housing and Redevelopment Authority Special Revenue Funds. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.

The basic governmental fund financial statements can be found on pages 18 to 21 of this report.

**Proprietary funds.** Anoka County maintains two different types of proprietary funds. *Enterprise funds* report the same functions presented as *business-type activities* in the government-wide financial statements. Anoka County uses an enterprise fund to account for its Aquatic Center. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among Anoka County's various functions. Anoka County uses an internal service fund to account for its pooled insurance operations. These services benefit governmental functions, and have been allocated to *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Bunker Beach Aquatic Center is considered a major proprietary fund of Anoka County.

The basic proprietary fund financial statements can be found on pages 22 to 24 of this report.

**Fiduciary funds.** Fiduciary funds account for resources held for the benefit of parties outside the government. Anoka County reports two fiduciary funds. The Other Postemployment Benefits Trust Fund is used to report contributions to an irrevocable trust fund and other postemployment benefits (OPEB) activity. The Agency Fund is used to report activity for programs that Anoka County acts as a fiscal agent. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support Anoka County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statement can be found on pages 25 and 26 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 27 to 58 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents other information, including: a) required supplementary information, other than Management's Discussion and Analysis (MD&A), that includes budgetary comparison schedules, which can be found on pages 60 to 63; b) combining and individual fund statements referred to earlier in connection with nonmajor governmental funds, which can be found on pages 69 to 76 of this report; c) the Statement of Changes in Assets and Liabilities for the Agency Fund, which can be found on page 77; and d) Other Supplementary Information, including schedules on various financial aspects of the County, which can be found on pages 80 to 90.

### **Government-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of Anoka County, assets exceeded liabilities by \$623 million at the close of the most recent fiscal year.

### **Anoka County Net Assets**

(in Thousands)

	Government	tal a	ctivities	 Business-typ	oe ad	ctivities	To	otal	
	2011		2010	2011		2010	2011		2010
Current and other assets	\$ 233,984	\$	188,172	\$ 572	\$	546	\$ 234,556	\$	188,718
Capital assets	674,747		643,065	6,105		6,288	680,852		649,353
Total assets	 908,731		831,237	 6,677		6,834	 915,408		838,071
Long-term liabilities outstanding	 226,344		229,978	 14		13	226,358		229,991
Other liabilities	 66,307		52,611	 16		16	66,323		52,627
Total liabilities	 292,651		282,589	 30		29	 292,681		282,618
Net assets: Invested in capital assets, net of related debt	543,248		514,774	6,105		6,288	549,353		521,062
Restricted	 41,068		23,498	-		-	41,068		23,498
Unrestricted	31,764		10,376	542		517	32,306		10,893
Total net assets	\$ 616,080	\$	548,648	\$ 6,647	\$	6,805	\$ 622,727	\$	555,453

By far the largest portion of Anoka County's net assets (88.2 percent) reflects its investment in capital assets (e.g., land, buildings, infrastructure, machinery, and equipment), less any related outstanding debt used to acquire those assets. Anoka County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Anoka County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. An additional portion of Anoka County's net assets (6.6 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$32.3 million is unrestricted net assets.

The increase in net assets invested in capital assets, net of related debt of \$28.3 million, is due to the completion of various highway projects. Additional details are outlined in the table, "Anoka County Changes in Net Assets", and the discussion that follows.

**Governmental activities.** Governmental activities contributed \$67.4 million of the increase in Anoka County's total net assets. Key elements of this increase are as follows:

Anoka County's capital assets increased by \$31.7 million in 2011, including construction of various highway road projects and related land acquisitions, the ongoing construction of a highway facility, and completion of park trails and facilities.

Revenues from charges for services decreased by \$2.3 million as a result of decrease in fees collected for social service programs and the termination of the U.S. Marshall's contract for bed space.

Operating grants and contributions increased by \$12.2 million. Highway's revenues increased \$18.4 million due to the State turnback of CSAH 14/Main Street to Anoka County. Homeland Security grants decreased \$1.7 million. Several human service programs (medical assistance, targeted case management, and other waivered services) saw reduced reimbursements and funding at both the state and federal levels for nearly \$2.1 million. Community Development's revenues decreased by \$3.4 million due to reduced government funding for the Neighborhood Stabilization Program (NSP) in 2011. Job Training Center's revenues decreased by \$1.1 million due to reduced government funding of the Workforce Investment Act (WIA) in 2011.

Capital grants and contributions decreased by \$14.6 million in 2011. The County received \$14 million in 2010 for significant one time projects in a highway planning and construction project (\$9 million), the Cedar Creek Conservation Area land acquisition from the Outdoor Heritage Fund (\$4 million) and American Reinvestment and Recovery Act (ARRA) energy efficiency upgrades within the County. These projects were completed without additional funds.

Property tax revenue increased by \$2.9 million (2.0 percent) during the year and reflects the amounts collected for debt service payments, funding the 2011 budget, and an increase in property tax collections. Anoka County had planned for the increase in debt service levy of \$1.8 million.

### **Anoka County Changes in Net Assets**

(in Thousands)

	Go	vernmer	ıtal a	activities	Bu	siness-ty	ре а	ctivities	To	otal	
	2	2011		2010		2011		2010	2011		2010
Revenues:								_			_
Program revenues											
Charges for services	\$	41,352	\$	43,686	\$	1,581	\$	1,576	\$ 42,933	\$	45,262
Operating grants and								_			_
contributions	1	106,337		94,169		-		-	 106,337		94,169
Capital grants and		45.404		00.075					45.404		00.075
contributions		15,104		29,675		-		-	 15,104		29,675
General revenues:											
Property and wheelage taxes	1	144,193		141,310		-			144,193		141,310
Other		10,724		10,423		-		-	10,724		10,423
Total revenues	3	317,710		319,263		1,581		1,576	319,291		320,839
Expenses:											
General government		42,211		40,478		-			42,211		40,478
Public safety		60,178		63,421		-		-	60,178		63,421
Highway and streets		32,159		20,615		-		-	32,159		20,615
Human services		75,891		81,337		-		-	75,891		81,337
Sanitation		4,733		6,733		-		-	4,733		6,733
Culture and recreation	•	14,333		17,969		1,260		1,197	15,593		19,166
Conservation of natural											
resources		588		603		-			 588		603
Economic development		11,421		16,279		-		-	 11,421		16,279
Interest on long-term debt		9,243		9,785		-		-	 9,243		9,785
Total expenses	2	250,757		257,220		1,260		1,197	 252,017		258,417
Increase (Decrease) in net assets											
before transfers		66,953		62,043		321		379	 67,274		62,422
Transfers		479		(4,546)		(479)		4,546	 -		-
Increase (Decrease) in net assets		67,432		57,497		(158)		4,925	 67,274		62,422
Net assets - January 1,											
as restated (Note 2.C)		548,648		491,151		6,805		1,880	 555,453		493,031
Net assets -December 31	\$ 6	616,080	\$	548,648	\$	6,647	\$	6,805	\$ 622,727	\$	555,453

In 2007 Anoka County implemented Governmental Accounting Standards Board (GASB), Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions. During 2011, the net Other Postemployment Benefits (OPEB) obligation was increased by \$2.8 million. That increase was allocated among various functions of governmental activities. General government, public safety and human services each averaged a \$790 thousand increase in OPEB expenses for 2011.

The increase in general government expenses (excluding annual OPEB costs) of \$1.3 million reflects a loss on disposals of capital assets and infrastructure items (\$1.2 million) as well as additional payments to employees of \$250 thousand to retire the remaining Personal Conversion Account (PCA) portion of the County's outstanding compensated absences.

Public safety expenses (excluding OPEB) were down \$3.6 million primarily due to a decrease in Homeland Security grant eligible expenses (\$1.1 million) offset with decreasing grant revenues, a decrease in children receiving services in the Out of Home Placement program, and the results of a Voluntary Separation Program (VSP) offered to County employees. Vacant positions had to stay open for two months, creating a sizable salary savings.

Highway expenses (excluding OPEB) increased \$11.5 million primarily due to the reconstruction CSAH 14/Main Street, which was turned back to Anoka County by the State of Minnesota. These expenditures were offset with turnback revenues.

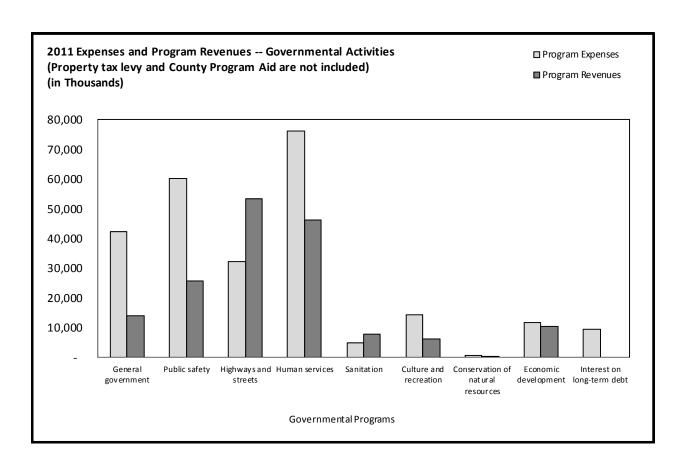
Expenses for human services (excluding OPEB) decreased \$5.9 million as a reaction to program funding reductions for Out of Home Placements (shared between public safety and human services) and Medical Assistance (MA) transport services and salary savings of \$2 million for the Voluntary Separation Program.

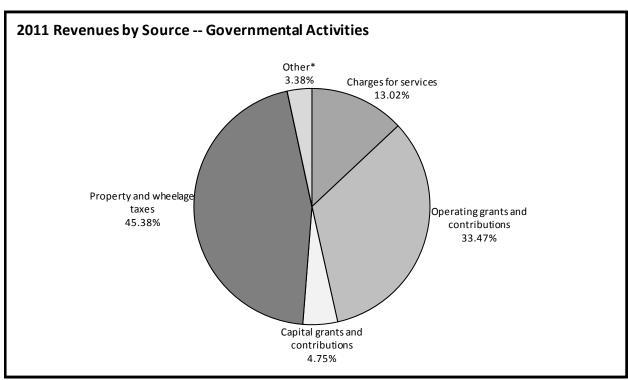
Sanitation expenses decreased by \$2.0 million for waste processing fees due to revised contracts for the Refuse Derived Fuel (RDF) facility.

Culture and recreation expenses decreased by \$3.6 million for current year projects. Related grant revenues also decreased.

Economic development expenses decreased by \$4.8 million in 2011. Community Development has \$3 million fewer expenses in 2011 as one of the Neighborhood Stabilization Programs ended. The money from those property sales is reinvested in new projects. Job Training Program experienced a decrease in expenses due to the completion of the American Reinvestment and Recovery Act (ARRA) funded programs.

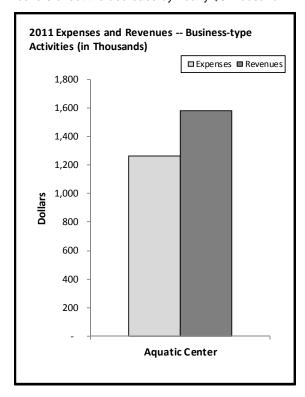
The graph below reflects the program expenses and program revenues. Property tax levy and County Program Aid are not exhibited at the program level, but rather as general revenues, which are not displayed in this graph. General revenues are a significant portion of general government, public safety, and interest on long-term debt, therefore the gap between the program expenses and revenues for those functions are greater than the gap between expenses and revenues for economic development, culture and recreation, and human services. These programs are funded in large part with grant revenues, requiring a smaller portion of total expenditures to be covered with general revenues. Highways and streets and sanitation received more outside revenue in 2011 than program expenses. These funds are used in future years for various capital projects.

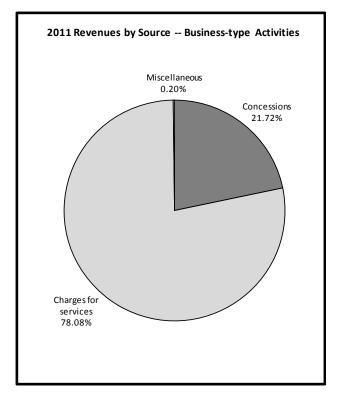




<sup>\*</sup> Other includes grants and contributions not restricted to specific programs.

**Business-type activities.** Business-type activities decreased Anoka County's net assets by \$157 thousand. A cooler than average summer decreased activity (\$21 thousand) at the Aquatic Center, however, the rental of new lockers offset the decrease by nearly \$8 thousand.





### Financial Analysis of the Government's Funds

As noted earlier, Anoka County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of Anoka County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing Anoka County's financing requirements. In particular, *committed, assigned, and unassigned fund balances* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of 2011, Anoka County's governmental funds reported combined ending fund balances of \$173.1 million. This is a \$28.0 million increase from 2010. The operating funds, excluding capital projects and debt service funds, for the County reflect a \$6.5 million increase in fund balances. Approximately 73 percent, or \$126 million of the combined fund balance total, represents a combination of *committed, assigned* and *unassigned fund balance*, which is available for spending at the County's discretion. The remainder of fund balance is *nonspendable* or *restricted* to indicate that it is not available for new spending because it has already been committed: a) to cover inventories and prepaid items (\$2.6 million); b) for amounts held by escrow agents, including highway right-of-way (\$15.1 million); c) for funds held in an OPEB revocable trust account (\$249 thousand); d) for grants, donations, and revolving loans received but not yet fully expended (\$986 thousand); e) for debt service (\$15.7 million); and f) for a variety of other statutorily restricted purposes (\$12.2 million).

The General Fund is the chief operating fund of Anoka County. At the end of the current fiscal year, combined assigned and unassigned fund balance of the General Fund was \$34.4 million, while total fund balance was \$46.6 million. As a measure of the General Fund's liquidity, it may be useful to compare assigned and unassigned fund balance to total fund expenditures. Combined assigned and unassigned fund balance represents 34.3 percent of total General Fund expenditures.

The fund balance of Anoka County's major funds increased by \$24 million as a result of planned actions of the County. The key factors contributing to this change in fund balance are as follows:

- In anticipation of possible reductions in County Program Aid and market value tax credits from the State of Minnesota all County departments completed an exercise identifying potential budget cuts to offset future state changes.
- Fund balance in the General Fund decreased by \$1.6 million due to an increase in transfers out to other funds, primarily for future capital projects.
- The Road and Bridge Fund showed a \$3.9 million increase in fund balance due to the receipt of intergovernmental grant funds for the CSAH 14/Main Street project.
- Human Services' fund balance increased by \$230 thousand due to reduced spending and to mitigate the
  effects of reduced grants for existing programs as well as transfers to other funds, primarily for future capital
  projects.
- The Debt Service Bund balance increased by \$7.1 million due to the issuance of refunding bonds.
- Fund balance in the Capital Projects Fund increased by \$14.3 million due to transfers from other funds for anticipated capital projects in future years and the issuance of bonds (\$8.975 million).

The 2011 variance between the final budget and actual expenditures in the General Fund was a positive \$3.0 million due to prudent spending in all areas of the budget.

**Proprietary funds.** Anoka County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the Aquatic Center Enterprise Fund at the end of the current year were \$542 thousand. The Pooled Insurance Internal Service Fund has unrestricted net assets of \$675 thousand.

### **General Fund Budgetary Highlights**

The difference between the original adopted budget and the final amended budget for expenditures in the General Fund was an approximate \$310 thousand decrease, due to planned reductions in overall expenditures and changes in grant revenues.

### **Capital Asset and Debt Administration**

**Capital assets.** The total increase in Anoka County's capital assets, net of depreciation, for the current fiscal year was \$31.5 million. Investment in capital assets includes land, buildings and structures, improvements, machinery and equipment, park facilities, roads, bridges, and software. The total increase in Anoka County's investment in capital assets for the current fiscal year was 4.9 percent.

Major capital asset events during the current fiscal year included the following:

- There were land purchases of \$4.9 million for infrastructure.
- The increase in improvements other than buildings is due to the completion of the Rice Creek North Regional trail and Bunker Hills campground expansion.
- Infrastructure values increased by \$16.8 million resulting primarily from the completion of a segment of CSAH 14/Main Street reconstruction.
- The \$7.5 million increase in construction in progress reflects the current spending for another segment of the CSAH 14/Main Street infrastructure project and the highway facility construction.

### **Anoka County Capital Assets**

(net of depreciation, in thousands)

	(	Governmer	ntal a	activities	В	usiness-ty	/ре а	ctivities	To	tal	
		2011		2010		2011		2010	2011		2010
Land	\$	190,261	\$	185,553	\$	-	\$		\$ 190,261	\$	185,553
Buildings		149,915		149,765		4,560		4,668	154,475		154,433
Improvements other than buildings		11,463		8,596		845		915	12,308		9,511
Machinery and equipment		18,941		19,564		700		705	19,641		20,269
Infrastructure		231,069		214,233		-		-	231,069		214,233
Software		4,055		3,811		-		-	4,055		3,811
Construction in progress		69,043		61,543		-		-	69,043		61,543
Total	\$	674,747	\$	643,065	\$	6,105	\$	6,288	\$ 680,852	\$	649,353

Additional information on Anoka County's capital assets can be found in note 3.A.3 on pages 37 and 38 of this report.

**Long-term debt.** At the end of the current fiscal year, Anoka County had total bonded debt outstanding of \$214.8 million. Of this amount, \$184.3 million comprises debt backed by the full faith and credit of the County and \$30.5 million represents bonds secured solely by specified revenue sources, which are currently general obligations bonds supported by revenues.

### **Anoka County Outstanding Debt**

General Obligation and Revenue Bonds (in Thousands)

		Governmer	tal a	ctivities
		2011		2010
Opening the Profession beauty and a start	Φ.	470 400	Φ.	100.005
General obligation bonds and notes	\$	173,460	\$	188,695
Lease purchase obligations		10,874		11,567
General obligation bonds supported by revenues		30,475		22,525
Total	\$	214,809	\$	222,787

Anoka County's total debt decreased by \$8.0 million (3.6 percent) during the current fiscal year. This is the net result of debt retirements totaling \$25.9 million, including partial defeasance of three bonds (\$3.2 million), partial prepayment on one bond (\$2.8 million) and new debt issuances of \$17.9 million. New general obligation debt includes bonds for \$8.1 million and notes for \$795 thousand. The bonds supported highway rehabilitation projects for CSAH 116 and the highway facility expansion. The notes provided for various information technology projects. New general obligation bonds supported by revenues of \$8.9 million are to refund debt for two senior housing facilities.

State statutes limit the amount of general obligation debt a governmental entity may issue to three percent of its total estimated market value. The current debt limitation for Anoka County is \$787.6 million. The current general debt obligation is \$167.7 million, or approximately 21.3 percent of the general obligation debt limit allowed.

Additional information on Anoka County's long-term debt can be found in the Notes to the Financial Statements, note 3.C.6 on pages 45 to 50 of this report.

### **Economic Factors and Next Year's Budgets and Rates**

- Inflationary trends in the region compare favorably to national indices.
- Anoka County ranks fourth in size of Minnesota Counties.

These and other factors were considered in preparing Anoka County's budget for the 2012 fiscal year.

During the current fiscal year, the total fund balance in the major governmental funds increased by \$28.0 million. Debt service and capital project funds comprise \$59.4 million of the total spendable fund balance to be used for future debt payments and completion of current capital projects. It is likely the Minnesota State Legislature will make further cuts to County Program Aid and several programs and services the County provides. The Anoka County Financial Policies delegate authority to the Division Manager of Finance and Central Services to assign fund balance for a specific purpose to be spent in future years.

### Request for Information

This financial report is designed to provide a general overview of Anoka County's finances for all those with an interest in the County's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Cevin Petersen, Division Manager, Finance and Central Services, Anoka County, 2100 3<sup>rd</sup> Avenue, Suite 300, Anoka, MN 55303. You may also contact us via email at finance@co.anoka.mn.us or visit our website at www.anokacounty.us.



# STATEMENT OF NET ASSETS DECEMBER 31, 2011

ANOKA COUNTY

				nary Government		
	G	overnmental	ı	Business-Type		
		Activities		Activities		Total
<u>Assets</u>						
Cash, cash equivalents, and pooled investments	\$	174,074,015	\$	568,847	\$	174,642,86
Cash and investments with escrow agents	Ψ	15,108,054	Ψ	-	Ψ	15,108,05
Investments with trust account		249,030		_		249,03
Delinquent taxes receivable		4,455,971		-		4,455,97
Accounts receivable, net of allowance for doubtful accounts		3,167,162		2,855		3,170,01
Accrued interest receivable		794,294		-		794,29
Land held for resale		1,364,282		-		1,364,28
_oan receivable						
Due within one year		71,556		-		71,55
Due in more than one year		3,035,603		-		3,035,60
_eases receivable		-,,				-,,-
Due within one year		1,183,104		_		1,183,10
·						
Due in more than one year		13,501,017		-		13,501,01
Due from other governments		11,393,299		-		11,393,29
nventories		2,476,295		-		2,476,29
Prepaid items		112,448		-		112,44
Deferred charges		2,997,587		-		2,997,58
Capital assets not being depreciated:						
Land		190,260,545		_		190,260,54
Construction in progress		69,043,394		_		69,043,39
		00,040,004		-		03,043,38
Capital assets, net of accumulated depreciation:		440.04:555				454 /51 /51
Buildings and structures		149,914,968		4,559,628		154,474,59
Improvements other than buildings		11,463,519		845,141		12,308,66
Machinery and equipment		18,941,346		700,279		19,641,62
Infrastructure		231,068,988		_		231,068,98
Software		4,054,655		_		4,054,65
Colimate		4,004,000				4,004,00
Total Assets		908,731,132		6,676,750		915,407,88
<u>Liabilities</u>						
Accounts payable		5,511,405		200		5,511,60
Salaries payable		5,746,703		4,390		5,751,09
Contracts payable		5,150,449		10,000		5,160,44
Due to other governments		2,402,032		1,602		2,403,63
Advances from other governments		9,026,194.00		-		9,026,19
Matured interest payable		3,294,194		-		3,294,19
Unearned revenue		18,679,711		-		18,679,71
Noncurrent Liabilities:						
Due within one year						
Bonds and notes payable		15,843,851		_		15,843,85
		432,327				432,32
Compensated absences		,		-		
Outstanding claims payable		197,426		-		197,42
Capital leases payable		22,916		-		22,91
Due in more than one year						
Bonds and notes payable		202,000,614		-		202,000,61
Compensated absences		8,214,221		13,029		8,227,25
Outstanding claims payable		832,431		_		832,43
Capital leases payable		52,966		_		52,96
Other postemployment benefits (OPEB) liability		15,243,285		<u> </u>		15,243,28
Total Liabilities		292,650,725		29,221		292,679,94
Net Assets						
		5/2 2/0 4/0		6 105 040		540.050.40
nvested in capital assets, net of related debt		543,248,118		6,105,048		549,353,16
Restricted for:		.== .=-				
Capital projects		470,498		-		470,49
Debt service		23,363,273		-		23,363,27
General government		5,420,783		-		5,420,78
Public safety		1,030,895		-		1,030,89
Highway		3,714,707		_		3,714,70
Sanitation				-		
		5,962,323		-		5,962,32
Culture and recreation		321,809		-		321,80
Conservation of natural resources		42,201		-		42,20
Economic development		741,672		-		741,67
Jnrestricted		31,764,128		542,481		32,306,60
	\$	616,080,407	\$	6,647,529	\$	622,727,93

The notes to the financial statements are an integral part of this statement.

ANOKA COUNTY ANOKA, MINNESOTA

# STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2011

			Program Revenues	8	Net (Expense)	Net (Expense) Revenue and Changes in Net Assets	ges in Net Asset	<b>"</b>
						Primary Government	nt	
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total	
Primary Government:								
Governmental activities:						•		ĵ
General government	\$ 42,210,832	\$ 8,738,662	\$ 4,836,266	\$ 310,689	\$ (28,325,215)	٠ <del>ده</del>	\$ (28,325,215)	5,215)
Public safety	60,178,403	16,817,060	8,642,910		(34,718,433)		(34,718,433)	3,433)
Highways and streets	32,159,071	198,926	41,515,611	11,437,601	20,993,067		20,993,067	3,067
Human services	75,890,627	4,631,539	41,472,492		(29,786,596)	•	(29,786,596)	(965')
Sanitation	4,733,264	6,357,578	1,420,172		3,044,486		3,04	3,044,486
Culture and recreation	14,333,469	2,372,130	467,086	3,355,856	(8,138,397)	•	(8,138,397)	3,397)
Conservation of natural resources	588,047	55,991	9,131	•	(522,925)		(52)	(522,925)
Economic development	11.420.604	2.180,562	7.973,563		(1.266,479)		(1.26	(1.266.479)
Interest expense and fiscal charges on long-term debt	9,242,711	. 1	. '	•	(9,242,711)	,	(9,24)	(9,242,711)
Total governmental activities	250,757,028	41,352,448	106,337,231	15,104,146	(87,963,203)		(87,963,203)	3,203)
Business-type activities: Aquatic center	1,259,538	1,580,828				321,290	32.	321,290
Total primary government	\$ 252,016,566	\$ 42,933,276	\$ 106,337,231	\$ 15,104,146				
	General Revenues							
	Property taxes	Property taxes collected for general purposes	burposes		122,438,605	•	122,438,605	3,605
	Property taxes	Property taxes collected for debt service	rvice		20,369,043	•	20,369,043	3,043
	Wheelage tax	collected for highways and streets	's and streets		1,385,440		1,38	1,385,440
	Unrestricted ir	Unrestricted investment earnings			5,108,171		5,108,171	3,171
	Miscellaneous	<b></b>			5,615,889	• !	5,61	5,615,889
	Transfers				478,732	(478,732)		
	Total gener	Total general revenues and transfers	fers		155,395,880	(478,732)	154,917,148	,148
	Change i	Change in net assets			67,432,677	(157,442)	67,275,235	5,235
	Net assetsJanuary 1	y 1			548,647,730	6,804,971	555,452,701	,701
	Net assetsDecem	nber 31			\$ 616,080,407	\$ 6,647,529	\$ 622,727,936	,936

The notes to the financial statements are an integral part of this statement.

**EXHIBIT 3** 

### BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2011

	General Fund		Road and Bridge		Human Services		Debt Service		Capital Projects		Other Governmental Funds		Total Governmental Funds
<u>Assets</u>													
Cash and pooled investments  Cash and investments with escrow agents	\$	48,643,268	\$	20,501,581 3,714,707	\$	27,674,641 -	\$	15,621,482 10,837,966	\$	34,791,745 142,689	\$	25,129,491 412,692	\$ 172,362,208 15,108,054
Investments with trust account		249,030		-		-		-		-		-	249,030
Delinquent taxes receivable Accounts receivable,		1,733,458		371,037		1,053,586		697,372		26,118		574,400	4,455,971
net of allowance for doubtful accounts		2,352,952		45,442		305,220		102,511		-		361,037	3,167,162
Accrued interest receivable		701,381		-		-		92,913		-		-	794,294
Land held for resale		-		-		-		-		-		1,364,282	1,364,282
Loan receivable		294,776		-		-		-		-		2,812,383	3,107,159
Leases receivable		14,684,121		-		-		-		-		-	14,684,121
Due from other funds		150,000		-		-		-		-		53	150,053
Due from other governments		3,092,412		1,077,747		5,435,256		4,295		161		1,783,428	11,393,299
Advances to other funds		-		-		-		-		280,000		-	280,000
Inventories		-		2,437,759		-		-		-		38,536	2,476,295
Prepaid items	_	106,939	_	-	_	5,509	_	-		-		-	112,448
Total Assets	_	72,008,337	_	28,148,273	_	34,474,212	_	27,356,539	_	35,240,713	_	32,476,302	229,704,376
Liabilities and Fund Balances													
Liabilities													
Accounts payable		1,944,288		1,292,071		1,748,121		1,700		6,925		518,275	5,511,380
Salaries payable		3,673,048		271,759		1,350,834		-		4,249		446,813	5,746,703
Contracts payable		92,390		2,544,060		-		-		2,300,021		213,978	5,150,449
Due to other funds		<del>-</del>				<del>-</del>		-		-		150,053	150,053
Due to other governments		782,208		1,345,665		234,204		-		-		33,007	2,395,084
Advances from other funds		-		-		-		-		-		280,000	280,000
Advances from other governments		-		9,026,194		-		-		-		-	9,026,194
Matured interest payable		-		-		-		103,461		-		-	103,461
Deferred revenue		18,916,094		444,100		2,274,664		697,372		26,118		5,848,353	28,206,701
Total Liabilities		25,408,028		14,923,849		5,607,823		802,533		2,337,313		7,490,479	56,570,025
Fund Balances													
Nonspendable in (Note 3.D.):													
General Fund		106,939		-		-		-		-		-	106,939
Special revenue funds		-		2,437,759		5,509		-		-		38,536	2,481,804
Capital Projects Fund		-		-		-		-		280,000		-	280,000
Restricted in (Note 3.D.):													
General Fund		12,044,111		-		-		-		-		-	12,044,111
Special revenue funds		-		3,714,707		-		-		-		1,475,572	5,190,279
Debt Service Fund		-		-		-		26,554,006		-		-	26,554,006
Capital Projects Fund Committed in (Note 3.D.):		-		-		-		-		470,498		-	470,498
Special revenue funds		_		_		_		_		_		5,407,567	5,407,567
Assigned in (Note 3.D.):		-		-		-		-		-		3,407,307	5,407,567
General Fund		4,903,766		_		_		_		_		_	4,903,766
Special revenue funds		4,803,700		- 7,071,958		28,860,880		-		-		- 18,064,148	
Capital Projects Fund		-		1,011,900		20,000,000		-		32,152,902		10,004,140	53,996,986
		20 545 402		-		-		-		32,132,902		-	32,152,902
Unassigned		29,545,493	_			<u> </u>		<u> </u>	_		_		29,545,493
Total Fund Balances	_	46,600,309	_	13,224,424		28,866,389		26,554,006	_	32,903,400	_	24,985,823	173,134,351
<b>Total Liabilities and Fund Balances</b>	\$	72,008,337	\$	28,148,273	\$	34,474,212	\$	27,356,539	\$	35,240,713	\$	32,476,302	\$ 229,704,376

**EXHIBIT 4** 

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS DECEMBER 31, 2011

Total fund balances for governmental funds (Exhibit 3)		\$ 173,134,351
Total net assets reported for governmental activities in the statement of net assets is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		674,747,415
Deferred charges are not available to pay current expenditures and, therefore, are not deferred in the funds.		2,997,587
An internal service fund is used by the County to charge the cost of insurance to the individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets.		674,977
Long-term liabilities are not due and payable in the current period and accordingly are not reported as fund liabilities.		
Bonds and notes payable - net of premium and discount Compensated absences Other postemployment benefits Capital leases payable	\$ (217,844,465) (8,646,548) (15,243,285) (75,882)	
Total long term liabilities		(241,810,180)
Matured interest payable is not due and payable in the current period and therefore, is not reported on the fund statements.		
Matured interest payable reported on Exhibit 1 Matured interest payable reported on Exhibit 3	\$ (3,294,194) 103,461	
		(3,190,733)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		9,526,990
Net assets of governmental activities (Exhibit 1)		\$ 616,080,407

The notes to the financial statements are an integral part of this statement.

**EXHIBIT 5** 

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	General Fund	Road and Bridge	Human Services	Debt Service	Capital Projects	Other Governmental Funds	Total Governmental Funds
Revenues							
Taxes	\$ 49,552,260	\$ 11,389,523	\$ 29,916,969	\$ 20,369,043	\$ 763,974	\$ 15,344,370	\$ 127,336,139
Licenses and permits	164,495	68,120	930,095	-	-	1,680	1,164,390
Intergovernmental	22,838,532	51,922,675	45,235,740	3,866,902	423,303	11,872,466	136,159,618
Charges for services	29,678,313	-	2,416,271	-	41,606	1,875,385	34,011,575
Fines and forfeits	7,389	_	2,110,271	_		722,485	729,874
Investment income	4,591,239	8,675	9,274	11,570	11,541	20,055	4,652,354
Miscellaneous	5,124,240	248,863	2,370,656	1,154,395	129,363	4,898,174	13,925,691
Total Revenues	111,956,468	63,637,856	80,879,005	25,401,910	1,369,787	34,734,615	317,979,641
Expenditures							
Current							
General government	38,181,365	_	_	_	1,404,838	414,307	40,000,510
Public safety	56,689,571	_	_	_	17,295	1,933	56,708,799
Highways and streets	-	58,797,707	_	_	136,822	-	58,934,529
Human services	351,101	30,737,707	75,422,491	_	100,022	-	75,773,592
Sanitation	4,717,810	-		-	-	-	4,717,810
Culture and recreation	200,263	-	-	-	- 175	15,559,039	15,759,477
Conservation of natural resources	153,600	-	-	-	1/5	433,157	15,759,477 586,757
Economic development	155,600	-	-	-	-	10,962,426	10,962,426
Debt Service	-	-	-	-	-	10,902,420	10,902,420
				24 262 027		400 225	24 696 262
Principal retirement	-	-	-	21,263,927	-	422,335	21,686,262
Interest	-	-	-	9,155,060	450.040	44,254	9,199,314
Bond issuance costs	-	-	-	167,239	156,946	-	324,185
Administrative charges	-	-	-	101,379	42,486	-	143,865
Capital Outlay							
General government	-	-	-	-	1,762,943	-	1,762,943
Public safety	-	-	-	-	513,324	-	513,324
Highways and streets	-	-	-	-	6,458,769	-	6,458,769
Human services	-	-	-	-	184,734	-	184,734
Culture and recreation	-	-	-	-	922,981	-	922,981
Intergovernmental							
Highways and streets	-	26,004	-	-	-	-	26,004
Economic development						72,441	72,441
Total Expenditures	100,293,710	58,823,711	75,422,491	30,687,605	11,601,313	27,909,892	304,738,722
Excess of Revenues Over (Under)							
Expenditures	11,662,758	4,814,145	5,456,514	(5,285,695)	(10,231,526)	6,824,723	13,240,919
Other Financing Sources (Uses)							
Transfers in	1,032,668	-	422,715	8,160,502	19,126,557	579,813	29,322,255
Transfers out	(14,361,279)	(1,382,235)	(5,649,408)	(1,113)	(3,975,768)	(3,473,720)	(28,843,523)
Bonds issued	-	- '	-	- '	8,975,000	-	8,975,000
Refunding bonds issued	-	-	-	8,920,000	-	_	8,920,000
Payment of refunded bonds	-	-	-	(1,430,000)	-	_	(1.430.000)
Premium on bonds	-	-	-	-	446,535	_	446,535
Discount on bonds	-	_	_	(32,135)	-	_	(32,135)
Payment to refunded debt				(- , )			(- ,,
escrow agent	_	_	_	(3,180,000)	_	_	(3,180,000)
Capital leases	-	-	-	-	-	97,148	97,148
Total Other Financing							
Sources (Uses)	(13,328,611)	(1,382,235)	(5,226,693)	12,437,254	24,572,324	(2,796,759)	14,275,280
Net Change in Fund Balances	(1,665,853)	3,431,910	229,821	7,151,559	14,340,798	4,027,964	27,516,199
Fund Balance - January 1, as restated (Note 2.	48,266,162	9,311,785	28,636,568	19,402,447	18,562,602	20,962,021	145,141,585
Increase (decrease) in inventories		480,729				(4,162)	476,567
Fund Balances - December 31	\$ 46,600,309	\$ 13,224,424	\$ 28,866,389	\$ 26,554,006	\$ 32,903,400	\$ 24,985,823	\$ 173,134,351

The notes to the financial statements are an integral part of this statement.

**EXHIBIT 6** 

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2011

Amounts reported for governmental activities in the statement of activities are different because:

27,516,199

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense.

> Expenditures for general capital assets, infrastructure, and other related capital assets adjustment Current year depreciation

49,233,629 (15,039,114)

34.194.515

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.

Debt issued:			
	$\neg \neg$	4:-	 ~~.

Debt issued:	
Refunding general obligation (GO) bonds supported by revenues	\$ (8,920,000)
General obligation (GO) bonds and notes	(8,975,000)
Payment of refunded bonds	4,610,000
Capital leases	(97,148)
Principal repayments:	
Debt service principal retirement	21,988,642
Issuance costs, discounts, and premiums	(90,215)
Current year amortization of issuance costs, discounts, and premiums	 (77,739)

8,438,540

The effect of various miscellaneous transactions involving capital assets (e.g., sales, trade-ins, transfers and retirements) is to decrease net assets.

(2,512,434)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenue in the funds. Earned but unavailable portion of deferred revenue reported in the governmental funds net of current year delinquent tax collections.

(491,826)

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. This includes the change in compensated absences (\$1,071,720), change in interest payable (\$495,713), and changes in inventories (\$476,567).

2,044,000

Current year net change in other postemployment benefits (OPEB) obligation.

(2,821,496)

An internal service fund is used to charge the insurance costs to the individual funds. The increase in net assets of the internal service fund is reported in the government-wide statement of activities.

1,065,179

Changes in net assets of governmental activities (Exhibit 2)

67,432,677

The notes to the financial statements are an integral part of this statement.

**EXHIBIT 7** 

### STATEMENT OF NET ASSETS PROPRIETARY FUNDS DECEMBER 31, 2011

	Business-Type Activities	Governmental Activities	
	Aquatic Center Enterprise Fund	Pooled Insurance Internal Service Fund	
Assets			
Current Assets:	ф 500.04 <b>7</b>	Ф 4.744.007	
Cash, cash equivalents, and pooled investments Accounts receivable	\$ 568,847 2,855	\$ 1,711,807 	
Total current assets	571,702	1,711,807	
Noncurrent Assets:			
Capital assets	8,148,213	-	
Less: accumulated depreciation	(2,043,165)	<u>-</u>	
Total capital assets (net of			
accumulated depreciation)	6,105,048		
Total noncurrent assets	6,105,048		
Total Assets	6,676,750	1,711,807	
<u>Liabilities</u>			
Current Liabilities:			
Accounts payable	200	25	
Salaries payable	4,390	-	
Contracts payable	10,000	-	
Due to other governments	1,602	6,948	
Outstanding claims payable	<del></del>	197,426	
Total current liabilities	16,192	204,399	
Noncurrent Liabilities:			
Compensated absences	13,029	-	
Outstanding claims payable	<del></del>	832,431	
	13,029	832,431	
Total Liabilities	29,221	1,036,830	
Net Assets			
Invested in capital assets	6,105,048	-	
Unrestricted (deficit)	542,481	674,977	
Total Net Assets	\$ 6,647,529	\$ 674,977	

**EXHIBIT 8** 

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Business-Type Activities	Governmental Activities Pooled Insurance Internal Service Fund	
	Aquatic Center Enterprise Fund		
Operating Revenues			
Charges for services	\$ 1,234,325	\$ -	
Concessions	343,352	- -	
Insurance fees	-	1,708,853	
Miscellaneous	3,151	17,717	
Total Operating Revenues	1,580,828	1,726,570	
Operating Expenses			
Personal services	529,479	-	
Other services and charges	266,378	-	
Supplies	221,164	-	
Professional services	-	153,500	
Insurance	-	507,960	
Depreciation	232,692	<del>-</del>	
Total Operating Expenses	1,249,713	661,460	
Operating Income (Loss)	331,115	1,065,110	
Nonoperating Revenues (Expenses)			
Investment income	-	69	
Loss on disposal of capital assets	(9,825)		
Total Nonoperating Revenues (Expenses)	(9,825)	69	
Net Income (Loss) Before Transfers and Contributions	321,290	1,065,179	
Transfers and Contributions			
Transfers in	51,268	-	
Transfers out	(530,000)		
Increase (Decrease) in Net Assets	(157,442)	1,065,179	
Net assets - January 1	6,804,971	(390,202)	
Net assets - December 31	\$ 6,647,529	\$ 674,977	

**EXHIBIT 9** 

# STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011 Increase (Decrease) in Cash and Cash Equivalents

	Business-Type Activities	Governmental Activities		
	Aquatic Center Enterprise Fund	Pooled Insurance Internal Service Fund		
Cash Flows from Operating Activities:				
Receipts from customers	\$ 1,579,867	\$ 1,726,726		
Payments to suppliers	(477,273)	(1,736,524)		
Payments to employees	(539,669)	-		
Net cash provided (used) by operating activities	562,925	(9,798)		
Cash Flows from Noncapital Financing Activities:				
Transfer from other funds	51,268	-		
Transfer to other funds	(530,000)			
Net cash provided (used) by noncapital and related				
financing activities	(478,732)			
Cash Flows from Capital and Related Financing Activities:				
Purchases of capital assets	(59,818)	-		
Cash Flows from Investing Activities: Interest received		69		
Net increase (decrease) in cash and cash equivalents	24,375	(9,729)		
Cash and cash equivalents, January 1	544,472	1,721,536		
Cash and cash equivalents, December 31	\$ 568,847	\$ 1,711,807		
Reconciliation of operating income to net cash provided				
(used) by operating activities:				
Net operating income (loss)	\$ 331,115	\$ 1,065,110		
Adjustments to reconcile net operating income (loss)				
to net cash provided (used) by operating activities:				
Depreciation	232,692	-		
(Increase) decrease in Accounts receivable	(961)	156		
Increase (decrease) in Accounts payable	(991)	(197)		
Increase (decrease) in Salaries payable	(10,436)	-		
Increase (decrease) in Contracts payable	10,000	-		
Increase (decrease) in Due to other governments	1,260	3,113		
Increase (decrease) in Compensated absences Increase (decrease) in Outstanding claims payable	246 -	- (1,077,980)		
Total adjustments	231,810	(1,074,908)		
Net cash provided (used) by operating activities	\$ 562,925	\$ (9,798)		
not oddir provided (daed) by operating activities	Ψ 302,323	ψ (3,130)		

The notes to the financial statements are an integral part of this statement.

