



ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2021

City of Blue Springs, Missouri Annual Comprehensive Financial Report Year Ended September 30, 2021

Prepared by: Finance Department

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Principal Officials September 30, 2021

Mayor and City Council

Honorable Carson Ross Mayor
Honorable Galen Ericson District I
Honorable John "Jerry" Kaylor District I
Honorable Kent Edmondson District II
Honorable Chris Lievsay District II
Honorable Susan Culpepper District III
Honorable Ronald Fowler District III

Administration

Christine Cates Acting City Administrator

Jacqueline Sommer City Attorney
Karen Van Winkle Director of Finance

Dan Hood Director of Information Technology
Amy Willyard Director of Human Resources

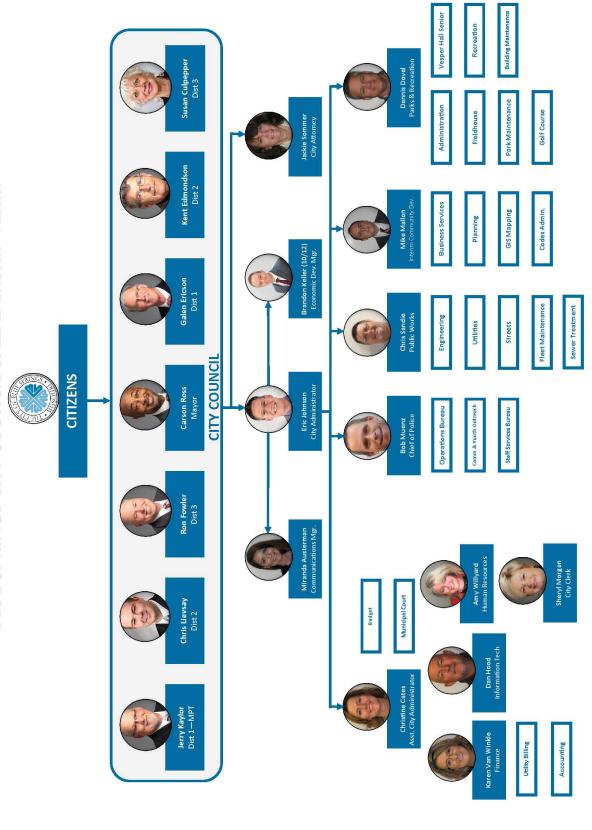
Bob Muenz Chief of Police

Christopher Sandie Director of Public Works

Dennis Dovel Director of Parks and Recreation

Mike Mallon Director of Community Development

BLUE SPRINGS CITY COUNCIL & LEADERSHIP TEAM





February 11, 2022

Honorable Mayor, Members of the City Council, and Citizens of the City of Blue Springs:

The Annual Comprehensive Financial Report of the City of Blue Springs, Missouri for the fiscal year ended September 30, 2021, is hereby submitted for your review. This report is submitted for your review in compliance with the provisions of Article V, Section 5.4 (f) of the City Charter.

The responsibility for the accuracy of the data and the completeness and fairness of its presentation, including all disclosures, rests with the City of Blue Springs. To the best of our knowledge and belief, the financial statements are accurate in all material aspects and are presented in a manner that fairly depicts the financial position and results of operations of the various activities of the City. All disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included.

The report was prepared by the City's Finance Department staff in accordance with generally accepted accounting principles (GAAP), which are uniform minimum standards and guidelines for financial accounting and reporting in the United States. This report is intended to provide sufficient information to permit the assessment of stewardship and accountability and to demonstrate legal compliance.

The City of Blue Springs' financial statements, as required by the Charter, have been audited by RSM US LLP. The goal of the independent audit was to provide reasonable assurance that the financial statements are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit that there was reasonable basis for rendering an unmodified opinion that the City of Blue Springs' financial statements for the fiscal year ended September 30, 2021, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City of Blue Springs was part of a broader, federally mandated "Single Audit" designed to meet the special needs of Federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and compliance with legal requirements involving the administration of federal awards. These reports are available in the City of Blue Springs separately issued Single Audit Report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

Profile of the City

The City of Blue Springs was incorporated in 1880 and became a fourth-class city in 1904. Under the provisions of the Missouri State Statutes governing fourth-class cities, a Mayor/Board of Alderman/ City Administrator form of government was adopted. On April 6, 1993, the citizens of Blue Springs voted to create a Charter Commission that was charged with the task of drafting a Home Rule Charter. The Commission submitted their proposed Charter to the citizens on April 5, 1994, which recommended the establishment of a Mayor/City Council/City Administrator form of government. Upon approval of the voters, the new City Charter became effective with the first meeting of the City Council on April 18, 1994. In accordance with the Home Rule Charter, the registered voters within the City elect a mayor for a four-year term and six Council members, two from each of three geographic districts, to serve staggered three-year terms as representatives on the City Council.

All policy making and legislative authority are vested in the City Council. This body is responsible for passing ordinances, adopting the budget, appointing committees, and hiring the City Administrator. The City Administrator, as chief administrative officer of the City, is responsible for carrying out the policies and ordinances adopted by the Governing Body, overseeing the day-to-day operations of the City and for appointing the directors of the various City departments. This position serves at the discretion of the City Council.

The City of Blue Springs provides a full range of municipal services including police protection; water and sanitary sewerage utilities; planning, construction and maintenance of highways, streets, and infrastructure; community planning and development; planning, maintenance, and construction of parks facilities; recreational activities; youth outreach programs; senior social services; and general administrative oversight.

In fulfilling its responsibilities for reliable financial statements, management depends on the City's system of internal controls. This system is designed to provide reasonable assurance that assets are effectively safeguarded and that transactions are executed in accordance with management's authorization and are properly recorded. The objective of a system of internal control is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

The City Council is required to adopt a final budget no later than the close of the fiscal year. The annual budget serves as the foundation for the City of Blue Springs' financial planning and control. The budget is prepared by fund, function (e.g., public safety), and department (e.g., police). Department directors may transfer resources within a department as they see fit. Transfers between departments, however, need approval from the City Administrator.