**EXHIBIT 10** 

### STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS DECEMBER 31, 2011

	Other Postemployment Benefits Trust Fund			Agency Fund		
Assets						
Cash and pooled investments Investments, at fair value	\$	-	\$	8,367,215		
Index Funds	29	,290,357		=		
Due from other governments		=		1,036,124		
Prepaid items		-		54,673		
Total Assets	29	,290,357		9,458,012		
<u>Liabilities</u>						
Accounts payable		-		1,462,083		
Contracts payable		=		80,636		
Salaries payable		-		130,584		
Due to other governments		-		7,784,709		
Total Liabilities			\$	9,458,012		
Net Assets Held in trust for postemployment benefits	\$ 29	,290,357				

The notes to the financial statements are an integral part of this statement.

**EXHIBIT 11** 

# STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS OTHER POSTEMPLOYMENT BENEFITS TRUST FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Other Postemployment Benefits Trust Fund		
Additions			
Employer contributions	\$	1,181,091	
Investment earnings Less investment expense		651,751 1,796	
Net investment earnings		649,955	
Total Additions		1,831,046	
Change in net assets		1,831,046	
Net assets - January 1	27,459,311		
Net assets - December 31	\$	29,290,357	

### NOTES TO THE FINANCIAL STATEMENTS

### **DECEMBER 31, 2011**

#### Summary of Significant Accounting Policies

Anoka County was established May 23, 1857, and is an organized county having the powers, duties and privileges granted counties by Minn. Stat. ch. 373. Anoka County is governed by a seven-member board of commissioners elected from districts within the County for four-year terms. The Board is organized with a chair and vice-chair elected at the organizational meeting in January of each year. The County Board appoints the County Administrator for an indefinite term. The County Administrator has no vote in the decisions of the County Board.

The County's financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989 (when applicable) that do not conflict with or contradict GASB pronouncements. Although the County has the option to apply FASB pronouncements issued after that date to its business-type activities and enterprise funds, the County has chosen not to do so. The more significant accounting policies established in GAAP and used by the County are discussed below.

#### A. Financial Reporting Entity

For financial reporting purposes, Anoka County has included all funds, organizations, agencies, boards, commissions, and authorities, and has considered all potential component units for which the County is financially accountable, and other organizations whose nature and the significance of their relationship with the County are such that exclusion would cause Anoka County's financial statements to be misleading or incomplete. The Governmental Accounting Standards Board has set forth criteria to be considered in determining financial accountability. These criteria include appointing a voting majority of an organization's governing body and (1) the ability of the County to impose its will on that organization, or (2) the potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the County.

As required by generally accepted accounting principles, these financial statements present Anoka County (the primary government) and its component units. The component units discussed below are included in the County's reporting entity because of the significance of their operational or financial relationships with the County.

See Note 4.B. for the description of a related organization.

### **Blended Component Units**

Blended component units are entities, which are legally separate from the County, but are so intertwined that they are, in substance, the same as the County. They are reported as part of the primary government.

The ANOKA COUNTY REGIONAL RAILROAD AUTHORITY is governed by a seven-member board consisting of the Anoka County Commissioners, and has the power to levy taxes, issue bonds, and enter into contracts. The Authority was established for the preservation and improvement of local rail service. Although it is legally separate from the County, the activity of the Regional Railroad Authority is included in the Anoka County reporting entity as the Regional Railroad Authority Special Revenue Fund because the Authority's governing body is substantively the same as the governing body of Anoka County. Separate financial statements are not available for the Anoka County Regional Railroad Authority.

The ANOKA COUNTY HOUSING AND REDEVELOPMENT AUTHORITY is governed by a seven-member board consisting of four of the seven Anoka County Commissioners and three appointed members, one of which is former Anoka County Board members. The Authority has the power to levy taxes, issue bonds, and enter into contracts. The Authority was established to assist with the implementation of a redevelopment plan to promote economic development within Anoka County. Although it is legally separate from the County, the activity of the Housing and Redevelopment Authority is included in the Anoka County reporting entity as the Housing and Redevelopment Authority Special Revenue Fund and the Housing and Redevelopment Authority Bonds Debt Service Fund, because the Authority's governing body is substantively the same as the governing body of Anoka County. Separate financial statements are not available for the Anoka County Housing and Redevelopment Authority.

### B. Basic Financial Statements

### 1. Government-Wide Statements

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) display information about the primary government and its component units. These statements include the financial activities of the overall County government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These activities are not eliminated in the process of consolidation. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external parties for support.

In the government-wide Statement of Net Assets, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The County's net assets are reported in three parts—invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets. The County first utilizes restricted resources to finance qualifying activities.

#### Summary of Significant Accounting Policies

### B. Basic Financial Statements

### 1. Government-Wide Statements (Continued)

The Statement of Activities demonstrates the degree to which the direct expenses of each function of the County's governmental activities and business-type activity are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or activity. Program revenues include 1) fees, fines, and charges paid by the recipients of goods, services, or privileges provided by a given function or activity and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or activity. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

### 2. Fund Financial Statements

The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component units. Separate statements for each fund category—governmental, proprietary, and fiduciary—are presented. The emphasis of governmental and proprietary fund financial statements is on major individual governmental and enterprise funds, with each displayed as separate columns in the fund financial statements. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from nonexchange transactions or incidental activities.

Operating expenses for enterprise funds and internal service funds include services, supplies, insurance, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as non-operating revenues and expenses.

The County reports the following major governmental funds:

The <u>General Fund</u> is the general operating fund of the County and is used to account for all financial resources except those required to be accounted for in another fund.

The <u>Road and Bridge Special Revenue Fund</u> accounts for operations of the County Highway Department, which constructs and maintains roads, bridges, road signals and signs, and other projects affecting the roadways. Financing comes primarily from intergovernmental revenue from the State and Federal Governments and an annual property tax levy.

The <u>Human Services Special Revenue Fund</u> accounts for all costs of human services. This includes the cost of Economic Assistance programs, social and mental health services provided by the Human Services Division or purchased through contract, and the County's support to the Community Action Program. Financing comes primarily from an annual property tax levy and intergovernmental revenue from the State and Federal Governments.

The <u>Debt Service Fund</u> is used to account for the accumulation of resources for, and the payment of, principal, interest, and related costs of general long-term debt.

The <u>Capital Projects Fund</u> is used to account for financial resources to be used for the acquisition, construction, or improvement of major capital facilities (other than those financed by Proprietary Funds).

The County reports the following major enterprise fund:

The Aquatic Center Fund is used to account for the operation and maintenance of the Bunker Beach Aquatic Center.

Additionally, the County reports the following fund types:

The Pooled Insurance Internal Service Fund accounts for the County's self-insurance activities.

The <u>Trust Fund</u> accounts for an irrevocable trust established for funding other postemployment benefits for eligible retired employees under a single employer defined benefit plan.

The <u>Agency Fund</u> is used to account for assets held by the County as a trustee or agent for individuals, private organizations, other governments, or other funds. Agency funds are custodial in nature and do not involve measurement of results of operations.

#### 1. Summary of Significant Accounting Policies (Continued)

### C. Measurement Focus and Basis of Accounting

The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. The fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Shared revenues are generally recognized in the period the appropriation goes into effect. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting.* Revenues are recognized as soon as they are both measurable and available. Anoka County considers all revenues to be *available* if they are collected within 60 days after the end of the current period, except for reimbursement (expenditure driven) grants for which the period is 120 days. Property and other taxes, shared revenues, licenses, and interest are all considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent that they have matured. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, and then unrestricted resources as they are needed.

#### D. Assets, Liabilities, and Net Assets or Equity

#### 1. Cash and Investments

Anoka County maintains a cash and investment pool that is used essentially as a demand deposit account. This pool is available for use by all funds of the County and each fund type's portion of this pool is displayed on the Statement of Net Assets within "Cash, cash equivalents, and pooled investments."

Cash and cash equivalents are identified only for the purpose of the Statement of Cash Flows reporting by the proprietary funds. Pooled investments, which have the characteristics of demand deposits, are considered to be cash and cash equivalents on the Statement of Cash Flows.

Pooled (in lieu of cash) investments are stated at fair value. Investment earnings are allocated to the Road and Bridge, Human Services, Job Training Center, and Regional Railroad Authority Special Revenue Funds, and to the Capital Projects Fund, based on cash balances set aside for specific purposes within those funds. Pursuant to Minn. Stat. § 385.07, investment earnings on unallocated cash and pooled investments are credited to the General Fund. Pooled investment earnings in the governmental funds, for 2011 were \$4,652,423. (See Note 3.A)

Investments with escrow agents and trust accounts are stated at fair value. Investment earnings on cash and investments with escrow agents and investments in trust accounts are credited to the funds in which they are held.

Anoka County invests in an external investment pool, the Minnesota Association of Governments Investing for Counties (MAGIC) Fund, which is created under a joint powers agreement pursuant to Minn. Stat. § 471.59. The MAGIC Fund is not registered with the SEC, but does operate in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940. Therefore, the fair value of the County's position in the pool is the same as the value of the pool shares.

Minn. Stat. § 118A.04 and 118A.05 authorize the following types of investments that are available to the County:

- a. Securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. § 118A.04, subd. 6.
- Mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments.
- c. General obligations of the State of Minnesota and its municipalities; and in certain state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service.
- d. Bankers' acceptances issued by United States banks.
- e. Commercial paper issued by United States corporations or their Canadian subsidiaries that is rated in the highest quality category by two nationally recognized ratings agencies and matures in 270 days or less.
- f. With certain restrictions, as identified by statutes, repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, and Net Assets or Equity (Continued)

### 2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

All receivables, including those of the blended component units are shown net of an allowance for doubtful accounts.

### **Property Taxes**

Property tax levies are set by the County Board in December each year following a public "truth in taxation" hearing. The levy is reduced by State paid aids and credits referred to as County Program Aid and Market Value Tax Credit. The remaining net levy is spread on all taxable real and personal property. Taxes which remain unpaid at December 31 are delinquent. Such taxes become a lien on January 1 and are recorded as receivables by the County at that date. No allowance for uncollectible taxes has been provided because such amounts are not expected to be material. Revenues are accrued and recognized in the year collectible, net of delinquencies.

Property taxes are payable in two installments for real estate and one payment for personal property. The dates are listed below:

Real Estate - first half - May 15

- second half - October 15

Personal Property - one payment - May 15

### Loans

Loans may be made to private enterprises or individuals as per the parameters of the specific programs. The Community Development Block Grant Special Revenue Fund provides rehabilitation loans to individuals. The General Fund has forfeited tax sale contracts for repurchase and a loan for temporary delay of rental revenues.

### Leases

The County has issued lease revenue obligation debt for organizations. A long term lease exists between the County and the organization which matches the term of the debt.

### Land Held for Resale

Property is acquired by the Community Development Block Grant (CDBG) for subsequent resale for redevelopment purposes and not as an investment program. In order to encourage development, the land is often resold at prices substantially lower than CDBG's cost and cannot be sold for more than expended. Land Held for Resale is reported as an asset at the lower of cost or net realizable value in the fund that acquired it. Deferred revenue of an equal amount is also reported on the respective governmental fund balance sheet. In governmental funds, in order to satisfy federal grant reporting requirements, land acquired is reported as an expenditure in the amount of the acquisition cost and as federal revenue for the same amount. When the land is subsequently sold, miscellaneous program income is recognized for the sale amount. Future drawdowns from the federal government for reimbursement of expenditures incurred are adjusted by program income available at that date.

### 4. Inventories and Prepaid Items

Inventory: Inventory is valued at cost, using the first-in, first-out (FIFO) method. The inventory in the Road and Bridge Special Revenue Fund consists of expendable supplies held for consumption. The inventory in the Parks and Recreation Special Revenue Fund consists of items held for resale. The cost of the inventory is recorded as an expenditure in the governmental fund statements at the time individual inventory items are purchased. Reported inventories are equally offset by nonspendable fund balance to indicate that they do not constitute "available spendable resources."

Inventories at the government-wide level are recorded as expenses when consumed.

<u>Prepaid Items</u>: Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are equally offset by nonspendable fund balance to indicate that they do not constitute "available spendable resources."

### 5. Capital Assets

Capital assets, which include property, plant, equipment, infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), and intangible assets are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets, excluding infrastructure, are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of three years. Infrastructure assets are capitalized when the cost of the individual items or projects are greater than \$100,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

#### 1. Summary of Significant Accounting Policies

### D. Assets, Liabilities, and Net Assets or Equity

### 5. Capital Assets (Continued)

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. During the current period, the County did not have any capitalized interest.

Property, plant and equipment of the primary government, as well as the component units, is depreciated using the straight line method over the following estimated useful lives:

Buildings	50 years
Infrastructure	50 years
Land improvements	20 years
Furniture and fixtures	20 years
Machinery and tools	15 years
Intangible assets	12 years
Office machines and equipment	10 years
Licensed vehicles	8 years
Unmarked vehicles	5 years
Marked vehicles	3 years
Information and technology management equipment	5 years

### 6. Compensated Absences

The liability for compensated absences reported in the financial statements consists of unpaid, accumulated annual vacation and sick leave and flexible time off balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. Compensated absences are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

### 7. <u>Deferred Revenue / Unearned Revenue</u>

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds and government-wide financial statements defer revenue recognition in connection with resources that have been received, but not yet earned.

### 8. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received and discounts taken on debt issuances are reported as other financing sources or uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Because the rates of interest paid on tax exempt debt are normally lower than those paid on taxable securities, it is sometimes possible for state and local governments to profit from this disparity in interest rates by temporarily reinvesting unexpended proceeds of lower interest tax exempt borrowings in higher yielding taxable securities. When the proceeds of tax-exempt debt are reinvested in this manner, the profits realized are referred to as "arbitrage earnings", which must be rebated to the federal government.

### 9. Fund Equity

#### Classification of Net Assets

Net assets in the government-wide and proprietary fund financial statements are classified in the following categories:

- 1. Invested in capital assets, net of related debt: the amount of net assets representing capital assets net of accumulated depreciation and reduced by outstanding debt attributed to the acquisition, construction, or improvement of the assets.
- 2. Restricted net assets: the amount of net assets for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- Unrestricted net assets: the amount of net assets that do not meet the definition of restricted or invested in capital assets, net of related debt.

### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, and Net Assets or Equity

### 9. Fund Equity (Continued)

#### Classification of Fund Balances

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54 "Fund Balance Reporting and Government Fund Type Definitions." The new standard has no effect on the total amount reported as fund balances; however it alters the categories and terminology used to present the amounts on the governmental fund balance sheet. The statement establishes an initial distinction between what is considered nonspendable and what is spendable. The statement also provides for additional classifications for spendable items. These classifications are based upon the relative strength of the constraints that control how specific amounts can be spent.

- Nonspendable: Fund balances classified as nonspendable include assets that will never convert to cash, such as prepaid items
  and inventories of supplies.
- 2. Spendable: All fund balances that are not classified as nonspendable are deemed spendable. The statement provides for classifications within the spendable category based upon the relative strength of the constraints that control how specific amounts can be spent. Those classifications are as follows:
  - a. Restricted: Net fund resources that are subject to externally enforceable legal restrictions are deemed to be restricted. These restrictions are either 1) externally imposed by creditors (via bond or loan covenants), grantors, contributors or laws and regulations of other governments, or 2) imposed by law through constitutional provisions or enabling legislation.
  - b. Committed: Net fund balances that represent resources that can be used only for the specific purposes determined by formal action of the Board are deemed to be committed. The County's formal actions are the highest decision making level and remain binding unless removed in the same manner. Additionally, any Board action, either binding or unbinding, need be taken prior to the end of the calendar year.
  - c. Assigned: Amounts in the assigned fund balance classification are intended to be used by the County for specific purposes but do not meet the criteria to be classified as restricted or committed. All assigned items are approved by the Finance and Central Services Division Manager.
  - d. Unassigned: The residual classification of the County's General Fund not contained in the other classifications is deemed to be unassigned. In other governmental funds, the unassigned classification is used only to report deficit balances resulting from overspending for specific purposes for which amounts had been restricted or committed.

It is the policy of the County to spend fund balance for each fund in the following order: restricted, committed and then assigned; unless the specific items has been identified in another classification.

### Minimum Fund Balance Policy

Anoka County has adopted a minimum fund balance policy to address cash flow or working capital needs and contingencies in the General Fund, which is heavily reliant on property tax revenues to fund current operations. However, current property tax revenues are not available for distribution until June. Therefore, the County Board has determined they need to maintain an unassigned fund balance in the General Fund equaling 35-50% of the next year's operations, which is calculated as total budgeted operating expenditures less total budgeted operating (non-tax) revenues.

### 10. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### 2. Stewardship, Compliance, and Accountability

### A. Excess of Expenditures Over Budget

The following nonmajor governmental fund had expenditures in excess of budget for the year ending December 31, 2011:

			E)	xpenditures	
Special Revenue Fund	Fi	nal Budget		Actual	Excess
Regional Railroad Authority	\$	1,253,835	\$	1,431,729	\$ 177,894

#### 2. Stewardship, Compliance, and Accountability (Continued)

#### B. Reclassification/Restatement

The pronouncement of Governmental Accounting Standards Board (GASB) Statement No. 54 has no effect on the total amount reported as fund balances; however, it has altered the way the Building Management and Forfeited Tax Sale Special Revenue Funds are classified. The activity of these two funds is now being reported as part of the General Fund. The Forfeited Tax Sale Special Revenue Fund had no fund balance on January 1, 2011.

The reclassification/restatement is as follows:

	 General Fund	Building gement Special evenue Fund
Fund balance, January 1, as previously reported Reclassification of funds due to GASB No. 54	\$ 47,148,206 1,117,956	\$ 1,117,956 (1,117,956)
Fund balance, January 1, as restated	\$ 48,266,162	\$ -

#### 3. Detailed Notes on All Funds

#### A. Assets

### 1. Deposits and Investments

#### a. Deposits

Minn. Stat. Sec. 118A.02 and 118A.04 authorize the County to deposit its cash and to invest in certificates of deposit in financial institutions designated by the County Board. Minnesota Statute 118A.03 require that all County deposits be protected by insurance, surety bond, or collateral. The market value of collateral pledged shall be at least ten percent more than the amount on deposit plus accrued interest at the close of the financial institution's banking day, not covered by insurance or bonds.

Authorized collateral includes treasury bills, notes and bonds; issues of U.S. government agencies; general obligations rate "A" or better, revenue obligations rated "AA" or better, irrevocable standby letters of credit issued by the Federal Home Loan Bank; and certificates of deposit. Minnesota Statutes require that securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution that is not owned or controlled by the financial institution furnishing the collateral.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a financial institution failure, the County's deposits may not be returned to it. County policy requires collateral coverage for all deposit balances exceeding the FDIC insured levels. Federal Home Loan Bank irrevocable letters of credit may be substituted for qualifying government securities at some institutions. Depository balances are monitored as necessary, to assure the coverage in place, meets or exceeds statutory requirements as specified in Minn. Stat. 118a.03. As of December 31, 2011, the County's deposits were not exposed to custodial credit risk, being fully covered through collateral agreements with designated depositories.

### b. <u>Investments</u>

The County invests available cash in various securities in accordance with requirements set forth in Minnesota Statutes. All investments are stated at fair value. The following is a summary of the fair values of the County's investments, at December 31, 2011:

\$ 174,642,862

Primary	government

Cash and investments with escrow agents	15,108,054
Investments with trust accounts	249,030
Ethoday for de	
Fiduciary funds	
Cash, cash equivalents and pooled investments	
Agency Fund	8,367,215
Investments	
Trust Fund	29,290,357
Total cash and investments	\$ 227,657,518

Cash, cash equivalents and pooled investments

#### 3. Detailed Notes on All Funds

#### A. Assets

### Deposits and Investments

### b. Investments (Continued)

Minn. Stat. § 118A.06 authorizes the following safekeeping options for the County's investments:

- (1) Any federal reserve bank.
- (2) Any bank authorized under the laws of the United States or any state to exercise corporate trust powers, including but not limited to the bank from which the investment is purchased.
- (3) A primary reporting dealer in United States government securities to the Federal Reserve Bank of New York.
- (4) A securities broker-dealer, having its principal executive office in Minnesota, licensed pursuant to Minn. Stat. ch. 80A, or an affiliate of it, regulated by the Securities and Exchange Commission provided that the County's ownership of all securities is evidenced by written acknowledgements identifying the securities by the names of issuers, maturity dates, interest rates, CUSIP numbers, or other distinguishing marks.

Anoka County contracts with an authorized third party institution for safekeeping. All County investment securities were properly safe kept, at December 31, 2011.

Interest Rate Risk. Interest rate risk is the risk that changes in the market interest rates will adversely affect the fair value of an investment. The County minimizes their exposure to interest rate risk by investing in both shorter and longer-term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations. County policy limits maximum maturity/average life to fifteen years for individual investments and ten years for the total portfolio.

Credit Risk. Generally credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This risk is measured by the assignment of a rating by a nationally recognized statistical rating organization. It is the County's policy to invest only in securities that meet the ratings requirements set by State Statute. Minnesota State Statute permits the following investments: United States securities; state or local government general obligation securities rated "A" or better; state or local government revenue obligation securities rated "AA" or better; Minnesota Housing Finance Agency general obligation securities rated "A" or better; highest rated commercial paper issued by United States corporations; time deposits insured by Federal Deposit Insurance Corporation (FDIC); specified mortgage-backed securities; and temporary general bonds.

Custodial Credit Risk. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The County's policy states all investment securities purchased by the County shall be held in safekeeping by a third-party designated institution as agency for the County. As of December 31, 2011, the County's investments were not exposed to custodial credit risk.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss to the portfolio related to the volume/quantity of the investments with a single issuer should that issuer fail. The investment policy of Anoka County limits concentration by security type to encourage a properly diversified portfolio.

Investments in any one issuer that represent 5% or more of the County's investments are as follows:

Issuer		Reported Amount		
Federal Home Loan Bank (FHLB)	\$	18,471,355		
Federal Home Loan Mortgage Corporation (FHLMC)		14,088,949		
Federal National Mortgage Association Note (FNMA)		81,006,005		
U.S. Treasury securities (UST)		25,280,639		

The primary objective of the County investment policy is capital preservation and liquidity. To achieve this goal, while enhancing returns and improving diversification, the portfolio is divided into multiple liquidity pools consisting of short, medium and core investment portfolios. The pools are assigned differing maturity and duration requirements, with the most liquid portions of the portfolio administered in-house and the core reserve portfolio assigned to select asset managers.

- (1) The core reserve portfolio pool will have a longer time horizon and will not be needed to fund current operations. The funds in this pool are comprised of reserve funds, which are managed on a total return basis.
- (2) The liquidity reserve portfolio is a pool comprised of investments of shorter maturities, which may be needed to fund temporary shortfalls in operating cashflows. The pool size is varied to meet changing liquidity circumstances and laddered to assure even maturities over time to supplement short liquidity positions.
- (3) The current cash flow or liquidity portion of the portfolio is intended to balance cash flow timing with current and statutory payment obligations. Investment maturities are matched with current liabilities and payables.

### 3. <u>Detailed Notes on All Funds</u>

### A. Assets

### 1. Deposits and Investments

### b. <u>Investments</u> (Continued)

The following table presents the County's investment balances at December 31, 2011, and information relating to potential investment risks:

Investment Type	Credit Rating	Rating Agency	Custodial Risk	% to Total Portfolio	Fair Value	Interest Rate Risk
Core Reserve Pool						
U.S. Government Agency securities		COD M	0	1 670/	\$ 3,557,906	8.62
Federal Farm Credit Bank (FFCB) Federal Home Loan Bank (FHLB)	AA+/AAA AA+/AAA	S&P, M S&P, M	Custody Custody	1.67% 0.68%	\$ 3,557,906 1,434,495	2.83
Federal Home Loan Mortgage Corporation (FHLMC)	AA+/AAA	S&P, M	Custody	3.33%	7,077,049	2.08
Federal National Mortgage Association Note (FNMA)	AA+/AAA	S&P, M	Custody	5.57%	11,834,305	2.16
Government National Mortgage Association (GNMA)	NR	-	Custody	0.00%	1,768	2.37
Small Business Association (SBA)	NR	-	Custody	0.63%	1,346,877	3.52
National Credit Union Association (NCUA)	NR	-	Custody	0.05%	116,494	3.16
Veterans Administration Vendee Mortgage	NR	-	Custody	0.09%	191,307	3.75
U.S. Treasury Securities (UST)	AA+/AAA	S&P, M	Custody	11.90%	25,280,639	3.17
Municipal securities						
State of Illinois	A+/A1	S&P, M	Custody	0.10%	202,422	0.42
State of Massachusetts	AA+/AA1	S&P, M	Custody	0.10%	221,542	7.94 1.50
State of Minnesota	AA+/AA1 AA/AA2	S&P, M	Custody Custody	0.10% 0.14%	208,703 288,127	4.24
State of Mississippi State of Ohio	AA+/AA1	S&P, M S&P, M	Custody	0.14%	237,470	2.20
State of Oregon	AA+/AA1	S&P, M	Custody	0.11%	328,206	2.56
State of Pennsylvania	NR/AA1	S&P, M	Custody	0.24%	501,849	7.60
District of Columbia	A+/AA2	S&P, M	Custody	0.23%	478,657	7.62
King County, Washington	AAA/AA1	S&P, M	Custody	0.08%	176,674	7.59
City of Houston, Texas	AA/NR	S&P, M	Custody	0.11%	229,767	6.95
City of Kenosha, Wisconsin	AA/AA2	S&P, M	Custody	0.11%	225,734	3.84
Las Vegas Valley, Nevada, Water District	AA+/AA2	S&P, M	Custody	0.10%	202,476	4.91
Crosby Ironton School District (MN)	AA+/NR	S&P, M	Custody	0.12%	246.589	3.69
Dallas School District (TX)	AAA/AAA	S&P, M	Custody	0.13%	274,973	6.93
Eden Prairie School District (MN)	NR/AA1	S&P, M	Custody	0.13%	270,133	3.65
Lyon County School District (NV)	AAA/NR	S&P, M	Custody	0.17%	367,279	5.24
Redford School District (MI)	AA-/AA2	S&P, M	Custody	0.10%	220,724	2.15
Sioux Falls School District (SD)	AA-/AA2	S&P, M	Custody	0.11%	228,950	2.15
Tennessee Valley Authority	AA+/AAA	S&P, M	Custody	0.06%	136,909	7.88
Index Fund			•	40.000/	00 500 007	
Other Postemployment Benefit (OPEB) Trust Accounts  Core Reserve Pool Total			Custody	13.90% 40.21%	29,539,387	•
				40.2170	85,427,411	•
Liquidity Reserve Pool						
U.S. Government Agency securities	A A . /A A A	COD M	Custody	6.16%	12 116 0F2	. 2 Months
Federal National Mortgage Association Note (FNMA) Federal Home Loan Bank (FHLB)	AA+/AAA AA+/AAA	S&P, M S&P, M	Custody Custody	1.89%	13,116,953 4,005,650	< 3 Months < 3 Months
Federal Home Loan Mortgage Corporation (FHLMC)	AA+/AAA AA+/AAA	S&P, M	Custody	1.89%	4,003,030	< 3 Months
Federal Home Loan Montgage Corporation (Friction)	AA+/AAA	S&P, M	Custody	4.24%	9,002,780	3-6 months
Federal Home Loan Mortgage Corporation (FHLMC)	AA+/AAA	S&P, M	Custody	1.41%	3,000,880	3-6 months
Federal National Mortgage Association Note (FNMA)	AA+/AAA	S&P, M	Custody	24.03%	51,052,197	3-6 months
Federal Home Loan Bank (FHLB)	AA+/AAA	S&P, M	Custody	0.95%	2,025,200	6-9 months
Federal National Mortgage Association Note (FNMA)	AA+/AAA	S&P, M	Custody	0.47%	1,000,760	6-9 months
Federal Home Loan Bank (FHLB)	AA+/AAA	S&P, M	Custody	0.94%	2,003,230	9-12 months
Federal National Mortgage Association Note (FNMA)	AA+/AAA	S&P, M	Custody	1.88%	4,001,790	9-12 months
Certificates of Deposit	NA	-	Collateralized	0.40%	840,000	< 3 months
Liquidity Reserve Pool Total				44.26%	94,060,460	
Current Cashflow Pool						•
Repurchase Agreement	NR		Custody	2.85%	6,058,462	< 3 months
Money Market Funds	NA		Held in County name	13.70%	29,111,430	Daily Availability
Depositories	-		FDIC/Collateralized	0.66%	1,408,036	Daily Availability
In Transit Deposits	-			0.07%	149,025	Daily Availability
Outstanding Checks	-			-1.75%	(3,723,379)	Daily Availability
Current Cashflow Pool Total				15.53%	33,003,574	
Portfolio Total				100.00%	212,491,445	•
Cash on Hand						
Petty cash					19,390	
Departmental cash					9,096	
Custodial accounts					29,533	
Cash on Hand Total					58,019	_
Cash and Investment Total					\$ 212,549,464	•
Rating Agency: S&P - Standard & Poor's						•

#### 3. Detailed Notes on All Funds

#### A. Assets (Continued)

### 2. Receivables

#### Property Tax Receivable

Taxes which remain unpaid at December 31 are delinquent. No allowance for uncollectible taxes has been provided because such amounts are not expected to be material.

Current property tax collections for the year ended December 31, 2011, were 94.91 percent (Table 8) of the current levy, which was a sufficient amount to finance the 2011 budget. Each year, the County tax levy for debt service on bonded indebtedness is set at 105 percent of the debt service required for that year, less available debt service reserves.

#### b. Accounts Receivable

Accounts receivable include an allowance for doubtful accounts. Total accounts receivable for the year ended December 31, 2011, were \$3,300,437 and the allowance for doubtful accounts was \$130,420 resulting in a net effect of \$3,170,017.

#### c. Loans Receivable

The following is a summary of outstanding loans made to private enterprises and individuals as of December 31, 2011:

	Original Loan Amount	Balance Repaid at December 31, 2011	Outstanding Balance - December 31, 2011	Term (Years)	Interest Rate (%)
General Fund					
Anoka County/Blaine Airport - Northwest Building	\$ 209,392	\$ 3,089	\$ 206,303	20	5.00
Various forfeited tax sale contracts for repurchase	118,722	30,249	88,473	Various	Various
Total General Fund	328,114	33,338	294,776		
Special Revenue Funds					
Community Development Block Grant					
Various home rehabilitation loans	3,536,309	723,926	2,812,383	Various	Various
Total Loan Receivable	\$ 3,864,423	\$ 757,264	\$ 3,107,159		
Due within one year			\$ 71,556		

### d. Leases Receivable

Anoka County has leased portions of the Anoka County Human Service Center to the State of Minnesota and various community-based non-profit organizations to be used for office space. There are six lease agreements, which expire June 30, 2013. Tenants pay rent in monthly installments, in advance, on the first day of every month during the term of their lease. Rent is recorded as revenue when received

Anoka County has subleased portions of the Northwest Building Area at the Anoka County/Blaine Airport from the Metropolitan Airports Commission (MAC). There are several lease agreements, with various expiration dates at a rate determined by MAC. Rent is recorded as revenue when received.

Anoka County has leased the Head Start Facility to the Anoka County Community Action Program, Incorporated, (ACCAP) for approximately twenty-five years starting October 1, 1993, and ending June 1, 2018. ACCAP pays annual lease amounts that equal the annual debt service (principal plus interest) for the certificates of participation less any accrued interest earnings from the trust account, which has a portion of the original issue proceeds in reserve, plus any trustee expenses incurred.

Anoka County has leased the Ice Arena to the National Sports Center Foundation (NSCF) for twenty years starting March 15, 2006, and ending March 15, 2026. NSCF pays annual lease amounts that equal the annual debt service (principal plus interest) for the lease revenue bonds less any accrued interest earnings from the trust account, which has a portion of the original issue proceeds in reserve, plus any trustee expenses incurred, and an annual payment to a repair and replacement fund, directly to the trustee. Taxes and other governmentally imposed fees or charges imposed on the leased property are paid to the County as assessed.

Anoka County has leased the Metropolitan Mosquito Control District Project to the Metropolitan Mosquito Control District (MMCD) for approximately fifteen years starting November 27, 2007, and ending February 1, 2023. MMCD pays annual lease amounts that equal the annual debt service (principal plus interest) for the certificates of participation less any accrued interest earnings from the trust account, which has a portion of the original issue proceeds in reserve, plus any trustee expenses, rebate fees and payments, taxes or other charges, and fees for any administrative costs incurred.

Anoka County has leased the ACCAP residences to the Anoka County Community Action Program, Incorporated, (ACCAP) for eighteen years starting July 1, 2010, and ending June 1, 2028. ACCAP pays annual lease amounts that equal the annual debt service (principal plus interest) for the certificates of participation less any accrued interest earnings from the trust account, which has a portion of the original issue proceeds in reserve, plus any trustee expenses incurred.

### 3. Detailed Notes on All Funds

### A. Assets

### 2. Receivables

### d. Leases Receivable (Continued)

Amounts due under the Head Start Facility, Ice Arena, Metropolitan Mosquito Control District Project, and ACCAP residences lease agreements have been recorded as leases receivable and deferred revenue in the General Fund at December 31, 2011. The amounts for 2012 are considered current and due within one year. Amounts remaining to be paid are as follows:

Year Due	Head Start Facility	Ice Arena	MMCD Project	ACCAP Residences	Total
2012	\$ 271,111	\$ 501,553	\$ 246,300	\$ 164,140	\$ 1,183,104
2013	267,115	500,752	249,713	162,363	1,179,943
2014	150,074	504,453	247,806	165,120	1,067,453
2015	150,074	502,652	245,688	162,493	1,060,907
2016	150,074	500,453	248,250	164,465	1,063,242
2017-2021	225,111	2,502,760	1,227,644	812,461	4,767,976
2022-2026	=	2,737,043	491,231	810,787	4,039,061
2027-2028	-			322,435	322,435
Total	\$ 1,213,559	\$ 7,749,666	\$ 2,956,632	\$ 2,764,264	\$ 14,684,121
Due within one year	\$ 271,111	\$ 501,553	\$ 246,300	\$ 164,140	\$ 1,183,104

### 3. Capital Assets

Capital asset activity for the year ended December 31, 2011, was as follows:

### **Primary Government**

	Beginning		5	Ending
	Balance	Increases	Decreases	Balance
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 185,553,473	\$ 6,402,791	\$ (1,695,719)	\$ 190,260,545
Construction in progress	61,543,344	40,658,750	(33,158,700)	69,043,394
Total capital assets, not being depreciated	247,096,817	47,061,541	(34,854,419)	259,303,939
Capital assets, being depreciated:				
Buildings and structures	201,017,673	4,252,566	(102,500)	205,167,739
Improvements other than buildings	17,546,901	3,684,719	-	21,231,620
Machinery and equipment	39,453,484	3,261,068	(1,934,284)	40,780,268
Infrastructure	303,727,961	23,532,546	(1,289,601)	325,970,906
Software	4,766,145	599,889		5,366,034
Total capital assets being depreciated	566,512,164	35,330,788	(3,326,385)	598,516,567
Less accumulated depreciation for:				
Buildings and structures	(51,252,582)	(4,043,239)	43,050	(55,252,771)
Improvements other than buildings	(8,950,724)	(817,377)	-	(9,768,101)
Machinery and equipment	(19,889,981)	(3,747,538)	1,798,597	(21,838,922)
Infrastructure	(89,495,382)	(6,074,559)	668,023	(94,901,918)
Software	(954,978)	(356,401)		(1,311,379)
Total accumulated depreciation	(170,543,647)	(15,039,114)	2,509,670	(183,073,091)
Total capital assets, being depreciated, net	395,968,517	20,291,674	(816,715)	415,443,476
Governmental activities capital assets, net	\$ 643,065,334	\$ 67,353,215	\$ (35,671,134)	\$ 674,747,415

### 3. <u>Detailed Notes on All Funds</u>

### A. Assets

### 3. Capital Assets (Continued)

	E	Beginning Balance	lr	ncreases	De	ecreases	Ending Balance
Business-type activity:							
Capital assets, being depreciated:							
Buildings and structures	\$	5,429,337	\$	-	\$	-	\$ 5,429,337
Improvements other than buildings		1,499,672		-		-	1,499,672
Machinery and equipment		1,175,108		59,818		(15,722)	 1,219,204
Total capital assets being depreciated		8,104,117		59,818		(15,722)	8,148,213
Less accumulated depreciation for:							
Buildings and structures		(761,122)		(108,587)		-	(869,709)
Improvements other than buildings		(584,944)		(69,587)		-	(654,531)
Machinery and equipment		(470,304)		(54,517)		5,896	(518,925)
Total accumulated depreciation		(1,816,370)		(232,691)		5,896	(2,043,165)
Business-type activity capital assets, net	\$	6,287,747	\$	(172,873)	\$	(9,826)	\$ 6,105,048

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental	activities:
--------------	-------------

\$ 2,817,896
3,063,632
7,067,997
53,774
10,280
1,702,361
323,174
\$ 15,039,114
\$

### Business-type activity:

Aquatic Center	\$	232,691

Construction in progress at December 31, 2011, comprises the to-date costs of the following projects:

Highway infrastructure	\$ 59,971,260
Highway facility	5,193,170
Park improvement projects	1,756,134
Broadband project	672,152
Library improvements	588,035
Government Center wireless network	583,664
Radio shop remodel & equipment	196,509
Miscellaneous improvements	82,470
Total	\$ 69,043,394

### 3. <u>Detailed Notes on All Funds</u> (Continued)

### B. <u>Interfund Receivables, Payables and Transfers</u>

The composition of interfund balances as of December 31, 2011, is as follows:

### 1. <u>Due From and To Other Funds</u>

	R	eceivable	Payable	Description
Major Governmental Funds General Fund	\$	150,000	\$ -	Short term loan
Nonmajor Governmental Funds Special Revenue Funds				
Job Training Center		53	150,000	Services provided and short term loan
County Library			 53	Services received
Total Nonmajor Governmental Funds		53	 150,053	
Total Due From and To Other Funds	\$	150,053	\$ 150,053	

### 2. Advances To and From Other Funds

Advances to the Parks and Recreation Special Revenue Fund include loans for golf course operations.

	A	dvances To	Α	Advances From
Capital Projects Fund	\$	280,000	\$	-
Parks and Recreation Special Revenue Fund		-		280,000
Total Advances To and From Other Funds	\$	280,000	\$	280,000

### 3. <u>Detailed Notes on All Funds</u>

### B. <u>Interfund Receivables, Payables and Transfers</u> (Continued)

### 3. Interfund Transfers

Interfund transfers for the year ended December 31, 2011, consisted of the following:

	Transfers in	Description
Major Governmental Funds		
Transfers to General Fund from: Road and Bridge Road and Bridge Human Services	\$ 7,900 124,335 190,000	Vehicle purchase Voluntary separation program Approved use of reserves
Human Services Job Training Center County Library Parks and Recreation Capital Projects	509,408 6,008 168,972 9,213 16,832	Voluntary separation program Voluntary separation program Voluntary separation program Voluntary separation program Vehicle purchase
Total General Fund	1,032,668	
Transfers to Human Services Fund from: Capital Projects	422,715	Capital expenditure
Transfers to Debt Service Fund from: General Fund General Fund Regional Railroad Authority Housing and Redevelopment Authority Capital Projects Total Debt Service Fund	167,000 1,219,022 2,140,651 1,097,608 3,536,221 8,160,502	Correction bond payments Lease revenue debt payments Transfer for debt service Debt Service allocation from operations Transfer for debt service
Transfers to Capital Projects Fund from: General Fund General Fund General Fund General Fund General Fund Road and Bridge Human Services Human Services Total Capital Projects Fund	8,499 715,458 7,202,600 2,000,000 3,000,000 1,250,000 2,600,000 2,350,000	Vehicle purchase Recorder compliance fee & 911 communications Household hazardous waste projects Broadband project Information Technology projects Broadband project Building projects Information Technology projects
Transfers to other governmental funds from: Major Funds: General Fund Nonmajor funds Total Transfers In: Governmental Funds	48,700 531,113 \$ 29,322,255	2010 AG Preserve credit Miscellaneous
Proprietary Funds  Transfers to Aquatic Center Fund from:  Parks and Recreation	\$ 51,268	Transfer asset

### 3. <u>Detailed Notes on All Funds</u> (Continued)

### C. <u>Liabilities</u>

### 1. Payables

Payables at December 31, 2011, were as follows:

	Go	overnmental Activities	Business-type Activities			
Accounts	\$	5,511,405	\$	200		
Salaries		5,746,703		4,390		
Contracts		5,150,449		10,000		
Due to other governments		2,402,032		1,602		
Total payables	\$	18,810,589	\$	16,192		

### 2. <u>Deferred Revenue</u>

Deferred revenues consist of taxes receivable that are not collected soon enough after year-end to pay liabilities of the current year, state and federal grants received but not yet earned, installment loans, leases, and other items. Deferred revenue, at December 31, 2011, is summarized below by fund:

	Installment									
		Taxes	Grants		Loans		Leases	Other		Total
Major Governmental Funds										
General	\$	1,733,458	\$	381,834	\$	294,776	\$ 14,684,121	\$	1,821,905	\$ 18,916,094
Road and Bridge		371,037		-		-	-		73,063	444,100
Human Services		1,053,586		803,479		-	-		417,599	2,274,664
Debt Service		697,372		-		-	-		-	697,372
Capital Projects		26,118		-		-			-	26,118
Total Major Governmental Funds		3,881,571		1,185,313		294,776	14,684,121		2,312,567	22,358,348
Nonmajor Governmental Funds		574,400		780,405		2,812,383	-		1,681,165	5,848,353
Total All Funds	\$	4,455,971	\$	1,965,718	\$	3,107,159	\$ 14,684,121	\$	3,993,732	\$ 28,206,701
Deferred revenue:										
Unearned Unavailable	\$	- 4,455,971	\$	1,493,302 472,416	\$	- 3,107,159	\$ 14,684,121 	\$	2,502,288 1,491,444	\$ 18,679,711 9,526,990
	\$	4,455,971	\$	1,965,718	\$	3,107,159	\$ 14,684,121	\$	3,993,732	\$ 28,206,701

#### 3. Detailed Notes on All Funds

### C. Liabilities (Continued)

### 3. Contract Commitments

The County has entered into several contract commitments which have not been completed as of December 31, 2011. Following is a list of these projects and the corresponding amounts to be completed:

#### Major Governmental Funds

Special Revenue Funds Road and Bridge Various road projects	\$	22 111 756
various roau projects	Φ	32,111,756
Capital Projects Fund		
Integrated case management		38,100
Library improvements		20,813
Elevator upgrades		26,660
Highway building reconfiguration		3,567,167
Property management maintenance management system		214,748
Master Condition Assessment		20,502
Building projects		13,989
Information Technology projects		15,082
Total Capital Projects Fund		3,917,061
Total All Funds	\$	36,028,817

### 4. Employment and Other Postemployment Benefits

### a. Other Postemployment Benefits (OPEB)

In 2007, the County implemented GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions, which required the County to calculate and record a net other postemployment benefit obligation (NOPEBO). The NOPEBO is, in general, the cumulative difference between the actuarial required contribution and the actual contributions.