Factors affecting Financial Condition

Local Economy

Blue Springs is strategically located near the center of Jackson County, Missouri at the eastern edge of the Kansas City metropolitan region and covers 22.27 square miles of territory. The community is served by two state highways (7 and 40) and one Interstate highway (I-70), providing convenient commuter access to the various cultural, educational, social, legal, financial, and marketing institutions of the region. The community is also served by Kansas City Southern Railroad, which provides efficient rail service connections for several industrial sites within the City.

In 1970, Blue Springs had a total population of 6,779. By 1980, the City had almost quadrupled, boasting a population of 25,936. Following the 1990 census, it was reported that, during the previous decade, Blue Springs was one of the top ten fastest growing cities in the state of Missouri with the population increasing by 54.8% to a total of 40,153. The Census continues to report growth in population for the City with 2000 reporting 48,050, 2010 reporting 52,575 and the most recent 2020 Census reporting 58,603.

Long-term financial planning

The City of Blue Springs prepares a six-year financial projection of financial condition, which includes capital outlay projections as well as a six-year Capital Improvement Program (CIP). The CIP includes proposed budgets for constructing, maintaining, upgrading, and replacing the City's physical infrastructure, including Water and Sewer capital improvements. The fiscal year 2021-22 budget includes projects totaling an estimated \$22.7 million in capital projects. In preparing the budget, needs are assessed, public improvements are prioritized, and costs are projected. This budget is reviewed annually, and projects are re-prioritized, and the financial condition of the City is evaluated. Highlights of the approved amount include: \$6.8 million for the Pavement Management Program; \$1.6 million for Jefferson Street improvements; \$1.1 million for Wyatt Rd. improvements that will provide necessary street infrastructure for a new fire station; \$2.8 million for Water and Sewer system improvements, and \$1.9 million for capital outlay. In addition, the Parks Sales Tax will fund \$8.2 million in projects, including \$2 million for architectural services for the Aquatics Facility.

During fiscal year 2011, the City Council adopted a stabilization arrangement that sets aside 30% of budgeted General Fund expenditures of the prior fiscal year. On July 19, 2021, City Council adopted a resolution directing staff to amend the policy to reduce reserves to 25% and to include a provision for allocation of 50% of unassigned fund balance to the next year's Pavement Management Program. The new policy, which sets the guidelines by Council for budgetary and planning processes, was approved on September 8, 2021. The 25% of operating expenditures are divided into two reserve categories, the Emergency Reserve is set at 17% and the Budget Stabilization Reserve is set at 8%.

Relevant financial policies

The City's Stabilization Arrangement Policy indicates that the City will maintain twenty-five percent of general operating expenditures and obligated debt service transfers as emergency reserve and budget stabilization balance. At the end of the current fiscal year, unassigned fund balance for the general fund was 9,766,673 or 31% of total general fund expenditures. In compliance with the City's Enterprise Fund Policy, a comprehensive rate study was performed in 2019 for both the Water and Sewer Utilities. The study was completed and adopted in July 2019 with increases in rates in October 2019, 2020, and 2021. During 2022, the City will perform another rate study to be implemented over the following three fiscal years.

Major initiatives

In 2015, the City implemented a five-year Strategic Plan that sets forth values, goals and objectives that align with the City's mission to provide high quality core services as well as partner with community and regional organizations to enhance the quality of life for Blue Springs citizens. While the City continues to utilize this document as well as the 2018 Citizen Survey in planning and approving municipal service projects, the COVID-19 pandemic has drastically changed the way we provide services and programs for the past 18 months. For the 2021-22 budget, estimates have remained conservative, however, with 16 months of data and information behind us at the time of budget preparation, we were in a slightly better position to forecast revenue projections and adjusted those categories where we have seen a sharp revenue decline including municipal fines and court costs. We continue to navigate the situation and will make adjustments during fiscal year 2022 as needed to provide safe spaces for our employees and customers.

The Jackson County legislature approved an allocation of \$3.3 million to the City from the Coronavirus Aid, Relief, and Economic Security (CARES) act to assist the City in responding to the COVID-19 pandemic. These funds were appropriated in the 2020 and 2021 fiscal year budgets for technology and facility improvements to maintain social distancing precautions, provide economic support to the Community Services League, fund payroll expenses and for personal protective supplies. The City spent the remaining funds of approximately \$1million by the December 31, 2021, deadline.

The American Rescue Plan Act included \$6,190,665 for the City of Blue Springs. These funds were not appropriated in the original FY 2021-22 budget, however, the budget was amended and approved by Council on December 20, 2021. The amendment included \$861,167 for revenue replacement, \$3.5 million for investment in water and sewer infrastructure, \$1,477,498 investment for broadband infrastructure and \$352,000 for negative economic impacts.

The City Council adopted a new Strategic Plan Framework on January 18, 2022, which sets goals, objectives, and vision for the City. In addition, Council plans to present the local use tax issue to the voters in August 2022.

The Parks and Recreation Department implemented an Open Space Master Plan to provide guidance and strategic direction for managing the 816 acres of park land located throughout the Blue Springs community as well as addressing programs for both youth and adults. In April 2017 voters approved a five-year ½ cent Parks sales tax to fund approximately \$15 million of the projects identified in the Plan. In April 2021 voters approved the extension of the five-year ½ cent sales tax with no expiration date. The City has budgeted \$8.2 million in parks projects, including \$2 million for architectural services for the Aquatics Facility.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Blue Springs, Missouri for its Annual Comprehensive Financial Report for the fiscal year ended September 30, 2020. The City has been the recipient of this award since 1982.

To be awarded a Certificate of Achievement, the City published an easily readable and efficiently organized Annual Comprehensive Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year. We believe that our 2021 report continues to conform to the Certificate of Achievement program requirements, and we will submit this report to the GFOA to determine its eligibility for another certificate.

In addition, the City also received the GFOA's Award for Distinguished Budget Presentation for its annual appropriation budget dated October 1, 2020. To qualify for this Award, the City's budget document must be judged to be proficient in several categories including policy documentation, financial planning, and organization.

During this fiscal year, the City received the GFOA's Award of Outstanding Achievement for its Popular Annual Financial Reporting. The City has received this award since 2012.

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the finance department. I wish to express my appreciation to all members of the department who assisted and contributed to the preparation of this report. Due credit should also be given to the Mayor and the members of the City Council for their continued interest and support in planning and conducting the affairs of the City in a responsible and progressive manner.

Respectfully submitted,

Kaun Van Winkle

Karen Van Winkle Director of Finance



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Blue Springs Missouri

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

September 30, 2020

Chuitophu P. Morrill
Executive Director/CEO



Independent Auditor's Report

RSM US LLP

Honorable Mayor and Members of the City Council City of Blue Springs, Missouri

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Blue Springs, Missouri (the City), as of and for the year ended September 30, 2021, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Blue Springs, Missouri, as of September 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

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Emphasis of Matter

As explained in Note 13 to the basic financial statement, as a result of the adoption of the Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*, the City restated beginning net position of the fiduciary funds. Our opinions are not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Schedule of Changes in Net Pension Liability and Related Ratios and Schedule of City Contributions for the Local Government Employees Retirement System, and the budgetary comparison information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The combining and individual nonmajor fund financial statements and other schedules, listed in the table of contents as supplementary information, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying introductory and statistical sections, as listed in the table of contents, have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide assurance on them.

RSM US LLP

Kansas City, Missouri February 11, 2022

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

This discussion and analysis of the City of Blue Springs (City) financial performance provides an overview of the City's financial activities for the fiscal year ended September 30, 2021. We encourage readers to consider the information presented here in conjunction with the accompanying transmittal letter, the basic financial statements and the accompanying notes to those financial statements.

Financial Highlights

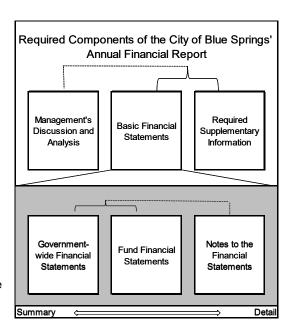
- The assets and deferred outflows of resources of the City exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$186,890,425 (net position). Of this amount, \$20,872,422 (unrestricted net position) may be used to meet the government's ongoing obligations to citizens and creditors.
- The City's total net position increased by \$10.66 million. Business-type activities account for an increase of \$3.21 million in net position while governmental activities net position increased by \$7.45 million.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$40,338,594, a decrease of \$295,646 in comparison with the prior year.
- Approximately 42.7% or \$17,237,039 of the combined governmental fund balances of \$40,338,594, is available for
 discretionary spending by the City. The remaining fund balance is either restricted by outside parties or not in
 spendable form. The general fund decreased by \$536,609, the capital projects fund decreased by \$2,224,442, TIF
 funds increased by \$204,959 and other non-major governmental funds increased by \$2,260,446.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$7,689,796 or 24.9% of total general fund expenditures.
- The City's total long-term liabilities decreased by \$7,114,094 or 6% during the current fiscal year. The key factor in this decrease was the payoff of principal on debt.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components:

1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements.

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the City's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the City government, reporting the City's operation in more detail than the government-wide statements.
- Notes to the statements are included which provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.



Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

The Basic Financial Statements are followed by a section of required supplementary information which explains and supports the information in the financial statements. In addition to this required information, the City has included a section that provides other supplementary information.

	Major Featu	es of the City of Blue Springs' Govern	ment-wide and Fund Financial Stateme	ents
			Fund Statements	
	Government-Wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire City government (except fiduciary funds)	The activities of the City that are not proprietary or fiduciary, such as police, public works, and parks	Activities the City operates similar to private business; water, sewer, and golf course	Instances in which the City is the trustee or agent for someone else's resources
Required Financial Statements	*Statement of Net Position *Statement of Activities	*Balance Sheet *Statement of Revenues, Expenditures and *Changes in Fund Balances	*Statement of Net Position *Statement of Revenues, Expenses, and Changes in Fund Net Position *Statement of Cash Flows	*Statement of Fiduciary Net Position *Statement of Changes in Fiduciary Net Position
Accounting Basis and Measurement Focus	Accrual accounting and economic resource focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resource focus	Accrual accounting and economic resource focus
Type of Asset/Liability Information	All assets and liabilities, both financial and capital, and short-term and long-term	Only assets expected to be used up and liabilities that come due during the year or soon thereafter, no capital assets included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term
Type of Inflow/Outflow Information	during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when good or services have been received and payment is due during the year or soon thereafter	All revenues and expenses during year, regardless of when cash is received or paid	All revenues and expenses during year, regardless of when cash is received or paid

Government-Wide Financial Statements

The Government-Wide Financial Statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to private-sector business.

The statement of net position presents information on all the City's assets, deferred outflows of resources, liabilities and deferred inflows of resources, with the difference between the assets/deferred outflows of resources and the liabilities/deferred inflows of resources reported as net position.

- Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Blue Springs is improving or deteriorating.
- Other nonfinancial factors to consider are changes in the City's property tax base and the condition of the City's capital assets (roads, buildings and water and sewer lines) to assess the overall health of the City.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements of the City can be divided into two categories:

- Governmental activities—Most of the City's basic services are reported in this category, including General
 Government, Public Works, Highways and Streets, Public Safety, Parks & Recreation and Economic Development.
 Property taxes, sales taxes, gross receipts taxes, user fees, interest income, and state and federal grants finance
 these activities.
- Business-type activities—The City charges a fee to customers to cover all or most of the cost of certain services it provides. The Water Fund, Sewer Fund, Golf Course Fund and Fieldhouse Fund are included here.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

The government-wide financial statements can be found on pages 16-18 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Blue Springs, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The City uses three types of funds to manage resources: governmental funds, proprietary funds, and fiduciary funds.