### Plan Description

In addition to providing a pension benefits plan, the County provides postemployment health care and life insurance benefits (OPEB) for eligible retired employees, spouses and dependants through a single employer defined benefit plan. The benefits, benefits level, employee contribution and employer contribution are administered by the County Commissioners and can be amended by the County through its personnel manual and union contracts. The plan is accounted for as an irrevocable trust fund. A separate, audited GAAP basis benefits plan report is not issued. The activity of the plan is not reported in the government-wide financial statements.

### Benefits Provided

Pursuant to Minn. Stat. Sec 471.61, subd 2a, Anoka County provides postemployment health care and life insurance benefits to retired employees, disabled retirees or survivors of deceased employees who were hired prior to January 6, 2007. To be eligible for benefits, a participant must qualify for retirement under the County's retirement plan. The County contribution is graduated based on the employee's years of service. The minimum contribution is based on ten years of service and the maximum contribution is achieved at more than 30 years of service.

All medical health care benefits are provided through the County's health insurance provider and are the same as those afforded to active employees. Benefits include medical services and prescriptions. A \$2,000 group-term life insurance coverage is provided for the retiree and is fully paid for by the County.

#### **Participants**

Participants of the plan consisted of the following at December 31, 2009, the date of the actuarial valuation:

Active employees	1,733
Retired employees and spouses	527
	2,260

#### 3. Detailed Notes on All Funds

### C. Liabilities

### 4. Employment and Other Postemployment Benefits

#### Other Postemployment Benefits (OPEB) (Continued)

### Trust Fund

Anoka County established both an OPEB revocable trust and an irrevocable trust, pursuant to MN statutes, ch. 471.6175, to prefund a portion of the OPEB liability. Public Employees Retirement Association (PERA) serves as the trust administrator for both of the trust accounts.

The OPEB revocable trust is reported in the General Fund as investments with trust account, using the modified accrual basis of accounting. The irrevocable trust is reported in the Statement of Fiduciary Net Assets, Other Postemployment Benefits Trust Fund. This financial statement is prepared using the accrual basis of accounting.

Contributions to the plan are recognized when due and the County has made a commitment to provide the contributions. The fair value of investments for both trusts are determined by the Minnesota State Board of Investment.

#### **Funding Policy and Contributions**

The County negotiates the contribution percentage between the County and employees through the union contracts and personnel policy. All eligible retirees with less than 10 years of service contribute 100% of the premium to the plan. For retirees with 10 to 15 years of service, the County contributes 50% of the single contribution made for active employees plus \$2.65 per month towards family coverage for each year of service of the retiree. For retirees with more than 16 years of service, the County contributes 100% of the single contribution made for active employees plus a graduated dollar amount towards family coverage based on the retiree's years of service. For the fiscal year ending December 31, 2011, the retirees contributed \$1,184,679 toward the cost of their healthcare coverage

Contributions of \$1,181,091 were made to the irrevocable trust in 2011.

#### Annual OPEB Cost and Net OPEB Obligation

The County's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the County's annual OPEB cost for 2011, the amount actually contributed to the plan, and changes in the County's net OPEB obligation:

Annual required contribution (ARC)	\$ 6,251,726
Interest on net OPEB obligations	1,001,789
Adjustments to ARC	 (792,290)
Annual OPEB Cost	6,461,225
Contributions to medical and life insurance on behalf of retirees	(2,458,638)
Contributions to irrevocable trust	 (1,181,091)
Increase (decrease) in net OPEB obligation	2,821,496
Net OPEB beginning of year	12,421,789
Net OPEB end of year	\$ 15,243,285

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for the years ended December 31, 2007 through 2011 were as follows:

Fiscal Year Ended	Annual OPEB Cost		Employer Contribution		Percentage Contributed		Net OPEB Obligation		
12/31/07	\$	10,900,000	\$	1,578,311		14.48%	\$	9,321,689	
12/31/08		13,022,150		1,812,224		13.92%		20,531,615	
12/31/09		12,847,081		22,351,676	1	173.98%		11,027,020	
12/31/10		6,445,256		5,050,487		78.36%		12,421,789	
12/31/11		6,461,225		3,639,729		56.33%		15,243,285	

#### 3. Detailed Notes on All Funds

### C. Liabilities

### 4. Employment and Other Postemployment Benefits

#### Other Postemployment Benefits (OPEB) (Continued)

### **Funding Status**

The County issued bonds in September 2009, for the purpose of partially funding its OPEB liability. These funds are reported in the Other Postemployment Benefits Trust Fund and are included in the December 31, 2009 actuarial valuation.

Actuarial Valuation Date	 uarial Value of Assets	Actuarial Accrued Liability				Funded Ratio	Co	UAAL as a Percentage of Covered Payroll	
12/31/2005	\$ -	\$	95,300,000	\$	95,300,000	0.00%	\$	91,946,015	103.65%
12/31/2007	-		129,648,121		129,648,121	0.00%		100,641,903	128.82%
12/31/2007	-		129,648,121		129,648,121	0.00%		103,373,137	125.42%
12/31/2009	21,376,934		71,980,996		50,604,062	29.70%		104,653,890	48.35%
12/31/2009	21,376,934		71,980,996		50,604,062	29.70%		104,014,943	48.65%

#### **Actuarial Methods and Assumptions**

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare cost trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities, consistent with the long-term perspective of the calculations.

In the December 31, 2009 actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included a 8.5% discount rate, which is based on the estimated long-term investment yield on the general assets of the County. The report states health care costs rates are trending down from 10.0% in 2010 to 4.5% in 2021. The unfunded actuarial accrued liability is amortized as a level dollar amount with an open 30 year amortization period.

#### b. Vacation and Sick Leave

County employees represented by bargaining units are granted vacation, in varying amounts, depending on contractual agreement and length of service. All union employees accumulate one day of sick leave per month.

Unused accumulated vacation and vested sick leave are paid to employees upon termination. Unvested sick leave, valued at \$906,242 at December 31, 2011, is available to union employees in the event of illness-related absences, and is not paid to them at termination.

### c. Flexible Time Off and Extended Medical Benefit

Non-organized employees vacation and sick time was converted to Flexible Time Off (FTO), and Extended Medical Benefit (EMB) hours as part of the October 2001 implementation of the Anoka County Preferred Benefit Plan.

Vacation hours were converted to FTO hours and are vested. The amount of FTO hours a full time employee earns ranges from 24 to 33 days per year depending on years of service performed. Part time employees are pro-rated based on their scheduled hours and years of service.

The unvested sick leave hours were converted to EMB hours. These hours are not vested and are valued at \$18,114,548 on December 31, 2011. EMB hours are available for use in times of illness, after using 40 FTO or leave without pay hours. Full time employees accrue eight days of EMB per year, and part time employees receive a pro-rated amount based on their schedule.

County labor negotiations may result in some union employees moving from the old vacation and sick leave benefit plan to the new Preferred Benefit Plan during 2012.

### 3. Detailed Notes on All Funds

### C. Liabilities (Continued)

### Operating Leases

The County currently has 14 operating leases. The County made operating lease payments totaling \$333,906 in 2011. The following is a schedule of future minimum operating lease payments:

Year Due	Lease Payments
2012	\$ 328,570
2013	334,247
2014	339,193
2015	265,076
2016	206,282
2017-2021	227,177
2022-2026	15_
Total	\$ 1,700,560

### 6. Long-Term Debt - Bonds and Notes

The following is a summary of Anoka County's long-term bonded debt transactions for its governmental activities for the year ended December 31, 2011:

	 Lease Revenue Obligations	Во	General Obligation nds and Notes	General Obligation nds Supported By Revenue	Total		
Payable January 1	\$ 11,567,432	\$	188,695,000	\$ 22,525,000	\$	222,787,432	
Additions (Deductions)  Debt issued  Debt retired	 - (693,927)		8,975,000 (24,210,000)	8,920,000 (970,000)		17,895,000 (25,873,927)	
Payable December 31	\$ 10,873,505	\$	173,460,000	\$ 30,475,000	\$	214,808,505	
December 31 balance of: Issuance premiums Issuance discounts	 34,216 -		3,174,599 (228,382)	 89,424 (33,897)		3,298,239 (262,279)	
Payable December 31	\$ 10,907,721	\$	176,406,217	\$ 30,530,527	\$	217,844,465	
Due within one year	\$ 723,851	\$	14,050,000	\$ 1,070,000	\$	15,843,851	

### Refunding Bond and Defeasance Note Disclosures

On October 27, 2011, the County issued \$8,920,000 Housing & Redevelopment Revenue Refunding Bonds, Series 2011A; with an average interest rate of 3.27 percent to refund \$5,075,000 of the Oak Grove portion and \$2,775,000 of the Centerville portion of the outstanding Housing Development Revenue Bonds, Series 2004A with an average interest rate of 5.01 percent and 5.03 percent, respectively. The net proceeds of the 2011A bonds were used to advance partial net cash refund the 2004A bonds on February 1, 2014. The County refunded the Oak Grove and Centerville portions of the Series 2004A bonds to reduce its total debt service payments by \$415,990 and to obtain an economic gain (difference between the present values of the debt service payment on the old and new debt) of \$544,304.

On April 7, 2011, the County defeased \$1,740,000 of the outstanding General Obligation Airport Improvement Bonds, Series 2005F, \$1,250,000 of the outstanding General Obligation Airport Improvement Bonds, Series 2005G, and \$190,000 of the outstanding General Obligation Airport Improvement Bonds, Series 2008D, which had average interest rates of 4.44, 4.40, and 5.07 percent, respectively. The County defeased these bonds to reduce its total debt service payments by \$1,527,256 and to obtain an economic gain (difference between the present values of the debt service payment on the old and new debt) of \$787,573.

#### 3. Detailed Notes on All Funds

### C. Liabilities

### 6. Long-Term Debt - Bonds and Notes (Continued)

Bonds and notes payable at December 31, 2011 comprise the following individual issues:

### a. Lease Revenue Obligations:

\$1,130,000 May 1, 2003 Anoka County Community Action Program Refunding Certificates of Participation (Anoka County Installment Contract Obligations). These certificates mature in amounts ranging from \$110,000 to \$115,000 each June 1 in the years 2004 to 2013 with interest due each June 1 and December 1 at rates from 2.00 to 3.55 percent. Certificates maturing on or after June 1, 2010, are subject to redemption on June 1, 2010, and on any date thereafter at a price of par plus accrued interest.

\$ 230,000

\$6,600,000 March 21, 2006 Ice Arena Lease Revenue Bonds: serial bonds maturing in amounts ranging from \$225,000 to \$730,000 each March 15 in the years 2009 to 2026 with interest due each March 15 and September 15 at rates from 4.00 to 4.45 percent. Bonds maturing March 15, 2006, and thereafter are subject to redemption on March 15, 2015, and on any date thereafter at a price of par.

5,640,000

\$2,705,000 November 28, 2007 Metropolitan Mosquito Control District Project Certificates of Participation. These certificates mature in amounts ranging from \$115,000 to \$240,000 each February 1 in the years 2010 to 2023 with interest due each February 1 and August 1 at rates from 4.25 to 4.50 percent. Certificates maturing on or after February 1, 2018 are subject to redemption on February 1, 2017, and on any date thereafter at a price of par plus accrued interest.

2,305,000

\$1,205,000 July 8, 2008 Anoka County Community Action Program Annual Appropriation Lease and Refunding of Certificates of Participation. These certificates mature in amounts ranging from \$49,304 to \$73,396 each June 1 and December 1 in the years 2009 to 2018 with interest due each June 1 and December 1 at a rate of 4.47 percent.

838,505

\$1,930,000 July 22, 2010 Taxable Refunding Certificates of Participation. These certificates mature in amounts ranging from \$70,000 to \$155,000 each June 1 in the years 2011 to 2028 with interest due each June 1 and December 1 at rates from 1.72 to 5.67 percent. Certificates maturing on or after June 1, 2018, are subject to redemption on June 1, 2019, and on any day thereafter at a price of par plus accrued interest.

1,860,000

Total Lease Revenue Obligations

10,873,505

### b. General Obligation Bonds and Notes:

\$4,175,000 April 1, 2002 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$210,000 to \$600,000 each February 1 in the years 2003 to 2012 with interest due each February 1 and August 1 at rates from 1.75 to 4.20 percent. No redemption option available.

600,000

\$10,500,000 November 1, 2002 General Obligation Public Safety Radio System Bonds: serial bonds maturing in amounts ranging from \$850,000 to \$1,225,000 each February 1 in the years 2004 to 2013 with interest due each February 1 and August 1 at rates from 1.95 to 3.95 percent. No redemption option available.

2,405,000

\$3,500,000 March 1, 2004 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$135,000 to \$295,000 each February 1 in the years 2005 to 2019 with interest due each February 1 and August 1 at rates from 1.15 to 4.10 percent. Bonds maturing on or after February 1, 2013, are subject to redemption on February 1, 2012, and on any date thereafter at a price of par plus accrued interest.

1,900,000

\$3,440,000 February 1, 2005 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$305,000 to \$395,000 each February 1, in the years 2006 to 2015 with interest due each February 1 and August 1 at rates from 2.25 to 3.70 percent. Bonds maturing on or after February 1, 2013, are subject to redemption on February 1, 2012, and on any date thereafter at a price of par plus accrued interest.

\$ 1,500,000

### 3. <u>Detailed Notes on All Funds</u>

### C. <u>Liabilities</u>

### 6. Long-Te

### b.

thereafter at a price of par plus accrued interest.

ng-Term Debt - Bonds and Notes	
General Obligation Bonds and Notes: (Continued)	
\$1,945,000 February 1, 2005 General Obligation Bonds: serial bonds, maturing in amounts ranging from \$255,000 to \$300,000 each February 1 in the years 2006 to 2012 with interest due each February 1 and August 1 at rates from 2.25 to 3.30 percent. No redemption option available.	\$ 300,000
\$4,395,000 June 28, 2005 General Obligation Library Refunding Bonds: serial bonds maturing in amounts ranging from \$430,000 to \$550,000 each January 1 in the years 2007 to 2015 with interest due each January 1 and July 1 at rates from 2.80 to 3.70 percent. Bonds maturing on or after January 1, 2013, are subject to redemption on January 1, 2012, and on any date thereafter at a price of par plus accrued interest.	1,605,000
\$13,000,000 September 30, 2005 General Obligation Airport Improvement Bonds: serial bonds maturing in amounts ranging from \$475,000 to \$970,000 each February 1 in the years 2015 to 2033 with interest due each February 1 and August 1 at rates from 4.00 to 4.40 percent. Bonds maturing on or after February 1, 2016, are subject to redemption on February 1, 2015, and on any date thereafter at a price of par plus accrued interest.	11,260,000
\$4,285,000 February 15, 2006 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$370,000 to \$500,000 each February 1 in the years 2007 to 2016 with interest due each February 1 and August 1 at rates from 3.25 to 4.00 percent. Bonds maturing on or after February 1, 2015, are subject to redemption on February 1, 2014, and on any day thereafter at a price of par plus accrued interest.	2,325,000
\$3,385,000 February 15, 2006 General Obligation Airport Improvement Bonds: serial bonds maturing in amounts ranging from \$75,000 to \$225,000 each February 1 in the years 2010 to 2033 with interest due each February 1 and August 1 at rates from 4.00 to 5.00 percent. Bonds maturing on or after February 1, 2016, are subject to redemption on February 1, 2015, and on any day thereafter at a price of par plus accrued interest.	3,150,000
\$7,030,000 September 28, 2006 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$270,000 to \$615,000 each February 1 in the years 2009 to 2022 with interest due each February 1 and August 1 at rates from 3.60 to 4.25 percent. Bonds maturing on or after February 1, 2016, are subject to redemption on February 1, 2015, and on any day thereafter at a price of par plus accrued interest.	5,595,000
\$7,675,000 February 15, 2007 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$430,000 to \$670,000 each February 1 in the years 2010 to 2022 with interest due each February 1 and August 1 at rates from 4.00 to 4.35 percent. Bonds maturing on or after February 1, 2016, are subject to redemption on February 1, 2015, and on any day thereafter at a price of par plus accrued interest.	6,335,000
\$3,245,000 February 15, 2007 General Obligation Library Bonds: serial bonds maturing in amounts ranging from \$165,000 to \$280,000 each February 1 in the years 2009 to 2022 with interest due each February 1 and August 1 at a rate of 4.00 to 4.35 percent. Bonds maturing on or after February 1, 2016 are subject to redemption on February 1, 2015, and on any day thereafter at a price of par accrued interest.	2,555,000
\$1,400,000 February 15, 2007 General Obligation Library Bonds: serial bonds maturing in amounts ranging from \$260,000 to \$300,000 each February 1 in the years 2009 to 2012 with interest due each February 1 and August 1 at a rate of 4.00 percent. No redemption option available.	300,000
\$12,255,000 July 16, 2007 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$360,000 to \$905,000 each February 1 in the years 2010 to 2029 with interest due each February 1 and August 1 at a rate of 4.25 to 5.00 percent. Bonds maturing on or after February 1, 2018, are subject to redemption on February 1, 2017, and on any day thereafter at a price of par plus accrued interest.	

47

11,230,000

#### 3. Detailed Notes on All Funds

### C. Liabilities

### 6. Long-Term Debt - Bonds and Notes

#### b. General Obligation Bonds and Notes: (Continued)

\$32,510,000 January 16, 2007 Limited Tax Bonds: serial bonds maturing in amounts ranging from \$715,000 to \$2,065,000 each February 1 in the years 2009 to 2032 with interest due each February 1 and August 1 at a rate of 4.00 to 4.50 percent. Bonds maturing on or after February 1, 2018, are subject to redemption on February 1, 2017, and on any day thereafter at a price of par plus accrued interest.

\$16,505,000 February 28, 2008 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$380,000 to \$1,220,000 each February 1 in the years 2010 to 2028 with interest due each February 1 and August 1 at a rate of 3.00 to 5.00 percent. Bonds maturing on or after February 1, 2019, are subject to redemption on February 1, 2018, and on any day thereafter at a price of par plus accrued interest.

\$3,745,000 July 17, 2008 General Obligation Capital Improvement Notes: serial notes maturing in amounts ranging from \$690,000 to \$810,000 each February 1 in the years 2010 to 2014 with interest due each February 1 and August 1 at a rate of 4.00 percent. The notes will not be subject to payment in advance of their respective stated maturity dates.

\$13,195,000 July 17, 2008 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$435,000 to \$980,000 each February 1 in the years 2011 to 2030 with interest due each February 1 and August 1 at a rate of 4.00 to 5.00 percent. Bonds maturing on or after February 1, 2019, are subject to redemption on February 1, 2018, and on any day thereafter at a price of par plus accrued interest.

\$1,395,000 July 17, 2008 General Obligation Airport Improvement Bonds (AMT); serial bonds maturing in amounts ranging from \$65,000 to \$125,000 each February 1 in the years 2010 to 2024 with interest due each February 1 and August 1 at a rate of 4.50 to 5.00 percent. Bonds maturing on or after February 1, 2019, are subject to redemption on February 1, 2018, and on any day thereafter at a price of par plus accrued interest.

\$18,310,000 February 19, 2009 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$1,000,000 to \$1,620,000 each February 1 in the years 2010 to 2024 with interest due each February 1 and August 1 at a rate of 2.00 to 5.00 percent. Bonds maturing on or after February 1, 2020, are subject to redemption on February 1, 2019, and on any day thereafter at a price of par plus accrued interest.

\$3,000,000 July 9, 2009 General Obligation Capital Notes: serial notes maturing in amounts ranging from \$585,000 to \$615,000 each February 1 in the years 2010 to 2014 with interest due each February 1 and August 1 at a rate of 3.50 to 4.00 percent. No redemption option is available.

\$3,000,000 July 9, 2009 General Obligation Capital Improvement Bonds: serial bonds maturing in amounts ranging from \$280,000 to \$330,000 each February 1 in the years 2010 to 2019 with interest due each February 1 and August 1 at a rate of 3.50 to 4.00 percent. Bonds maturing on or after February 1, 2018, are subject to redemption on February 1, 2017, and on any day thereafter at a price of par plus accrued interest.

\$20,000,000 September 22, 2009 Taxable General Obligation OPEB Bonds: serial bonds maturing in amounts ranging from \$1,430,000 to \$2,235,000 each February 1, in the years 2011 to 2021 with interest due each February 1 and August 1 at a rate of 1.25 to 4.81 percent. Bonds maturing on or after February 1, 2020, are subject to redemption on February 1, 2019, and on any day thereafter at a price of par plus accrued interest.

\$740,000 December 9, 2009 General Obligation Capital Notes: serial notes maturing in amount ranging from \$145,000 to \$155,000 each August 1 in the years 2010 to 2014 with interest due each February 1 and August 1 at a rate of 3.00 percent. No redemption option is available.

\$ 29,285,000

14,885,000

2,335,000

12,760,000

1,070,000

16,310,000

1,815,000

2,415,000

18,570,000

\$ 450,000

#### 3. Detailed Notes on All Funds

### C. <u>Liabilities</u>

### 6. Long-Term Debt - Bonds and Notes

#### b. General Obligation Bonds and Notes: (Continued)

\$6,680,000 December 9, 2009 General Obligation Bonds: serial bonds maturing in amounts ranging from \$405,000 to \$495,000 each August 1 in the years 2010 to 2024 with interest due each February 1 and August 1 at a rate of 3.00 to 4.00 percent. Bonds maturing on or after August 1, 2018, are subject to redemption on August 1, 2017, and on any day thereafter at a price of par plus accrued interest.

\$1,485,000 December 9, 2009 General Obligation Recreational Refunding Bonds: serial bonds maturing in amounts ranging from \$105,000 to \$145,000 each February 1 in the years 2012 to 2023 with interest due each February 1 and August 1 at a rate of 3.00 to 4.00 percent. Bonds maturing on or after February 1, 2018, are subject to redemption on February 1, 2017, and on any day thereafter at a price of par plus accrued interest.

\$3,430,000 July 14, 2010 General Obligation Capital Notes: serial bonds maturing in amounts ranging from \$685,000 to \$705,000 each February 1 in the years 2011 to 2015 with interest due each February 1 and August 1 at a rate of 2.00 percent. No redemption option is available.

\$4,030,000 July 14, 2010 General Obligation Bonds: serial bonds maturing in amounts ranging from \$250,000 to \$560,000 each February 1 in the years 2011 to 2020 with interest due each February 1 and August 1 at a rate of 2.00 to 3.00 percent. Bonds maturing on or after February 1, 2019, are subject to redemption on February 1, 2018, and on any day thereafter at a price of par plus accrued interest.

\$8,180,000 September 29, 2011 General Obligation Bonds: serial bonds maturing in amounts ranging from \$370,000 to \$680,000 each February 1 in the years 2013 to 2027 with interest due each February 1 and August 1 at a rate of 2.00 to 3.125 percent. Bonds maturing on or after February 1, 2021, are subject to redemption on February 1, 2020, and on any day thereafter at a price of par plus accrued interest.

\$795,000 September 29, 2011 General Obligation Capital Notes: serial bonds maturing in amounts ranging from \$145,000 to \$170,000 each February 1 in the years 2013 to 2017 with interest due each February 1 and August 1 at a rate of 2.00 to 3.00 percent. Bonds maturing on or after February 1, 2021, are subject to redemption on February 1, 2020, and on any day thereafter at a price of par plus accrued interest.

Total General Obligation Bonds and Notes

### c. General Obligation Bonds Supported by Revenue:

\$5,985,000 April 1, 2004 City of Oak Grove Senior Housing Bonds: serial bonds maturing in amounts from \$90,000 to \$375,000 each February 1 in the years 2007 to 2034 with interest due each February 1 and August 1 at rates from 1.90 to 5.00 percent. Bonds maturing on or after February 1, 2015, are subject to redemption on February 1, 2014, and on any date thereafter at a price of par plus accrued interest.

\$3,075,000 April 1, 2004 City of Centerville - Phase II Senior Housing Bonds: serial bonds maturing in amounts ranging from \$30,000 to \$295,000 each February 1 in the years 2007 to 2034 with interest due each February 1 and August 1 at rates from 1.90 to 5.00 percent. Bonds maturing on or after February 1, 2015, are subject to redemption on February 1, 2014, and on any date thereafter at a price of par plus accrued interest.

\$1,320,000 April 1, 2004 City of Centerville Housing Development Revenue Refunding Bonds: serial bonds maturing in amounts ranging from \$35,000 to \$85,000 each February 1 in the years 2005 to 2026 with interest due each February 1 and August 1 at rates from 1.25 to 5.00 percent. Bonds maturing on or after February 1, 2015, are subject to redemption on February 1, 2014, and on any date thereafter at a price of par plus accrued interest.

\$ 5,830,000

1,485,000

2.745.000

2,1 10,000

3,470,000

8,180,000

795,000

173,460,000

5,480,000

2,905,000

\$ 1,025,000

#### 3. Detailed Notes on All Funds

### C. Liabilities

### 6. Long-Term Debt - Bonds and Notes

#### c. <u>General Obligation Bonds Supported by Revenue:</u> (Continued)

\$7,500,000 March 30, 2005 Ice Arena Revenue Refunding Bonds: serial bonds maturing in amounts ranging from \$140,000 to \$585,000 each February 1 in the years 2006 to 2023 with interest due each February 1 and August 1 at rates from 2.55 to 4.45 percent. Bonds maturing on or after February 1, 2015, are subject to redemption on February 1, 2014, and on any date thereafter at a price of par plus accrued interest.

\$1,600,000 June 28, 2005 General Obligation Revenue Refunding Bonds: serial bonds maturing in amounts ranging from \$135,000 to \$190,000 each December 1 in the years 2009 to 2017 with interest due each June 1 and December 1 at rates from 3.00 to 4.00 percent. Bonds maturing on or after December 1, 2014, are subject to redemption on December 1, 2013, and on any date thereafter at a price of par plus accrued interest.

\$2,770,000 September 29, 2008 Ham Lake Senior Housing Refunding Bonds: serial bonds maturing in amounts ranging from \$40,000 to \$200,000 each January 1 in the years 2010 to 2024 with interest due each January 1 and July 1 at rates from 4.00 to 4.50 percent. Bonds maturing January 1, 2019, and thereafter are subject to redemption on January 1, 2018, and on any date thereafter at a price of par.

\$3,200,000 February 25, 2009, Anoka County Housing and Redevelopment Authority Housing Development Refunding Bonds: serial bonds maturing in amounts ranging from \$105,000 to \$230,000 each January 1 in the years 2010 to 2028 with interest due each January 1 and July 1 at a rate of 2.00 to 4.20 percent. No redemption option is available.

\$5,750,000 October 27, 2011, Anoka County Housing and Redevelopment Authority Housing Development Refunding Bonds: serial bonds maturing in amounts ranging from \$30,000 to \$405,000 each February 1 in the years 2012 to 2036 with interest due each February 1 and August 1 at a rate of 2.00 to 3.70 percent. Bonds maturing February 1, 2021, and thereafter are subject to redemption on February 1, 2020, and on any date thereafter at a price of par.

\$3,170,000 October 27, 2011, Anoka County Housing and Redevelopment Authority Housing Development Refunding Bonds: serial bonds maturing in amounts ranging from \$30,000 to \$285,000 each February 1 in the years 2012 to 2034 with interest due each February 1 and August 1 at a rate of 2.00 to 3.70 percent. Bonds maturing February 1, 2021, and thereafter are subject to redemption on February 1, 2020, and on any date thereafter at a price of par.

Total General Obligation Bonds Supported by Revenue

Total Bonds and Notes Payable

\$ 5,660,000

1,030,000

2,495,000

2,960,000

5,750,000

3,170,000

30,475,000

214,808,505

### 3. Detailed Notes on All Funds

### C. Liabilities (Continued)

### 7. <u>Debt Service Requirements</u>

			General				
	Lease	General	Obligation				
	Revenue	Obligation	Bonds Supported	To	Total		
Year Due	Obligations	Bonds and Notes	By Revenue	Principal	Interest		
2012	\$ 1,183,103	\$ 20,849,090	\$ 1,796,936	\$ 15,843,851	\$ 7,985,278		
2013	1,179,944	20,147,453	1,878,923	15,638,997	7,567,323		
2014	1,067,452	18,916,188	15,587,497	22,659,376	12,911,761		
2015	1,060,907	17,108,051	1,873,994	13,514,997	6,527,955		
2016	1,063,242	15,535,124	1,877,411	12,430,873	6,044,904		
2017-2021	4,767,976	72,289,921	8,611,320	63,120,411	22,548,806		
2022-2026	4,039,062	42,401,356	6,593,756	42,575,000	10,459,174		
2027-2031	322,435	23,303,556	3,655,165	23,785,000	3,496,156		
2032-2036		2,737,233	2,793,208	5,240,000	290,441		
Total payments	14,684,121	233,287,972	44,668,210				
less interest	(3,810,616)	(59,827,972)	(14,193,210)		\$ 77,831,798		
Total principal due	\$ 10,873,505	\$ 173,460,000	\$ 30,475,000	\$ 214,808,505			

### 8. <u>Long-Term Obligations – Other</u>

Prior years compensated absence liabilities were paid from the General Fund, Special Revenue Funds and the Enterprise Fund. Changes in long-term obligations, other than bonds, for the year ended December 31, 2011, are summarized as follows:

	Long-Term Obligation						
		Governmental Activities				ness-Type activities	
		Capital Leases		ompensated Absences	Compensated Absences		
Payable, January 1 Additions Deletions Debt Forgiveness	\$	703,449 97,148 (422,335) (302,380)	\$	9,718,268 12,956,651 (14,028,371)	\$	12,783 17,049 (16,803)	
Payable, December 31	\$	75,882	\$	8,646,548	\$	13,029	
Due within one year	\$	22,916	\$	432,327	\$		

### Capital Leases

The County currently has a capital lease-to-purchase agreement for 70 golf carts at Chomonix Golf Course. The golf carts are less than the County's threshold for capitalization and therefore are not in the capital assets. The County financed a total of \$97,148 at 4.25 percent interest.

The following is a schedule of future minimum lease payments with the present value of the net minimum lease payments:

Year Due	Golf Carts		
2012	\$	25,865	
2013		25,865	
2014		25,865	
2015		4,311	
Total payments		81,906	
Less interest		(6,024)	
Present Value of Net Minimum Payments	\$	75,882	

### 3. Detailed Notes on All Funds

### C. Liabilities (Continued)

### 9. HRA Recovery Zone Economic Development Bonds

The Housing and Redevelopment Authority (HRA) has issued Recovery Zone Economic Development Bonds to facilitate the development of both healthcare and medical facilities. The bonds are secured by the financed property and are payable solely from the revenues of the healthcare facility or medical center.

The bonds do not constitute a charge, lien, or encumbrance, legal or equitable, upon any property or funds of the HRA, nor is the HRA subject to any liability thereon. Accordingly the bonds are not reported as a liability in the accompanying financial statements.

The recovery zone bonds have an outstanding principal balance of \$15,015,000 at December 31, 2011. There were four recovery zone bond issuances at December 31, 2011:

	Issue	Prin	cipal Balance
Fridley Medical Center Project	2010A	\$	10,925,000
Fridley Medical Center Project	2010B		900,000
Park River Estate Care Center	2010D		2,915,000
Park River Estate Care Center	2010E		275,000
		\$	15,015,000

### D. Fund Balances

The summary of fund balance classifications is as follows:

	General		Special Revenue	Debt Service	Capital Projects		Total
Nonspendable for:					 	_	
Advances to other funds	\$ -	\$	-	\$ -	\$ 280,000	\$	280,000
Inventories	-		2,476,295	-	-		2,476,295
Prepaid items	 106,939	_	5,509	-	 -		112,448
Total Nonspendable	\$ 106,939	\$	2,481,804	\$ 	\$ 280,000	\$	2,868,743
Restricted for:							
Recorders compliance	\$ 4,880,439	\$	-	\$ -	\$ -	\$	4,880,439
911 capital expenditures	617,685		-	-	-		617,685
Conceal and Carry law	322,011		-	-	-		322,011
Investments with trust account	249,030		-	-	-		249,030
Dedicated donations	7,623		-	-	-		7,623
Narcotics program	5,000		-	-	-		5,000
Solid waste abatement (recycling)	500,000		-	-	-		500,000
Household Hazardous Waste program	500,000		-	-	-		500,000
SCORE program	815,000		-	-	-		815,000
Solid waste cleanup	750,000		-	-	-		750,000
Waste processing	2,897,323		-	-	-		2,897,323
Solid waste	500,000		-	-	-		500,000
Drug and narcotics enforcement	-		28,403	-	-		28,403
Economic development grants	-		178,980	-	-		178,980
Revolving loans	-		150,000	-	-		150,000
Edith P. Wargo estate	-		321,809	-	-		321,809
Ag Preservation programs	-		42,201	-	-		42,201
Law library	-		291,314	-	-		291,314
Law enforcement	-		50,173	-	-		50,173
Amounts with escrow agents	-		4,127,399	10,837,966	142,689		15,108,054
Debt service	-		· · · · ·	15,716,040	-		15,716,040
Help America Vote Act (HAVA) Grant	 -		-	<u> </u>	327,809		327,809
Total Restricted	\$ 12,044,111	\$	5,190,279	\$ 26,554,006	\$ 470,498	\$	44,258,894
Committed for:							
Library	\$ -	\$	5,193,575	\$ -	\$ -	\$	5,193,575
Cooperative Extension programs	 -		213,992	-	-		213,992
Total Committed	\$ 	\$	5,407,567	\$ -	\$ 	\$	5,407,567
Assigned for:							
Self insurance liabilities	\$ 1,000,000	\$	-	\$ -	\$ -	\$	1,000,000
Regional economic development entity	75,000		-	-	-		75,000
Secured juvenile facility	336,752		-	-	-		336,752
Operating insurance	250,000		-	-	-		250,000
Health insurance	750,941		_	-	-		750,941
Mega projects	131,714		_	-	-		131,714
One time funding	194,750		_	_	_		194,750
Jail and corrections medical expense	100,000		_	-	-		100,000
Energy response fund	100,000		_	_	_		100,000
Election year offset	360,000		_	_	_		360,000
Court appointed attorneys	50,000		_	-	_		50,000
.,	,						(Continued)
							( = 5

### 3. <u>Detailed Notes on All Funds</u>

### D. Fund Balances (Continued)

	General	Special Revenue	Debt Service	Capital Projects	Total
Assigned for:					
Copier replacement	40,785	-	-	-	40,785
Deferred compensation program for new hires	5,000	-	-	-	5,000
Alternative hearing and mediation program	25,000	-	-	-	25,000
Exceptional service pay	225,000	-	-	-	225,000
Other Post Employment Benefits (OPEB)	900,000	-	-	-	900,000
Drug and narcotics enforcement	114,459	-	-	-	114,459
Medical examiner operations and building	199,365	400,000	-	-	599,365
County Kaizen and process improvement	45,000	50,000	-	-	95,000
Road construction projects	<u>=</u>	7,071,958	-	-	7,071,958
Financial assistance specialist positions Out-of-home placement	-	320,000 800,000	-	-	320,000 800,000
Psychological sexual holds		150,000			150,000
Early Neutral Evaluation	-	50,000	-	-	50,000
Enhanced treatment program	_	150,000	_	_	150,000
Partnership for Family Success	_	250,000	_	_	250,000
Family Unification Program (FUP)	_	150,000	_	_	150,000
Community emergency needs	_	300,000	_	_	300,000
Veterans services	_	100,000	_	_	100,000
Human service programs	-	26,140,880	-	_	26,140,880
Economic development	-	7,261,896	-	-	7,261,896
Parks	-	2,228,068	-	-	2,228,068
Future capital improvements	-	7,720,658	-	-	7,720,658
Willows operations	-	286,686	-	-	286,686
Chauncey-Barett Gardens operations	-	31,856	-	-	31,856
Savannah Oaks operations	-	364,120	-	-	364,120
Oaks of Lake George operations	-	170,864	-	-	170,864
Financial system projects	-	-	-	1,896,109	1,896,109
Computer replacement	-	-	-	400,000	400,000
Training software	-	-	-	100,000	100,000
Citrix project	-	-	-	400,000	400,000
Public Health information management system	-	-	-	400,000	400,000
Information technology (IT) projects	-	-	-	2,027,100	2,027,100
IT server room mechanical upgrades	-	-	-	412,500	412,500
Recorder technology	-	-	-	2,038,488	2,038,488
Share Point	-	-	-	50,000	50,000
WAN & disaster recovery	-	-	-	368,996	368,996
Public information technology	-	-	-	19,156	19,156
Capital improvements	-	-	-	3,662,929	3,662,929
GIS base map project	-	-	-	41,606	41,606
Library projects	-	-	-	234,036	234,036
Squad car purchase	-	-	-	16,883 189,139	16,883 189,139
Human service imaging Government center re-carpeting	_	_	_	154,396	154,396
Network management	_	_	_	32,599	32,599
Maintenance management system	_	_	_	196,913	196,913
Facilities management projects	_	_	_	626,382	626,382
Fixed asset assessment	_	-	_	30,000	30,000
Walker/Sanford remodel	_	_	_	500,000	500,000
Security project	_	-	_	150,000	150,000
Institutions remodel	_	_	_	400,000	400,000
WIC remodel	-	-	-	150,000	150,000
Rum River Human Service Center	-	-	-	1,490,306	1,490,306
Sheriff DNA/Forensic Lab	-	-	-	480,000	480,000
800 MHz channel addition	-	-	-	49,750	49,750
Elevator upgrade	-	-	-	451,863	451,863
County jail waterproofing	-	-	-	65,339	65,339
Criminal justice hub	-	-	-	622,542	622,542
Novell to Microsoft migration products	-	-	-	48,426	48,426
Recycling dumpster move to government center	-	-	-	25,439	25,439
Cinder block safety wall	-	-	-	3,689	3,689
Highway building reconfiguration	-	-	-	2,118,063	2,118,063
Highway facility computer hardware/software	-	-	-	40,989	40,989
Highway road construction	-	-	-	1,250,000	1,250,000
Highway projects	-	-	-	570,751	570,751
Household hazardous waste projects	-	-	-	7,252,028	7,252,028
Connect Anoka County broadband	-	-	-	2,577,848	2,577,848
East stair tower	-	-	-	143,736	143,736
Data center remodel	-	-	-	390,729	390,729
Master condition assessment	-	-	-	14,172	14,172
Master space plan	-			60,000	60,000
Total Assigned	\$ 4,903,766	\$ 53,996,986	\$ -	\$ 32,152,902	\$ 91,053,654

### Detailed Notes on All Funds (Continued)

### E. Employee Retirement Systems and Pension Plans

### 1. Defined Benefit Pension Plan

#### a. Plan Description

All full-time and certain part-time employees of Anoka County are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Local Government Correctional Service Retirement Fund (the Public Employees Correctional Fund), which are cost-sharing, multiple-employer retirement plans. These plans are established and administered in accordance with Minn. Stat. chs. 353 and 356.

General Employees Retirement Fund members belong to either the Coordinated Plan or the Basic Plan. Coordinated Plan members are covered by Social Security and Basic Plan members are not. All new members must participate in the Coordinated Plan and benefits vest after three years of credited service (five years for those first eligible for membership after June 30, 2010).

All police officers, firefighters, and peace officers who qualify for membership by statute are covered by the Public Employees Police and Fire Fund. Members who are employed in a county correctional institution as a correctional guard or officer, a joint jailer/dispatcher, or as a supervisor of correctional guards or officers or of joint jailer/dispatchers and are directly responsible for the direct security, custody, and control of the county correctional institution and its inmates, are covered by the Public Employees Correctional Fund. For members first eligible for membership after June 30, 2010, benefits vest on a graduated schedule starting with 50 percent after five years and increasing 10 percent for each year of service until fully vested after ten years. Members eligible for membership before July 1, 2010, are fully vested after three years of service.

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute. Defined retirement benefits are based on a member's average yearly salary for the five highest-paid consecutive years of allowable service, age, and years of credit at termination of service.

Two methods are used to compute benefits for General Employees Retirement Fund Coordinated and Basic Plan members. The retiring member receives the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each year thereafter. For a Coordinated Plan member, the annuity accrual rate is 1.2 percent of average salary for each of the first ten years and 1.7 percent for each successive year. Under Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service. For Public Employees Police and Fire Fund members, the annuity accrual rate is 3.0 percent of average salary for each year of service. For Public Employees Correctional Fund members, the annuity accrual rate is 1.9 percent of average salary for each year of service.

For all General Employees Retirement Fund members hired prior to July 1, 1989, whose annuity is calculated using Method 1, and for all Public Employees Police and Fire Fund and Public Employees Correctional Fund members, a full annuity is available when age plus years of service equal 90. Normal retirement age is 55 for Public Employees Police and Fire Fund members and Public Employees Correctional Fund members, and either 65 or 66 (depending on date hired) for General Employees Retirement Fund members. A reduced retirement annuity is also available to eligible members seeking early retirement.

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated public service.

PERA issues a publicly available financial report that includes financial statements and required supplementary information for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund. That report may be obtained on the Internet at www.mnpera.org; by writing to PERA at 60 Empire Drive, Suite 200, Saint Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

### b. Funding Policy

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. Ch. 353. These statutes are established and amended by the State Legislature. The County makes annual contributions to the pension plans equal to the amount required by state statutes. General Employees Retirement Fund Basic Plan members and Coordinated Plan members are required to contribute 9.1 and 6.25 percent, respectively, of their annual covered salary. Public Employees Police and Fire Fund members are required to contribute 9.6 percent. Public Employees Correctional Fund members are required to contribute 5.83 percent of their annual covered salary.

#### 3. Detailed Notes on All Funds

### E. Employee Retirement Systems and Pension Plans

### Defined Benefit Pension Plan

#### Funding Policy (Continued)

The County is required to contribute the following percentages of annual covered payroll in 2011 and 2012:

	2011	2012
General Employees Retirement Fund		
Basic Plan members	11.78%	11.78%
Coordinated Plan members	7.25	7.25
Public Employees Police and Fire Fund	14.40	14.40
Public Employees Correctional Fund	8.75	8.75

The County's contributions for the years ending December 31, 2011, 2010, 2009, for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund were:

	2011		 2010		2009
General Employees Retirement Fund	\$	6,442,401	\$ 6,361,775	\$	6,025,016
Public Employees Police and Fire Fund		1,340,689	1,324,302		1,300,081
Public Employees Correctional Fund		872,275	875,471		922,176

These contribution amounts are equal to the contractually required contributions for each year as set by state statute.

### 2. Defined Contribution Plan

Five employees of Anoka County are covered by the Public Employees Defined Contribution Plan, a multiple-employer, deferred compensation plan administered by PERA. The plan is established and administered in accordance with Minn. Stat. Ch. 353D, which may be amended by the State Legislature. The plan is a tax qualified plan under Section 401(a) of the Internal Revenue Code, and all contributions by or on behalf of employees are tax deferred until time of withdrawal.

Plan benefits depend solely on amounts contributed to the plan plus investment earnings, less administrative expenses. For those qualified personnel who elect to participate, Minn. Ch. 353D.03 specifies plan provisions, including the employee and employer contribution rates. An eligible elected official who decides to participate contributes 5.0 percent of salary, which is matched by the employer. Employees may elect to make member contributions in an amount not to exceed the employer share. Employee and employer contributions are combined and used to purchase shares in one or more of the seven accounts of the Minnesota Supplemental Investment Fund. For administering the plan, PERA receives 2.0 percent of employer contributions and 0.25 percent of the assets in each member account annually.

The employee and employer contributions were \$23,647 each during the year ended December 31, 2011. This was equal to the required 5.0 percent contribution rate of covered payroll.

### F. Risk Management

The County is exposed to various losses resulting from tort related claims, theft, damage and destruction of assets; and injuries to employees, for which the County self-funds for losses or purchases commercial insurance to cover the risk exposures. There were no significant reductions in insurance from the prior year. Settled claims from these risks have not exceeded available commercial insurance coverage for the past three years.

Property Insurance: Real and personal property are insured under a blanket property insurance policy. The property insurance includes structure, contents, boiler and machinery, business interruptions, extra expense, electrical data processing equipment, electrical/portable equipment, machinery and media for losses, including earthquake and flood damage.

Automobile: All automobiles are insured under blanket policy for liability, collision and physical damage.

### 3. Detailed Notes on All Funds

### F. Risk Management (Continued)

Workers' Compensation: In 2002, the County became self-insured for workers' compensation exposure and contracted with Return to Work Incorporated (RTWI) to administer its workers' compensation claims. The means for establishing liabilities are based on the nature of the injury, occupational wage and duration of the injuries. Risk Management reports liabilities that have occurred by developing incurred loss for the year using factors established by the International Risk Management Institute and subtracts actual claims paid from the developed incurred loss amount. The difference for each of the years is added together to get the total required reserve amount. Changes in the balances of claim liabilities for the past two years are:

	 2011	 2010
Unpaid claims, January 1	\$ 2,107,837	\$ 1,583,843
Self-funded claims	226,438	1,060,937
Adjustments	(1,235,473)	-
Claim payments	 (68,945)	 (536,943)
Unpaid claims, December 31	\$ 1,029,857	\$ 2,107,837
Due within one year	\$ 197,426	

Adjustments include differences between the estimated claim liability of unpaid claims at the beginning of the year and actual claim payments made.

Anoka County has elected lower self-insurance retention since becoming self-insured in 2002. The self-insurance retention limit for 2011 workers' compensation claims is \$460,000 per occurrence for all claims occurring in 2011.

Liability: Anoka County has been self-insured for General Liability (including law enforcement, public officials and errors and omissions liability) since September 1, 1986. The County Attorney's Office and the Risk Management department administer all liability claims internally. Risk Management pays out all claims from the Pooled Insurance Internal Service Fund dedicated to liability claims. Risk Management allocated costs to each division based on modified exposure and experience rating plan. Anoka County fully utilizes Minn. Stat. Sec. 466.04 maximum liability and thus does not purchase any excess insurance.

Health and Dental: The County fully insures medical insurance through either Medica or HealthPartners. The County fully insures dental insurance through HealthPartners.

Minn. Stat. Sec. 466.04 limits the tort exposure to:

	P	er Person	Per	Occurrence
All claims before 01/01/1998	\$	200,000	\$	600,000
Claims from 01/01/1998 to 12/31/1999		300,000		750,000
Claims from 01/01/2000 to 12/31/2007		300,000		1,000,000
Claims from 01/01/2008 to 07/01/2009		400,000		1,200,000
Claims on or after 07/01/2009		500,000		1,500,000

### G. Joint Ventures

Anoka County, in conjunction with other governmental entities, has formed the joint ventures listed below:

- Metropolitan Emergency Services Board. Anoka County entered into a joint powers agreement with the Counties of Anoka, Carver, Chisago, Dakota, Isanti, Hennepin, Ramsey, Scott and Washington, pursuant to Minnesota Statutes section 471.59 to comply with the mandate of Minnesota Statutes, Chapter 402, for the implementation and administration of a regional 911 system, encourage the development of new resources and the coordination of emergency medical services. Anoka County paid annual dues of \$122,604 in 2011. Except for annual dues the County has no other financial obligations. Current financial statements are available at the 911 Board Office, 2099 University Avenue, West St. Paul, MN 55104-3431.
- 2. Metropolitan Library Service Agency (MELSA). Anoka County entered into a joint powers agreement with the other six metropolitan area counties and the Cities of St. Paul and Minneapolis to improve public library services within the various jurisdictions. One member of each entity comprises the Board of Directors of MELSA. Financing is provided by gifts, grants and programs of the federal government, the State of Minnesota, and other governmental and private sources. The MELSA agency handles the accounting function of the Board. Current financial statements are available from the MELSA office, 1619 Dayton Avenue, Suite 314, St. Paul, MN 55104-6276.

### 3. Detailed Notes on All Funds

## G. Joint Ventures (Continued)

Northstar Corridor Development Authority (NCDA). Anoka County entered into a joint powers agreement with 24 counties, regional rail
authorities, cities and townships along the Northstar Corridor to create the Northstar Corridor Development Authority, in May 1997.
The joint powers board consists of one elected official each from the member governmental units.

The NCDA was created to develop the Northstar commuter rail project from St. Cloud, Minnesota to Minneapolis, Minnesota. Grant monies, member county contributions and the regional railroad authorities' agreement to allocate the initial contributions of capital has provided funding for the NCDA. Members pay annual dues to NCDA. In 2011 Anoka County paid dues of \$79,640 to the NCDA, which is reflected as an expenditure in the Regional Railroad Authority Special Revenue Fund. The dues for 2012 are anticipated to be \$75,364.

The NCDA Board has the authority to make all administrative decisions regarding the Northstar Commuter Rail. The NCDA does not have the authority to levy taxes nor issue bonds. The NCDA does have the authority to enter into contracts, acquire, hold and dispose of real and personal property. Upon termination of the joint powers agreement, NCDA has the authority to dispose of any property. The joint powers agreement does not authorize the NCDA to operate or finance the operations of the Northstar commuter rail.

Anoka County, in an agency capacity, reports the cash transactions of the NCDA as part of the Agency Fund on its financial statements. Current financial statements are available from the NCDA office, 2100 3<sup>rd</sup> Ave, Anoka, MN 55303.

4. Metropolitan Airports Commission (MAC). In August 2005, Anoka County entered into a joint powers agreement with the Metropolitan Airports Commission (MAC) relating to improvements at the Anoka County/Blaine airport (Jane's Field) Northwest Building Area. The joint powers board is named "Anoka County/Blaine Airport (Jane's Field) Northwest Building Area Joint Powers Board", pursuant to Section 360.042 of the Act.

The governing body of the Board has two members, one each from Anoka County and MAC. MAC owns and operates the airport, and the agreement sets forth rights, proportionate interests, duties and payment obligations.

During 2005, the County issued \$15.715 million in general obligation airport improvement bonds for the project and the County's share of those bonds is 100%. The bonds are reflected in the long-term debt of Anoka County and reported in the County's financial statement. The County's share with respect to capital improvement expenditures is equal to the principal amount of the bonds. Those expenditures are reported in Anoka County's Capital Projects Fund. The County will levy property taxes to repay the bonds. MAC's share of the bonds is 0%, and their share of the capital improvement expenditures is equal to the amount of federal funds that MAC receives, plus any unreimbursed costs incurred by MAC. The federal funds will be used by MAC for capital improvements and will not be transferred to the County, nor pledged for payment of the bonds. MAC is not obligated to contribute funds or property from the operation of the airport for payment of the bonds.

In consideration of the County for issuing bonds, MAC has agreed to allow the County the right to sublease the Northwest Building Area and the County will use lease revenues to offset the cost of County issued general obligation bonds for capital improvements at the airport.

 Rush Line Corridor Task Force. In April 2007, Anoka County entered into a joint powers agreement with three regional rail authorities, 13 cities, and five townships to analyze the feasibility and environmental impacts of transportation improvements along the Rush Line Corridor. Each governmental unit appoints one member having one vote.

Funding for the Rush Line Corridor Task Force is with federal and state grant monies and contributions from the member organizations.

6. <u>Minneapolis-Duluth/Superior Passenger Rail Alliance</u>. Anoka County entered into a joint powers agreement on February 1, 2008, with five regional rail authorities, two cities and one county in Wisconsin to establish the Minneapolis-Duluth/Superior Passenger Rail Alliance. The Alliance's purpose is to collaboratively discuss the development of rail transportation between the Twin Cities Metropolitan and the Twin Ports areas.

The Board is made up of one elected official from each of the member governmental entities. Each party contributes funds consistent with the annual budget and cost sharing formula. St. Louis-Lake Regional Rail Authority serves as the fiscal agent.

7. Counties Transit Improvement Board (CTIB). CTIB was created on April 1, 2008, as required by Minn. Statute Section 297A.992, by joint powers agreement between the counties of Anoka, Dakota, Hennepin, Ramsey, and Washington. Its purpose is to receive and distribute a ¼ cent transit sales tax for the development, construction and operation of transit ways serving the five-county area. Hennepin County is the fiscal agent. Financial statements are available from Hennepin County, Department of Finance, 300 South Sixth Street, A-2301 Government Center, Minneapolis, Minnesota 55487.

### 4. Summary of Significant Contingencies and Other Items

## A. Claims and Litigation

Anoka County, in connection with the normal conduct of its affairs, is involved in various claims, judgments, and litigation. The County Attorney estimates that the potential claims against the County not covered by insurance resulting from such litigation would not materially affect the financial position of the County.

Based on the information that Anoka County presently has, the County's total exposure for these cases would not exceed the statutory limit, with the evaluation of an unfavorable outcome varying with each case. Accordingly, in the remote case of an unfavorable outcome, the provision for loss in the financial statements for resolution of these matters may require an adjustment to the financial statements.

## B. Related Organization

The Coon Creek Watershed District is governed by a Watershed District Board appointed by the Anoka County Board of Commissioners from a given list of nominees. A watershed district is comprised of a geographic area, which is affected by the watershed from a particular source. The Watershed District Board in each district is responsible for initiating and overseeing certain actions such as ditching, ditch maintenance, engineering, and ditch repair. The costs of these actions, plus the associated administrative costs, must be borne by the "benefited" property owners within each district, through a special assessment against the benefited property. There is no corresponding financial accountability necessary for including this organization as a component unit of Anoka County. Financial statements are available upon request at the Coon Creek Watershed District Office, 12301 Central Avenue Northeast, Suite 180, Blaine, Minnesota 55434.

## C. <u>Subsequent Events</u>

On January 24, 2012, the County Board approved the issuance of \$15,100,000 General Obligation Bonds, Series 2012A.

On January 24, 2012, the County Board approved the issuance of \$4,550,000 General Obligation Refunding Bonds, Series 2012B.



## Schedule 1

(Continued)

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2011

Para		 Budgeted Amounts			Antoni		ariance with
Taxes		Original		Final	Actual Amounts	(	Positive (Negative)
Taxes	Revenues						
Licenses and permits   1,810		\$ 52,258,425	\$	49,558,930	\$ 49,552,260	\$	(6,670)
Charges for services   30,654,121   30,701,539   29,678,313   (1,023,22   Fines and forfeits   11,000   11,000   7,389   (3,67   Investment income   3,055,000   3,055,000   4,591,239   1,556,225     Miscellaneous   3,043,860   2,975,368   5,124,240   2,148,87     Total Revenues   108,621,646   109,710,357   111,956,468   2,246,11     Expenditures	Licenses and permits	1,810		119,668	164,495		44,827
Fines and forfeits	Intergovernmental	19,597,430		23,288,852	22,838,532		(450,320)
Investment income   3,055,000   3,055,000   4,591,239   1,536,23     Miscellaneous   3,043,860   2,975,368   5,124,240   2,148,87     Total Revenues   108,621,646   109,710,357   111,956,468   2,246,17     Expenditures	Charges for services	30,654,121		30,701,539	29,678,313		(1,023,226)
Miscellaneous   3,043,860   2,975,368   5,124,240   2,148,87     Total Revenues   108,621,646   109,710,357   111,956,468   2,246,11     Expenditures   Current   Current   General government   General government   904,210   883,093   760,575   122,57	Fines and forfeits	11,000		11,000	7,389		(3,611)
Total Revenues         108,621,646         109,710,357         111,956,468         2,246,11           Expenditures           Current         Separal government         Separal government         760,575         122,57           Management appropriations         904,210         883,093         760,575         122,57           Management information systems         2,501,517         2,254,975         2,035,978         218,98           Intergovernmental relations         265,000         261,520         256,731         4,76           County administration         994,998         1,014,394         784,272         230,12           Human resources         1,273,746         1,242,495         1,114,593         127,9           Property tax administration and collection         6,731,920         6,605,429         6,082,288         523,16           License bureau         2,786,299         2,786,299         2,707,064         79,22           Internal audit and compliance         253,812         253,812         247,703         6,10           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,47           Public services <td< th=""><th>Investment income</th><th>3,055,000</th><th></th><th>3,055,000</th><th>4,591,239</th><th></th><th>1,536,239</th></td<>	Investment income	3,055,000		3,055,000	4,591,239		1,536,239
Expenditures Current General government Management appropriations Management information systems Intergovernmental relations 207,432 203,254 197,624 5,66 Regional associations 265,000 261,520 256,731 4,77 County administration 994,998 1,014,394 784,272 230,12 Human resources 1,273,746 1,242,495 1,114,593 127,90 Property tax administration and collection 6,731,920 6,605,429 6,082,268 523,16 License bureau 2,786,299 2,786,299 2,770,064 79,22 Internal audit and compliance 253,812 253,812 253,812 247,703 6,10 Election services 429,675 439,225 426,357 12,86 Attorney 8,294,228 8,009,040 7,746,628 262,41 Public services 552,716 531,372 492,535 88,83 Surveyor 998,485 995,485 995,485 948,489 46,98 Facilities management and construction 396,894 754,220 601,958 152,24 Veterans services 441,851 465,938 442,134 23,86 Geographic information system 214,328 217,828 212,807 5,00 Transit and volunteer transportation 3,150,310 3,488,310 3,289,730 188,55 Courts administration 481,761 469,450 469,413 Government services 226,785 220,801 216,721 4,056 Miscellaneous 478,490 477,604 4,413,693 (3,936,00)	Miscellaneous	 3,043,860		2,975,368	 5,124,240		2,148,872
Current           General government         904.210         883.093         760,575         122,57           Management appropriations         904.210         883.093         760,575         122,57           Management information systems         2,501,517         2,254,975         2,035,978         218,99           Intergovernmental relations         207,432         203,254         197,624         5.65           Regional associations         265,000         261,520         256,731         4,76           County administration         994,998         1,014,394         784,272         230,12           Human resources         1,273,746         1,242,495         1,114,593         127,90           Property tax administration and collection         6,731,920         6,605,429         6,082,268         523,16           License bureau         2,786,299         2,707,064         79,22           Internal audit and compliance         253,812         253,812         247,703         6,10           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,47           Public services         552,716         531,372	Total Revenues	 108,621,646		109,710,357	 111,956,468		2,246,111
General government         Management appropriations         904,210         883,093         760,575         122,57           Management information systems         2,501,517         2,254,975         2,035,978         218,98           Intergovernmental relations         207,432         203,254         197,624         5,65           Regional associations         265,000         261,520         256,731         4,76           County administration         994,998         1,014,394         784,272         230,12           Human resources         1,273,746         1,242,495         1,114,593         127,90           Property tax administration and collection         6,731,920         6,605,429         6,082,268         523,16           License bureau         2,786,299         2,786,299         2,707,064         79,22           Internal audit and compliance         253,812         253,812         247,703         6,10           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,41           Public services         552,716         531,372         492,535         38,83           Surveyor         998,485         995,485							
Management appropriations         904,210         883,093         760,575         122,57           Management information systems         2,501,517         2,254,975         2,035,978         218,99           Intergovernmental relations         207,432         203,254         197,624         5,63           Regional associations         265,000         261,520         256,731         4,78           County administration         994,998         1,014,394         784,272         230,12           Human resources         1,273,746         1,242,495         1,114,593         127,90           Property tax administration and collection         6,731,920         6,605,429         6,082,268         523,18           License bureau         2,786,299         2,786,299         2,707,064         79,23           Internal audit and compliance         253,812         253,812         247,703         6,11           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,41           Public services         552,716         531,372         492,535         38,83           Surveyor         998,485         995,485         948,489         46,							
Management information systems         2,501,517         2,254,975         2,035,978         219,98           Intergovernmental relations         207,432         203,254         197,624         5,63           Regional associations         265,000         261,520         256,731         4,78           County administration         994,998         1,014,394         784,272         230,12           Human resources         1,273,746         1,242,495         1,114,593         127,90           Property tax administration and collection         6,731,920         6,605,429         6,082,268         523,16           License bureau         2,786,299         2,786,299         2,707,064         79,23           Internal audit and compliance         253,812         253,812         247,703         6,11           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,47           Public services         552,716         531,372         492,535         38,83           Surveyor         998,485         995,485         948,489         46,99           Facilities management and construction         396,894         754,220         601,958	•	004.040		202 202	700 575		100 510
Intergovernmental relations   207,432   203,254   197,624   5,63   Regional associations   265,000   261,520   256,731   4,75   203,12   203,13   203,13   203,13   203,14		,		,	,		,
Regional associations         265,000         261,520         256,731         4,76           County administration         994,998         1,014,394         784,272         230,12           Human resources         1,273,746         1,242,495         1,114,593         127,90           Property tax administration and collection         6,731,920         6,605,429         6,082,268         523,18           License bureau         2,786,299         2,786,299         2,707,064         79,23           Internal audit and compliance         253,812         253,812         247,703         6,11           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,44           Public services         552,716         531,372         492,535         38,83           Surveyor         998,485         995,485         948,489         46,93           Facilities management and construction         396,894         754,220         601,958         152,26           Veterans services         441,851         465,938         442,134         23,86           Geographic information system         214,328         217,828         212,807         5,00 <td>,</td> <td>, ,</td> <td></td> <td></td> <td>, ,</td> <td></td> <td>•</td>	,	, ,			, ,		•
County administration         994,998         1,014,394         784,272         230,12           Human resources         1,273,746         1,242,495         1,114,593         127,90           Property tax administration and collection         6,731,920         6,605,429         6,082,268         523,112           License bureau         2,786,299         2,786,299         2,707,064         79,23           Internal audit and compliance         253,812         253,812         247,703         6,10           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,41           Public services         552,716         531,372         492,535         38,83           Surveyor         998,485         995,485         948,489         46,93           Facilities management and construction         396,894         754,220         601,958         152,26           Veterans services         441,851         465,938         442,134         23,80           Geographic information system         214,328         217,828         212,807         5,02           Transit and volunteer transportation         3,150,310         3,488,310         3,289,730 <td>· · · · · · · · · · · · · · · · · · ·</td> <td>•</td> <td></td> <td>,</td> <td>·</td> <td></td> <td>,</td>	· · · · · · · · · · · · · · · · · · ·	•		,	·		,
Human resources	•	,		•	•		,
Property tax administration and collection         6,731,920         6,605,429         6,082,268         523,16           License bureau         2,786,299         2,786,299         2,707,064         79,23           Internal audit and compliance         253,812         253,812         247,703         6,10           Election services         429,675         439,225         426,357         12,86           Attorney         8,294,228         8,009,040         7,746,628         262,41           Public services         552,716         531,372         492,535         38,83           Surveyor         998,485         995,485         948,489         46,93           Facilities management and construction         396,894         754,220         601,958         152,26           Veterans services         441,851         465,938         442,134         23,80           Geographic information system         214,328         217,828         212,807         5,02           Transit and volunteer transportation         3,150,310         3,488,310         3,287,309         198,55           Courts administration         1,384,389         1,384,389         1,436,193         (51,80           Public information         481,761         469,450         469,413 <td>•</td> <td>·</td> <td></td> <td></td> <td>•</td> <td></td> <td>,</td>	•	·			•		,
License bureau       2,786,299       2,786,299       2,707,064       79,23         Internal audit and compliance       253,812       253,812       247,703       6,10         Election services       429,675       439,225       426,357       12,86         Attorney       8,294,228       8,009,040       7,746,628       262,41         Public services       552,716       531,372       492,535       38,83         Surveyor       998,485       995,485       948,489       46,95         Facilities management and construction       396,894       754,220       601,958       152,26         Veterans services       441,851       465,938       442,134       23,80         Geographic information system       214,328       217,828       212,807       5,02         Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,58         Accounting and central services       3,622,220       3,570,254       3,297,899       272,38         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801 <td< td=""><td></td><td></td><td></td><td></td><td>· ·</td><td></td><td>-</td></td<>					· ·		-
Internal audit and compliance   253,812   253,812   247,703   6,10				, ,	, ,		,
Election services       429,675       439,225       426,357       12,86         Attorney       8,294,228       8,009,040       7,746,628       262,41         Public services       552,716       531,372       492,535       38,83         Surveyor       998,485       995,485       948,489       46,95         Facilities management and construction       396,894       754,220       601,958       152,26         Veterans services       441,851       465,938       442,134       23,80         Geographic information system       214,328       217,828       212,807       5,02         Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,58         Accounting and central services       3,622,220       3,570,254       3,297,899       272,35         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08)         Total general government       36,591,066       36,529,187 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>,</td>							,
Attorney 8,294,228 8,009,040 7,746,628 262,41 Public services 552,716 531,372 492,535 38,83 Surveyor 998,485 995,485 948,489 46,98 Facilities management and construction 396,894 754,220 601,958 152,26 Veterans services 441,851 465,938 442,134 23,86 Geographic information system 214,328 217,828 212,807 5,02 Transit and volunteer transportation 3,150,310 3,488,310 3,289,730 198,58 Accounting and central services 3,622,220 3,570,254 3,297,899 272,38 Courts administration 1,384,389 1,384,389 1,384,389 1,436,193 (51,86 Government services 226,785 220,801 216,721 4,08 Miscellaneous 478,490 477,604 4,413,693 (3,936,08) Total general government 36,591,066 36,529,187 38,181,365 (1,652,17)	·	,		•	•		•
Public services       552,716       531,372       492,535       38,83         Surveyor       998,485       995,485       948,489       46,98         Facilities management and construction       396,894       754,220       601,958       152,26         Veterans services       441,851       465,938       442,134       23,80         Geographic information system       214,328       217,828       212,807       5,02         Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,58         Accounting and central services       3,622,220       3,570,254       3,297,899       272,38         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08)         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)		,		,	,		,
Surveyor       998,485       995,485       948,489       46,99         Facilities management and construction       396,894       754,220       601,958       152,26         Veterans services       441,851       465,938       442,134       23,80         Geographic information system       214,328       217,828       212,807       5,02         Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,58         Accounting and central services       3,622,220       3,570,254       3,297,899       272,38         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08)         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)	•						,
Facilities management and construction       396,894       754,220       601,958       152,26         Veterans services       441,851       465,938       442,134       23,80         Geographic information system       214,328       217,828       212,807       5,02         Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,58         Accounting and central services       3,622,220       3,570,254       3,297,899       272,38         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)		,		•	,		·
Veterans services       441,851       465,938       442,134       23,80         Geographic information system       214,328       217,828       212,807       5,02         Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,55         Accounting and central services       3,622,220       3,570,254       3,297,899       272,35         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)	•	,		,	,		,
Geographic information system       214,328       217,828       212,807       5,02         Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,58         Accounting and central services       3,622,220       3,570,254       3,297,899       272,38         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)	<u> </u>	•		,	,		,
Transit and volunteer transportation       3,150,310       3,488,310       3,289,730       198,58         Accounting and central services       3,622,220       3,570,254       3,297,899       272,38         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)		•		•	•		-
Accounting and central services       3,622,220       3,570,254       3,297,899       272,35         Courts administration       1,384,389       1,384,389       1,436,193       (51,80         Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)         Public safety		,		,	,		,
Courts administration         1,384,389         1,384,389         1,436,193         (51,80           Public information         481,761         469,450         469,413         3           Government services         226,785         220,801         216,721         4,08           Miscellaneous         478,490         477,604         4,413,693         (3,936,08)           Total general government         36,591,066         36,529,187         38,181,365         (1,652,17)           Public safety	·						•
Public information       481,761       469,450       469,413       3         Government services       226,785       220,801       216,721       4,08         Miscellaneous       478,490       477,604       4,413,693       (3,936,08         Total general government       36,591,066       36,529,187       38,181,365       (1,652,17)         Public safety	•	, ,					,
Government services         226,785         220,801         216,721         4,08           Miscellaneous         478,490         477,604         4,413,693         (3,936,08           Total general government         36,591,066         36,529,187         38,181,365         (1,652,17)           Public safety							(51,604)
Miscellaneous         478,490         477,604         4,413,693         (3,936,08)           Total general government         36,591,066         36,529,187         38,181,365         (1,652,17)           Public safety		•		•	•		
Public safety		•		•	·		(3,936,089)
·	Total general government	36,591,066		36,529,187	38,181,365		(1,652,178)
·	Public safetv						
21,001,000 20,270,701 21,000,007 110,00	•	27 887 806		28 249 401	27 533 394		716,007
Central communications \$ 3,649,457 \$ 3,580,954 \$ 3,522,208 \$ 58,74		\$ 	\$		\$ 	\$	58,746

The notes to the required supplementary information are an integral part of this statement.

Schedule 1 (Continued)

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted /	Amounts	Actual	Variance with Final Budget Positive		
	Original	Final	Amounts	(Negative)		
Expenditures						
Current						
Public safety (Continued)						
Emergency management	\$ 240,009	\$ 760,002	\$ 759,903	\$ 99		
Corrections	25,362,158	24,325,597	22,841,245	1,484,352		
Medical examiner	2,033,018	2,076,820	2,032,821	43,999		
Total public safety	59,172,448	58,992,774	56,689,571	2,303,203		
Human services						
Community action program	351,101	351,101	351,101			
Sanitation						
Solid waste	2,302,874	2,234,011	1,984,500	249,511		
R.D.F. administration	4,776,947	4,776,947	2,733,310	2,043,637		
Total sanitation	7,079,821	7,010,958	4,717,810	2,293,148		
Culture and recreation						
Historical society	215,263	215,263	200,263	15,000		
Conservation of natural resources						
Soil and water conservation district	156,100	156,100	153,600	2,500		
Total Expenditures	103,565,799	103,255,383	100,293,710	2,961,673		
Excess of Revenues Over (Under)						
Expenditures	5,055,847	6,454,974	11,662,758	5,207,784		
Other Financing Sources (Uses)						
Transfers in	123,689	935,617	1,032,668	97,051		
Transfers out	(1,560,788)	(1,202,043)	(14,361,279)	(13,159,236)		
Total Other Financing Sources (Uses)	(1,437,099)	(266,426)	(13,328,611)	(13,062,185)		
Net Change in Fund Balance	3,618,748	6,188,548	(1,665,853)	(7,854,401)		
Fund Balance - January 1, as restated (Note 2.B.)	48,266,162	48,266,162	48,266,162			
Fund Balance - December 31	\$ 51,884,910	\$ 54,454,710	\$ 46,600,309	\$ (7,854,401)		

Schedule 2

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL ROAD AND BRIDGE SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

		Budgeted Am	ounts			riance with nal Budget
	Origi	nal	Final	 Actual Amounts	(	Positive Negative)
<u>Revenues</u>						
Taxes	\$ 11,	912,244 \$	11,359,129	\$ 11,389,523	\$	30,394
Licenses and permits		47,000	47,000	68,120		21,120
Intergovernmental	42,	691,786	43,680,092	51,922,675		8,242,583
Charges for services		1,100	1,100	-		(1,100)
Investment income		30,000	30,000	8,675		(21,325)
Miscellaneous		155,600	155,600	 248,863		93,263
Total Revenues	54,	837,730	55,272,921	 63,637,856		8,364,935
<u>Expenditures</u>						
Current						
Highways and streets						
Administration	,	140,095	1,075,095	851,234		223,861
Maintenance		488,316	8,467,455	7,900,590		566,865
Construction		679,159	53,679,159	47,805,809		5,873,350
Equipment maintenance and shops	2,	347,846	2,347,846	2,240,074		107,772
Intergovernmental						
Highways and streets			<del>-</del>	 26,004		(26,004)
Total Expenditures	65,	655,416	65,569,555	58,823,711		6,745,844
Excess of Revenues Over						
(Under) Expenditures	(10,	817,686)	(10,296,634)	4,814,145		15,110,779
Other Financing Sources (Uses) Transfers out	(	580,455)	(704,790)	(1,382,235)		(677,445)
Net Change in Fund Balance	(11,	398,141)	(11,001,424)	3,431,910		14,433,334
Fund Balance - January 1	9,	311,785	9,311,785	9,311,785		-
Increase (decrease) in inventories				480,729		480,729
Fund Balance - December 31	\$ (2,	086,356) \$	(1,689,639)	\$ 13,224,424	\$	14,914,063

Schedule 3

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL HUMAN SERVICES SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted	d Amou	unts		riance with nal Budget
	Original		Final	Actual Amounts	 Positive Negative)
Revenues					
Taxes	\$ 31,810,087	\$	30,152,443	\$ 29,916,969	\$ (235,474)
Licenses and permits	1,002,560		1,002,560	930,095	(72,465)
Intergovernmental	45,835,520		47,467,504	45,235,740	(2,231,764)
Charges for services	2,648,556		2,545,117	2,416,271	(128,846)
Investment income	9,000		9,000	9,274	274
Miscellaneous	 2,300,669		2,217,703	 2,370,656	152,953
Total Revenues	 83,606,392		83,394,327	80,879,005	(2,515,322)
<u>Expenditures</u>					
Current					
Human services					
Economic assistance	26,533,647		26,984,582	25,221,959	1,762,623
Social services	32,972,974		32,463,323	29,873,679	2,589,644
Mental health	11,239,013		10,546,546	9,558,961	987,585
Community health	11,840,456		11,735,005	 10,767,892	 967,113
Total Expenditures	 82,586,090		81,729,456	 75,422,491	6,306,965
Excess of Revenues Over					
(Under) Expenditures	 1,020,302		1,664,871	5,456,514	 3,791,643
Other Financing Sources (Uses)					
Transfers in	120,824		543,539	422,715	(120,824)
Transfers out	-		(5,649,408)	 (5,649,408)	 -
Total Other Financing Sources (Uses)	 120,824		(5,105,869)	(5,226,693)	(120,824)
Net Change in Fund Balance	1,141,126		(3,440,998)	229,821	3,670,819
Fund Balance - January 1	 28,636,568		28,636,568	 28,636,568	
Fund Balance - December 31	\$ 29,777,694	\$	25,195,570	\$ 28,866,389	\$ 3,670,819

## NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

## **DECEMBER 31, 2011**

## 1. Budgetary Information

General Budget Policies: The County Board adopts calendar-year budgets for the General and Special Revenue Funds by the final County Board meeting in December of the previous year. Debt service expenditures are not budgeted in the General Fund. The Community Development Block Grant Fund and the Job Training Center Fund, for which expenditures are 100 percent reimbursed from the State or Federal government, are not budgeted. For these exceptions, program changes and the resulting expenditures cannot be determined on an annual basis. Similarly, a budget is not adopted for the Forfeiture Funds Special Revenue Fund because it accounts for the proceeds from forfeited property, which cannot be determined on an annual basis.

Each appropriation lapses at the close of the fiscal year to the extent it has not been expended. The County maintains a budgetary control system that compares actual revenues and expenditures to budgeted amounts by division/department. Appropriations are monitored at the major account code level within each division/department. Minnesota County Financial Accounting and Reporting Standards require the County to report the revenues and expenditures by function, without regard to the budgeted division/department adopted by the County Board. One division/department may have budget and actual expenditures in various functions and on various lines of the financial statement. County Board authorization is required for budget adjustments or transfers, which increase the division/department's adopted net (appropriations less non-tax revenues) budget.

Budget Basis of Accounting: Budgets are adopted on a basis consistent with generally accepted accounting principles.

<u>Encumbrances</u>: Encumbrance accounting, under which commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is used in the governmental funds. Encumbrances lapse at year-end and are re-budgeted the following year.

### Excess of Expenditures Over Budget

The following departments/divisions have expenditures in excess of budget for the year ended December 31, 2011:

			Е	xpenditures	
	Fi	nal Budget		Actual	Excess
Major Governmental Funds					
General Fund					
Current					
General Government					
Courts administration	\$	1,384,389	\$	1,436,193	\$ 51,804
Miscellaneous		477,604		4,413,693	3,936,089

## 3. Other Postemployment Benefits Funding Status

Beginning in 2007, Anoka County implemented Governmental Accounting Standards Board (GASB), Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions*. In 2009, the County established both a revocable and an irrevocable trust, pursuant to MN statutes, ch. 471.6175, to prefund a portion of the liability of the plan. The County issued bonds in September 2009, for the purpose of partially funding its OPEB liability. These funds are reported in the Other Postemployment Benefits Trust Fund and are included in the December 31, 2009, actuarial valuation.

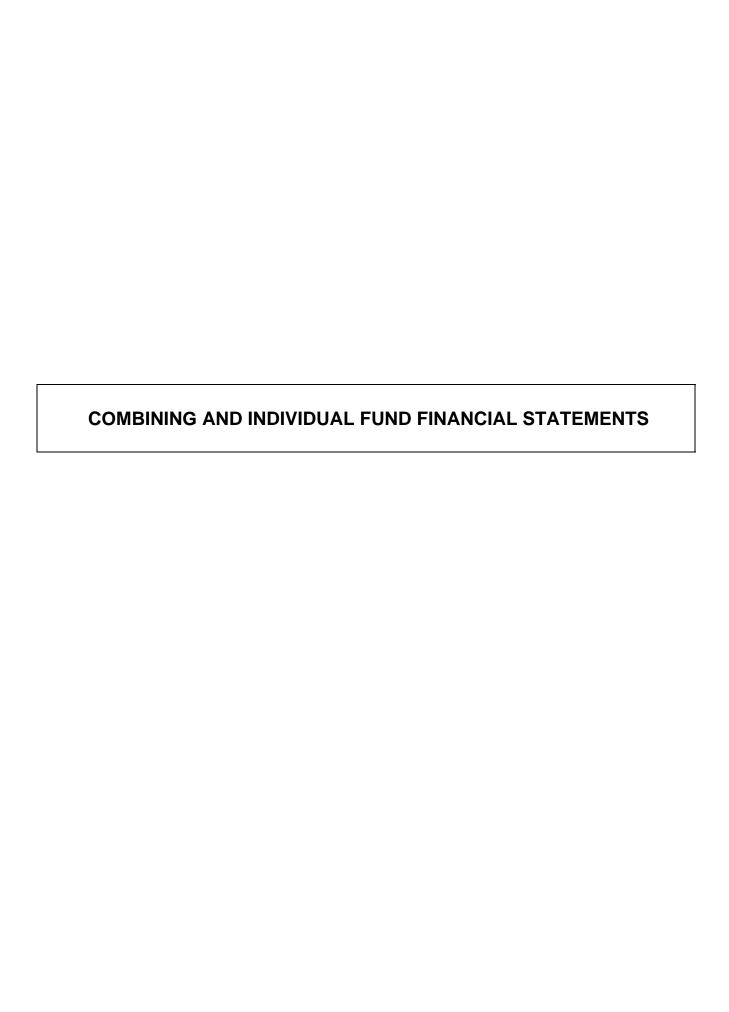
Actuarial Valuation Date	 uarial Value of Assets	Act	uarial Accrued Liability	Act	Unfunded uarial Accrued Liability	Funded Ratio	Co	overed Payroll	UAAL as a Percentage of Covered Payroll
12/31/2005	\$ -	\$	95,300,000	\$	95,300,000	0.00%	\$	91,946,015	103.65%
12/31/2007	-		129,648,121		129,648,121	0.00%		100,641,903	128.82%
12/31/2007	-		129,648,121		129,648,121	0.00%		103,373,137	125.42%
12/31/2009	21,376,934		71,980,996		50,604,062	29.70%		104,653,890	48.35%
12/31/2009	21,376,934		71,980,996		50,604,062	29.70%		104,014,943	48.65%

## 4. <u>Employer Contributions to Other Postemployment Benefits</u>

For 2011, employer contributions include \$1.2 million to an irrevocable OPEB trust, and \$2.5 million in direct payments to insurance carriers for benefits.

Year Ended December 31st	Employer ontributions	nual Required tribution (ARC)	Percentage Contributed
2007	\$ 1,578,311	\$ 10,900,000	14.48%
2008	1,812,224	13,167,730	13.76%
2009	22,351,676	13,167,730	169.75%
2010	5,050,487	6,249,243	80.82%
2011	3,639,729	6,251,726	58.22%

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### NONMAJOR GOVERNMENTAL FUNDS

## **SPECIAL REVENUE FUNDS**

The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally or administratively restricted to expenditures for specified purposes.

<u>Job Training Center</u> – to account for the financial transactions pertaining to job training and employment opportunities as financed by federal and state governments for economically disadvantaged, under-employed and unemployed persons, and youthful persons in both the private and public sectors. This activity was authorized by the Job Training Partnership Act (JTPA) and Workforce Investment Act (WIA).

<u>County Library</u> – to account for costs associated with providing library services to Anoka County residents. Financing comes primarily from an annual property tax levy and intergovernmental revenue from the State Government.

<u>Parks and Recreation</u> – to account for the cost of constructing, improving and maintaining the county parks in Anoka County, and operation of Chomonix Golf Course. Financing comes primarily from an annual property tax levy, intergovernmental revenue from local, State and Federal Governments, and user fees.

<u>Cooperative Extension</u> – to account for financial transactions pertaining to educational programs which emphasize decision making skills for individuals, families, and youth through home economics, horticulture, 4-H youth development, and agriculture. Cooperative Extension is the County's link to research-based information from the University of Minnesota. Financing comes primarily from an annual property tax levy and intergovernmental revenue from the State Government.

<u>Law Library</u> – to account for the operations and finances of the law library. Revenues are derived from fees collected from certain litigants, and expenditures are primarily law books and administrative and personal service costs.

<u>Community Development Block Grant (CDBG)</u> – to account for the financial operations of federal grants for public building projects, environment improvement, housing rehabilitation, business and individual economic development, and other public purposes. Financing comes primarily from intergovernmental revenues from the State and Federal Governments.

Regional Railroad Authority – to account for the revenues and expenditures resulting from the creation of a Light Rail Transit System within the County. The Regional Railroad Authority is governed by a seven-member board and has independent taxing authority.

<u>Housing and Redevelopment Authority</u> – to account for the revenues and expenditures resulting from the implementation of a redevelopment plan to promote economic development within Anoka County. The Housing and Redevelopment Authority is governed by a seven-member board and has independent taxing authority.

<u>Forfeiture Funds</u> – to account for the proceeds from forfeited property, which is used by the County Attorney and the Sheriff's Department for the purpose of prosecution and narcotics enforcement.