• Governmental funds - Most of the City's basic services are reported in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental fund statements provide a detailed short-term view that helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement, or on the subsequent page, that explains the relationship (or differences) between them.

The basic governmental fund financial statements can be found on pages 19-23 of this report.

- Proprietary funds Business operations, for which the City charges customers a fee, are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long-term and short-term financial information.
 - The City's enterprise funds are the same as its business-type activities, but provide more detail and additional information, such as cash flows.
 - The City uses one internal service fund, Fleet Maintenance, to report activities that provide supplies and services for the City's other programs and activities.

The basic proprietary fund financial statements can be found on pages 24-31 of this report.

• Fiduciary funds – Used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City of Blue Springs own programs. The City is the fiduciary for the Eastern Jackson County Betterment Council, Adams Dairy Landing Community Improvement District (CID), Woods Chapel CID, White Oak CID, Fall Creek CID, Sunset Plaza CID, North Blue Springs CID, Downtown Blue Springs CID, Coronado Drive Transportation Development District (Wal-Mart TDD) and Adams Farm Transportation Development District agency funds. The City also discloses the activity of the Blue Springs Land Bank Agency Trust Fund.

The basic fiduciary fund financial statements can be found on pages 32-33 of this report.

Notes to basic financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements are on pages 34–69 of this report.

Other information

In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning budgetary comparison schedules for the general fund. Required and other supplementary information, including combining statements, pension schedules, individual fund schedules and individual fund budgetary comparison schedules for non-major governmental funds can be found on pages 70–99 of this report. Statistical Information can be found beginning on page 100.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

Government-Wide Financial Analysis

The following table reflects the condensed statement of net position:

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Blue Springs, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$186,890,425 on September 30, 2021.

			City of Blue Spr	ings Net Posit	ion		
	Governmenta	l Activities	Business-Ty	pe Activities	Tot	al	
	2021	2020	2021	2020		2021	2020
Current and other assets	\$ 79,485,265	\$ 60,073,601	\$ 50,779,529	\$ 47,509,8	322 \$	130,264,794	\$ 107,583,423
Capital assets	122,191,196	123,237,492	77,664,362	79,053,9	944	199,855,558	202,291,436
Total assets	201,676,461	183,311,093	128,443,891	126,563,7	766	330,120,352	309,874,859
Deferred outflows of resources	 1,689,614	3,868,275	111,080	330,7	'61	1,800,694	4,199,036
Long-term liabilities outstanding	88,494,917	93,124,657	23,669,887	26,154,2	241	112,164,804	119,278,898
Other liabilities	9,637,215	5,744,061	1,613,137	1,643,2	219	11,250,352	7,387,280
Total liabilities	98,132,132	98,868,718	25,283,024	27,797,4	60	123,415,156	126,666,178
Deferred inflows of resources	 20,231,459	10,755,559	1,384,006	425,7	' 50	21,615,465	11,181,309
Net position:							
Net investment in capital assets	79,538,083	78,330,229	54,001,343	52,889,7	' 50	133,539,426	131,219,979
Restricted	30,734,242	25,519,150	1,744,335	1,388,1	65	32,478,577	26,907,315
Unrestricted (deficit)	(25,269,841)	(26,294,288)	46,142,263	44,393,4	102	20,872,422	18,099,114
Total net position	\$ 85,002,484	\$ 77,555,091	\$ 101,887,941	\$ 98,671,3	317 \$	186,890,425	\$ 176,226,408

The largest portion of the City's net position \$133,539,426 (71%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment); less any outstanding related debt used to acquire those assets. The City of Blue Springs uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net position \$32,478,577 (17%) represents resources that are subject to external restrictions on how they may be used. Unrestricted net position totals \$20,872,442 (12%) may be used to meet the government's ongoing obligations to citizens and creditors.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

The following table reflects the revenues and expenses from the City's activities:

				С	ity of Blue Spri	ngs'	Changes in Ne	t Pos	sition						
	Governmer	ntal A	ctivities		Business-T	ype A	Activities			Т	otal				
	2021		2020		2021		2020		2021		2020				
Revenues:															
Program revenues:															
Charges for services	\$ 5,908,696	\$	5,112,022	\$	24,291,418	\$	22,646,791	\$	30,200,114	\$	27,758,813				
Operating grants and															
contributions	3,277,891		1,833,776		-		-		3,277,891		1,833,776				
Capital grants and															
contributions	3,882,101		10,392,626		451,068		144,739		4,333,169		10,537,365				
General revenues:															
Property taxes	6,894,685		6,303,805		-		-		6,894,685		6,303,805				
General sales and use tax	24,950,480		22,598,463		-		-		24,950,480		22,598,463				
Franchise tax	4,397,357		4,428,829		-		-		4,397,357		4,428,829				
Intergovernmental activity															
taxes	5,072,645		4,687,553		-		-		5,072,645		4,687,553				
Motor vehicle tax	1,980,766		1,826,151		-		-		1,980,766		1,826,151				
Hotel tax	597,422		423,550		-		-		597,422		423,550				
Other taxes	433,681		445,081		-		-		433,681		445,081				
Unrestricted investment															
earnings	261,382		598,571		618,452		1,160,779		879,834		1,759,350				
Gain on sale of assets	-		541,444		-		-		-		541,444				
Other	443,489		610,253		-		-		443,489		610,253				
Total revenues	58,100,595		59,802,124		25,360,938		23,952,309		83,461,533		83,754,433				
Expenses:															
General government	6,503,511		6,657,046		_		-		6,503,511		6,657,046				
Public works	583,301		935,938		_		_		583,301		935,938				
Highways and streets	14,382,488		9,327,948		_		-		14,382,488		9,327,948				
Public safety	18,867,545		15,878,979		_		-		18,867,545		15,878,979				
Parks and recreation	4,724,075		5,607,363		_		-		4,724,075		5,607,363				
Economic development	1,662,054		813,949		_		-		1,662,054		813,949				
Water	-		-		11,269,956		10,692,410		11,269,956		10,692,410				
Sewer	_		_		8,327,813		8,331,954		8,327,813		8,331,954				
Golf Course	_		_		1,936,774		1,702,350		1,936,774		1,702,350				
Non-major: Fieldhouse	_		_		993,036		1,273,061		993,036		1,273,061				
Interest on long-term debt	3,546,963		3,673,128				-		3,546,963		3,673,128				
Total expenses	50,269,937		42,894,351		22,527,579		21,999,775		72,797,516		64,894,126				
Excess (deficiency)															
before transfers	7,830,658		16,907,773		2,833,359		1,952,534		10,664,017		18,860,307				
belore transfers	7,000,000		10,507,775		2,000,000		1,302,004		10,004,017		10,000,007				
Transfers	 (383,265)		(1,615,469)		383,265		1,615,469		-		-				
Change in net position	7,447,393		15,292,304		3,216,624		3,568,003		10,664,017		18,860,307				
Net position, beginning	77,555,091		62,262,787		98,671,317		95,103,314		176,226,408		157,366,101				
Net position, ending	\$ 85,002,484	\$	77,555,091	\$	101,887,941	\$	98,671,317	\$	186,890,425	\$	176,226,408				