ANOKA COUNTY ANOKA, MINNESOTA

## COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2011

								Special	Special Revenue							Total
	7	Job								Community	Re	Regional	Housing and		l	Nonmajor
	F S	Training Center	County	> >	Parks and Recreation	8 <u>m</u>	Cooperative Extension	- 5	Law Library	Development Block Grant	A R	Railroad Authority	Redevelopment Authority	Forfeiture Funds		Governmental Funds
						] ]					Ì		,			
Assets																
Cash and pooled investments	↔	16,533	\$ 5,70	5,703,663 \$	2,362,998	<del>\$</del>	260,768	↔	282,395	\$ 324,893	<del>\$</del>	7,905,093	\$ 8,192,374	\$ 80,774	774 \$	25,129,491
Cash and investments with escrow agents					•					•			412,692			412,692
Delinquent taxes receivable			24	240,732	92,570	0.	10,874			•		157,903	72,321			574,400
Accounts receivable			23	237,198	4,814	4				28,405	10		90,620			361,037
Land held for resale					'					1,364,282	01					1,364,282
Loan receivable					•					2,812,383	~		•			2,812,383
Due from other funds		53			•					•			•			53
Due from other governments		352,429	4	48,889	1,204,269	6	62		28,979	148,800	0		•			1,783,428
Inventories					38,536	92				•	ļ				  -	38,536
Total Assets		369,015	6,23	6,230,482	3,703,187	21	271,704		311,374	4,678,763	~	8,062,996	8,768,007	80,774	774	32,476,302
<u>Liabilities and Fund Balances</u>																
Liabilities																
Accounts payable			18	183,878	131,770	0.	492		13,653	1,475	10	15,643	169,166		2,198	518,275
Salaries payable		158,817	16	164,118	99,402	2	4,095		6,399	11,576	"	846	1,560			446,813
Contracts payable					46,032	2				•		167,946				213,978
Due to other funds		150,000		23	•					•			•			150,053
Due to other governments				8,926	4,023	ę,	20		80	•			20,000			33,007
Advances from other funds					280,000	0	•		•	•			•			280,000
Deferred revenue		37,044	29	679,932	553,547	7.	10,874			4,336,732	21	157,903	72,321		 	5,848,353
Total Liabilities		345,861	1,03	1,036,907	1,114,774	4	15,511		20,060	4,349,783	 	342,338	263,047	2,7	2,198	7,490,479
Fund Balances																
Nonspendable					38,536	9				•			•			38,536
Restricted					321,809	6	42,201		291,314	328,980	0		412,692	78,	78,576	1,475,572
Committed			5,16	5,193,575	•		213,992						•			5,407,567
Assigned		23,154			2,228,068	88			ا	•		7,720,658	8,092,268		 	18,064,148
Total Fund Balances		23,154	5,18	5,193,575	2,588,413	8	256,193		291,314	328,980		7,720,658	8,504,960	78,576	929	24,985,823
Total Liabilities and Fund Balances	<del>⇔</del>	369,015	\$ 6,23	6,230,482 \$	\$ 3,703,187	\$	271,704	ss.	311,374	\$ 4,678,763	<del>ده</del>	8,062,996	\$ 8,768,007	\$ 80,774	\$	32,476,302

Statement 2

ANOKA COUNTY ANOKA, MINNESOTA

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NOMMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

Revenues

Licenses and permits Intergovernmental Charges for services Investment income Fines and forfeits Miscellaneous

11,872,466 1,875,385 722,485 20,055

45,280

99,314 15,000 6,595

2,464,049

1,773,168

4,022,730 222,183

s

291,521

2,498,497

6,758,454

S

4,898,174

2,272,145

6,383 7,681

1,950,614 4,414,663

553

10,998

7,077 489,008

137,808

29,367

415,753

408,128

8,725,290

8,607,908

3,692,394

409,131

415,200

51,485 54,124

4,139,425 1,589,603 1,680

> 113,850 262,005

102,808

3,560,219

1,335,791

34,734,615

45,280

4,166,222

4,258,977

414,307 1,933

5,176

1,933

15,559,039 433,157

10,962,426 422,335

1,571,466

1,431,729

4,235,683

433,157

8,107,985

7,451,054

3,723,548

44,254

422,335

44,254

72,441

72,441

27,909,892

7,109

1,643,907

1,431,729

4,235,683

409,131

433,157

8,574,574

7,451,054

3,723,548

6,824,723

38,171

2,522,315

2,827,248

178,980

6,622

(25,029)

150,716

1,156,854

(31,154)

48,700

530,000 (60,481) 97,148

(168,972)

(8,008)

1,680

15,344,370

Nonmajor Governmental

Forfeiture Funds

Housing and Redevelopment Authority

Regional Railroad Authority

Community Development Block Grant

Law Library

Cooperative Extension

Parks and Recreation

County Library

Job Training Center

Special Revenue

Total

Funds

Total Revenues Expenditures

Conservation of natural resources Economic development Culture and recreation Current General government Public safety

Principal retirement Interest and fiscal charges Debt service

Intergovernmental

**Economic development** 

Excess of Revenues Over (Under) Total Expenditures

Transfers in Transfers out Capital leases

Other Financing Sources (Uses)

Expenditures

Total Other Financing Sources (Uses)		(8,008)	(168,972)	972)	56	296,995	48,700					(2,140,651	(1291)	(1,096,495)			(2,796,759	29)
Net Change in Fund Balances		(37,162)	987,882	882	7	717,383	23,671	_	6,622		178,980	989	686,597	1,425,820		38,171	4,027,964	64
Fund Balances - January 1		60,316	4,205,693	693	1,87	875,192	232,522	21	284,692		150,000	7,03	7,034,061	7,079,140		40,405	20,962,027	77
Increase (decrease) in inventories						(4,162)	•		•					•			(4,1	62)
Fund Balances - December 31	<del>⇔</del>	23,154	\$ 23,154 \$ 5,193,575	\$ 225	~	,588,413 \$	256,193	<b>↔</b>	291,314	<del>so</del>	328,980	\$ 7,720	7,720,658 \$	8,504,960	49	78,576	\$ 24,985,823	23

579,813 (3,473,720) 97,148

1,113 (1,097,608)

(2,140,651)

Schedule 4

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL COUNTY LIBRARY SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

		Budgeted	d Amou	nts		Actual	Fin	iance with nal Budget Positive
		Original		Final		Amounts		legative)
Revenues								
Taxes	\$	6,864,307	\$	6,506,603	\$	6,758,454	\$	251,851
Intergovernmental	•	1,128,462	·	1,486,166	·	1,335,791	·	(150,375)
Charges for services		113,500		113,500		113,850		350
Fines and forfeits		256,500		256,500		262,005		5,505
Miscellaneous		108,000		108,000		137,808		29,808
Total Revenues		8,470,769		8,470,769		8,607,908		137,139
Expenditures								
Current								
Culture and recreation		7,878,285		7,860,342		7,451,054		409,288
Excess of Revenues Over								
(Under) Expenditures		592,484		610,427		1,156,854		546,427
Other Financing Sources (Uses)								
Transfers out		-		(168,972)		(168,972)		-
Net Change in Fund Balance		592,484		441,455		987,882		546,427
Fund Balance - January 1		4,205,693		4,205,693		4,205,693		-
Fund Balance - December 31	\$	4,798,177	\$	4,647,148	\$	5,193,575	\$	546,427

Schedule 5

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL PARKS AND RECREATION SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	 Budgeted	l Amou	nts		Fir	riance with nal Budget
	 Original		Final	Actual Amounts		Positive Negative)
Revenues						
Taxes	\$ 2,652,729	\$	2,514,494	\$ 2,498,497	\$	(15,997)
Licenses and permits	1,500		1,500	1,680		180
Intergovernmental	727,460		4,117,660	4,139,425		21,765
Charges for services	1,613,750		1,613,750	1,589,603		(24,147)
Investment income	-		11,362	7,077		(4,285)
Miscellaneous	 419,600		447,284	 489,008		41,724
Total Revenues	 5,415,039		8,706,050	 8,725,290		19,240
Expenditures						
Current						
Culture and recreation	5,319,529		8,393,412	8,107,985		285,427
Debt Service						
Principal retirement	137,248		137,248	422,335		(285,087)
Interest	 48,010		48,010	 44,254		3,756
Total Expenditures	 5,504,787		8,578,670	 8,574,574		4,096
Excess of Revenues Over						
(Under) Expenditures	 (89,748)		127,380	 150,716		23,336
Other Financing Sources (Uses)						
Transfers in	530,000		530,000	530,000		-
Transfers out	(81,000)		(90,213)	(60,481)		29,732
Capital leases	 <u> </u>		<u>-</u>	97,148		97,148
Total Other Financing Sources (Uses)	 449,000		439,787	566,667		126,880
Net Change in Fund Balance	359,252		567,167	717,383		150,216
Fund Balance - January 1	1,875,192		1,875,192	1,875,192		-
Increase (decrease) in inventories	 			(4,162)		(4,162)
Fund Balance - December 31	\$ 2,234,444	\$	2,442,359	\$ 2,588,413	\$	146,054

Schedule 6

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL COOPERATIVE EXTENSION SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

		Budgeted	l Amoun	ts		Actual	Fina	ance with al Budget ositive
		Original		Final		Amounts	(N	egative)
Revenues								
Taxes	\$	309,256	\$	293,140	\$	291,521	\$	(1,619)
Intergovernmental	*	44,551	·	60,667	·	51,485	•	(9,182)
Charges for services		5,000		5,000		54,124		49,124
Miscellaneous		7,000		7,000		10,998		3,998
Total Revenues		365,807		365,807		408,128		42,321
Expenditures_								
Current								
Conservation of natural resources		354,777		482,129		433,157		48,972
Excess of Revenues Over								
(Under) Expenditures		11,030		(116,322)		(25,029)		91,293
Other Financing Sources (Uses)								
Transfers in		-		48,700		48,700		-
Net Change in Fund Balance		11,030		(67,622)		23,671		91,293
Fund Balance - January 1		232,522		232,522		232,522		
Fund Balance - December 31	\$	243,552	\$	164,900	\$	256,193	\$	91,293

Schedule 7

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL LAW LIBRARY SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	 Budgeted	Amour	nts	Actual	Fina	ance with al Budget ositive
	 Original		Final	 Amounts	(N	egative)
Revenues						
Fines and forfeits	\$ 424,000	\$	424,000	\$ 415,200	\$	(8,800)
Miscellaneous	900		900	553		(347)
Total Revenues	424,900		424,900	415,753		(9,147)
<u>Expenditures</u>						
Current						
General government	 436,785		436,785	 409,131	-	27,654
Net Change in Fund Balance	(11,885)		(11,885)	6,622		18,507
Fund Balance - January 1	 284,692		284,692	 284,692		
Fund Balance - December 31	\$ 272,807	\$	272,807	\$ 291,314	\$	18,507

Schedule 8

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL REGIONAL RAILROAD AUTHORITY SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	 Budgeted	l Amou	nts	Actual	Fin	iance with al Budget Positive
	 Original		Final	 Amounts	(N	legative)
Revenues Taxes Intergovernmental Investment income Miscellaneous	\$ 4,022,324 222,183 - -	\$	4,022,324 222,183 - -	\$ 4,022,730 222,183 6,383 7,681	\$	406 - 6,383 7,681
Total Revenues	4,244,507		4,244,507	4,258,977		14,470
Expenditures Current Economic development	 1,253,835		1,253,835	 1,431,729		(177,894)
Excess of Revenues Over (Under) Expenditures	2,990,672		2,990,672	2,827,248		(163,424)
Other Financing Sources (Uses) Transfers out	 (3,022,301)		(3,022,301)	 (2,140,651)		881,650
Net Change in Fund Balance	(31,629)		(31,629)	686,597		718,226
Fund Balance - January 1	 7,034,061		7,034,061	 7,034,061		
Fund Balance - December 31	\$ 7,002,432	\$	7,002,432	\$ 7,720,658	\$	718,226

Schedule 9

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL HOUSING AND REDEVELOPMENT AUTHORITY SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

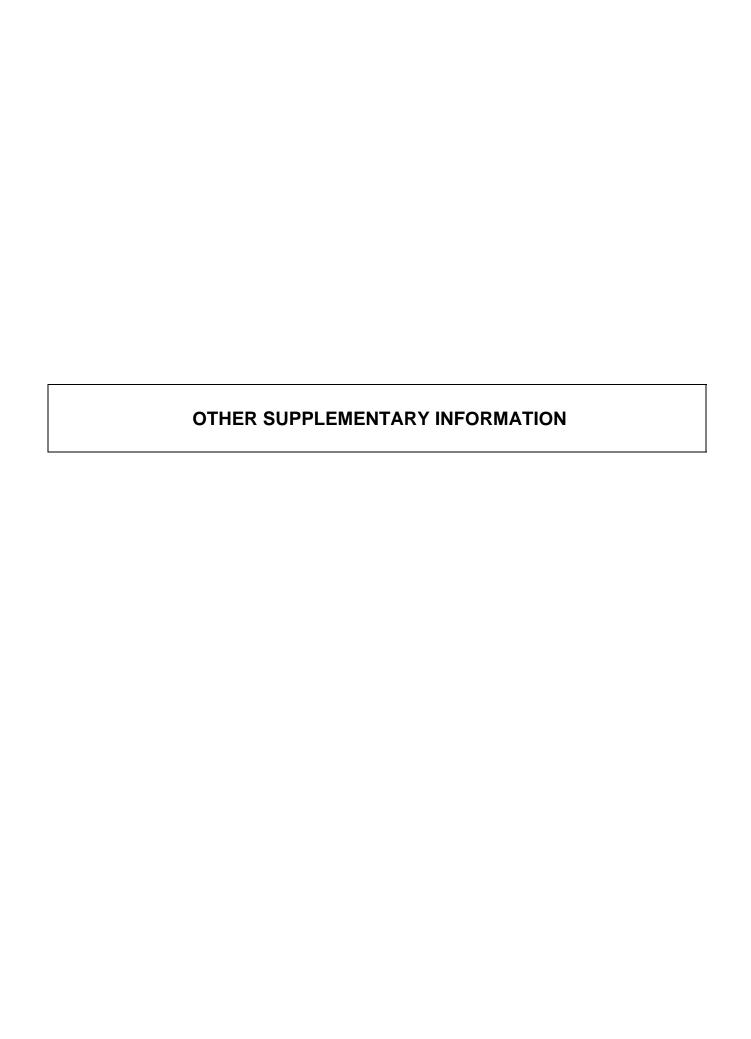
	 Budgeted	l Amou	nts	A 1	Fir	riance with nal Budget
	 Original		Final	Actual Amounts		Positive Negative)
Revenues						
Taxes	\$ 1,778,163	\$	1,778,163	\$ 1,773,168	\$	(4,995)
Intergovernmental	99,314		99,314	99,314		-
Charges for services	95,616		95,616	15,000		(80,616)
Investment income	10,000		10,000	6,595		(3,405)
Miscellaneous	 1,968,871		1,968,871	 2,272,145		303,274
Total Revenues	 3,951,964		3,951,964	 4,166,222		214,258
Expenditures						
Current						
Economic development						
County	586,635		586,635	408,149		178,486
Cities	1,343,328		1,343,328	164,600		1,178,728
Willows Senior Housing	229,735		229,735	193,543		36,192
Chauncey-Barett Gardens Senior Housing	232,115		232,115	215,143		16,972
Savannah Oaks Senior Housing	283,118		283,118	268,056		15,062
Oaks of Lake George Senior Housing	314,905		314,905	276,975		37,930
Ice Arena	-		-	45,000		(45,000)
Intergovernmental	<b>50.100</b>		<b>50.100</b>	<b>-0.444</b>		(10.011)
Economic development	 53,130		53,130	 72,441		(19,311)
Total Expenditures	 3,042,966		3,042,966	1,643,907		1,399,059
Excess of Revenues Over						
(Under) Expenditures	 908,998		908,998	 2,522,315		1,613,317
Other Financing Sources (Uses)						
Transfers in	-		-	1,113		1,113
Transfers out	 (1,124,744)		(1,124,744)	 (1,097,608)		27,136
Total Other Financing Sources (Uses)	 (1,124,744)		(1,124,744)	 (1,096,495)		28,249
Net Change in Fund Balance	(215,746)		(215,746)	1,425,820		1,641,566
Fund Balance - January 1	 7,079,140		7,079,140	 7,079,140		
Fund Balance - December 31	\$ 6,863,394	\$	6,863,394	\$ 8,504,960	\$	1,641,566

## Statement 3

## STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Balance January 1	Additions	Deductions	Balance December 31
Assets				
Cash and pooled investments	\$ 8,352,787	\$ 328,685,690	\$ 328,671,262	\$ 8,367,215
Accounts receivable	27,091	-	27,091	=
Due from other governments	5,019,618	346,445	4,329,939	1,036,124
Prepaid items		54,673		54,673
Total Assets	13,399,496	329,086,808	333,028,292	9,458,012
<u>Liabilities</u>				
Accounts payable	1,393,625	5,302,490	5,234,032	1,462,083
Contracts payable	290,075	80,636	290,075	80,636
Salaries payable	-	130,584	-	130,584
Due to other governments	11,715,796	323,573,098	327,504,185	7,784,709
Total Liabilities	\$ 13,399,496	\$ 329,086,808	\$ 333,028,292	\$ 9,458,012

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Schedule 10

## SCHEDULE OF DEPOSITS AND INVESTMENTS DECEMBER 31, 2011

	Interest Rate	Maturity Date	Fair Value
Pooled Deposits and Investments			
Checking Accounts			
Non-Interest Bearing			
Wells Fargo Bank			\$ (2,826,356)
US Bank			2,182
Northeast State Bank			36,454
Village Bank			152,313
21st Century Bank			214,958
Bank of the West			136,797
Interest Bearing			
US Bank	0.00%		10,755
Total Checking Accounts			(2,272,897)
Savings Accounts	0.050/		00.407
Northeast State Bank	0.25%		23,127
Community Pride Bank	0.10%		10,004
Village Bank	0.05%		23,622
21st Century Bank	0.10%		17,902
US Bank	Varies		14,652
Bank of the West	Varies		17,272
Wells Fargo Bank - escrow	Varies		3,714,707
Total Savings Accounts			3,821,286
Money Market Accounts with Brokers			
US Bank Institutional Custody	Varies	Various	728,970
US Bank Cash Portal	Varies		21,009,963
Wells Fargo Bank Brokerage Services, LLC	Varies		6,003,381
Total Money Market Accounts with Brokers			27,742,314
MAGIC Funds			
PFM Asset Management, LLC	Varies		1,369,116
Certificates of Deposit			
Community Pride Bank	1.10%	1/17/12 & 1/25/12	840,000
U.S. Government Securities			
US Bank - County Treasury	Varies	Various	93,220,460
US Bank - Voyageur	Varies	Various	27,691,190
US Bank - FAF Nuveen	Varies	Various	28,196,834
US Bank - Institutional Trust	Varies	Various	10,717,127
Wells Fargo Bank Trust Escrow	Varies	Various	676,220
Total U.S. Government Securities			160,501,831
Repurchase Agreements			
Wells Fargo Bank	Varies	Various	6,058,462
	V 4.1.00	vallede	
Total Pooled Deposits and Investments			198,060,112
Fund Investments			
Irrevocable and Revocable Trust			
Public Employees Retirement Account (PERA) -			
Other Postemployment Benefits (OPEB) Trust Account	Varies	Various	29,539,387
Total Deposits and Investments			\$ 227,599,499

## COMBINED SCHEDULE OF INTERGOVERNMENTAL REVENUE FOR THE YEAR ENDED DECEMBER 31, 2011

	General Fund	Special Revenue Funds Schedule 12	Debt Service Fund	Capital Projects Fund	Total All Funds
Shared Revenue					
State Highway users tax Market value credit - real property	\$ - 1,345,167	\$ 38,510,028 1,668,928	\$ - 560,237	\$ - 20,995	\$ 38,510,028 3,595,327
Market value credit - agriculture Market value credit - mobile home	19,308 48,009	22,804 54,451	8,041	301 749	50,454 103,209
County program aid	6,636,141	6,760,509	-	90,569	13,487,219
Temporary maintenance of effort aid	73,259	, , , <u>-</u>	-	-	73,259
Disparity reduction credit aid	126	-	-	-	126
Police state aid Enhanced 911 aid	852,582 482,289	-	-	-	852,582 482,289
PERA aid	406,581	-	-	-	406,581
Payments in lieu of tax	113,920				113,920
Total Shared Revenue	9,977,382	47,016,720	568,278	112,614	57,674,994
Reimbursement for Services					
State Human Services	6,189	5,832,483			5,838,672
Grants					
State Agriculture	3,775	_	_	_	3,775
Commerce	64,188	-	-	-	64,188
Health	-	2,389,800	-	-	2,389,800
Public Safety	308,186	4 000 000	-	-	308,186
Employment and Economic Development Natural Resources	- 33,125	1,288,609 76,957	-	-	1,288,609 110,082
Transportation	-	50,000	3,149,214	-	3,199,214
Human Services	544	11,379,098	-	-	11,379,642
Housing Finance	-	213,380	-	-	213,380
Corrections Education	4,932,652 3,261	-	-	-	4,932,652 3,261
Pollution Control Agency	1,416,398	-	-	-	1,416,398
Veterans Affairs	15,600	-	-	-	15,600
Miscellaneous Boards	47,341	16,285			63,626
Total State	6,825,070	15,414,129	3,149,214		25,388,413
Federal Department / Agency	240.700	2.427.624			2 460 422
Agriculture Housing and Urban Development	340,798	3,127,634 2,389,460	-	-	3,468,432 2,389,460
Justice	223,587	-	-	-	223,587
Labor	<u>-</u>	2,166,591	-	-	2,166,591
Transportation Institute of Museum and Library Services	56,096	9,503,063 40,100	-	-	9,559,159 40,100
Education	432,389	39,226	-	-	471,615
Election Assistance Commission	-	-	-	310,689	310,689
Health and Human Services	1,288,951	17,489,967	-	-	18,778,918
Corporation for National and Community Service Homeland Security	- 666,541	30,661	-	-	30,661 666,541
Total Federal	3,008,362	34,786,702		310,689	38,105,753
Local					
Other	-	339,182	-	-	339,182
Cities / Counties	275,475	2,145,726	149,410	-	2,570,611
Metropolitan Council	2,746,054	3,495,939			6,241,993
Total Local	3,021,529	5,980,847	149,410	-	9,151,786
Total Grants	12,854,961	56,181,678	3,298,624	310,689	72,645,952
Total Intergovernmental Revenue	\$ 22,838,532	\$ 109,030,881	\$ 3,866,902	\$ 423,303	\$ 136,159,618

Schedule 12

COMBINING SCHEDULE OF INTERGOVERNMENTAL REVENUE SPECIAL REVENUE FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Major Governmental Funds	mental Funds			Nonm	Nonmajor Governmental Funds	spun			
	Road and Bridge	Human Services	Job Training Center	County Library	Parks and Recreation	Cooperative Extension	Community Development Block Grant	Regional Railroad Authority	Housing and Redevelopment Authority	Total
Shared Revenue State Highway users tax Market value credit - real property Market value credit - agriculture Market value credit - mobile home County program aid	\$ 38.510,028 275,620 3,956 9,837 1,486,304	\$ 826,010 11,856 29,480 3,981,383	φ.	\$ 178,245 2,558 6,362 906,915	\$ 68,883 989 2,458 340,854	\$ . 8,030 115 287 43,053	φ	\$ 216,587 1,555 4,041	95,553	\$ 38.510,028 1,668,928 22,804 54.451 6,760,509
Total Shared Revenue	40,287,745	4,848,729	•	1,094,080	413,184	51,485		222,183	99,314	47,016,720
Reimbursement for Services State Human Services		5,832,483								5,832,483
Grants State Health		2,389,800								2,389,800
Employment and Economic Development Natural Resources			1,288,609		- 76,957					1,288,609 76,957
Transportation	20,000	- 200 000	•		. '	•				50,000
runan Services Housing Finance Miscellaneous Boards		138,791					74,589			213,380
Total State	50,000	13,923,974	1,288,609		76,957		74,589		,	15,414,129
Federal Department / Agency										
Agriculture Housing and Urban Development		3,127,634					2,389,460			3,127,634 2,389,460
Labor	0 227 647	•	2,166,591	i	- 122 201	•	•	•	•	2,166,591
Inalisportation Institute of Museum and Library Services	140,700,8		52,025	40,100	180,001					9,303,063 40,100
Education Health and Human Services Comparing for Matignal and Community Society		- 17,459,757	39,226							39,226 17,489,967
Total Federal	9,337,647	20,618,052	2,268,052	40,100	133,391		2,389,460			34,786,702
Local Other Cities / Counties Metropolitan Council	125,069	12,502	3,558	201,611	19,954 3,495,939					339,182 2,145,726 3,495,939
Total Local	2,247,283	12,502	3,558	201,611	3,515,893	•				5,980,847
Total Grants	11,634,930	34,554,528	3,560,219	241,711	3,726,241		2,464,049			56,181,678
Total Intergovernmental Revenue	\$ 51,922,675	\$ 45,235,740	\$ 3,560,219	\$ 1,335,791	\$ 4,139,425	\$ 51,485	\$ 2,464,049	\$ 222,183	\$ 99,314	\$ 109,030,881

(Continued)

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal Grantor Pass Through Agency Grant Program Title	Federal CFDA/Project Number	Expenditures
U.S. Department of Agriculture		
Passed through Minnesota Department of Education:		
Child Nutrition Cluster	40.550	f 00.500
School Breakfast Program National School Lunch Program	10.553 10.555	\$ 80,523 48,083
Passed through Minnesota Department of Health: Special Supplemental Nutrition Program for Women, Infants, and Children	10.557	1,171,137
Passed through Minnesota Department of Human Services:		
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	10.561	2,168,689
Total U.S. Department of Agriculture		3,468,432
U.S. Department of Housing and Urban Development  Direct:		
Community Development Block Grants - Entitlement Grants	14.218	1,441,772
Passed through Minnesota Housing Finance Agency: Community Development Block Grants - Entitlement Grants	14.218	167,662
Passed through Dakota County Community Development Agency:	14.210	107,002
Home Investment Partnerships Program	14.239	780,026
Total U.S. Department of Housing and Urban Development		2,389,460
U.S. Department of Justice		
Direct:  Create to Encourage Arrest Policies and Enforcement of Protection Orders Program	16.590	162,974
Grants to Encourage Arrest Policies and Enforcement of Protection Orders Program  Bulletproof Vest Partnership Program	16.607	3,860
Recovery Act - Edward Byrne Memorial Justice Assistance Grant (JAG) Program - Grants To Units Of Local Government - ARRA	16.804	19,686
Passed through Minnesota Department of Public Safety:		
Juvenile Accountability Block Grants Public Safety Partnership and Community Policing Grants - ARRA	16.523 16.710	36,690 377
Total U.S. Department of Justice		223,587
U.S. Department of Labor		
Passed through Minnesota Department of Employment and Economic Development:		
Senior Community Service Employment Program Workforce Investment Act (WIA) Cluster	17.235	290,311
WIA Adult Program	17.258	348,079
WIA Youth Activities	17.259	351,772
WIA National Emergency Grant - ARRA WIA Dislocated Workers	17.277	253,598
WIA Dislocated Workers Formula Grants	17.278	770,622
WIA Dislocated Workers Formula Grants - ARRA	17.278	50,000
Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors - ARRA	17.275	84,128
Passed through Dakota County:		
Workforce Investment Act (WIA) Cluster WIA National Emergency Grant - ARRA	17.277	18,081
Total U.S. Department of Labor		2,166,591
U.S. Department of Transportation		
Passed through Minnesota Department of Transportation:	00.005	0.070.700
Highway Planning and Construction	20.205	9,273,709
Passed through Metropolitan Council: Federal Transit - Formula Grants	20.507	197,329
Transit Services Programs Cluster		
Job Access - Reverse Commute Program  New Freedom Program	20.516 20.521	16,281 15,744
Passed through the City of Coon Rapids:		
Highway Safety Cluster		
State and Community Highway Safety Alcohol Impaired Driving Countermeasures Incentive Grants I	20.600 20.601	3,665 9,785
Passed through the City of Blaine:		
Highway Safety Cluster Alcohol Impaired Driving Countermeasures Incentive Grants I	20.601	42,646
Total U.S. Department of Transportation		9,559,159
Institute of Museum and Library Services		
Passed through Minnesota Department of Education: Grants to States	45.310	\$ 43,804
Orano lo Dialeo	40.01U	ψ 43,0U4

The notes to the Schedule of Expenditure of Federal Awards are an integral part of this schedule.

Schedule 13 (Continued)

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal Grantor Pass Through Agency Grant Program Title	Federal CFDA/Project Number	Expe	enditures
III.S. Department of Education			
U.S. Department of Education  Passed through Centennial School District:			
Title I State Agency Program for Neglected and Delinquent Children and Youth	84.013	\$	452,412
Passed through Minnesota Department of Employment and Economic Development: Rehabilitation Services - Vocational Rehabilitation Grants to States	84.126		39,226
Total U.S. Department of Education			491,638
U.S. Election Assistance Commission			
Passed through Minnesota Secretary of State: Help America Vote Act Requirements Payments	90.401		24,140
U.S. Department of Health and Human Services			
Direct:			
Early Retiree Reinsurance Program	93.546		539,384
Passed through National Association of County and City Health Officials: Medical Reserve Corps Small Grant Program	93.008		919
Passed through Metropolitan Area Agency on Aging:			
National Family Caregiver Support, Title III, Part E	93.052		60,000
Passed through Minnesota Department of Human Services:			
Projects for Assistance in Transition from Homelessness (PATH)	93.150		21,828
Promoting Safe and Stable Families Temporary Assistance for Needy Families (TANF) Cluster	93.556		151,150
Temporary Assistance for Needy Families (TANF) Cluster	93.558		3,754,614
ARRA - Emergency Contingency Fund for Temporary Assistance for Needy Families (TANF) State Program - ARRA	93.714		177,615
Child Support Enforcement	93.563		6,078,999
Refugee and Entrant Assistance - Targeted Assistance Grants	93.584		30,210
Child Care and Development Cluster			
Child Care and Development Block Grant	93.575		170,465
Child Care Mandatory and Matching Funds of the Child Care and Development Fund	93.596		184,474
Foster Care - Title IV-E	93.658		904,572
Social Service Block Grant	93.667		1,420,458
Chafee Foster Care Independence Program	93.674		61,724
Medical Assistance Program  Block Grants for Community Mental Health Services	93.778 93.958		4,142,057 50,255
Passed through Minnesota Department of Health:			
Public Health Emergency Preparedness	93.069		395,152
Project Grants and Cooperative Agreements for Tuberculosis Control Programs	93.116		2,500
Universal Newborn Hearing Screening	93.251		3,225
Affordable Care Act (ACA) Maternal, Infant, and Early Childhood Home Visiting Program	93.505		26,455
Immunization Cluster			
Immunization Grants	93.268		40,863
ARRA - Immunization - ARRA	93.712		9,327
Temporary Assistance for Needy Families (TANF) Cluster			
Temporary Assistance for Needy Families	93.558		274,222
Refugee and Entrant Assistance - Discretionary Grants  Maternal and Child Health Services Block Grant to the States	93.576 93.994		5,000 273,450
Total U.S. Department of Health and Human Services		1	18,778,918
Corporation for National and Community Service			
Direct: Retired Senior Volunteer Program	94.002		30,661
U.S. Department of Homeland Security			,
Passed through Minnesota Department of Natural Resources: Boating Safety Financial Assistance	97.012		34,299
Passed through Minnesota Department of Public Safety:			
Emergency Management Performance Grants Homeland Security Grant Program	97.042 97.067		118,584 497,515
	37.007		.0.,010
Passed through Washington County: Homeland Security Grant Program	97.067		113,090
Total U.S. Department of Homeland Security			763,488
Total Federal Awards		\$ :	37,939,878
			, ,

The notes to the Schedule of Expenditure of Federal Awards are an integral part of this schedule.

## NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

### 1. Reporting Entity

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by Anoka County. The County's reporting entity is defined in Note 1.A to the financial statements.

## 2. <u>Basis of Presentation</u>

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of Anoka County under programs of the federal government for the year ended December 31, 2011. The information in this schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations.* Because the schedule presents only a selected portion of the operations of Anoka County, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Anoka County.

### 3. Summary of Significant Accounting Policies

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, Cost principles for State, Local and Indian Tribal Governments, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through grant numbers were not assigned by the pass-through agencies.

## 4. Reconciliation to Schedule of Intergovernmental Revenues

Federal grant revenue per Schedule of Intergovernmental Revenue	\$ 38,105,753
Grants received more than 120 days after year-end, deferred in 2011	
Grants to States	3,704
Title I State Agency Program for Neglected and Delinquent Children and Youth	179,683
Homeland Security Grant Program	187,869
Grant received during 2011 and unspent	
Help America Vote Act Requirements Payments	(310,689)
Grant received in prior years and spent during 2011	
Help America Vote Act Requirements Payments	24,140
Grants deferred in 2010, recognized as revenue in 2011	
Title I State Agency Program for Neglected and Delinquent Children and Youth	(159,660)
Homeland Security Grant Program	 (90,922)
Expenditures per Schedule of Expenditures of Federal Awards	\$ 37,939,878

## 5. <u>Subrecipients</u>

Of the expenditures presented in the schedule, Anoka County provided federal awards to subrecipients as follows:

CFDA Number	Program Name	-	Amount Provided to ubrecipients
14.218	Community Development Block Grants - Entitlement Grants	\$	1,372,961
14.239	Home Investment Partnerships Program		660,139
16.804	Recovery Act - Edward Byrne Memorial Justice Assistance Grant (JAG) Program -		
	Grants To Units Of Local Government - ARRA		19,686
	Total	\$	2,052,786

## 6. American Recovery and Reinvestment Act

The American Recovery and Reinvestment Act of 2009 (ARRA) requires recipients to clearly distinguish ARRA funds from non-ARRA funding. In the schedule, ARRA funds are denoted by the addition of ARRA to the program name.

## SCHEDULE OF CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS BY FUNCTION DECEMBER 31, 2011

Function		Total	Į	Land	ā *	Buildings and Structures		Improvements Other than Buildings	= Ш	Machinery and Equipment	Infi	Infrastructure		Software	0	Construction in Progress
General government	↔	111,681,530	<del>\$</del>	2,906,250	<del>\$</del>	94,817,661	<del>\$</del>	1,363,333	<b>↔</b>	6,489,855	<del>\$</del>		<del>\$</del>	4,766,145	<del>\$</del>	1,338,286
Public safety		79,341,707		784,914		61,154,708		228,525		16,977,051				•		196,509
Highways and streets		561,980,684		152,472,651		8,014,991		641,688		9,716,018		325,970,906		•		65,164,430
Human services		1,175,129		•		85,405				489,835				599,889		•
Sanitation		938,550		403,119		514,000				21,431		٠		•		
Culture and recreation		81,037,584		28,137,682		24,477,060		18,998,074		7,080,599				•		2,344,169
<b>Economic development</b>		21,665,322		5,555,929		16,103,914				5,479				•		,
Total capital assets allocated to functions	<del>⇔</del>	\$ 857,820,506		\$ 190,260,545	₩	\$ 205,167,739	₩	\$ 21,231,620	\$	40,780,268	<del>\$</del>	325,970,906	₩	5,366,034	\$	69,043,394

Schedule 15

## SCHEDULE OF CHANGES IN CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS BY FUNCTION FOR THE YEAR ENDED DECEMBER 31, 2011

Function	Capital Assets Jan. 1, 2011	Additions	Deductions	Transfers	Capital Assets Dec. 31, 2011	
General government	\$ 108,872,396	\$ 5,028,235	\$ 1,703,743	\$ (1,853,644)	\$ 110,343,244	
Public safety	76,628,386	1,353,669	618,722	1,781,865	79,145,198	
Highways and streets	468,783,647	29,660,212	1,693,789	66,184	496,816,254	
Human services	530,998	644,131	-	-	1,175,129	
Sanitation	938,550	-	-	-	938,550	
Culture and recreation	74,001,338	5,047,332	360,850	5,595	78,693,415	
Economic development	22,310,322	-	- 645,000		21,665,322	
Construction in progress	61,543,344	40,658,750	33,158,700		69,043,394	
Total capital assets	\$ 813,608,981	\$ 82,392,329	\$ 38,180,804	\$ -	\$ 857,820,506	

The transfer column reflects the reassignment of assets among governmental functions.

## SCHEDULE OF FUND TRANSFERS FOR THE YEAR ENDED DECEMBER 31, 2011

Funds	Transfer In	Transfer Out	Description
General Fund			
Road and Bridge	\$ 7,900	\$ -	Vehicle purchase
Road and Bridge	124,335	· -	Voluntary separation program
Human Services	25,000	_	Approved use of reserves
Human Services	165,000	_	Approved use of reserves
Human Services	509,408	_	Voluntary separation program
Job Training Center	6,008	_	Voluntary separation program
County Library	168,972	_	Voluntary separation program
		_	
Parks and Recreation	9,213	48,700	Voluntary separation program 2010 AG Preserve credit
Cooperative Extension		,	
Debt Service Debt Service	-	1,219,022	Lease revenue debt payments  East Central Juvenile Center bonds
		167,000	
Capital Projects	16,832	8,499	Vehicle purchase
Capital Projects	-	110,241	Approved use of reserves
Capital Projects	-	605,217	Recorder's compliance fee
Capital Projects		2,000,000	Broadband Project
Capital Projects		3,000,000	Information Technology projects
Capital Projects	-	7,202,600	Household hazardous waste projects
Total General Fund	1,032,668	14,361,279	
Special Revenue Funds			
Road and Bridge			
General Fund	-	7,900	Vehicle purchase
General Fund	-	124,335	Voluntary separation program
Capital Projects		1,250,000	Broadband Project
Total Road and Bridge	_	1,382,235	
•		1,362,233	
Human Services			
General Fund	-	25,000	Approved use of reserves
General Fund	-	165,000	Approved use of reserves
General Fund	-	509,408	Voluntary separation program
Capital Projects		2,600,000	Building projects
Capital Projects		2,350,000	Information Technology projects
Capital Projects	422,715	-	CIP computer projects
Total Human Services	422,715	5,649,408	
Job Training Center General Fund		6,008	Voluntary separation program
County Library			
General Fund		168,972	Voluntary separation program
Parks and Recreation			
General Fund	-	9,213	Voluntary separation program
Aquatic Center		51,268	Transfer asset
Aquatic Center	455,000		Recreational facility bonds
Aquatic Center	75,000		Coon Rapids Dam purchase
Total Parks and Recreation	530,000	60,481	
Cooperative Extension			
General Fund	48,700		2010 AG Preserve credit
Regional Rail Authority			
Debt Service	- <u>-</u>	2,140,651	Transfer for debt service
Housing and Redevelopment Authority			
Debt Service	-	232,715	Debt service allocation from operations
Debt Service	-	271,265	Debt service allocation from operations
Debt Service	-	239,208	Debt service allocation from operations
Debt Service	-	354,420	Debt service allocation from operations
Debt Service	1,113		Trustee fees
Total Housing and Redevelopment Authority	1,113	1,097,608	
Total Special Revenue Funds	\$ 1,002,528	\$ 10,505,363	(Continue
			(Oornande

## SCHEDULE OF FUND TRANSFERS FOR THE YEAR ENDED DECEMBER 31, 2011

Funds	Transfer In Transfer Out		Description
Debt Service Fund			
General Fund	\$ 1,219,022	\$ -	Lease revenue debt payments
General Fund	167,000	-	East Central Juvenile Center bonds
Regional Rail Authority	2,140,651	-	Transfer for debt service
Housing and Redevelopment Authority	232,715	-	Debt service allocation from operations
Housing and Redevelopment Authority	271,265	-	Debt service allocation from operations
Housing and Redevelopment Authority	239,208	-	Debt service allocation from operations
Housing and Redevelopment Authority	354,420	-	Debt service allocation from operations
Housing and Redevelopment Authority	-	1,113	Trustee fees
Capital Projects	3,536,221		Transfer for debt service
Total Debt Service Fund	8,160,502	1,113	
Capital Projects Fund			
General Fund	8,499	16,832	Vehicle purchase
General Fund	110,241	-	Approved use of reserves
General Fund	7,202,600	-	Household hazardous waste projects
General Fund	605,217	-	Recorder's compliance fee
General Fund	2,000,000	-	Broadband Project
General Fund	3,000,000	-	Information Technology projects
Road and Bridge	1,250,000	-	Broadband Project
Human Services	2,600,000	-	Building projects
Human Services	2,350,000	-	Information Technology projects
Human Services	-	422,715	CIP computer project
Debt Service		3,536,221	Transfer for debt service
Total Capital Projects Fund	19,126,557	3,975,768	
Enterprise Fund			
Aquatic Center			
Parks and Recreation	51,268	-	Transfer asset
Parks and Recreation	-	455,000	Recreational facility bonds
Parks and Recreation		75,000	Coon Rapids Dam purchase
Total Enterprise Fund	51,268	530,000	
Total All Funds	\$ 29,373,523	\$ 29,373,523	

## Schedule 17

## ANOKA COUNTY ANOKA, MINNESOTA

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE HOUSING AND REDEVELOPMENT AUTHORITY SPECIAL REVENUE FUND PROJECTS FOR THE YEAR ENDED DECEMBER 31, 2011

	Economic Development	Willows Senior Housing	Chauncey- Barett Gardens Senior Housing	Savannah Oaks Senior Housing	Oaks of Lake George Senior Housing	Total
Revenues						
Taxes	\$ 1,773,168	\$ -	\$ -	\$ -	\$ -	\$ 1,773,168
Intergovernmental	99,314	-	-	-	-	99,314
Charges for services	15,000	-	-	-	-	15,000
Investment income	6,540	18	2	11	24	6,595
Miscellaneous	332,226	479,416	484,908	519,933	455,662	2,272,145
Total Revenues	2,226,248	479,434	484,910	519,944	455,686	4,166,222
<u>Expenditures</u>						
Salaries	65,122	38,231	43,892	51,208	50,181	248,634
Other services and charges	552,627	155,312	171,251	216,848	226,794	1,322,832
Intergovernmental		10,036	23,519	7,955	30,931	72,441
Total Expenditures	617,749	203,579	238,662	276,011	307,906	1,643,907
Excess of Revenues Over						
(Under) Expenditures	1,608,499	275,855	246,248	243,933	147,780	2,522,315
Other Financing Sources (Uses)						
Transfers in	-	-	18,869	* -	150,594	* 169,463
Transfers out	(164,038)	* (232,715)	(279,813)	* (239,208)	(350,184)	(1,265,958)
Total Other Financing Sources (Uses)	(164,038)	(232,715)	(260,944)	(239,208)	(199,590)	(1,096,495)
Net Change in Fund Balances	1,444,461	43,140	(14,696)	4,725	(51,810)	1,425,820
Fund Balances - January 1	5,856,847	430,409	82,539	458,094	251,251	7,079,140
Fund Balances - December 31	\$ 7,301,308	\$ 473,549	\$ 67,843	\$ 462,819	\$ 199,441	\$ 8,504,960

<sup>\*</sup> Transfers between Economic Development and the senior housing projects of \$168,350 is eliminated on the Combining Statement of Revenues, Expenditures, and Changes in Fund Balances.