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

Governmental activities. Several factors caused net position for governmental activities to increase by \$7,447,393 or 9.6% with revenues in excess of expenses.

Overall revenues decreased from fiscal year 2020 by \$1,701,529 due to increases in some revenue categories and decreases in other revenue categories.

- Charges for Services increased by \$796,674 or 15.6% in 2021 with increases in parks program revenues and building permits and plan review fees. These categories had decreased in fiscal year 2020 due to impacts of the coronavirus pandemic.
- Operating Grants and Contributions increased by \$1,444,115 or 78.8%. This increase was primarily due to the
 Coronavirus Aid, Relief, and Economic Security Act (CARES Act) funding received in the amount of \$1,599,717 for
 technology and facility improvements to maintain social distancing precautions, provide economic support to the
 Community Services League, fund payroll expenses and for personal protective supplies.
- Capital Grants and Contributions decreased by \$6,510,525 or 62.6%. Though the City received \$3.8 million in contributed capital in 2021, this is a decrease of \$5.8 million from 2020. The contributed assets for both years relate primarily to subdivisions in the City's Neighborhood Improvement District in the southern portion of Blue Springs.
- Property Taxes increased by \$590,880 or 9.4% due to an increase in the City's tax levy which was adjusted in fiscal
 year 2021 to correct the rollback required in fiscal year 2020 based on the property values assigned by Jackson
 County Assessor.
- General Sales and Use Taxes increased by \$2,352,017 or 10.4% primarily due to motor vehicle sales and increases for restaurants, bars, entertainment venues and retailers that had seen a reduction in fiscal year 2020 due to the impacts of the Covid-19 pandemic. Grocery and home improvement stores continue to perform well.
- Intergovernmental activity taxes increased by \$385,092 or 8.2% primarily due to increase in sales for the businesses located in the Adams Farm TIF.
- Motor vehicle taxes increased by \$154,615 or 8.5% due to an increase in motor vehicle and fuel sales after a
 decrease in the spring of 2020 resulting from the coronavirus pandemic.
- Hotel tax increased by \$173,872 or 41.1% due to an increase in travel and tourism in 2021 after a decrease in 2020 related to the Covid-19 pandemic.
- Unrestricted investment earnings decreased by \$337,189 or 56.3% due to decreased interest rates resulting from the Covid-19 pandemic.
- Gain on sale of assets decreased by \$541,444 due to the sale of a perpetual easement in the amount of \$615,000 in 2020 for which the City previously held as an annual wireless communications antenna lease.
- Other revenue decreased by \$166,764 or 27.3% due to an insurance incentive received in fiscal year 2020.

Overall expenses increased from fiscal year 2020 by \$7,375,586 due to increases in some functions and decreases in others.

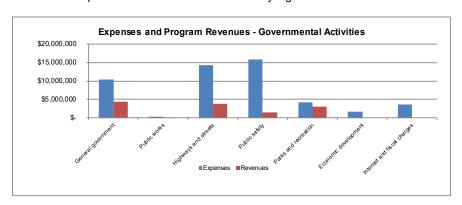
In fiscal year 2020, each department reduced expenditures wherever possible throughout the year due to the uncertainty surrounding the Covid-19 pandemic. This included delaying purchases, delaying projects, and leaving vacant positions open until the end of the fiscal year. In fiscal year 2021, these purchases and projects were completed, and related expenditures recognized. In February 2021 the budget was amended by \$1.44 million for capital outlay, the same amount that was cut in 2020, because revenues were maintained during the pandemic. The budget was also amended for \$2 million of CARES funds and \$5.4 million for LAGERS prior service cost.

- General Government decreased by \$153,535 or 2.3% from 2020 primarily due to a decrease in depreciation.
- Public Works decreased by \$352,637 or 37.7% from 2020 due to adjustment for pension related to the City's net pension asset.
- Highways and Streets increased by \$5,054,540 or 54.2% from 2020 as there were more maintenance projects this
 year that were expensed as opposed to capitalized.
- Public Safety increased by \$2,988,566 or 18.8% from 2020 primarily due to the LAGERS prior service cost.
- Parks and Recreation decreased \$883,288 or 15.8% from 2020 due to adjustment for pension related to the City's net pension asset.

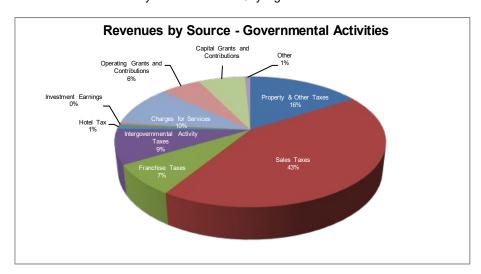
Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

- Economic Development increased \$848,105 or 104% from 2020 primarily due to certified costs related to the 2016 Special Obligation Bonds for the White Oak TIF.
- Interest on Long-term Debt decreased by \$126,165 or 3.4% from 2020 due to decreases in interest on several bond issues with the majority, \$75,699, being related to the 2015A Special Obligation Bonds.