## STATISTICAL SECTION

#### STATISTICAL SECTION DECEMBER 31, 2011

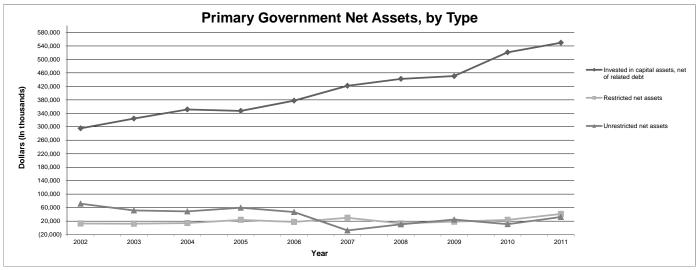
This part of Anoka County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

<u>Contents</u>	<u>Tables</u>
Financial Trends  These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	1 to 4
Revenue Capacity  These schedules contain information to help the reader assess the County's most significant local revenue source, the property tax.	5 to 8
Debt Capacity  These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	9 to 13
Demographic and Economic Information  These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	14 to 16
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	17 to 21

**Sources**: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

#### NET ASSETS LAST TEN FISCAL YEARS (Accrual basis of accounting)

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental Activities:										
Invested in capital assets, net of related debt	\$ 292,238,503	\$ 321,215,168	\$ 348,409,662	\$ 345,953,287	\$ 375,996,475	\$ 420,167,840	\$ 440,834,527	\$ 449,076,665	\$ 514,773,617	\$ 543,248,118
Restricted for:	ψ 232,200,000	ψ 321,213,100	ψ 540,405,002	ψ 040,300,207	ψ 3/3,330,4/3	Ψ 420,101,040	Ψ 440,004,021	Ψ 443,070,003	Ψ 314,773,017	ψ 040,240,110
Capital projects	1.026.303	481.059	3,966,469	5,744,673	5,429,369	4.021.520	1,703,345	3.289.973	650.968	470,498
Debt service	5,434,280	5.541.010	2,685,250	8,326,867	3,575,360	2,544,937	2,177,640	3.747.431	3,726,492	23.363.273
General government	57,484	61,033	63,033	0,020,007	5,575,500	2,044,557	2,177,040	2,059,116	243,718	5,420,783
Public safety	-	-	-	_	_	_	_	2,000,110	240,710	1,030,895
Highway			1,364,893	3,159,107	7,805,980	22,322,267	8,194,081	8,196,850	17,904,466	3,714,707
Sanitation	5.500.000	5,500,000	5,500,000	5,500,000	7,803,980	22,322,207	0,154,001	0,190,030	17,504,400	5,962,323
Culture and recreation	5,500,000	5,500,000	5,500,000	5,500,000	-	90.592	318,687	335.087	339.900	321,809
	-	-	-	-	-	,		,	,	
Conservation of natural resources						56,181	58,613	37,992	41,659	42,201
Economic development	832,071	658,185	698,980	698,980	754,693	651,551	526,006	483,289	590,417	741,672
Unrestricted	71,635,843	51,565,881	49,037,875	58,977,104	46,366,707	(8,339,270)	9,639,978	24,125,485	10,376,493	31,764,128
Sub-total Governmental Activities	376,724,484	385,022,336	411,726,162	428,360,018	439,928,584	441,515,618	463,452,877	491,351,888	548,647,730	616,080,407
Change from prior year	n/a	2.20%	6.94%	4.04%	2.70%	0.36%	4.97%	6.02%	11.66%	12.29%
Business-type Activities:										
Invested in capital assets, net of related debt	3,070,342	3,051,473	2,798,932	1,145,731	1,471,918	1,430,365	1,364,550	1,302,721	6,287,747	6,105,048
Unrestricted (deficit)	10,651	(56,452)	(258,965)	584,881	337,703	474,109	593,723	577,757	517,224	542,481
emocaloted (denote)	10,001	(00,102)	(200,000)	001,001	001,100	17 1,100	000,720	011,101	011,221	0.12,101
Sub-total Business-type Activities	3,080,993	2,995,021	2,539,967	1,730,612	1,809,621	1,904,474	1,958,273	1,880,478	6,804,971	6,647,529
Change from prior year	n/a	-2.79%	-15.19%	-31.86%	4.57%	5.24%	2.82%	-3.97%	261.87%	-2.31%
Primary Government:										
Invested in capital assets, net of related debt	295,308,845	324,266,641	351,208,594	347,099,018	377,468,393	421,598,205	442,199,077	450,379,386	521,061,364	549,353,166
Restricted for:										
Capital projects	1,026,303	481,059	3,966,469	5,744,673	5,429,369	4,021,520	1,703,345	3,289,973	650,968	470,498
Debt service	5,434,280	5,541,010	2,685,250	8,326,867	3,575,360	2,544,937	2,177,640	3,747,431	3,726,492	23,363,273
General government	57,484	61,033	63,033	-	-	-	-	2,059,116	243,718	5,420,783
Public safety	-	-	-	-	-	-	-	-	-	1,030,895
Highway	-	-	1,364,893	3,159,107	7,805,980	22,322,267	8,194,081	8,196,850	17,904,466	3,714,707
Sanitation	5,500,000	5,500,000	5,500,000	5,500,000	-	-	-	-	-	5,962,323
Culture and recreation	-	-	-	-	-	90,592	318,687	335,087	339,900	321,809
Conservation of natural resources	-	-	-	-	-	56,181	58,613	37,992	41,659	42,201
Economic development	832.071	658.185	698,980	698,980	754,693	651,551	526,006	483,289	590,417	741.672
Unrestricted	71,646,494	51,509,429	48,778,910	59,561,985	46,704,410	(7,865,161)	10,233,701	24,703,242	10,893,717	32,306,609
Total Primary Government Net Assets	\$ 379,805,477	\$ 388,017,357	\$ 414,266,129	\$ 430,090,630	\$ 441,738,205	\$ 443,420,092	\$ 465,411,150	\$ 493,232,366	\$ 555,452,701	\$ 622,727,936
Change from prior year	n/a	2.16%	6.76%	3.82%	2.71%	0.38%	4.96%	5.98%	12.61%	12.11%



CHANGES IN NET ASSETS LAST TEN FISCAL YEARS (Accrual basis of accounting)

Table 2

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Expenses										
Governmental activities:										
General government	\$ 45,423,558	\$ 41,842,479	\$ 24,214,191	\$ 37,343,218	\$ 46,749,537	\$ 45,014,765	\$ 46,970,658	\$ 58,363,140	\$ 40,478,462	\$ 42,210,832
Public safety	39,938,341	41,709,792	46,952,371	45,712,919	49,351,317	55,820,529	60,912,629	58,371,059	63,420,581	60,178,403
Highways and streets	9,769,038	17,445,904	16,583,108	14,395,003	20,760,759	11,172,070	19,405,835	24,999,144	20,614,471	32,159,071
Human services	80,795,383	78,164,182	78,060,744	79,950,181	81,078,629	88,089,933	90,240,467	73,678,924	81,337,121	75,890,627
Sanitation	7,393,922	7,038,000	7,252,014	7,520,078	8,846,822	9,673,736	10,879,141	7,370,368	6,732,606	4,733,264
Culture and recreation Conservation of natural resources	9,685,437	13,025,757	12,640,143	14,183,863	14,570,255	15,571,431	15,766,736	14,868,884	17,968,943	14,333,469
	772,034	764,353	652,622	648,240	708,287	691,811	663,627	606,625	603,411	588,047
Economic development Interest expense and fiscal charges on long-term debt	8,036,851 4,311,640	9,408,175 4,475,635	10,866,174 4,257,358	17,920,440 5,037,599	14,162,861 4,945,113	54,391,117 7,403,523	11,539,310 8,593,411	21,073,594 9,367,791	16,279,216 9,785,291	11,420,604 9,242,711
Total governmental activities expenses	206,126,204	213,874,277	201,478,725	222,711,541	241,173,580	287,828,915	264,971,814	268,699,529	257,220,102	250,757,028
Total governmental activities expenses	200,120,204	210,074,277	201,470,723	222,711,541	241,173,300	207,020,313	204,371,014	200,033,323	201,220,102	230,737,020
Business-type activities:										
Golf Course	940,336	1,159,800	1,031,693							
Aquatic Center	484,633	685,260	741,218	727,952	800,504	773,752	824,410	776,771	1,197,292	1,259,538
Total business-type expenses	1,424,969	1,845,060	1,772,911	727,952	800,504	773,752	824,410	776,771	1,197,292	1,259,538
Total primary government expenses	207,551,173	215,719,337	203,251,636	223,439,493	241,974,084	288,602,667	265,796,224	269,476,300	258,417,394	252,016,566
Total primary government expenses	207,331,173	210,710,007	203,231,030	223,400,400	241,374,004	200,002,007	203,730,224	203,470,300	230,417,334	232,010,300
Program Revenues										
Governmental activities:										
Charges for services:										
General government	9,772,922	11,619,141	10,128,101	10,590,990	10,418,433	9,784,110	9,011,450	7,777,575	7,462,792	8,738,662
Public safety	9,123,343	9,774,155	10,162,158	10,947,762	11,518,568	13,755,983	14,647,024	18,916,988	18,667,163	16,817,060
Highways and streets	238,624	248,252	251,327	389,136	397,402	339,161	382,974	381,410	280,132	198,926
Human services	1,773,846	1,723,102	1,926,350	2,042,647	2,090,553	2,077,820	2,007,851	3,125,660	6,266,832	4,631,539
Sanitation	5,216,476	5,372,801	5,524,743	6,072,600	6,311,284	6,975,274	8,066,733	6,826,185	6,707,706	6,357,578
Culture and recreation	1,009,753	1,138,292	1,138,143	1,892,307	2,046,073	2,291,175	2,324,714	2,329,883	2,349,598	2,372,130
Conservation of natural resources	54,520	29,237	14,329	21,238	20,790	29,426	32,435	21,682	40,654	55,991
Economic development	1,026,235	1,010,339	1,058,221	1,164,617	1,417,606	1,689,916	1,783,565	1,771,055	1,910,845	2,180,562
Operating grants and contributions	92,925,235	82,422,157	85,958,057	80,984,783	84,039,674	102,831,630	85,936,386	84,587,684	94,168,779	106,337,231
Capital grants and contributions	5,954,469	5,861,420	6,268,937	7,068,627	9,290,347	11,765,555	12,377,182	22,458,819	29,675,438	15,104,146
Total governmental activities program revenues	127,095,423	119,198,896	122,430,366	121,174,707	127,550,730	151,540,050	136,570,314	148,196,941	167,529,939	162,793,825
Destruction of West										
Business-type activities:										
Golf Course (1)	636,259	701,426	718,413	4 000 500	4 000 050	4 000 005	4 400 000			4 500 000
Aquatic Center	494,684	1,032,516	805,444	1,030,500	1,099,359	1,098,605	1,108,209	928,976	1,575,490	1,580,828
Total business-type revenues	1,130,943	1,733,942	1,523,857	1,030,500	1,099,359	1,098,605	1,108,209		1,575,490	1,580,828
Total primary government program revenues	128,226,366	120,932,838	123,954,223	122,205,207	128,650,089	152,638,655	137,678,523	149,125,917	169,105,429	164,374,653
Net (Expense)/Revenue										
Governmental activities	(79,030,781)	(94,675,381)	(79,048,359)	(101,536,834)	(113,622,850)	(136,288,865)	(128,401,500)	(120,502,588)	(89,690,163)	(87,963,203)
Business-type activities	(294,026)	(111,118)	(249,054)	302,548	298,855	324,853	283,799	152,205	378,198	321,290
Total primary government net expense	(79,324,807)	(94,786,499)	(79,297,413)	(101,234,286)	(113,323,995)	(135,964,012)	(128,117,701)	(120,350,383)	(89,311,965)	(87,641,913)
General Revenues and Other Changes in Net Assets										
Governmental activities:										
Taxes										
Property taxes collected for general purposes	84,155,148	86,452,475	91,278,568	98,267,778	103,308,691	110,371,907	117,213,750	120,487,286	121,128,580	122,438,605
Property taxes collected for debt service	6,689,797	8,292,972	8,694,290	9,868,792	11,337,718	12,961,520	15,966,634	18,308,010	18,826,079	20,369,043
Wheelage tax collected for highway and streets	700 450	400.540	-		-	1,302,278	1,344,670	1,357,818	1,355,057	1,385,440
Grants and contributions not restricted to specific programs Unrestricted investment earnings	729,156 4.345.877	136,549 1,794,834	11,284 1,717,999	5,758 2,586,659	5,871,018	7.877.156	7,678,758	2,308,125	3.550.062	5,108,171
Miscellaneous	11-								-1	
Transfers	3,124,595 34,261	3,577,229 (25,146)	3,844,044 206,000	6,329,800 1,111,903	4,454,143 219,846	5,133,038 230,000	7,904,947 230,000	5,710,360 230,000	6,873,710 (4,546,295)	5,615,889 478,732
Total governmental activities	99,078,834	100,228,913	105,752,185	118,170,690	125,191,416	137,875,899	150,338,759	148,401,599	147,187,193	155,395,880
Total governmental activities	33,070,034	100,220,313	103,732,103	110,170,030	123,131,410	137,073,033	100,000,700	140,401,333	147,107,133	130,330,000
Business-type activities:										
Transfers	(34,261)	25,146	(206,000)	(1,111,903)	(219,846)	(230,000)	(230,000)	(230,000)	4,546,295	(478,732)
Total primary government	99.044.573	100,254,059	105,546,185	117,058,787	124.971.570	137.645.899	150.108.759	148,171,599	151,733,488	154,917,148
rotal primary government	99,044,573	100,254,059	105,546,185	117,000,787	124,971,570	137,040,699	150,106,759	140,171,599	151,733,488	154,917,148
Change in Net Assets										
Governmental activities	20,048,053	5,553,532	26,703,826	16,633,856	11,568,566	1,587,034	21,937,259	27,899,011	57,497,030	67,432,677
Business-type activities	(328,287)	(85,972)	(455,054)	(809,355)	79,009	94,853	53,799	(77,795)	4,924,493	(157,442)
Total primary government	\$ 19,719,766	\$ 5,467,560	\$ 26,248,772	\$ 15,824,501	\$ 11,647,575	\$ 1,681,887	\$ 21,991,058	\$ 27,821,216	\$ 62,421,523	\$ 67,275,235

Notes:
(1) The golf course was moved from Business-type to Governmental activities in 2005.

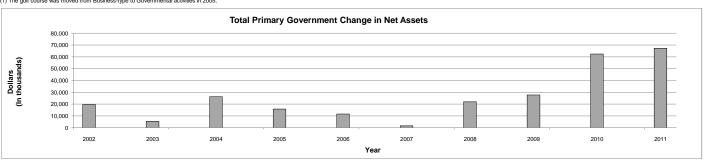


Table 3

# FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Modified accrual basis of accounting)

-1.16% 106,939 12,044,111 4,903,766 29,545,493 46,600,309 2011 (1) မာ 3.34% 25,589,823 72,403,556 47,148,206 358,995 46,789,211 2010 မ 9.70% 2,186,610 43,435,882 18,279,740 79,479,906 45,622,492 2009 12.79% 165,209 14,977,372 60,724,334 41,423,182 41,588,391 2008 S 20.32% 44,410,790 36,872,433 658, 195 36,214,238 31,732,562 2007 မ 8.46% 138,878 30,507,696 30,646,574 46,782,691 19,747,427 2006 s 20,116,627 50,480,190 -3.99% 28,256,090 \$ 5,569,773 22,686,317 2005 -7.93% 29,431,115 39,386,437 \$ 5,583,015 23,848,100 13,036,165 2004 -3.64% 13,393,635 \$ 5,991,896 25,973,952 31,965,848 34,708,134 2003 1.94% 7,177,840 33,174,292 9,602,394 49,929,834 25,996,452 2002 s Other Governmental Funds change from prior year Prior to GASB #54 Prior to GASB #54 Total General Fund Nonspendable After GASB #54 After GASB #54 Unassigned Unreserved Unreserved Restricted Assigned Reserved Reserved **General Fund General Fund** 

Notes.

(1) The Governmental Accounting Standards Board (GASB) Statement #54, Fund Balance Reporting and Governmental Fund Type Definitions, was implemented in 2011. Statement #54 recategorized fund balances going from two to five classifications with different requirements and parameters. There are no parallel classifications between categories of reserved or unreserved and the GASB #54 categories.

29.13%

0.24%

29.14%

-0.58%

14.45%

-5.76%

34.67%

8.98%

-19.20%

-6.48%

\$ 173,134,351

\$ 145,141,585

\$ 143,382,138

\$ 117,290,097

\$ 113,015,785

\$ 97,176,692

98,852,907

s

\$ 81,853,717

\$ 80,067,617

\$ 92,706,520

**Fotal Governmental Funds** 

Total Governmental Funds

change from prior year

126,534,042

97,993,379

97,759,646

75,701,706

76,143,352

66,530,118

70,596,817

52,422,602

48,101,769

59,532,228

Total Other Governmental Funds

Other Governmental Funds

change from prior year

32,214,783

5,407,567 86,149,888

2,761,804

19.29%

1.23%

22.25%

3.78%

16.30%

-1.70%

20.77%

2.23%

-13.63%

-3.63%

Unaudited

Nonspendable

Restricted Committed

Assigned

ANOKA, MINNESOTA

# CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS (Modified accrual basis of accounting) LAST TEN FISCAL YEARS

40,000,510 56,708,799 58,934,529 75,773,592 4,717,810 15,759,477 586,757 729,874 4,652,354 1,164,390 136,159,618 10,962,426 324,185 143,865 127,336,139 34,011,575 21,686,262 9,199,314 98,445 304,738,722 13,240,919 13,925,691 317,979,641 9,842,751 2011 123,897,801 1,126,284 138,721,917 36,600,357 736,414 3,077,652 21,322,184 9,333,850 203,316 71,482 88,692 39,825,483 59,494,694 46,571,830 80,738,615 6,720,175 22,350,737 599,602 20,273,953 17,071,301 (6,367,811)14,137,678 318,298,103 324,665,914 2010 122,186,767 36,784,476 753,134 1,841,812 55,669,453 58,544,342 37,545,483 76,262,810 7,391,853 15,297,073 620,866 20,383,650 (29,953,552)8,552,098 810,141 117,600 \$ 120,075,679 5,639 324,264,549 1,148,764 11,514,726 294,310,997 14,434,736 2009 115,959,327 1,152,990 109,097,320 37,692,549 833,590 7,504,346 35,124,467 56,544,658 32,700,169 85,504,869 10,816,997 14,374,009 10,962,106 37,767,206 7,913,267 607,404 30,822 76,723 11,961,067 284,277,912 (36,688,621) 646,070 320,966,533 27,757,061 217,428 2008 104,119,233 1,044,555 127,888,690 36,261,786 847,842 7,831,741 15,726 10,846,721 33,359,144 50,889,289 48,151,258 85,003,608 9,633,816 14,061,962 677,288 10,112,151 76,009,547 5,930,597 1,042,033 30,162 237,001 ,167,374) 288,856,294 13,885,812 349,023,668 2007 (60, 104,720,502 33,522,530 764,320 5,848,989 8,852,364 15,129,065 707,607 10,112,524 27,227,881 3,312 32,912 (25,683,137) 95,214,628 1,009,689 10,093,846 251,177,816 30,309,288 81,090,205 1,958,432 276,860,953 16,655,693 409,624 4,809,011 2006 33,060,792 43,930,594 24,793,694 79,371,255 8,392,028 14,294,819 101,989,748 32,467,202 1,298,563 2,566,232 87,558,824 944,922 647,525 16,231,263 9,721,909 4,304,226 822,268 24,226 224,169 7,647 11,388,430 238,221,568 246,238,034 10,419,266 2005 မာ 81,193,661 837,543 102,589,208 29,409,841 1,776,972 1,673,767 34,163,488 44,708,894 27,283,767 77,832,158 7,238,034 12,321,241 651,815 12,381,007 14,965,597 4,713 8,799,267 3,860,737 294,061 15,091 11,438,323 228,924,028 (15,795,539) 244,719,567 2004 3,011,873) 1,797,153 7,276 33,041,771 40,109,348 20,502,211 7,035,246 12,641,202 758,799 9,293,114 91,486 13,656 98,653,559 28,018,548 217,342,754 11,644,610 202,616 786,542 10,247,004 77,769,854 4,361,447 230,354,627 76,052,661 12,889,267 2003 1,680,077 4,461,415 33,982,972 39,476,519 24,131,299 80,684,635 7,387,100 12,795,343 191,295 226,424,498 69,814,379 560,758 112,615,819 26,755,663 10,536,387 763,008 9,182,566 6,485,376 31,724,266 4,652,242 251,456,621 2002 ø Interest earned on securities lending Conservation of natural resources net of related expenses (1) Administrative charges (2) Bond issuance costs (2) Economic development Total expenditures Culture and recreation General government Public safety Highway and streets Total revenues Principal retirement License and permits Charges for service Investment income Human services Intergovernmental Intergovernmental Fines and forfeits Capital outlay Debt service Miscellaneous Sanitation Expenditures Current

Excess of revenues over (under) expenditures	(25,032,123)	(13,011,873)
Other Financing Sources (Uses)		
Transfers in	3,723,831	3,714,317
Transfers out	(3,689,570)	(3,728,463)
Bonds issued	17,690,000	2,435,000
Proceeds of refunding bonds	3,710,000	1,130,000
Payment of refunded bonds		
Payment to refunded bond escrow agent		
Premium on debt (2)		37,849
Discount on debt (2)		
Sale of capital assets		
Capital leases		
Insurance proceeds	,	
Total other financing sources (uses)	21,434,261	3,588,703
Prior Period Adjustments		(3,094,886)

29,322,255 (28,843,523) 8,975,000 8,920,000

15,836,065 (15,369,865) 7,460,000 1,930,000

10,225,279 (9,995,279) 51,730,000 4,685,000

15,870,328 (15,640,328) 35,346,127 3,468,873

5,725,830 (5,495,830) 75,515,000

7,913,223 (7,693,377) 22,790,000

9,016,139 (12,487,033) 22,695,000

4,751,458 (4,545,458) 15,960,000 1,320,000

13,495,000

(1,430,000) (3,180,000) 446,535 (32,135)

(1,845,000)77,133

(3,000,000) 2,147,809

1,248,013 (27,984)

155,905

117,839 (20,489)

(7,465,116) 16,601 (260,108)

94,742

97,148

4,752 8,093,085 (201, 188)

14,275,280

55,792,809

753,610 41,018,639

90,300

75,991,205

23,852,608

25,010,483

17,580,742

,094,886) (120,847)

476,567 27,992,766

235,361 1,759,447

252,784

(55,706)

15,262

154,314

5,173

897

107,380

26.092.041

4.274.312

15.839.093

(1,676,215) 8.68%

12.68%

11.63%

8.21%

13.29%

7.08%

# Increase (decrease) in inventories

\$ 16,999,190	%09'9
1,786,100	6.40%
\$ (12,638,903) \$	8.14%
\$ (3,490,482)	15.18%
Net change in fund balances	Debt service as a percentage of noncapital expenditures (3)

<sup>(1)</sup> The County began its securities lending program in 2003.
(2) Data is only available for the periods after implementation of GASB Statement No. 34 in 2002.
(3) The significant increase in the debt service as a percentage of non-capital expenditures is a result of refunding bond issues. Noncapital expenditures exclude current capital and capital outlay. Refunded debt increases total debt expenditures and the resulting ratio.

ESTIMATED MARKET VALUE, TAXABLE MARKET VALUE AND NET TAX CAPACITY
LAST TEN FISCAL YEARS
(In Thousands)

														Total Net	
			Real	Real Estate Property					Total					Tax Capacity	
	Residential	Residential	Commercial &						Estimated	Tot	Fotal Taxable	Total N	otal Net Tax	as a Percentage	
Fiscal	Homestead	Non	Residential	Commercial		Public		Personal	Market	-	Market	Cap	Capacity	of Taxable	<b>Total Direct</b>
Year	Non-AG	Homestead	Seasonal	& Industrial	Agricultural	Utility	Railroad	Property	Value		Value	Va	Value	Market Value	Tax Rate
2002	\$ 14,857,910	\$ 1,443,778	\$ 32,074	\$ 2,578,060	\$ 468,981	\$ 26,250	\$ 23,758	\$ 199,634	\$ 19,630,445	↔	18,015,856	8	509,099	1.16%	40.595
2003	16,603,375	1,723,837	34,130	2,861,445	470,219	27,411	21,351	203,626	21,945,394		20,534,751	· · ·	236,617	1.15%	41.137
2004	18,658,875	2,095,491	37,756	3,062,105	497,539	29,035	21,025	229,708	24,631,534		23,568,243	W	269,459	1.14%	38.265
2002	20,869,259	2,313,503	40,539	3,384,495	518,384	31,220	20,253	223,987	27,401,640		26,641,621	(r)	302,862	1.14%	36.450
2006	22,620,038	2,933,814	44,658	3,783,068	565,022	32,289	23,938	222,048	30,224,875		29,567,533	co	336,349	1.14%	35.184
2007	23,355,973	3,313,508	48,915	4,253,498	633,287	33,147	24,034	222,519	31,884,881		31,316,413	O	358,963	1.15%	33.688
2008	23,136,264	3,433,029	46,359	4,660,143	623,340	34,144	30,322	231,988	32,195,589		31,710,911	O	367,066	1.16%	35.397
2009	21,403,847	3,259,121	42,983	4,589,486	578,626	35,078	33,559	255,786	30,198,486		29,871,966	(1)	348,048	1.17%	34.969
2010	19,309,920	2,929,711	36,293	4,181,347	500,806	37,965	32,265	272,391	27,300,698		27,025,523	(·)	315,214	1.17%	38.609
2011	18,611,726	2,818,962	33,447	3,937,270	471,829	38,190	31,557	271,044	26,214,025		24,028,138	N	282,472	1.18%	43.492

Source: Anoka County Property Tax Division

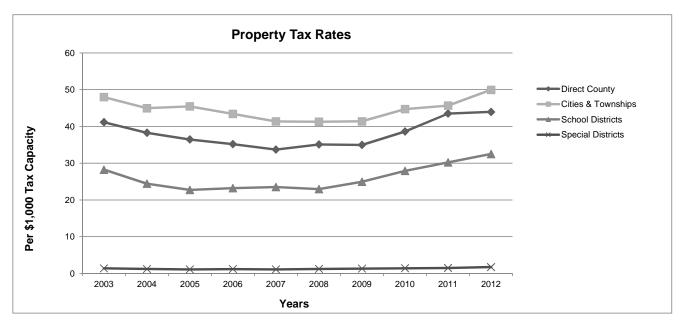
Table 6

### PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS (PER \$1,000 OF TAX CAPACITY) LAST TEN ASSESSMENT YEARS

				Anoka County			Average rate	es within each cl	assification
_			Regional	Regional	Housing and		0::: 1		
Tax			Railroad	Railroad	Redevelopment		Cities/	School	Special
Year	General	Bonds	Authority	Authority Bonds	Authority	Total	Townships	Districts	Districts
0000	04.000	4.000	4.070		4.050	44 407	47.004	00.004	4.074
2003	34.283	4.226	1.378	0.000	1.250	41.137	47.984	28.234	1.371
2004	32.080	3.678	1.202	0.000	1.305	38.265	44.956	24.421	1.202
2005	29.793	3.788	1.561	0.000	1.308	36.450	45.453	22.723	1.081
2006	28.644	3.899	1.326	0.000	1.315	35.184	43.403	23.201	1.190
2007	27.096	3.998	1.297	0.000	1.297	33.688	41.358	23.511	1.101
2008	26.930	4.523	2.435	0.000	1.509	35.397	41.267	22.945	1.230
2009	27.409	5.036	0.562	0.586	1.376	34.969	41.381	24.950	1.299
2010	30.170	5.404	0.767	0.514	1.754	38.609	44.710	27.922	1.393
2011	33.890	6.486	0.748	0.584	1.784	43.492	45.670	30.218	1.493
2012	35.334	6.281	0.008	0.642	1.683	43.948	49.957	32.498	1.717
Tax Year 2	2012								
Number	of taxing distric	cts					21	9	11
Minimum	n levy rate						23.744	17.329	0.559
Maximur	m levy rate						97.100	45.548	2.704

Note: Special Districts include City Housing and Redevelopment Authority, Hospitals, Watershed Districts, Mosquito Control, Regional Transit and Metropolitan Council

Source: Anoka County Property Tax Division



#### TEN LARGEST TAXPAYERS CURRENT YEAR AND NINE YEARS PRIOR

#### 2011 TAX CAPACITY VALUE - PAYABLE 2012

Taxpayer	Type of Business	Rank	Estimated Market Value	2011 Tax Capacity Value	Percentage of Total Tax Capacity Value
Medtronic, Inc.	Manufacturing	1	\$ 102,999,800	\$ 2,057,746	0.73%
Connexus Energy	Utility	2	92,937,700	1,851,249	0.66%
Minnegasco, Inc.	Utility	3	77,128,800	1,540,112	0.55%
Northern States Power Co.	Utility	4	59,030,300	1,178,811	0.42%
Target Corporation	Retail	5	50,968,400	1,015,618	0.36%
Glimcher Realty Trust	Mall	6	47,490,300	949,056	0.34%
DDR MDT Riverdale Vill Outer Ring, LLC	Retail	7	40,344,200	806,134	0.29%
DDR MDT Riverdale Vill Inner Ring, LLC	Retail	8	38,025,500	758,382	0.27%
Great River Energy	Utility	9	33,355,100	664,786	0.24%
Menard, Inc.	Retail	10	33,221,500	661,912	0.23%
	TOTALS		\$ 575,501,600	\$ 11,483,806	4.07%
Total Tax Capacity Valu	ue			\$ 282,472,017	

#### 2002 TAX CAPACITY VALUE - PAYABLE 2003

Taxpayer	Type of Business	Rank	Estimated Market Value	2002 Tax Capacity Value	Percentage of Total Tax Capacity Value
Medtronic, Inc.	Manufacturing	1	\$ 121,138,900	\$ 2,419,778	1.16%
Connexus Energy/Anoka Electric Cooperative	Electricity/Utility	2	81,354,200	1,618,752	0.77%
Glimcher Northtown Venture	Mall	3	55,680,900	1,112,118	0.53%
Northern States Power Co.	Electricity/Utility	4	55,314,700	1,103,234	0.53%
Target Corporation	Retail	5	52,726,400	1,050,778	0.50%
Minnegasco, Inc.	Gas/Utility	6	51,174,700	1,020,025	0.49%
Coon Rapids Riverdale Village	Retail	7	39,967,600	795,844	0.38%
Shamrock Investments III, LLC	Commercial/Industrial	8	30,365,400	605,808	0.29%
Riverdale Crossing	Retail	9	29,767,700	593,104	0.28%
Robert Muir - Muir Northtown	Retail	10	28,343,100	564,612	0.27%
	TOTALS		\$ 545,833,600	\$ 10,884,053	5.21%

Total Tax Capacity Value \$ 209,099,299

Source: Anoka County Property Tax Division

PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

Table 8

			Collection within the Fiscal	hin the Fiscal						Outstand	Outstanding Delinquent
			Year of the Levy	he Levy				Total Collections to Date	ons to Date	(net of	(net of abatements)
	,-	Tax Levied			l	Colle	Collections in				
Fiscal	7	for the Fiscal		Percentage		Sub	Subsequent		Percentage		Percentage
Year		Year	Amount (1)	of Levy	ı		Years	Amount	of Levy	Amount	of Levy
2002	69	89,711,465	\$ 88,756,959	98.94%		€	743,056	\$ 89,500,015	%92.66	\$ 14,991	0.02%
2003		96,262,641	91,973,664	95.54%	(2)		1,008,195	92,981,859	96.59%	4,989	0.01%
2004		99,362,917	97,908,557	98.54%			652,722	98,561,279	99.19%	7,380	0.01%
2005		107,952,677	106,417,089	98.58%			1,081,426	107,498,515	99.58%	18,529	0.02%
2006		114,271,812	112,498,149	98.45%			1,477,328	113,975,477	99.74%	42,089	0.04%
2007		123,135,436	120,235,177	97.64%			2,003,027	122,238,204	99.27%	80,865	0.07%
2008		136,112,356	129,909,128	95.44%	(2)		2,244,337	132,153,465	%60'.26	214,388	0.16%
2009		139,702,338	135,349,593	96.88%			2,039,592	137,389,185	98.34%	469,857	0.34%
2010		145,151,888	136,193,948	93.83%	(2)		1,615,962	137,809,910	94.94%	991,593	0.68%
2011		147,665,592	140,146,703	94.91%	(2)			140,146,703	94.91%	2,469,274	1.67%

(1) Includes state paid credits.

(2) Tax Aids and Credits from the State of Minnesota were reduced significantly in an attempt to balance the State budget.

Anoka County Property Tax Division Anoka County Finance and Central Services Division Source:

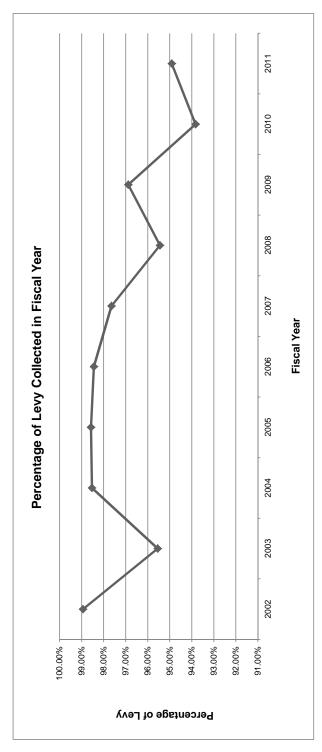


Table 9

RATIOS OF OUTSTANDING DEBT TO PERSONAL INCOME AND DEBT PER CAPITA LAST TEN FISCAL YEARS

		GO	Governmen	ntal Activities							
Fiscal	Lease Revenue	General Obligation	Gener		Capital	De De	Total Primary	Personal	Ratio of Debt To Personal		Debt Per
rear	Obligations	Bonds and Notes	Ω	y Kevenue	Leases	Loan	Government	income (1)	псоше	Population (2)	Capita
2002	\$ 11,555,000	\$ 71,955,000	8	17,145,000	\$ 973,867	57 \$ 110,000	\$ 101,738,867	\$ 9,890,000,000	1.03%	308,171	\$ 330
2003	10,335,000	64,235,000		16,805,000	929,600		92,414,600	10,265,000,000	0.90%	313,197	295
2004	9,255,000	63,815,000		26,830,000	885,33	_	100,895,333	10,772,000,000	0.94%	316,830	318
2002	8,140,000	82,055,000		28,340,000	841,06	37 110,000	119,486,067	11,109,000,000	1.08%	326,393	366
2006	13,590,000	84,245,000		26,865,000	810,374		125,606,536	11,866,000,000	1.06%	328,614	382
2007	15,105,000	146,590,000		24,685,000	849,86		187,229,862	12,478,000,000	1.50%	331,246	292
2008	13,891,359	159,655,000		23,935,000	806,4		198,287,801	12,747,000,000	1.56%	332,751	969
2009	12,771,649	200,305,000		23,435,000	756,4	- 91	237,268,065	12,482,593,000	1.90%	335,308	208
2010	11,567,432	188,695,000		22,525,000	703,4	- 6	223,490,881	*	*	330,844	929
2011	10,873,505	173,460,000		30,475,000	75,882		214,884,387	*	*	334,045	643

(1) Source: Bureau of Economic Analysis

(2) Source: Metropolitan Council (2011 population is an estimate based on past years' growth)(3) Source: Minnesota State Auditor (2009 is the most recent information available)(4) Graph shows the most recent five years available

\* not available or estimated

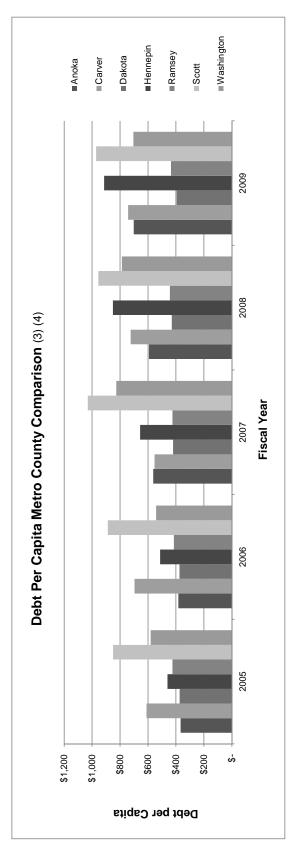
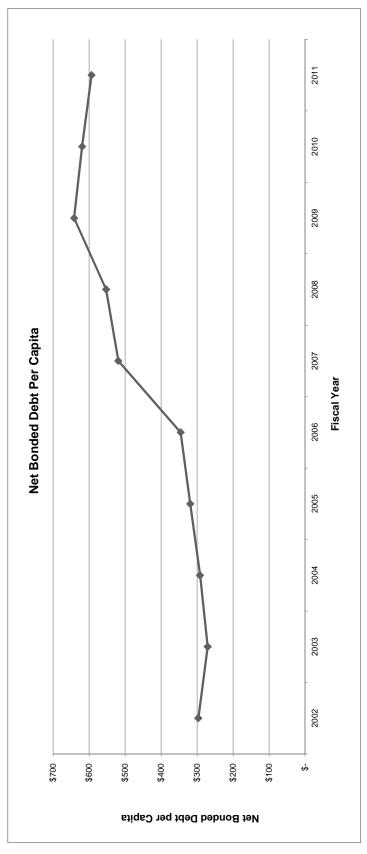


Table 10

RATIOS OF NET BONDED DEBT TO ESTIMATED MARKET VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS

Lease   Lease	General Obligation Bonds and Notes \$77,955,000	General Obligation Bonds Supported by Revenue	Total Bonded Debt	Amounts	ă	it :	Net Bonded		
\$11,555,000 10,335,000 9,255,000 8,140,000 13,590,000	\$71,955,000	by Revenue	Debt	Available in	Bonded	Market	of Estimated		Net Bonded
<del>0)</del>	\$71,955,000			Funds	Debt	Value (1)	Market Value	Population (2)	Capita
	64 225 000	\$17,145,000	\$100,655,000	\$9,241,380	\$91,413,620	\$19,630,443,300	0.47%	308,171	\$297
	000,007,40	16,805,000	91,375,000	6,582,726	84,792,274	21,945,392,500	0.39%	313,197	271
	63,815,000	26,830,000	000'006'66	7,467,390	92,432,610	24,631,534,900	0.38%	316,830	292
	82,055,000	28,340,000	118,535,000	14,351,118	104,183,882	27,401,639,100	0.38%	326,393	319
	84,245,000	26,865,000	124,700,000	11,089,737	113,610,263	30,224,874,700	0.38%	328,614	346
	146,590,000	24,685,000	186,380,000	14,551,225	171,828,775	31,884,880,900	0.54%	331,246	519
•	159,655,000	23,935,000	197,481,359	13,501,452	183,979,907	32,195,588,700	0.57%	332,751	553
2009 12,771,649	200,305,000	23,435,000	236,511,649	21,353,266	215,158,383	30,198,485,700	0.71%	335,308	642
	188,695,000	22,525,000	222,787,432	17,874,475	204,912,957	27,300,698,200	0.75%	330,844	619
2011 10,873,505	173,460,000	30,475,000	214,808,505	16,605,532	198,202,973	26,214,025,000	0.76%	334,045	593

Notes:
(1) Source: Anoka County Property Tax Division
(2) Source: Metropolitan Council (2011 population is an estimate based on previous years' growth)



Unaudited

**Table 11** 

### COMPUTATION OF DIRECT, OVERLAPPING AND UNDERLYING LONG-TERM DEBT DECEMBER 31, 2011

Governmental Unit	Net G. O. Debt Outstanding (1)	Percent Applicable to County (2)	County's Share of Net Debt
Direct:	¢ 467,797,079	400.09/	¢ 467.707.079
Anoka County	\$ 167,727,973	100.0%	\$ 167,727,973
Overlapping:			
Metropolitan Council	277,500,000	9.7%	26,917,500
Underlying:			
City of Andover	22,925,000	100.0%	22,925,000
City of Anoka	11,930,000	100.0%	11,930,000
City of Bethel	400,000	100.0%	400,000
City of Blaine	27,705,000	99.1%	27,455,655
City of Centerville	8,540,000	100.0%	8,540,000
City of Circle Pines	8,695,000	100.0%	8,695,000
City of Columbia Heights	17,175,000	100.0%	17,175,000
City of Columbus	13,751,251	100.0%	13,751,251
City of Coon Rapids	21,315,000	100.0%	21,315,000
City of East Bethel	1,735,000	100.0%	1,735,000
City of Fridley	6,380,000	100.0%	6,380,000
City of Ham Lake	2,185,000	100.0%	2,185,000
City of Lexington	862,125	100.0%	862,125
City of Lino Lakes	18,866,000	100.0%	18,866,000
City of Nowthen	630,000	100.0%	630,000
City of Oak Grove	1,795,000	100.0%	1,795,000
City of Ramsey	28,260,000	100.0%	28,260,000
City of St. Francis	885,000	99.8%	883,230
City of Spring Lake Park	1,765,000	97.5%	1,720,875
School District #11	108,005,573	79.4%	85,756,425
School District #12	59,590,000	100.0%	59,590,000
School District #13	20,990,000	100.0%	20,990,000
School District #14	40,635,000	100.0%	40,635,000
School District #15	36,810,000	93.1%	34,270,110
School District #16	115,865,000	100.0%	115,865,000
School District #624	92,600,000	3.4%	3,148,400
School District #728	179,690,000	6.8%	12,218,920
School District #831	29,930,000	33.1%	9,906,830
Total Underlying	879,914,949		577,884,821
Grand Total	\$ 1,325,142,922		\$ 772,530,294

#### Notes

Source: Anoka County Property Tax Division

<sup>(1)</sup> The Net G.O. Debt Outstanding includes debt which is secured by the authority to levy taxes on real estate. The net amount is determined by deducting the amount available for debt retirement as of December 31, 2011, from total long-term debt.