The following table reflects the expenses and revenues from the City's governmental activities:



The following table reflects the revenues by source from the City's governmental activities:

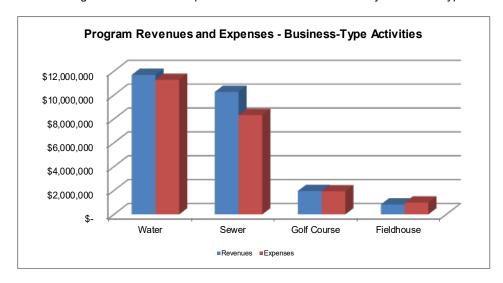


Business-type activities. Business-type activities net position increased by \$3,216,624 or 3.3%. Key elements of this increase are as follows:

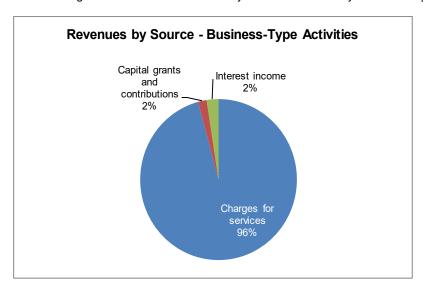
- Net position for the Water Utility Fund increased by \$891,226. This is primarily due to an increase in revenues related to rate increases and the operating transfer in from the Sewer Utility Fund.
- Net position for the Sewer Utility Fund increased by \$2,072,436 primarily due to transfers in from the Land Bank for sales of Neighborhood Improvement District properties.
- Net position for the Golf Course increased by \$232,773 primarily due to continued increases in revenues since golfing is one of the recreational activities in which residents participated during the coronavirus pandemic.
- Net position of the Fieldhouse Fund increased by \$20,189. Revenues were flat while there were slight savings in materials and supplies expenses.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

The following table reflects the expenses and revenues from the City's business-type activities:



The following table reflects the revenues by source from the City's business-type activities:



Financial Analysis of the City's Funds

As noted earlier, the City of Blue Springs uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. Specifically, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$40,338,594 a decrease of \$295,646 in comparison with the prior year. Approximately 42% or \$17,237,039 of the combined governmental fund balance is available for discretionary spending and is made up of the committed, assigned, and unassigned categories. The general fund decreased by \$536,609, the capital projects fund decreased by \$2,224,442, the TIF funds increased by \$204,959 and other governmental funds increased by \$2,260,446.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

During fiscal year 2011, the City Council adopted a stabilization arrangement that sets aside 30% of budgeted General Fund expenditures of the prior fiscal year. On July 19, 2021, City Council adopted a resolution directing staff to amend the policy to reduce reserves to 25% and to include a provision for allocation of 50% of unassigned fund balance to the next year's Pavement Management Program. The new policy, which sets the guidelines by Council for budgetary and planning processes, was approved on September 8, 2021. The 25% of operating expenditures are divided into two reserve categories, the Emergency Reserve and the Budget Stabilization Reserve.

The Emergency Reserve is set at 17% of budgeted General Fund expenditures of the prior fiscal year and shall only be used if one of the following three things occurs: (1) the City directly experiences a natural disaster or urgent event that jeopardizes public safety; (2) the Federal Government and/or State of Missouri formally declare a disaster or emergency; or (3) no reasonable budget adjustments are available to continue providing essential services to the public.

The Budget Stabilization Reserve is set at 8% of budgeted General Fund expenditures of the prior fiscal year. The Budget Stabilization Reserve shall only be used if one of the following four things occurs: (1) the City experiences a sudden and unexpected decline in ongoing revenues greater than 10% of General Fund operating revenues; (2) short term stabilization is needed to minimize significant changes in insurance rates or premiums; (3) funds are needed as part of a matching grant for a major project or (4) sudden or unexpected capital outlay replacement is needed (this includes equipment or facility failures).

The fund balance of the City's general fund decreased by \$536,609 during the current fiscal year because the LAGERS prior service cost is greater than the revenue in excess of budget.

The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). These projects are reported separately from ongoing operating activities to enhance the understanding of the City's capital activities and to avoid distortions in financial resources trend information. At the end of the current fiscal year the fund balance of the capital projects fund is \$884,709, which is a decrease of \$2,224,442 from last year. The fund balance decrease is related to projects being budgeted in previous years but completed in the current year in addition to a budgeted transfer of \$1 million for streets that was not made by year end and will be made in 2022.

The TIF funds are used to account for resources of the City's tax increment financing activities. At the end of the current fiscal year the fund balance of the TIF fund is \$8,152,361, which is an increase of \$204,959 from last year. The primary reason for the increase is revenues exceeding debt service expenditures for the Adams Farm TIF project.

Other Funds increase of \$2,260,466 is primarily due to the Parks Sales Tax Fund in which revenues exceeded expenditures by 1,426,652.

The encumbrances for the General Fund increased to \$2,075,141 from \$481,747 for a difference of \$1,593,394. The notable purchase orders carried over are for the purchase of police vehicles, IT network infrastructure, storage building construction and personnel equipment for police officers. Public Safety Sales Tax Fund encumbrances increased to \$869,975 from \$292,182 for a difference of \$577,793. The notable purchase orders carried over are for new portable radios. Capital Projects Fund encumbrances decreased to \$2,508,511 from \$3,006,728 for a difference of \$498,217. The notable purchase orders carried over are for a heavy-duty dump truck, improvements to City facilities to slow the spread of Covid-19, installation of conduit and fiber for City owned connectivity, and the streets and pavement management program. Parks Sales Tax Fund encumbrances decreased to \$85,340 from \$170,888 for a difference of \$85,548. The notable purchase orders carried over are for signage and restroom construction at various parks.

Proprietary Funds. The City's proprietary fund statements provide the same type of information found in the government-wide statements but in more detail.