<sup>(2)</sup> Determined by the portion of the long-term debt which is secured by taxable real estate located within Anoka County.

Table 12

LEGAL DEBT MARGIN LAST TEN FISCAL YEARS

78.70% \$ 19,630,443,300 \$ 21,945,392,500 \$ 24,631,534,900 \$ 27,401,639,100 \$ 30,224,874,700 \$ 31,884,880,900 \$ 32,195,588,700 \$ 30,198,485,700 \$ 27,300,689,200 \$ 26,214,025,000 (16,605,532) 39,626,178 26,253,651,178 787,609,535 184,333,505 167,727,973 619,881,562 2011 (17,874,475) 637,821,774 27,340,324,378 77.76% 200,262,432 39,626,178 820,209,731 182,387,957 2010 715,419,973 907,143,356 213,076,649 78.87% 39,626,178 30,238,111,878 (21,353,266)191,723,383 2009 807,011,539 83.45% (13,501,452) 39,626,178 32,235,214,878 967,056,446 173,546,359 160,044,907 2008 638,490,142 161,695,000 491,346,367 31,924,507,078 76.95% (14,551,225) 39,626,178 147,143,775 2007 605,290,018 97,835,000 518,544,755 30,264,500,878 (11,089,737) 85.67% 39,626,178 86,745,263 2006 472,981,424 \$ 86.18% 27,441,265,278 (14,351,118) 39,626,178 548,825,306 90,195,000 75,843,882 2005 427,820,612 24,671,161,078 73,070,000 %02.98 (7,467,390)65,602,610 39,626,178 493,423,222 2004 371,713,100 74,570,000 84.54% 21,985,018,678 (6,582,726) 39,626,178 439,700,374 67,987,274 2003 319,132,770 \$ 81.12% 39,626,178 19,670,069,478 393,401,390 83,510,000 (9,241,380) 74,268,620 2002 Extra session laws 1967, Chapter 32, Article 15 Add: Estimated market value of certain property Legal debt margin as a percentage of debt limit: exempt from taxation at its 1966 valuation, Amount of debt applicable to debt limit Debt limit as a percentage of EMV (2) Less: Amount available in funds Net estimated market value (EMV) Estimated market value (EMV) (1) Total debt applicable to debt limit Total bonded debt (3) Legal Debt Margin

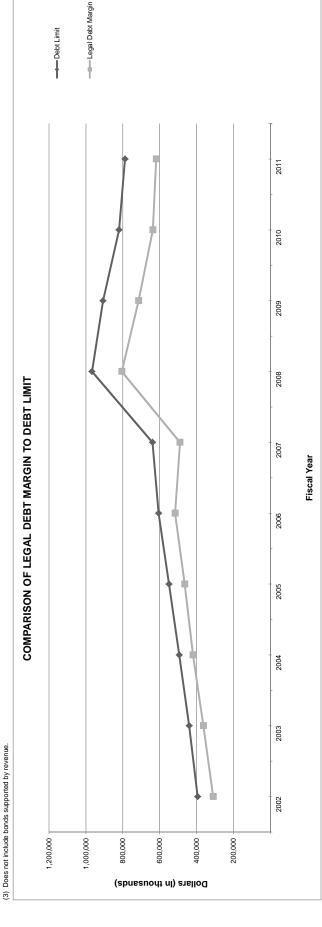
Notes:

(1) Source: Anoka County Property Tax Division

(2) Minnesota Stat. Sec. 475.53, subd. 1, Limit on Net Debt: Except as otherwise provided in sections 475.51 to 475.74, no municipality except a school district or a city of the first class,

shall incur or be subject to a net debt in excess of three percent of the estimated market value (EMV), beginning in 2008. Prior to 2008, the debt limit was two percent of the EMV.

The debt limit for 2008 was restated to reflect this change.



#### PLEDGED REVENUE COVERAGE LAST TEN FISCAL YEARS

Funding Source:	Ü	Income, Alloc scrow and Mis			enue from C	ity of	Ham Lake a	and		
Fiscal Year	vailable Revenue	perating penditures	Net Available Levenues	P	rincipal	_	Interest	_	Total	Coverage
2002	\$ 419,639	\$ 209,946	\$ 209,693	\$	10,000	\$	179,130	\$	189,130	1.11
2003	424,884	288,367	136,517		10,000		178,616		188,616	0.72
2004	434,617	224,761	209,856		10,000		178,100		188,100	1.12
2005	450,231	248,419	201,812		10,000		177,550		187,550	1.08
2006	454,652	277,941	176,711		10,000		177,000		187,000	0.94
2007	448,579	175,711	272,868		30,000		176,175		206,175	1.32
2008	549,184	303,911	245,273		85,000		172,928		257,928	0.95
2009	451,681	194,260	257,421		40,000		87,007		127,007	2.03
2010	470,824	233,727	237,097		115,000		112,315		227,315	1.04
2011	479,434	203,579	275,855		120,000		107,615		227,615	1.21

		City of Ce	nterv	ille Gross I	Reven	ue Bonds					
Funding Source:		Income, Alloc scrow and Mis		. ,		enue from C	ity of	Centerville	and		
Fiscal Year	vailable Revenue	perating penditures		Net vailable evenues	P	rincipal		Interest		Total	Coverage
2002	\$ 139,704	\$ 45,598	\$	94,106	\$	15,000	\$	69,504	\$	84,504	1.11
2003	142,511	51,004		91,507		20,000		68,715		88,715	1.03
2004	150,986	71,045		79,941		20,000		67,795		87,795	0.91
2005	306,355	130,353		176,002		25,000		251,605		276,605	0.64
2006	473,726	207,366	266,360			25,000	210,531			235,531	1.13
2007	487,804	186,224	301,580			70,000	195,590 194,120			265,590	1.14
2008	777,617	564,345	213,272			70,000			264,120		0.81
2009	468,961	241,181		227,780		80,000		192,275		272,275	0.84
2010	462,576	278,429		184,147		85,000		189,960		274,960	0.67
2011	484,910	238,662		246,248		90,000		187,245		277,245	0.89

		City of R	ams	ey Gross Re	evenu	e Bonds					
Funding Source:		Income, Alloc scrow and Mis				enue from C	ity of	Ramsey an	d		
Fiscal Year	vailable Revenue	perating penditures		Net Available Revenues	P	rincipal	_	Interest		Total	Coverage '
2002	\$ 490,617	\$ 291,808	\$	198,809	\$	-	\$	148,332	\$	148,332	1.34
2003	490,448	288,367		202,081		-		148,332		148,332	1.36
2004	504,032	314,728		189,304		-		148,332		148,332	1.28
2005	512,256	335,454		176,802		-		148,332		148,332	1.19
2006	640,054	451,554		188,500		-		148,332		148,332	1.27
2007	490,949	348,002		142,947		-		148,332		148,332	0.96
2008	501,911	412,467		89,444		-		148,332		148,332	0.60
2009	494,617	810,397		(315,780)		-		185,610		185,610	(1.70)
2010	515,900	275,423		240,477		105,000		105,458		210,458	1.14
2011	519,944	276,011		243,933		135,000		103,058		238,058	1.02

		City of Oa	k Grove	Gross F	Revenu	ie Bonds												
Funding Source:	Ü	Income, Alloc scrow and Mis				nue from C	ity of	Oak Grove	and									
Fiscal Year	 ailable venue	perating penditures	Ava	let ilable enues	Pr	rincipal		nterest	_	Total	Coverag	je *						
2005	\$ -	\$ -	\$	-	\$	-	\$	347,249	\$	347,249	_							
2006	98,042	109,211	(1	1,169)		-		272,353		272,353	(0.04)	)						
2007	410,872	238,704	17	2,168		90,000		271,498		361,498	0.48							
2008	354,497	274,336	8	30,161		90,000		269,608		359,608	0.22							
2009	357,493	283,996	73,497		73,497		73,497		73,497			100,000		267,273		367,273	0.20	
2010	425,607	280,279	14	15,328		110,000		264,323		374,323	0.39							
2011	455,686	307,906	14	7.780		115,000		260,833		375,833	0.39							

<sup>\*</sup> Coverage is the ratio of Debt Service Total to Net Available Revenues

ANOKA COUNTY ANOKA, MINNESOTA

# DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

				Anoka County							Education Level	
		MplsSt. Paul			Rank in Size						in years of	School
Fiscal Year	State of Minnesota (3) (7)	Metropolitan Area (1)(3)	Population (1)	Percent of Change	of Minnesota Counties (7)	Personal Income (2)	Percent of Change	Per Capita Income (9)	Percent of Change	Median Age (3)(6)	Formal Schooling (4)	Enrollment (K thru 12) (5)
		(-)(-)								(-)(-)		(2)
2002	5,019,700	2,708,916	308,171	2.0%	4th	\$ 9,890,000,000	4.1%	\$ 32,093	2.1%	33.7	13.2	63,967
2003	5,088,006	2,740,985	313,197	1.6%	4th	10,265,000,000	3.8%	32,775	2.1%	34.5	13.2	64,562
2004	5,145,106	2,771,030	316,830	1.2%	4th	10,772,000,000	4.9%	33,999	3.7%	35.0	13.3	64,861
2005	5,205,091	2,810,179	326,393	3.0%	4th	11,109,800,000	3.1%	34,038	0.1%	35.4	13.4	65,607
2006	5,231,106	2,821,779	328,614	0.7%	4th	11,866,000,000	6.8%	36,109	6.1%	35.3	13.5	65,900
2007	5,263,493	2,849,003	331,246	0.8%	4th	12,478,000,000	5.2%	37,670	4.3%	35.9	13.2	63,113
2008	5,287,976	2,870,250	332,751	0.5%	4th	12,747,000,000	2.2%	38,308	1.7%	36.3	13.4	62,901
2009	5,300,942	2,881,812	335,308	0.8%	4th	12,482,593,000	-2.1%	37,646	-1.7%	36.8	13.5	63,985
2010	5,303,925	2,849,567	330,844	-1.3%	4th	*	*	*	*	36.8	13.5	62,372
2011	*	*	334,045	1.0%	*	*	*	*	*	*	13.6	62,256

									State of	o d		
						Anoka County	vunty		Minnesota	sota	United	Inited States
Fiscal Year	Labor Force	Percent of Change	Employment	Percent of Change	Unemployment	Percent of Change	Unemployment Rate	Percent of Change	Unemployment Rate	Percent of Change	Unemployment Rate	Percent of Change
2002	189,859	1.3%	181,617	0.3%	8,242	31.3%	4.3%	1.0%	4.4%	0.7%	5.8%	1.0%
2003	189,407	-0.2%	179,965	-0.9%	9,442	14.6%	2.0%	0.7%	2.0%	%9.0	9.0%	0.5%
2004	189,740	0.2%	181,069	%9.0	8,671	-8.2%	4.6%	-0.4%	4.7%	-0.3%	2.6%	-0.4%
2005	193,188	1.8%	185,844	2.6%	7,344	-15.3%	3.8%	-0.8%	4.0%	-0.7%	5.1%	-0.5%
2006	193,461	0.1%	185,994	0.1%	7,467	1.7%	3.9%	0.1%	4.0%	%0:0	4.6%	-0.5%
2007	193,818	0.2%	185,111	-0.5%	8,707	16.6%	4.5%	%9.0	4.6%	%9.0	4.6%	%0:0
2008	191,087	-1.4%	180,630	-2.4%	10,457	20.1%	2.5%	1.0%	2.5%	%6:0	5.8%	1.2%
2009	192,530	0.8%	176,075	-2.5%	16,455	57.4%	8.5%	3.0%	8.0%	2.5%	9.3%	3.5%
2010	189,141	-1.8%	175,669	-0.2%	13,472	-18.1%	7.1%	-1.4%	7.0%	-1.0%	9.1%	-0.2%
2011	190,741	0.8%	179,527	2.2%	11,214	-16.8%	2.9%	-1.2%	2.8%	-1.2%	8.3%	-0.8%

Unemployment (8)

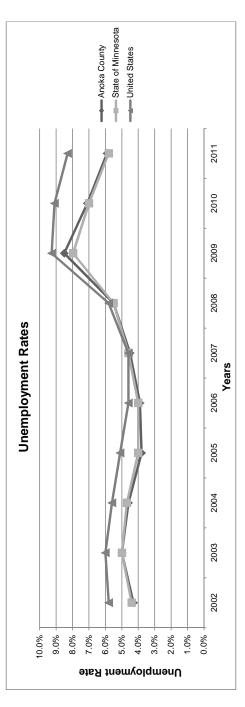
Anoka County Employment (8)



Notes:

(2011 population is an estimate based on past years' growth) (2) Source: U. S. Bureau of Economic Analysis

- (3) Source: U. S. Census Bureau
- (4) Persons 25 years and over. Source: U. S. Census Bureau
  - (5) Public schools only
- Source: Minnesota Department of Education
- (6) The most recent data available is from the 2010 Census Source: U. S. Census Bureau
- (7) Source: State Demographic Center at Minnesota Planning
  - (8) Annual averages
- (9) Calculation of Personal Income and Population Source: Minnesota Workforce Center
- \* not available or estimated



#### Table 15

#### **ANOKA COUNTY** ANOKA, MINNESOTA

#### TEN LARGEST EMPLOYERS CURRENT YEAR AND NINE YEARS PRIOR

#### 2011 Employers

Taxpayer	Type of Business	Rank	Approximate Employment	Percentage of Total Employment
Medtronic Corporation	Electro-Medical Services	1	10,373 (1)	9.72%
Anoka-Hennepin Independent School District #11	Public Education	2	6,216 (2)	) 5.83%
Mercy Hospital and Unity Medical Center	Hospitals	3	3,505	3.29%
Target Corporation (six stores & distribution center)	Retail	4	2,118 (2)	) 1.99%
Cummins Power Generation	Generator and Diesel Manufacturer	5	1,899 (3)	1.78%
Anoka County	County Government	6	1,716 (2)	1.61%
Northtown Mall	Shopping Mall	7	1,500 (2)	1.41%
ATK Federal Premium Ammunition	Ammunition Manufacturing	8	1,300 (4)	1.22%
Pentair Technical Products	Electrical Products	9	1,250	1.17%
Parsons Electric Company	Electrical Services	10	1,000	0.94%
	Total Anoka County Employmen	nt	<b>106,667</b> (5)	)

Source: Telephone survey of individual employers by Bond Advisors, August 2011 and Anoka County Finance and Central Services Division

#### 2002 Employers

Taxpayer	Type of Business	Rank	Approximate Employment	Percentage of Total Employment
Anoka-Hennepin Independent School District #11	Education	1	5,000 (2)	4.60%
Medtronic Corporation	Electro-Medical Services	2	2,581	2.37%
Mercy Hospital	General Hospital	3	2,000	1.84%
United Defense	Pumps/Naval Ordnance	4	1,800	1.66%
Hoffman Engineering Company	Electrical Products	5	1,750	1.61%
Anoka County	Government	6	1,676 (7)	1.54%
Unity Medical Center	Health Services	7	1,600	1.47%
Onan Corporation	Generator and Diesel Manufacturer	8	1,500	1.38%
Target Corporation	Retail	9	1,030	0.95%
Federal Cartridge Corporation	Ammunition Manufacturing	10	1,000	0.92%

**Total Anoka County Employment** 

**108,687** (6)

Source: Minnesota Manufacturers Register

#### Notes:

- Corporate-wide total is 45,000; 10,373 in Anoka County sites.
   Includes full-time and part-time employees; excludes seasonal and temporary employees.
- (3) Former name was Onan Corporation.
- (4) Former name was Federal Cartridge Corporation.
- (5) Minnesota Department of Employment and Economic Development NAICS, based on the average of the first three quarters of 2011.
- (6) Minnesota Department of Employment and Economic Development NAICS.
- (7) Includes full-time employees, excludes seasonal and temporary employees.

<u>Table 16</u>

#### COMPARISON OF EMPLOYMENT BY INDUSTRY 2010 AND 2001

#### <u>2010</u>

Industry		Wages	Average Number of Employees	Percent of All Employment
mustry	-	Mages	Linployees	Linployment
Natural Resources & Mining	\$	9,422,852	363	0.3%
Construction		275,915,110	5,607	5.3%
Manufacturing		1,322,810,955	20,316	19.3%
Trade, Transportation & Utilities		812,924,225	22,730	21.6%
Financial Activities		155,012,865	3,313	3.2%
Professional & Business Services		359,540,718	8,340	7.9%
Education & Health Services		1,067,252,682	23,510	22.3%
Leisure & Hospitality		160,273,519	11,137	10.6%
Other Services Excluding Public Administration		105,121,880	4,258	4.0%
Public Administration		230,736,420	4,798	4.6%
Unclassified		38,822,852	916	0.9%
Total, all industries	\$	4,537,834,078	105,288	100.0%

#### <u>2001</u>

Industry	 Wages	Average Number of Employees	Percent of All Employment
Natural Resources & Mining	\$ 9,099,806	380	0.3%
Construction	412,267,563	9,290	8.5%
Manufacturing	1,235,343,849	25,197	23.0%
Trade, Transportation & Utilities	719,477,802	24,151	22.0%
Information	27,677,711	1,237	1.1%
Financial Activities	110,097,985	3,681	3.4%
Education & Health Services	671,104,512	19,522	17.8%
Other Services Excluding Public Administration	75,177,503	3,784	3.5%
Public Administration	153,928,270	4,299	3.9%
Unclassified	 375,979,207	18,051	16.5%
Total, all industries	\$ 3,790,154,208	109,592	100.0%

Note: 2010 is the most recent period that data is available for this table.

Source: Minnesota Workforce Center (NAICS)

Table 17

#### COUNTY FULL TIME EQUIVALENTS BY PROGRAM AREA (1) LAST TEN FISCAL YEARS

Budget Program Area/Programs	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
County General Services	42.95	43.00	39.10	40.45	40.95	42.70	42.95	41.45	41.45	36.10
Management Appropriations	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
County Administration	12.50	12.50	11.50	12.50	12.50	12.50	12.50	11.50	11.50	8.50
Human Resources	13.25	13.25	12.25	12.85	13.35	13.85	13.85	13.35	13.35	12.20
Internal Auditor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Cultural Coordination	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Univ. of Minnesota Ext. Service	3.70	3.75	2.85	2.60	2.60	2.60	2.60	2.60	2.60	1.40
Public Information	4.50	4.50	3.50	3.50	3.50	4.75	5.00	5.00	5.00	5.00
Finance & Central Services	135.20	136.20	127.00	128.00	130.00	133.50	135.50	142.50	143.50	146.00
Information Technology	55.00	55.00	52.50	47.00	48.00	50.00	52.00	53.00	54.00	51.00
Facility Mgmt. and Construction	42.50	42.50	38.50	38.50	39.50	41.00	37.00	41.00	41.00	42.00
Leasehold Buildings	3.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	3.00
Financial Mgmt. & Central Services	22.70	22.70	20.00	26.50	26.50	26.50	30.50	32.50	32.50	38.00
Accounting & Budget	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
Property Records & Taxation	80.25	80.25	78.25	81.45	82.45	82.45	83.45	79.95	79.95	76.45
Statutory Judicial & Public Safety	370.30	384.05	384.05	314.55	318.25	337.25	348.00	347.35	350.35	346.10
County Attorney	85.30	88.95	88.95	89.45	91.15	92.15	94.90	94.25	94.25	96.00
Court Administration	74.00	79.50	81.00	-	-	-	-	-	-	-
Sheriff	211.00	215.60	214.10	225.10	227.10	245.10	253.10	253.10	256.10	250.10
Public Services	179.20	177.05	169.65	171.65	171.65	170.15	174.15	169.85	169.85	163.55
Public Services Administration	7.50	9.00	7.00	7.00	6.00	5.00	7.00	6.00	6.00	6.00
Highway	103.00	104.00	104.00	105.00	106.00	106.00	108.00	108.00	108.00	105.00
Parks & Recreation	44.90	40.05	35.65	36.65	36.65	36.15	36.15	33.85	33.85	31.55
Surveyor	11.00	11.00	10.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00
Geographic Information System	3.00	3.00	3.00	3.00	3.00	3.00	3.00	2.00	2.00	1.00
Transit & Volunteer Transportation	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Chomonix Golf Course	4.80	5.00	5.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Bunker Beach Aquatic Center	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Services	871.00	881.40	785.10	798.58	782.58	820.75	835.25	820.05	830.55	776.70
Income Maintenance	203.00	204.50	201.00	205.00	203.50	202.50	206.50	207.50	211.00	209.00
Social Service	200.40	203.80	152.25	158.25	145.75	162.75	160.75	166.00	163.00	157.00
Mental Health Services	35.50	41.50	37.50	38.23	38.23	43.50	44.50	46.50	49.50	48.50
Comm. Health & Environmental Ser.	104.85	104.35	98.10	99.60	100.10	103.60	107.10	109.10	112.10	105.00
Other Misc Human Services Prog.	-	-	-	-	-	-	-	-	4.00	4.00
Community Corrections	239.50	243.50	219.00	221.75	219.25	221.75	221.25	202.00	204.00	175.25
Job Training Center	60.50	59.50	54.00	53.00	51.00	49.00	57.50	55.00	55.00	48.50
Medical Examiner	-	-	-	-	-	9.40	9.40	10.70	10.70	10.70
HSD Administration	27.25	24.25	23.25	22.75	24.75	28.25	28.25	23.25	21.25	18.75
Government Services	99.65	100.80	97.30	100.30	99.50	101.75	104.95	104.75	106.75	105.55
Government Services Administration	1.75	3.00	2.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00
Central Communications	41.00	41.00	40.00	41.00	41.00	41.00	42.00	42.00	42.00	42.00
Emergency Management	-	-	-	-	-	1.00	1.00	1.00	2.00	2.00
Veterans Services	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	4.00	6.00
Intergovernmental Relations	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Election Services	4.00	4.75	2.25	4.00	4.00	4.00	4.00	4.00	4.00	4.00
License Bureau	37.90	38.05	39.05	37.30	37.50	37.75	39.20	38.00	38.00	36.80
Land Commissioner	1.00	-	-	-	-	-	-	-	-	-
Community Development	4.00	4.00	4.00	5.00	4.00	5.00	5.00	6.00	7.00	5.00
Integrated Waste Management	6.00	6.00	6.00	6.00	6.00	6.00	6.75	6.75	6.75	6.75
Library Services	94.00	92.80	88.20	88.20	88.20	88.20	86.80	87.90	88.10	73.40
County Library	92.00	90.80	86.20	86.20	86.20	86.20	84.80	85.90	86.10	71.40
Law Library	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
County Totals	1872.55	1895.55	1768.65	1723.18	1713.58	1776.75	1811.05	1793.80	1810.50	1723.85
Non-Complement (2)	35.20	38.20	38.20	49.95	39.65	24.85	19.60	19.60	20.60	13.25
Unfunded (3)	-	-	84.35	68.45	94.95	76.95	65.45	47.30	47.30	56.85
Percent Change of County Totals	-0.8%	1.2%	-6.7%	-2.6%	-0.6%	3.7%	1.9%	-1.0%	0.9%	-4.8%
Population (4)	308,171	313,197	316,830	326,393	328,614	331,246	332,751	335,308	330,844	334,045
Number of FTE's per 1,000 population	6.1	6.1	5.6	5.3	5.2	5.4	5.4	5.3	5.5	5.2

#### Notes:

<sup>(1)</sup> Source: Anoka County Human Resources Department and Finance & Central Services Division

<sup>(2)</sup> Non-Complement positions are limited term and/or contingent positions that are employees of Anoka County who, in most cases, are performing duties for another governmental or non-governmental entity, and these duties would not be considered duties that are a direct responsibility of Anoka County. These employees have all the responsibilities, benefits, and rights of any other limited term or contingent employee.

 $<sup>(3) \</sup> Due \ to \ State \ and \ Federal \ funding \ reductions \ Anoka \ County \ has \ 56.85 \ unfunded \ positions \ for \ 2011.$ 

<sup>(4)</sup> Source: U.S. Census Bureau and Metropolitan Council (2011 population is based on past years' growth).

#### OPERATING INDICATORS BY FUNCTION / PROGRAM LAST NINE FISCAL YEARS

	2002	2003	2004	2005	2006	2007	2008	2009	2010
Function / program									
General government									
Property Records & Taxation  Document counts per year	143,188	178,408	126,767	117,146	99,669	83,254	68,598	77,413	71,788
Parcel accounts per year	123,116	126,983	128,388	133,483	134,718	134,954	135,079	135,342	135,460
Election Services									
Number of registered voters (* not an election year)	182,295	:	208,810	:	200,254	:	222,572	:	193,058
Number of votes cast (* not an election year) License Bureau & Vital Statistics	140,361		174,258		133,965		182,559		131,703
License Bureau and Vital Statistics transactions	411,671	480,555	448,595	456,606	459,862	468,686	458,174	450,252	440,160
County Attorney	4.740	4.040	4.000	0.050	4.054	4.450	0.000	4.470	4.700
Criminal /Juvenile/Victim Witness Cases Civil/Family Law/Protective Services Cases	1,740 3,708	1,919 3,986	1,960 4,509	2,258 4,557	4,651 4,652	4,458 4,477	3,880 4,977	4,179 5,210	4,702 5,088
Court Appointed Attorneys	3,700	0,000	4,000	4,001	4,002	7,777	4,577	0,210	0,000
Civil Commitments filed	253	299	305	328	321	336	333	257	252
Paternity	221	200	181	242	235	215	347	212	206
Transit & Volunteer Transportation Passenger count	214,511	220,419	222,438	229,763	255,401	254,876	274,307	263,555	280,142
· •g-· · •	,	,	,	,		,			
Public safety									
Sheriff Calls for service	32,484	32,438	34,201	35,421	34,861	34,417	31,864	29,362	28,698
Jail bookings	11,242	11,817	12,378	13,450	13,096	12,157	11,853	11,228	10,404
Central Communications									
Calls for service Fire calls for service	191,855 21,303	158,463 17,445	166,563 17,431	175,559 19,166	171,516 18,904	175,719 19,888	175,874 20,134	176,215 19,895	180,573 20,431
Community Corrections	21,303	17,445	17,431	19,100	10,904	19,000	20,134	19,095	20,431
Probation caseload	14,473	20,282	19,262	18,626	19,291	19,856	20,359	20,026	18,968
Days served in institutions	100,372	109,296	113,299	126,810	130,760	119,839	109,836	91,962	98,316
Medical Examiner  Number of death investigations performed	936	885	923	964	994	975	1,196	1,138	1,274
rambor of adam involvigations portormed	000	000	020			0.0	1,100	1,100	.,
Highway and streets									
Vehicle miles traveled per day	7,701,356	7,926,930	8,127,398	8,179,506	8,168,273	8,355,111	8,283,744	8,171,320	8,171,919
Human services									
Economic Assistance									
Child support caseload	15,056	15,303	15,320	15,135	15,316	15,521	15,124	15,221	14,883
Public assistance caseload Social Services	12,038	13,550	14,625	15,685	16,275	16,605	17,127	19,024	20,745
Social Services Out of Home Placement Costs	8,440,915	7,777,505	7,090,847	7,406,033	6,892,756	6,927,762	6,317,023	4,322,505	4,548,695
Number of developmentally disabled persons receiving case management services	1,580	1,635	1,688	1,728	1,798	1,891	1,991	2,136	2,261
Mental Health Services Child Mental Health Out of Home Placement Costs	1,188,067	770,696	682,757	966,466	1,247,295	1,121,104	680,932	559,429	1,101,458
Requests for Civil Commitments	361	396	457	496	484	492	469	479	415
Community Health & Environmental Services									
Women, Infants and Children (WIC) average monthly case count	4,516	4,729	4,913	5,506	5,756	5,937	6,030	5,812	5,610
Other Misc Human Service Programs Senior information line - number of calls	741	812	846	1,111	840	983	769	869	881
Waivered services caseload (data is based on April of each year)	411	433	472	510	580	630	610	560	712
Conitation									
Sanitation Intergrated Waste Management									
Recycling processed (in tons)	138,336	141,783	140,404	144,293	146,583	145,335	138,277	136,632	137,518
Waste delivered for processing (in tons)	156,678	154,081	158,440	153,182	153,635	159,327	158,194	151,744	136,232
Waste landfilled (in tons)	69,356	69,849	51,959	57,614	68,577	61,131	50,023	48,390	58,625
Culture and recreation									
County Library									
Number of persons served Number of items loaned	1,255,605	1,214,292	1,436,208 2,976,161	1,455,715	1,349,843	1,232,639	2,041,742	2,065,193 3,370,139	1,933,360
Parks and Recreation	3,061,142	2,984,378	2,970,101	2,884,438	2,863,174	3,109,288	3,237,405	3,370,139	3,719,392
Regional and County Park visits	3,000,000	3,150,000	3,200,000	3,300,000	3,300,000	3,400,000	3,500,000	3,500,000	3,800,000
Golf Course	00.770	00.440	00.047	00.057	00.000	04.040	04.040	05.000	04.050
Rounds of golf played Aquatic Center	26,773	28,412	29,317	29,257	32,000	34,342	34,240	35,000	31,853
Water Park attendance	58,000	107,000	84,000	111,000	113,000	113,000	96,000	78,000	122,000
Conservation of natural resources  Minnesota Extension Service									
Adult Program Participants	9,577	13,538	12,222	15,593	12,961	15,068	15,217	11,210	11,100
Youth program Participants	9,715	8,577	7,044	5,964	7,898	2,233	7,296	13,059 #	14,000
Economic development									
Job Training Center									
Minnesota Family Investment Program (MFIP) Families using employment & training services	3,409	3,500	3,528	3,654	3,562	3,520	3,597	3,873	3,685
Community Development (data is based on fiscal year June 30) Households assisted with housing	50	40	444	4.40	404	440	440	70	40
Households assisted with housing People assisted	59 10,120	43 14,119	144 29,589	148 6,124	121 3,825	140 3,481	140 7,099	76 5,749	49 4,929
Public improvements and related activities	16	14,113	1	14	2	4	3	2	7,323

Note: Only nine years of data could accurately be provided for this schedule.

Source: Various County departments

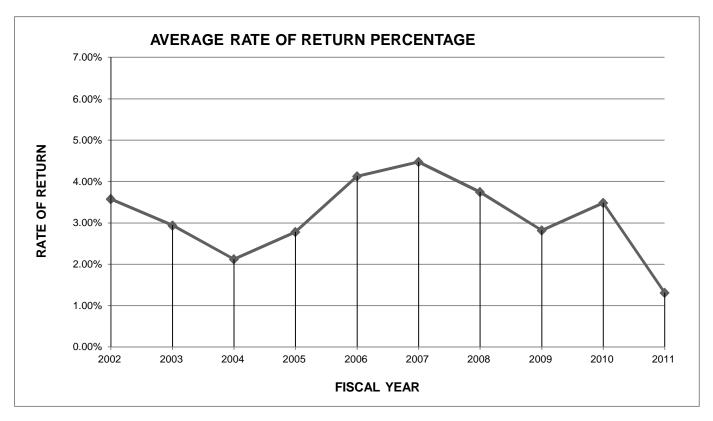
#### RETURN ON INVESTMENTS LAST TEN FISCAL YEARS

			Average
Fiscal	lr	nvestment	Rate of
Year	Earn	ings (1) & (3)	Return (2)
2002	\$	3,339,349	3.58%
2003		3,178,296	2.94%
2004		2,378,413	2.12%
2005		3,217,480	2.78%
2006		5,158,318	4.13%
2007		6,483,889	4.48%
2008		6,042,162	3.75%
2009		4,761,461	2.82%
2010		6,843,576	3.48%
2011		2,925,285	1.31%

#### Notes:

- (1) Earnings are from investments managed by Anoka County's Treasury Manager and external Fiscal Agent Managers.
- (2) Average rate of return calculated on monthly cash balances.
- (3) Investment Earnings and resulting Average Rate of Return have been adjusted to eliminate changes in the fair value of investments that are required by Governmental Accounting Standards Board (GASB) Statement 31, "Accounting and Financial Reporting for Certain Investments and for External Investment Pools".

Source: Anoka County Finance and Central Services Division



#### CAPITAL ASSETS AND INFRASTRUCTURE STATISTICS BY FUNCTION LAST TEN FISCAL YEARS

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental activities:										
General government										
Courthouse	1	1	1	1	1	1	1	1	1	1
Government Center	1	1	1	1	1	1	1	1	1	1
Human Service Center	1	1	1	1	1	1	1	1	1	1
License Bureau Center	1	1	1	1	1	1	1	1	1	1
Head start facility	1	1	1	1	1	1	1	1	1	1
Miscellaneous structures	3	3	3	3	3	3	3	3	3	3
Regional Treatment Center buildings	4	4	15	18	18	18	17	16	16	16
Parking ramp	1	1	1	1	1	1	1	1	1	1
Ground and maintenance equipment	7	7	7	9	9	9	10	12	13	13
Licensed vehicles/trailers	23	20	21	23	27	26	28	28	29	31
Public safety										
Adult correctional institutions	2	2	2	2	2	2	2	2	2	2
Juvenile correctional institutions	5	5	5	5	5	5	5	5	5	5
Radio repair facility, towers, and shelters	5	5	11	11	18	20	20	20	20	19
Medical Examiner building	0	0	0	0	0	0	0	1	1	1
Sheriffs Public Safety Campus	0	0	0	0	0	0	0	0	1	1
Sheriff's patrol buildings	2	2	2	2	2	2	2	2	2	2
Sheriff's rifle range buildings	6	6	6	6	6	6	6	6	4	4
Sheriff's substation buildings	3	3	0	0	0	0	0	0	0	0
Boats, motors, snowmobiles	13	13	11	12	13	13	16	16	17	17
Licensed vehicles/trailers	26	27	26	24	24	25	24	24	23	28
Patrol units	74	77	78	85	88	90	93	94	95	92
Highways and streets										
Highway buildings	7	7	7	9	9	8	8	8	8	8
Contractors equipment	23	25	26	26	26	20	20	20	25	25
Licensed vehicles/trailers	75	71	72	74	74	76	80	83	83	92
Two lane (road miles)	332.74	332.74	332.74	332.74	324.92	322.96	322.21	320.64	311.81	306.37
Four plus lane (road miles)	89.36	89.36	89.36	89.36	95.43	99.61	100.36	101.93	107.09	111.53
Bridges	70	70	70	70	70	70	70	70	70	70
Human services										
Licensed vehicles	5	6	0	0	0	0	0	0	0	0
• • •										
Sanitation	•						0		0	•
Educational trailers	2 0	2 0	2 0	2 1						
Household hazardous waste facility	U	U	U		1	ı	'	1	ı	1
Culture and recreation										
Regional parks	7	7	7	7	7	7	7	7	7	7
County parks	7	7	7	7	6	6	6	6	6	6
Regional park reserves	2	2	2	2	2	2	2	2	3	3
Regional trails	6	6	7	7	7	7	7	7	7	7
Activity center/contact stations	9	10	10	10	10	10	10	10	10	10
Anderson House	2	2	2	2	2	2	2	2	2	0
Archery range	2	2	2	2	2	2	2	2	2	2
Banfil-Locke Center for the Arts	1	1	1	1	1	1	1	1	1	1
Camp Salie	1	1	1	1	1	3	3	3	3	3
Camper cabin sites	0	0	0	0	0	0	0	0	0	4
Fairground buildings	8	8	8	8	8	8	8	8	8	8
Miscellaneous park buildings	15	15	15	15	15	16	16	21	20	21
Park shelters and restrooms Reidel Farm Estate	56 1	56 1	54 1	53 1	53 1	55 1	55 1	57 1	55 1	57 1
Riding stable buildings	4	5	5	5	5	5	5	5	5	5
Wargo Nature Center	1	1	1	1	1	1	1	1	1	1
Chomonix Golf Course (18 hole) (1)	0	0	0	1	1	1	1	1	1	1
Ground and maintenance equipment	49	49	51	71	74	91	89	80	87	86
Licensed vehicles/trailers	46	48	51	54	56	51	49	47	47	47
Libraries	.0	.0	0.	0.	00	0.	.0	•	••	••
Regional	2	2	2	2	2	2	2	2	2	2
Branch	6	6	6	6	5	5	5	5	5	5
Economic development										
Senior housing developments	3	3	3	3	3	4	4	4	4	4
Business-type activities:										
Chomonix Golf Course (18 hole) (1)	1	1	1	0	0	0	0	0	0	0
Bunker Beach Aquatic Center	1	1	1	1	1	1	1	1	1	1

Notes: (1) Chomonix Golf Course reclassified in 2005 as a Governmental Activity.

Source: Anoka County Capital Asset Master File

#### SUMMARY OF INSURANCE IN FORCE YEAR ENDED DECEMBER 31, 2011

Insurance Coverage	Company	Amounts/Limit			
Property Building, Contents, Boiler and Machinery	Chubb Insurance Company	\$300,000,000			
Crime & Faithful Performance Bond Computer Fraud, Money and Securities Forgery Faithful Performance Bond	American International Group	\$750,000			
General Liability Public Officials Liability Professional Liability Law Enforcement Liability Bunker Beach Aquatic Center Liability	Anoka County Liability Indemnification Plan	\$500,000 per person/\$1,500,000 per occurrence			
Professional Liability Environmental Services	Anoka County Liability Indemnification Plan	\$500,000 per person/\$1,500,000 per occurrence			
General Liability General Liability - Joint Law Enforcement Gun Range Crime - Joint Law Enforcement Gun Range Petrofund - Joint Law Enforcement Gun Range	LMCIT LMCIT LMCIT	\$1,500,000 per occurrence \$250,000 \$250,000			
General Liability PGA Special Event Golf Tournament	Philadelphia	\$1,000,000 per occurrence/\$3,000,000 aggregate			
General Liability Live at the Library	The Cincinnati Specialty Underwriters	\$1,000,000 per occurrence/\$2,000,000 aggregate			
General Liability Neighborhood Stabilization Program	CSU Producer Resources	\$1,000 000 per occurrence/\$2,000,000 aggregate			
Property Neighborhood Stabilization Program	CSU Producer Resources	\$432,200			
Automobile Liability and Physical Damage	Traveler's	\$1,500,000 CSL/\$350,000 UM/\$350,000 UIM			
Professional Liability Medical Examiner	Midwest Medical Insurance	\$1,000,000 each claim/\$3,000,000 aggregate			
Workers' Compensation Anoka County Employees	Anoka County Workers' Comp. Self Insured Plan	Statutory			
Liquor Liability Chomonix Golf Course	Founder's	\$1,000,000 per occurrence/aggregate			
General Liability and Professional East Central Regional Juvenile Center	General Star	\$2,000,000 per occurrence/aggregate			
Builders' Risk Bunker Lake Boulevard, Andover Bluebird Street, Andover	Federal Insurance Assurance Company of America	\$9,281,879 \$220,000			
Anoka County Affiliated Entities:					
Anoka Conservation District Property Crime Liability Auto Equipment Workers' Compensation	LMCIT LMCIT LMCIT LMCIT LMCIT LMCIT LMCIT State Fund Mutual	\$553,161 \$250,000 per occurrence \$1,500,000 per occurrence \$1,500,000 CSL \$58,782 Statutory			
Anoka County Historical Society Liability - Sock Hop Dance	Philadelphia	\$1,000,000 per occurrence/\$3,000,000 aggregate			
HRA - The Willows of Ham Lake General Liability Crime Property & Contents Sewer Backup	LMCIT LMCIT LMCIT LMCIT	\$1,500,000 per occurrence \$250,000 per occurrence \$6,467,400 Included			

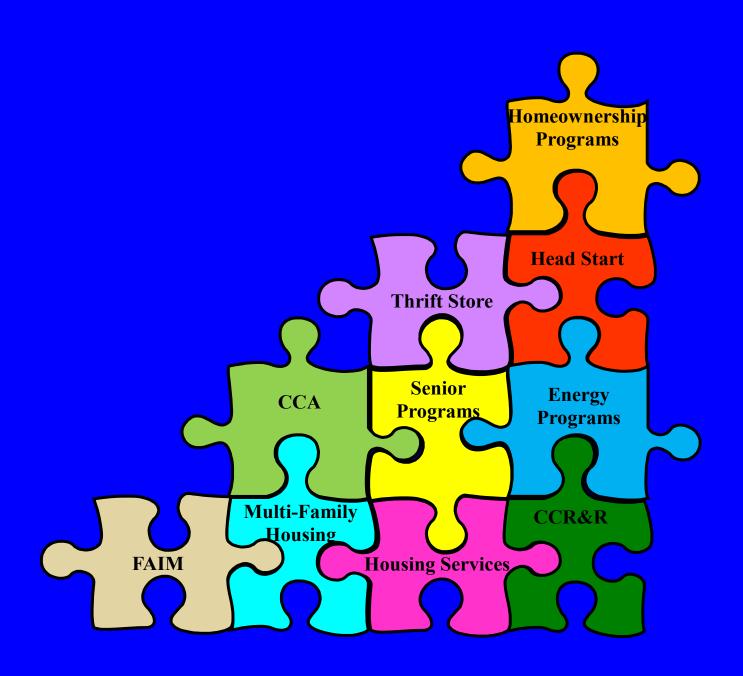
#### SUMMARY OF INSURANCE IN FORCE YEAR ENDED DECEMBER 31, 2011

Insurance Coverage	Company	Amounts/Limit
HRA - Chauncey-Barrett Gardens - Bldg. I of Centerville		
General Liability	LMCIT	\$1,500,000 per occurrence
Crime	LMCIT	\$250,000 per occurrence
Property & Contents	LMCIT	\$2,465,100
Sewer Backup	LMCIT	Included
Sewer backup	LIVIGIT	mouded
HRA - Chauncey-Barrett Gardens - Bldg. II of Centerville		
General Liability	LMCIT	\$1,500,000 per occurrence
Crime	LMCIT	\$250,000 per occurrence
Property & Contents	LMCIT	\$5,086,300
Sewer Backup	LMCIT	Included
HRA - Savannah Oaks of Ramsey		
General Liability	LMCIT	\$1,500,000 per occurrence
Crime	LMCIT	\$250,000 per occurrence
Property & Contents	LMCIT	\$7,702,500
Sewer Backup	LMCIT	Included
Sewer backup	LIVIGIT	mouded
HRA - Oaks of Lake George		
General Liability	LMCIT	\$1,500,000 per occurrence
Crime	LMCIT	\$250,000 per occurrence
Property & Contents	LMCIT	\$8,405,540
Sewer Backup	LMCIT	Included
Minnesota Youth Program Workers' Compensation	RTW, Inc.	Statutory
Job Training Center - Students	One Beacon America	\$25,000 per person
Accident Medical		
Job Training Center - SCSEP Program	RTW, Inc	Statutory
Workers' Compensation		
Minnesota Family Investment Program	State Fund Mutual	Statutory
Workers' Compensation		
Anoka-Hennepin Narcotics and Violent Crimes Task Force		
Liability	LMCIT	\$1,500,000 per occurrence/\$2,000,000 aggregate
Excess Liability	LMCIT	\$1,000,000 per occurrence/aggregate
Auto (Hired, non-owned)	LMCIT	\$1,500,000 CSL
Crime	LMCIT	\$250,000 per occurrence
	LMCIT	•
Property	EMCII	\$226,252
Northwestern Anoka Co. Community Consortium		
Liability	LMCIT	\$1,500,000 per occurrence
Property	LMCIT	\$122,548
Crime	LMCIT	\$250,000
Auto (Hired, non-owned)	LMCIT	\$1,500,000 CSL
Northstar Corridor Development Authority		
Liability	LMCIT	\$1,500,000 per occurrence
Crime	LMCIT	\$250,000 per occurrence
Auto (Hired, non-owned)	LMCIT	\$1,500,000 per occurrence
Petrofund	LMCIT	\$1,500,000 per occurrence \$250,000 limit
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Source: Anoka County Finance and Central Services Division



# ANOKA COUNTY COMMUNITY ACTION PROGRAM, INC. 2011 Annual Report



**Piecing Lives Together** 

#### Family Assets for Independence in Minnesota (FAIM)

In 2000 ACCAP participated in the First Minnesota pilot program for FAIM. Over the last decade FAIM accountholders earned and deposited over \$2.46 million into local savings accounts statewide. To date, 1675 successfully completed the program and 28% purchased homes, 39% invested in businesses and 33% further their higher education. Over 3000 participants completed the 12 hours of financial literacy, increasing the financial fitness of Minnesotans working to leave poverty permanently.

For more information about the FAIM program and to determine if you qualify you can visit our web site at www.accap.org or call Joan-FAIM Coordinator-at 763-792-8791.



## **Sean Spillman—Education**I heard about the FAIM program from the Anoka County Workforce Center

When I met with Joan Karow to sign up for FAIM, I wasn't sure that I would be able to deposit the required \$40 a month. When we reviewed my budget, I realized I was paying a lot for my cell phone each month and by reducing my plan I was able to save the \$40 a month.

I am using my FAIM account to continue my education. I am currently taking automotive technician classes at Anoka Hennepin Technical College in the hopes of getting my two year degree. Without this program, I would not have been able to pay for tuition and purchase the required tools and books for my classes. Because I was able to purchase tools as well, I will have everything I need when I graduate and pursue a job in the automotive business.

I have really enjoyed the Financial Fitness Classes. I have learned a lot about being financially fit including how to save money to be responsible in regards to spending money.



#### Luvinya Watson— Homeownership

The FAIM Program helped me fulfill my dream of owning my own home. I learned about the

program through the Anoka County Resource Guide. I had been trying to get myself in a position to purchase a home for a long time, but did not seem to be able to accomplish my goal. Once I was in the FAIM program, completed the Financial Literacy Classes, and worked on my budget with the FAIM Counselor, I knew this was an achievable goal and my dream was going to happen. I took the First Time Homebuyer Class and learned more than I ever accepted. I felt very educated about the process when I began my search for a new home.

It is such a good feeling, especially as a single mom, to be able to provide my son the stability of a safe home environment. We both love our home and it is, of course, absolutely beautiful!

Thank you to everyone at ACCAP and the FAIM program for being there and answering all my questions. I will forever by grateful.

#### **Deborah Monden—Business**

I felt extremely fortunate to have read a flyer describing the FAIM program during a time period when I was working sporadically and searching for something where I could be more in control and in a position which offered growth as well as self-actualization. The FAIM program was the vehicle that got me excited and fearless. I was able to formally launch A-Pro Business Services, LLC a home-based tax and accounting practice. FAIM definitely made going

Deborah Monden
Senior Accountant

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www.AProBusinessServices.com

Business Services, LLC.
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forward a rewarding transition for me by providing so many supportive services. Through my interaction with other participants, not only did this program help me to realize that I was not alone, but that I was also in good company.

My greatest challenge will be to maintain A-Pro Business Services, LLC's professional image so I can grow and relocate to a professional commercial office which will create a demand for more employees. Small business entrepreneurs like me will help to restore the viability of commercial office space usage and creating jobs are some of the return-on-investment FAIM allows for its participants and our community.

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## Mission Statement



The Anoka County Community Action Program, Inc. is an innovative catalyst for empowering lower income Anoka County residents to achieve their aspirations and dreams.

#### Chairman of the Board and Executive Director

#### To our Community:



Thank you for your ongoing support of Anoka County Community Action Program, Inc. (ACCAP). In an economy that is slowly recovering from a deep recession, ACCAP continues to deliver high quality programs and services to our clients. A review of this report will show the breadth and scope of programs and activity in 2011. We are committed to moving forward and doing our part to help our citizen's move from economic crisis to economic recovery. With the high quality staff, board members, and volunteers, we are well positioned to be successful. Working with our partners, both public and private, in a coordinated, well planned fashion, we will help our low income citizens achieve their aspirations and dreams.

#### A Look Back at 2011

In 2011 we continued to help mitigate the effects of the foreclosure crisis sweeping the County. Our foreclosure hotline had 2,657 calls and we received about 5,050 letters from attorneys initiating foreclosures in 2011. We have six people working full and part time on foreclosure prevention and continue with many successful "workouts". For those homeowners who we couldn't workout, we provided information about legal rights and responsibilities and options available. Our goal is to keep as many owners in their homes and keep as many homes as possible off the already glutted real estate market.

All monitoring's, audits, and reviews showed ACCAP in complete compliance with laws, rules, and regulations. ACCAP's audit was an unqualified one with no findings.

#### A look forward to 2012

ACCAP Board Members and staff have revised and updated our communitywide Needs Assessment and Strategic Plan for 2012 and beyond. This plan, as it is implemented will align with ACCAP programing and initiatives with the emerging needs of the lower income Anoka County residents. Such efforts include senior services, affordable housing, early childhood education and childcare, and supporting the Anoka County Workforce Center by providing a variety of needed support services to assist our clients in moving from unemployment to full employment.

We believe the State and Federal government budget problems will continue to have a negative affect over our community.

#### Thanks to the Anoka County Board

A special thanks to our designating local officials: The Anoka County Board of Commissioners. Since 1965, they have consistently supported ACCAP. One third of our members of the Board of Directors are appointed

by the Commissioners and they have always appointed high quality and supportive people. We thank the Commissioners for their steadfast financial and moral support, and look forward to a continued fruitful relationship in the future.

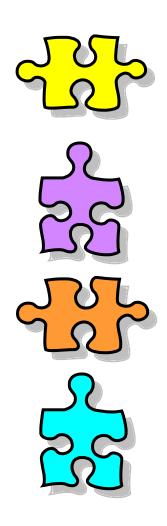


Jon P. Erickson, Chair, Governing Board of Directors Patrick McFarland, Executive Director Anoka County Community Action Program 763-783-4728 (direct) 763-783-4700 (fax) www.accap.org



Jon Erickson and Patrick McFarland

#### **Governing Board Members 2011**



#### **Groups to be Served**

Belinda Clinton
Kathy Elvidge
Gretchen Hanson
Rebecca Harrypersaud
Susan Jacobus
Juanita Robinson

#### **Private Sector**

Jolynn Erickson, Treasurer George Steiner Elaine Voss

#### **Public Sector**

Jill Brown
Jon Erickson, Chair
Dee Guthman
Andre Koen, Secretary
Robyn West

#### The Promise of Community Action

Community Action changes people's lives, embodies the spirit of hope, improves communities, and makes America a better place to live. We care about the entire community, and we are dedicated to helping people hemp themselves and each other.



**Top left to right:** Elaine Voss; Robyn West; Jill Brown; George Steiner; Andre Koen and Jolynn Erikson, Treasure. Bottom left to right: Belinda Clinton; Rebecca Harrypersaud; Dee Guthman and Gretchen Hanson.

#### **Organizational Values & Vision**

# The Anoka County Community Action Program, Inc. believes that all people have intrinsic value as human beings and that everyone deserves to be treated with dignity and respect.

ACCAP believes that poverty is transitional and is based on individual, institutional, and societal factors, that at times may be beyond an individual's control, and that alleviating poverty is the responsibility of the whole community. ACCAP believes that culturally competence is a necessary component of an anti-poverty program and demands that we commit to ongoing learning about cultural difference, that we actively seek to have the multi cultures present in our community reflected in our organization, that we continuously address the issues of culture as they relate to provision of quality services, and that we actively and tenaciously challenge discrimination and bias throughout our Agency and community. It is ACCAP's belief that our customers are best served when we engage the resources of others in mutually beneficial relationships that support a coordinated and integrated approach to the delivery of services. We believe that being, and remaining innovative, is essential. We believe that quality is never compromised, and that our commitment to quality and innovation results in continuous learning, a willingness to take risks, and the involvement of communities and community members in the planning, implementation and evaluation of our programs and services.

#### **A Vision for the Community**

ACCAP's Vision is one of a caring Anoka County community where basic needs are provided so that all residents can achieve and enjoy economic self-sufficiency. We are committed to building a stronger Anoka County community by strengthening families. All members of the community, including lower income people themselves, take responsibility and work together to support cultural differences, to alleviate the causes of poverty and to assure a just society. Human services whether public or private, are culturally competent and diverse, well integrated, coordinated, non-duplicative, cost effective and efficient. We envision a community where there is a job that pays a livable wage for everyone who can work and the community provides opportunities to increase self-esteem, skills, knowledge and other things people need to work. These include affordable housing, transportation, health care and quality affordable childcare. For those who cannot work, the community provides a healthy standard of living, opportunities to better oneself and one's family, and contribute to the betterment of the community so that all persons can live in dignity.

#### A Vision for the Agency

ACCAP is recognized as a leading nonprofit that is on the cutting edge of Human Service delivery and is dedicated to eliminating poverty. The Organization is justifiably well regarded by all the stakeholders including staff, volunteers, policy makers, funders, members of the broader community, and most importantly the people it serves. The services that are offered are necessary, relevant, culturally inclusive, and make a measurable difference in people's lives. The Organization is flexible, innovative, entrepreneurial, and is constantly improving. The Agency is strength-based, customer focused and a safe and pleasant place to be for all stakeholders including employees.



The following prioritized outcomes were identified by the Board as the most significant issues to address as ACCAP commits to accomplish its mission and values.

#### **Organizational Commitment & Outcomes**

Stable Homes for Families that are Safe and Affordable. There is a need at all levels and in all parts of Anoka County for safe, affordable housing. ACCAP first identified housing as a priority in 1980, renewed its commitment in 1997 and continues its focus. ACCAP will continue to lead efforts to support increased availability and accessibility of housing for low-income people in Anoka County. ACCAP will continue to provide a wide range of affordable housing services including homeownership, housing counseling, weatherization and emergency assistance, rehabilitation, housing development and redevelopment, management of housing, and technical assistance to others providing affordable housing.

<u>Safe, Affordable and Available Transportation</u>. A key component of self-sufficiency is the ready availability of safe and affordable transportation. In the Wilder Research study, How Welfare to Work is Working, transportation was cited as a key barrier and a needed support to employment. While MFIP has greatly impacted all ACCAP programs, it presents a particular challenge in the area of safe, affordable and accessible transportation for low-income Anoka County residents attempting to become economically self-sufficient.

Increased Access to Quality and Affordable Childcare. One of the main barriers to self-sufficiency of our residents not addressed by other providers was information and access to affordable childcare. With that in mind, ACCAP became the Childcare Resource and Referral provider in Anoka County in 1991. Seventy percent (70%) of women with children younger than six were in the labor force. Changes in public assistance has increased the number of low-income parents entering the workforce. In addition, advances in brain research highlight the importance of early childhood learning as it relates to provision of quality care. Findings from long-term studies of children from socially and racially diverse backgrounds show that the quality of care affects children's learning ability.

<u>Increased Access to Quality Early Childhood Education Programs</u>. High quality early childhood education programming, including our Head Start Program, is a key priority as the studies reveal the single common success factor for children and adults, is success in school. One 1999 study found that low-income children who received comprehensive, quality early education intervention had higher scores on cognitive, reading, and math tests, than a comparison group of children who did not receive the intervention.

<u>Basic Needs and Crisis Services.</u> In many cases, a family who is normally doing fairly well finds itself in a crisis because of an event or series of events. If the crisis is resolved, the family returns to normality. To the extent resources permit, ACCAP will provide one time assistance if that assistance will resolve the crisis. The determination of assistance and the efficiency of the assistance will be performed by a committee comprised of representatives of various ACCAP departments.

<u>Senior Programs.</u> There has been a sixty percent (60%) increase in the older adult population in Anoka County during the past decade. No other metro county experienced the level of senior growth that Anoka County did from 1980-1990. While many seniors in the county are financially secure, there are a substantial number of older adults, particularly single women over the age of 75, who live in poverty.

ACCAP is committed to assisting seniors throughout Anoka County through several programs. These programs are respectful of the aging process, address the need to maintain quality of life, and increase community awareness of senior issues and resources available to seniors and their families. The focus of ACCAP senior services are to keep the elderly population independent and in their own homes.



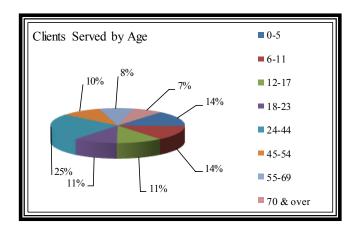




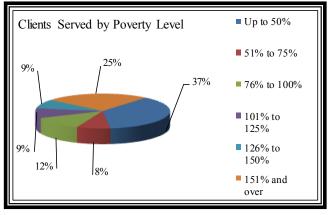
#### **Client Statistics 2011**

Statistics shown in the graphs are based on 23,886 people in 8,951 families served (unduplicated records). An additional 3,199 children in 1,832 families were served through our Childcare Support Services programs. Statistical data illustrated in the bar graphs does not include families served by the Childcare Support programs; however, some of these families may be reflected in the bar graphs if they participated in other ACCAP programs.

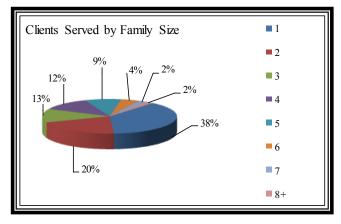
Clients Served by Age				
0-5	14.37%			
6-11	13.67%			
12-17	11.02%			
18-23	10.54%			
24-44	25.04%			
45-54	9.80%			
55-69	8.30%			
70 & over	7.25%			
	100.00%			



Clients Served by	Poverty Level
Up to 50%	37.03%
51% to 75%	8.08%
76% to 100%	12.22%
101% to 125%	9.07%
126% to 150%	8.40%
151% and over	25.19%
	100%



Clients Served by Family Size				
1	37.86%			
2	20.32%			
3	12.71%			
4	12.00%			
5	8.75%			
6	4.38%			
7	2.06%			
8+	1.92%			





100%

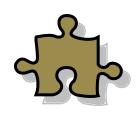




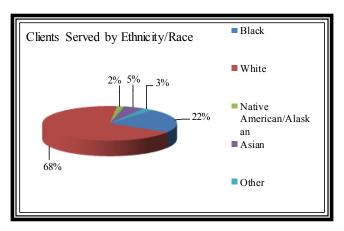






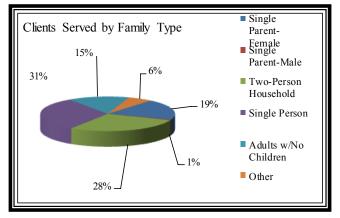


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Black	22.52%
White	68.14%
Native American/	
Alaskan	1.79%
Asian	4.83%
Other	2.71%
	100%



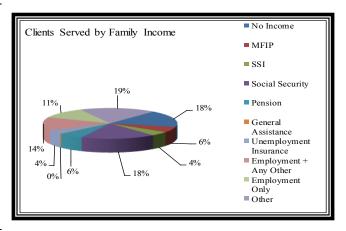
#### Clients Served by Family Type

Single Parent-Female	19.22%
Single Parent-Male	0.65%
Two-Person Household	28.07%
Single Person	31.31%
Adults w/No Children	14.79%
Other	5.96%



#### Clients Served by Family Income

No Income	17.74%
MFIP	5.80%
SSI	4.35%
Social Security	17.91%
Pension	6.02%
General Assistance	0.39%
Unemployment Insurance	4.03%
Employment + Any Other	14.12%
Employment Only	11.24%
Other	18.40%



100%

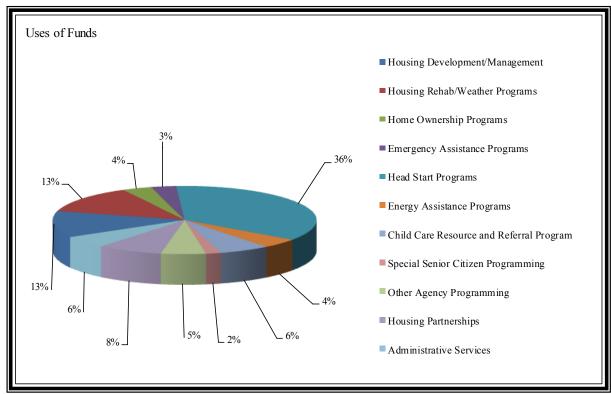
100%

Head Start Enrollment	Funded Enrollment		
neau Stait Emonment	Age 0-2	Age 3-4	TOTAL
State Regular Head Start		116	116
Federal Regular Head Start		431	431
Federal Early Head Start	60		60
Greater Twin Cities United Way		19	19
Medtronic- Early Head Start	2		2
Total Head Start Funding and Enrollment from all sources	62	566	628

#### **Financial Report**

It is the policy of the Governing Board of the Anoka County Community Action Program to administer its funding on the basis of accounting practices prescribed by the various funding sources. These policies conform to Generally Accepted Accounting Practices (GAAP). Independent auditors, who are Certified Public Accountants, have examined ACCAP's financial statements and have found ACCAP to operate in compliance with funding source requirements and GAAP. The following summary of the agency's sources and uses of funds were prepared from figures included in the most recent audited financial statements for the fiscal year ending December 31, 2011. These financial statements are on file at the ACCAP administrative offices and are available for public inspection.

Uses of Funds		
Housing Development/	_	
Management	\$1,971,775	
Housing Rehab/Weather Programs	\$2,036,834	
Home Ownership Programs	\$565,484	
Emergency Assistance Programs	\$479,600	
Head Start Programs	\$5,614,205	
Energy Assistance Programs	\$716,413	
Child Care Resource and Referral		
Program	\$966,452	
Special Senior Citizen Programming	\$287,415	
Other Agency Programming	\$856,915	
Housing Partnerships	\$1,251,525	
Administrative Services	\$904,382	
Total Revenues	\$15,651,000	







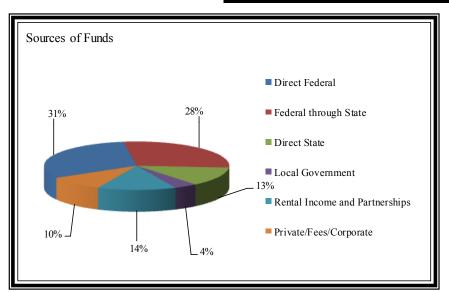


#### **Financial Statistics**

#### Sources of Funds

Direct Federal	\$4,858,378
Federal through State	\$4,458,705
Direct State	\$2,014,328
Local Government	\$636,657
Rental Income and Partnerships	\$2,142,378
Private/Fees/Corporate	\$1,540,554

\$15,651,000 Total Revenues









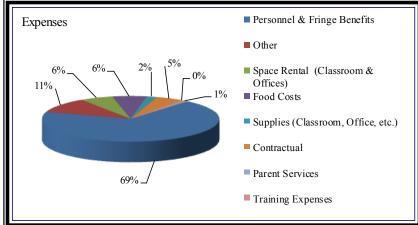
#### **REVENUES**

U.S. Department of Health &	
Human Services	\$3,839,651
MN Department of Education	\$886,509
ARRA Grant	\$225,000
U.S.D.A.	\$204,936
United Way	\$122,328
Other Income	\$187,865
Total Revenues	\$5,466,289

Revenues	
70%	■ U.S. Department of Health & Human Services ■ MN Department of Education ■ ARRA Grant
	■U.S.D.A.
4%	United Way  Other Income
2% 4% 16%	

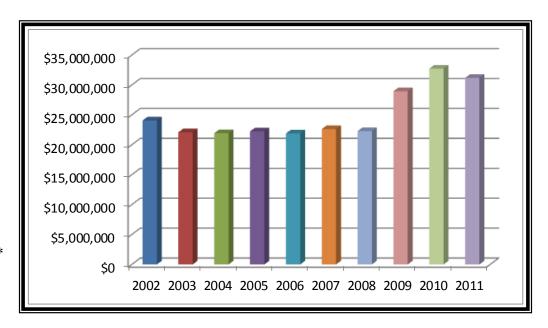
EXP	EN	SES

\$3,759,095
\$3,759,095 \$589,901
\$327,338
\$327,338 \$342,302
\$105,007
\$271,093
\$17,932
\$53,622
\$5,466,290

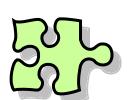


#### **Financial Growth over Ten Years**

Year	Funding
2002	24,057,817
2003	22,091,360
2004	21,933,268
2005	22,242,434
2006	21,894,787
2007	22,618,058
2008	22,282,351
2009	28,953,992
2010	32,719,845
2011	31,178,080*



<sup>\*</sup>Footnote: 2011 does reflect eHeat payments of 1,631,687 and CCA payments of 13,808,159 made by the state of Minnesota. Total economic activity generated by the Agency equals 31,090,843.







#### **Technology and Outcomes!**

#### www.accap.org

Our web site, <a href="www.accap.org">www.accap.org</a>, is now in its 10<sup>th</sup> year of serving our community and helping to fulfill ACCAP's goals and mission. Information on all ACCAP Programs, ACCAP's Governing Board, volunteer opportunities, how to donate to ACCAP, our collaborative Resource Guide, and much more can be found on our website. ACCAP staff and our community utilize our up-to-date and helpful information posted on <a href="www.accap.org">www.accap.org</a> as an effective tool when helping clients/families.

#### Network

ACCAP's computer network is essential as it enables staff to service clients efficiently by having Internet connection for needed information. The network also provides staff at all locations with the ability to connect safely and securely while enabling them to share and store documents in a central location. Our network is made up of many components and requires on-going improvements and updates. Staff utilize our Computer Help Desk to report computer problems.

#### **Visions**

Electronic Visions is a web-based database system that ACCAP is using as a core client demographic and program database to help service clients. It is designed to interface with other existing programs and various accounting software. It has the flexibility and capability to accurately track and evaluate clients. Visions has been successfully implemented and has taken the place of our in-house AS400 database system that has been phased out.

#### **Housing Services**





ARRA Stimulus funds
provided Weatherization
to 683 households in
Anoka County from July 1,
2009, to March 30, 2012.
SERC funds installed High
Efficiency Water Heaters in
36 houses and six houses
received Solar Panels to
help with heating costs.

**Housing Rehabilitation** is a program that provides a deferred loan to low income homeowners to do repairs that they otherwise would not financially be able to do. Repairs must meet building code, health and safety standards. Improvements include roof, furnace, well and septic systems. Manufactured homes are eligible.

**Affordable Housing** is a partnership between ACCAP and Anoka County Corrections to construct affordable housing in Anoka County. The goal of the program is to build or rehab two homes each year using inmate labor to reduce construction costs making homeownership for eligible buyers more affordable. These homes are available to qualified buyers who have completed the Home Ownership Program offered by ACCAP.

The Energy Assistance Program (EAP) helps pay home heating costs. Households who are at or below 50% of the state median income are eligible to apply. The size of the energy grant is based on household size, income, fuel type, and energy usage. Homeowners and renters may apply. Eligible homeowners may also be assisted with furnace repair or replacement.

**Weatherization** helps Energy Assistance eligible households improve the energy efficiency of their homes. Work to be done will be recommended during inspection by our energy Auditor. This program is free and may provide weather-stripping, insulation, caulking, venting, furnace cleaning, repair or replacement and client education for energy saving options.

#### **Community Revitalization Manufactured Home Removal**

To reduce slum and blight, address health and safety issues in Anoka County's mobile home parks by removing pre-1977 and severely deteriorated homes. The homes are voluntarily given up by the owner for a maximum of \$5,000 or less based on the County's assessed value. This program has not been funded for 2012.

#### The True Cost...

#### **Housing Thanks!**

I thank you for the excellent job you did in replacing our old refrigerators and air conditioners in our building. You and your crew were very thorough. Thanks again!!!!

<u>Service</u>	<b>Households Served</b>	\$ directly spent on clients
· <u> </u>		

Primary Heat	5,930	\$2,055,667.43
Crisis	2,460	\$975,819.01
ERR	108	\$70,430.99
Weatherization	522	\$2,365,140.65







#### **Homeownership Programs**

Owning a home is not only considered "The Great American Dream" as well as considered an important factor in self-sufficiency and family stability. ACCAP offers a full cycle of home ownership services that include pre-purchase education, confidential financial counseling, down payment assistance, post purchase follow up, reverse mortgage counseling and foreclosure prevention counseling. ACCAP is a HUD approved comprehensive counseling agency.



Home Buyer Education and Counseling helps first-time home buyers achieve the financial readiness and credit worthiness needed for mortgage loan approval. We offer monthly "Home Stretch" workshops that are a comprehensive overview of the home buying process. Completing this workshop earns the certification needed to meet eligibility requirements for many affordable loan products. Participants are encouraged to meet with staff for one-to-one pre-purchase counseling, help with credit issues, budgeting plans and loan program information. This component also prepares our first time home buyers to purchase ACCAP renovated or built housing.

**Budget Counseling** helps families organize their finances. Many households want (or need) to cut back, but have no idea where to start. We will work together with the families to create a written, easy-to-understand budget that gives them the knowledge and ability to effectively manage their money.

**Reverse Mortgage Counseling Program** is available to senior citizens who own their homes and need more income to pay off their mortgage, make ends meet, complete maintenance on their homes, travel, or purchase a cabin.

**Foreclosure Prevention Program** helps Anoka County residents who are facing default with their mortgage payments. We offer foreclosure prevention counseling, negotiations with mortgage servicers, and budget counseling to develop a workout solution. This helps to clarify family's options to stabilize the household finances and helps homeowners stay in their homes. ACCAP has recently been approved to submit loan modification applications directly to Fannie Mae rather than through the loan servicers.

**Financial Fitness Workshops** "It doesn't matter where you are, or where you have been, it's which way you are heading!" We offer workshops to help households find "leaks" in their spending plans, learn "thrifty" tips to save money, understand credit reports, credit scores, and know their rights as a consumer.

Family Assets for Independence in Minnesota (FAIM) helps people in low-wage earning jobs build assets through savings. Each participant commits to the 12 hour Financial Education workshop and monthly progress meetings. The participant deposits a portion of their monthly income into a savings account that generates a 3 to 1 match, which is \$120.00 for every \$40.00 they save! The account can be used to buy their first home, for higher education expenses or to start or expand a small business.

The budgeting is much easier now that our mortgage is more affordable.
 2% for the first 5 years, 3% the 6th, 4% the 7th and it caps then at 5%.
 The best part is I am able to make the payment on my own so if something bad happened I would be able to do it and still be able to take care of the bills. Don learned a lot in the sessions we had and then when he got laid

off he realized either we work together or we were going to lose the house...that was before we got the modification. He has his check deposited into my account and when he needs money he gets it, he just can't randomly take cash at will! It is working great...It wouldn't have happened if not for you, so...Thank you!

FAIM is an incredible opportunity to learn about budgeting and credit pitfalls. Also, it is a great opportunity to practice savings toward a goal. Through education this program allowed me training to gain me two certifications that will increase my potential for increased income in the future.

- Good class for first time home buyers.
- I was overjoyed with the Home Buyer Education class, best money I ever spent!

#### **Multi-Family Housing**



**Towerview North** 



Liberty Park Playground



**Anoka West** 



Sunwood

Helping families to obtain and maintain living spaces that are safe and affordable is the goal of the housing programs and services offered by ACCAP Rental Property Management. ACCAP has identified housing as a priority since 1980, and will continue to lead efforts to support increased availability and accessibility of housing for lower-income families in our community.

**Multifamily Housing** offers affordable rental units for qualified households. ACCAP is currently serving up to 319 households in 93 buildings across Anoka County. Most of our housing units serve families with children. Some of our housing is dedicated to individuals with special needs and seniors.

ACCAP offers many rental housing options that include apartments, townhomes and scattered-site single family homes. ACCAP's housing hotline at 763-783-4710 provides information. A list of vacancies is updated as needed and can be accessed by visiting our website at <a href="https://www.accap.org">www.accap.org</a>. Under Programs, Housing Services and then Homes For Rent, prospective tenants will find an up to date listing of all of our available units as well as contact information for the on-site caretakers who are available for showings. After touring an available unit, prospective tenants are able to apply by receiving an application from the properties caretaker.

#### **Housing Thanks!**

- Thank you so much for your patience and your understanding!
- I want to thank you for being the person that you are. I haven't met a person in your position in a while that is so willing to help others in crisis situation and totally understand. I'm so glad that you are the person in this position to deal with people in need of helpful information resources, etc. You are always willing to help and give direction to where to go or even offer the best advice without making a person feel uncomfortable. Thank you and I hope that you will be blessed.







#### **Childcare Support Services**

ACCAP's Childcare Support Services work to ensure quality childcare for all children in Anoka County.

Quality childcare not only supports parents in the work place, but also provides the developmental and educational foundation young children need. ACCAP offers a wide range of programs that support quality childcare that is affordable and readily available to all families.

Childcare Resource & Referral (CCR&R) is part of the Minnesota Statewide early childhood education system for parents, childcare providers, and community partners. CCR&R helps families find childcare, educates parents on quality childcare programs, and supports childcare providers with training, grants, and technical assistance. CCR&R also assists unlicensed childcare providers, who may include grandparents, other family members or friends, to meet the needs of the children in their care. CCR&R is one of the statewide organizations which have introduced a voluntary Quality Rating System with Parent Aware. This rating system will:

- Align and raise standards for existing early learning programs in Anoka County.
- Improve training and support for the early learning providers/educators.
- Build a robust evaluation system that promotes effective practices that help parents make better informed decisions about childcare and early learning.

This system includes onsite consultations, which focus on:

- Physical health and well-being of children
- Teaching and relationships
- Assessment of a child's progress
- Teacher training and education



A licensed childcare program can be rated as a one, two, three, or four star program. This will help parents identify childcare providers/early educators who are committed to ongoing learning.

In 2011, CCR&R completed 1,575 referrals for Anoka County families which helped find childcare for 2,178 children in the County.

**Childcare Assistance** is an Anoka County subsidy program administered by ACCAP. This program helps to make childcare affordable to lower income families by providing subsidies to help pay for a family's childcare costs. In 2011, 1,832 families with 3,199 children received help with the cost of their childcare. The average payment per family was \$7,537.20 and the average payment per child was \$4,316.40. Anoka Childcare Assistance met its goal in spending at 93% which was necessary going into 2012 because funding will be less for the year.

#### **Program Highlights**

- Ten licensed childcare providers, in Anoka County, received intensive onsite consultations and grants through "Build Quality".
- Minnesota was one of nine States to be awarded a "Race to the Top" federal grant and the CCR&R system is one of the organization involved in the introduction of "Parent Aware Rating System" for early childhood education programs. The "Parent Aware Rating System" is a centerpiece of Minnesota's "Race to the Top" application.
- The CCR&R department has also completed outreach to unlicensed providers (grandparents) through their "Play & Learn" group held through the County.
- Newsletters for both licensed and unlicensed providers are mailed out quarterly.
- Home visits to both licensed (106) and unlicensed provider (47) were completed in 2011.
- Hosted several trainings for unlicensed providers: Early Literacy, First Aid, Children's Temperaments, and OTC Medications.





more.

We offer the following information about the Head Start and Early Head Start Programs administered by Anoka County Community Action Program for the fiscal year of 2011. Head Start is a multi-faceted child and family development program for income eligible households

**Head Start** 

in Anoka and Washington Counties. The program is designed to help children, ages birth to five, and their families achieve their full potential. The Head Start program gives children a Head Start on their journey of lifelong learning, while also giving their parents a Head Start in maintaining family continuity and self-sufficiency.

Head Start Preschool serves families with children ages three to five years old. Our program promotes kindergarten preparation for Head Start eligible children in Anoka and Washington County. The program works closely with all LEA's in our service area to ensure best practices in transitioning and success in kindergarten. Three to four times per year Head Start Teachers evaluate a range of academic readiness skills to track children's progress. The program provides developmentally appropriate learning experiences and activities that nurture growth and also nurture positive physical, intellectual, emotional, and social development to prepare the child for entry into kindergarten. Current curricula includes: Opening the World of Learning (OWL), Stimulating Maturity through Accelerated Readiness Training (SMART), and I am Moving/I am Learning.

- Center Based programming serves children in a classroom setting at locations in Anoka and Washington Counties. Head Start currently operates classrooms at eight locations.
- Home-Based programming in Anoka County is one of the many ways Head Start supports families in our community. Enrolled families receive a weekly home visit from the teacher. Parents and teacher together develop an individual curriculum for each child. In addition, children attend two half-day center sessions per month to develop socialization skills needed to enter school.

Early Head Start services are also available in the home setting for women who are pregnant and families with children ages birth to three years old. Throughout the year, teachers make weekly home visits to each enrolled family that focus on parent/child bonding and child development. Two center-socializations each month are available for parent education, peer support, and interaction with other infants and toddlers.

Parent Involvement Activities: Head Start and Early Head Start programs are designed not just to be child development programs, but also to strengthen families and to break the cycle of poverty. To make this happen parents and caregivers are extensively involved in the program. In 2011 Head Start continued to connect with families and offer a variety of activities to encourage parent participation in their children's education. Parent Meetings and Policy Council Meetings were held monthly, along with Circle of Parents, an Education and Job Resource Fair, Health and Safety Fair, Families Doing Good Together, Family Literacy

**Total Number of Children** Served in 2011-685

Of these children served:

Number of children who received medical exams: 682 - 99.5%

> Number of children who received dental exams: 682 - 99.5%

Average monthly enrollment for the program: 100%

Percent of eligible children served: 50%

Children served ÷ (children served + waiting list)

The most recent federal onsite monitoring review of the Head Start and Early Head Start Program was completed in October 2010. This in-depth review recognized Anoka/Washington County Head Start's strengths in the areas of innovative parent/ child activities, literacy programing, mental health collaborations, and support for families to become self-sufficient. At least one area of potential noncompliance was identified during the in-depth review conducted October 17-22, 2010. This related to the lease language of a Head Start facility owned by Anoka County. The Head Start Region 5 office determined on April 11, 2011 that a 1309.10 application must be completed and approved by Region 5. Anoka/Washington County Head Start has completed the 1309.10 application and submitted it to Region 5 on a timely basis and we are awaiting approval by Region 5.

Classes, Dad's Day, Mom's Day, Parent Computer Classes, Family Game Night, Cooking Matters Classes, singing programs and

Anoka/Washington County Head Start's 2011 Self-Assessment of all service areas, conducted with the active involvement of Head Start parents and staff members and using the Office of Head Start Monitoring Protocol, found no areas of noncompliance with Federal Head Start and Early Head Start Program Performance Standards.

Independent Audits: In addition to regular reviews and audits of our own work, we also annually have independent audit firm review our procedures for compliance and to give us suggestions on how we can improve our activities. The most recent external audit was for the period which ended on December 2011; this audit included no material findings. A complete copy of the audit is available at www.accap.org.

Head Start staff and Policy Council members incorporate parent feedback in programming throughout the year and survey them at the end of the program.

#### **Senior Programs**

Although remaining in their home is often the choice of seniors in their later years, additional assistance may be necessary for them to be safely independent in their own homes. ACCAP supports seniors by providing a variety of services and programs that enhance independence and keep homebound seniors connected with their community.

#### **ACCAP Chores & More**

helps persons 60 and over and disabled adults with housekeeping, minor home repairs and seasonal chores. The work is completed by screened, private contractors as well as by volunteers from schools, churches and community organizations. 552 clients were served in 2011 (3,205 projects completed and 6,628 hours).

#### **Senior Information Line**

is a *free* phone service program specifically designed to connect older persons or their family members to community resources regarding housing, support, transportation, chore services, etc. This past year the Senior Information Line received 725 client calls and made 1,167 referrals. Four volunteers worked 93 hours.



#### **Senior Companion Program**

offered weekly one-to-one service where volunteers aged 60 + provide assistance and friendship to isolated or homebound seniors with outings, errands, or medical appointments, etc. 26 Senior Companions served 132 clients this past year, and provided 3,058 visits (9,423 volunteer hours).

#### Senior Outreach

assisted seniors in accessing supportive community resources. Staff met with clients to identify needs and discuss appropriate programs. Outreach Workers also completed the numerous paperwork/applications for these programs; a process which is often overwhelming for their clients. Senior Outreach served 671 clients this past year and made over 4,608 referrals to 150+ different programs.

#### **Senior Thanks!**

- Thank you so much for all your help and the money you saved me.
- I want to thank you so much in your help for my dental problem. I am so satisfied with everything. Thanks again.
- Merci, grazie, gracias, danke, obrigado, todah rabah, thank you! There are so many ways to say thank you, but none say how very much I appreciate the time and effort you took in getting a ramp for me. Can't tell you how free it allows me to feel. I am truly grateful.
- It helps so much to know that others care. Sincerely appreciated.
- Your kindness meant so much.
  - There are people that are good in their job and those who are great. You are the latter, Thank you for the kind care of my father.
    - To thank you for the kindness that you took the time to show, and to tell you that it meant much more than you will ever know. My husband and I can't thank you enough!!!
    - Bless you for all your help, and the walker. It will take time to get used to
    - it. You are an angel to so many people. Bless you very much. Take care.

### Other Programs

#### **ACCAP Twice Nice**

In 2011, Twice Nice Thrift Shop became bigger and better! The shop relocated to a larger, freestanding building in a commercial area mall in the City of Lexington. The move was necessary due to the addition of large furniture.

Twice Nice accepts gently used clothing, shoes, toys, books, furniture,



kitchen items, home décor, jewelry, household items, and kid's furniture. The shop has unique displays, organized shelves, and clean merchandise which gives the shop a "boutique" feel that many people comment on during their visit.

At Twice Nice, shoppers can buy quality goods at affordable prices. Sales revenues return to the community by supporting ACCAP programs such as affordable housing, crisis committee, and low and moderate income families who live in Anoka County.

Items that do not sell are recycled. Twice Nice has continually educated the public about reuse, reduce, and recycling materials that are in the environment.

Twice Nice is eager to welcome volunteers to help and learn about reusing, and merchandising goods for sale. ACCAP Twice Nice is a community store for Anoka County and surrounding communities.



#### Crisis Assistance

Crisis Assistance provides emergency grants to individuals who are in a crisis situation. These funds are used for a variety of purposes such as first month's rent, prescription drugs, or payment of utility bills. Through multiple funding sources, ACCAP crisis assistance served 38 households in 2011, and \$14,306.92 Crisis Assistance was provided:

- 17 households received helped with a housing crisis
- 11 households received helped with medical assistance
- 2 households received helped with utility assistance
- 1 household received helped with furnace repair
- 1 household received helped with water heater repair
- 1 household received helped with frozen pipes repair
- 5 households received gas vouchers

#### Thanks!

- I love how you guys keep the store so clean and decorate so nicely!
- Very clean and nicely laid out. Clerks friendly.
- Nice, friendly, and well put together.
   "Like it".
- This store is very lovely!!
- More great things to decorate my home!
- Best thrift store I have been to ever!!!
- Beautiful store, nice selection of items, clean and organized!

#### **HPRP** Assistance

Homelessness Prevention and Rapid Re-Housing Program – (HPRP)

On February 17, 2009, President Obama signed the American Recovery and Reinvestment Act of 2009, which includes \$1.5 billion for a Homelessness Prevention Fund. ACCAP with a collaborative partnership of four agencies was awarded a portion of this grant for two years. The grant funding ended September 30, 2011.

Homelessness Prevention and Rapid Re-Housing Program is for temporary housing assistance.

Temporary - meaning immediate, 1-3 months. Housing - meaning, security deposits, utility deposits, moving costs and storage.

HPRP is a program that helped many Anoka County clients. Since October 2009, HPRP assisted people with homeless prevention needs when they have experienced sudden loss of income for a variety of reasons. Some families experienced job loss, medical emergencies, while others needed financial management assistance. HPRP provided a bridge to help individuals and families through the financial crisis they were experiencing.







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