Unrestricted net position of the water and sewer funds at the end of the year amounted to \$15,562,037 and \$32,880,522 respectively. The golf course fund has an unrestricted net deficit of \$1,742,685 for a decrease in the unrestricted deficit of \$77,218 from last year and the fieldhouse fund has an unrestricted net deficit of \$557,611 for a decrease in the unrestricted deficit of \$361,541 from last year.

Other factors concerning the finances of these funds have been addressed in the discussion of the City's business-type activities.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

General Fund Budgetary Highlights

The general fund revenues for the year ended September 30, 2021, were \$31,176,483 or \$3,918,381 over budget. Expenditures ended the year at \$32,421,815 or \$3,642,928 below the final budget amount of \$36,064,743.

General Fund Revenues came in over budget by \$3,918,381:

- Taxes exceeded budget by \$2,568,768 or 15.4%. Sales taxes exceeded budget by \$2,123,181 with the largest growth from motor vehicles sales. Property tax exceeded budget by \$340,978 and total franchise taxes were \$118,761 over budget.
- Licenses and permits exceeded budget by \$403,920 or 36%. The budget for building permits was reduced in
 anticipation of a slowing of construction within the City. Even with the pandemic, new construction remained strong
 and ended \$355,471 over budget.
- Intergovernmental revenues exceeded budget by \$1,059,798 or 23% due to CARES funds, increases in state motor vehicle and motor fuel taxes and the spenddown of CDBG funds from previous years that was not budgeted.
- Charges for services revenues exceeded budget by \$286,688 or 23% primarily due to revenues for plan review fees and developer construction fees exceeding budget.
- Administrative Charges were budgeted in the amount of \$1,199,484 from the water fund and \$864,275 from the sewer fund.
- Municipal Court fines and forfeits were below budget by \$352,903 due to the lower volume of fines paid and decrease in tickets.
- Interest revenue was below budget by \$122,485 due to a decrease in interest rates resulting from the pandemic.

General Fund Expenditures were under budget by \$3,642,928. Of this amount, \$2,075,141 is encumbered and will be spent in the next fiscal year. Other key factors are noted below:

There were significant savings in every function as well as in every category.

- Personal Services were under budget by \$849,884.
- Materials & Supplies were under budget by \$472,394.
- Contractual Services were under budget by \$1,142,746.
- Capital Outlay was under budget \$1,531,449.

During the fiscal year, the City Council revised the budgeted expenditures were increased \$9,896,698 in the General Fund. Funds appropriation from fund balance was requested resulting in the following budget amendments:

- Increase in appropriations for expenditures related to the Covid-19 pandemic.
- Increase in appropriations for capital outlay in various departments.
- Increase in appropriations for severance agreement.
- Increase in appropriations for replacement of a Codes Department vehicle damaged in the prior fiscal year.
- Increase in appropriations for various contracted services.
- Increase in appropriations for salaries and benefits for the Economic Development Department.
- The City Council approved an increase in the city's retirement plan from LAGERS L-7 to LAGERS L-6 to fund a portion of the prior service cost. Appropriations were increased \$4,936,486.

Outstanding General Fund encumbrances as of September 30, 2021, totaled \$2,075,141.

Capital Asset and Debt Administration -

Capital assets. The City's investment in capital assets for its governmental and business-type activities as of September 30, 2021, amounts to \$199,855,558, net of accumulated depreciation. This investment in capital assets includes land and other non-depreciable assets, buildings, improvements, machinery and equipment, park facilities, and infrastructure. The total decrease in the City's investment in capital assets for the current fiscal year was \$2,435,878 or 1.2% (a 1.8% decrease for business-type activities and a .8% decrease for governmental activities). The decrease in governmental activities is primarily due to depreciation of \$9.4 million exceeding asset additions (net of retirements) of \$8,325,158. For business-type activities, depreciation of \$4.23 million exceeded asset additions (net of retirements) of \$2,840,061.

Equipm Infrastructure

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

			City of I	3lue S	Springs' Capital	Asse	ets (Net of Dep	reciati	on)		
	Government	al A	ctivities		Business-Ty	ctivities		Total			
	2021		2020		2021		2020		2021		2020
Land and land rights	\$ 20,710,916	\$	18,985,132	\$	3,990,031	\$	3,972,531	\$	24,700,947	\$	22,957,663
Construction-in-progress	1,517,987		5,836,537		2,696,351		1,673,638		4,214,338		7,510,175
Buildings and improvements	26,029,149		24,936,631		11,140,539		10,418,429		37,169,688		35,355,060
Equipment and vehicles	8.767.650		7.775.596		1.006.367		1.155.045		9.774.017		8.930.641

58,831,074

77.664.362

61,834,301

79.053.944

123,996,568

127,537,897

Additional information on the City's capital assets can be found in Note 5 on pages 49 – 50 of this report.

65.703.596

123.237.492

65.165.494

122.191.196

Long-term debt. At the end of the current fiscal year, the City of Blue Springs had total outstanding debt obligations of \$112,164,804. Of this amount, \$16,410,000 comprises debt backed by the full faith and credit of the government and \$8,115,000 is Neighborhood Improvement District debt for which the government is liable in the event of default by the property owners subject to the assessment. The Certificates of Participation debt outstanding total of \$20,595,000 is subject to annual appropriation by the City and was used to finance the City's golf course and conference center. This debt was refunded in 2014 with new money issued to also fund the new Public Safety building. During 2019, the conference center debt was fully paid. The total Special Obligation Bond debt related to the Adams Farm and White Oak TIFs is \$43.516.530. Subject to annual appropriation, the City collects TIF revenues on behalf of the districts and transfers those revenues for repayment of this debt. The development agreement outstanding debt listed below represents the certified developer costs associated with the 'pay as you go', Hwy 7 & 40 Hwy, Woods Chapel, and Copperleaf Village TIFs and the White Oak TIF costs in excess of bonds. In 2010, the City obtained a direct loan through the Department of Natural Resources to fund the Sni-a-bar Sewer Plant expansion. As of the end of the fiscal year, the total loan amount of just over \$24.2 million less principal payments of \$11,112,826 resulted in a loan balance of \$13.1 million.

The City's total debt decreased by \$7,114,094 or 6% during the current fiscal year as a result of scheduled debt service payments.

> City of Blue Springs' Outstanding Debt Capital Leases, General Obligation Bonds, Revenue Bonds and Long-Term Debt

		Oup	itai Loadoo, Ot	morai	Obligation Bona	٥, ، ‹‹	overide Beride	ong ronn bobt				
	 Government	tal Activities			Business-Typ	ess-Type Activities			Tot	tal		
	2021		2020		2021		2020		2021		2020	
Capitalized leases	\$ 357,548	\$	986,624	\$	83,133	\$	171,811	\$	440,681	\$	1,158,435	
General obligation bonds	16,410,000		17,515,000		-		-		16,410,000		17,515,000	
Compensated absences	1,708,960		1,771,853		158,596		155,988		1,867,556		1,927,841	
Development agreements	6,390,888		7,063,833		-		-		6,390,888		7,063,833	
Certificates of participation	19,375,000		19,375,000		1,220,000		1,500,000		20,595,000		20,875,000	
Neighborhood improvement	-		-		8,115,000		8,925,000		8,115,000		8,925,000	
Special obligation bonds	43,516,530		45,596,530		-		-		43,516,530		45,596,530	
Discount/premium on issuance	735,991		815,817		950,257		1,079,841		1,686,248		1,895,658	
State revolving fund	 -		-		13,142,901		14,321,601		13,142,901		14,321,601	
	\$ 88,494,917	\$	93,124,657	\$	23,669,887	\$	26,154,241	\$	112,164,804	\$	119,278,898	

Missouri statutes limit the amount of general obligation debt that a unit of government can issue to 20% of the total assessed value of taxable property located within the City's boundaries. The legal debt limit for the City is \$199,695,888.

Additional information regarding the City's long-term debt can be found in Note 6 on pages 51-58 of this report.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

Economic Factors and Next Year's Budgets and Rates

Over the past five years, the annual budget has been developed based upon the Strategic Plan Framework the Council adopted in 2015. While the vision, values, guiding principles, and strategic goals and objectives defined in the plan are still relevant and guide our day-to-day decisions, the COVID-19 pandemic has drastically changed the way we provide services and programs for the past 16 months.

When the pandemic first hit, it was unclear how the annual budget would be affected and therefore, a very conservative approach was taken to the 2021 budget. The projections for 2022 are still conservative, however, with 16 months of data and information, we are in a slightly better position to forecast revenue projections and have adjusted those categories where we have seen sharp revenue declines including municipal fines and court costs.

During the preparation of the 2022 budget, estimates have been made and conclusions drawn about the impact the pandemic will have on city operations over the next year. We continue to monitor and navigate these life changing events to provide safe spaces for employee team members and customers, while still providing important services and programs throughout the community. The budget focuses on the following core areas:

- Maintain operations of basic municipal services.
- Minimize the impact to the work force related to COVID-19.
- Focus on infrastructure enhancements, specifically in the street overlay program.
- Implement and maintain a competitive pay and benefit system for all employees.
- Provide enhanced benefits and tools that allow us to better recruit employees and improve retention.
- Manage healthcare benefits, worker's compensation, property & casualty, and liability to ensure we have the most appropriate, cost-effective systems in place.
- Monitor revenues closely to identify temporary and long-term changes in the economy and the impact on the City's various sources and funds.

In June 2020, the Jackson County legislature approved an allocation of \$3.3 million to the City from the Coronavirus Aid, Relief, and Economic Security (CARES) act to assist the City in responding to the COVID-19 pandemic. These funds were budgeted in fiscal years 2020 and 2021 for technology and facility improvements to maintain social distancing, provide economic support to the Community Services League, fund payroll expenses and personal protective supplies. As required by the grant, these funds were spent by the December 31, 2021, deadline.

The American Rescue Plan Act included \$6,190,665 for the City. These funds were not appropriated in the original FY 2021-22 budget, however, the budget was amended and approved by Council on December 20, 2021. The amendment includes \$861,167 for revenue replacement, \$3.5 million for investment in water and sewer infrastructure, \$1,477,498 investment for broadband infrastructure and \$352,000 for negative economic impacts.

The FY 2021-22 budget totals \$83,531,171 representing an increase of 20.79% or \$14,377,259 over the FY 2020-2021 adopted budget. This increase is primarily due to an increase in capital projects and operating costs. The overall operating budget increases by 7.65% from the FY 2020-21 adopted budget. Capital outlay budget was restored closer to historical levels.

The revenue budget totals \$74,887,035 plus \$8,644,135 of cash reserves totals \$83,531,171 for planned expenditures. The use of cash reserves is primarily for capital projects in the Parks Sales Tax Fund and the Capital Projects Fund for several projects included in the Capital Improvements Program.

Revenues are expected to increase in nearly every category in the budget next year in varying amounts and percentages. In the 2022 budget, revenue for fines is projected to decrease compared to the adopted 2020-21 budget.

The City's personnel budget is \$24.9 million which is an \$8.9% increase over 2020. The changes are primarily to increase the starting pay to \$15 per hour for full-time employees, compression adjustments and the change in cost to eliminate the deferred compensation match to move to the LAGERS L-6 2% employee contributory plan. The budget continues the longevity plan for non-represented employees which rewards employees for their years of service. Employees receive a 2.5% pay increase upon completion of each five-year increment of employment. The City currently has collective bargaining agreements with the Fraternal Order of Police, the Communications Workers of America, and the International Association of Machinists.

Management's Discussion and Analysis Fiscal Year Ended September 30, 2021

General fund: Total budgeted expenditures and transfers in the General Fund are estimated at \$32,702,201, an increase of \$6,009,155 (22.5%) from the adopted FY 2020-21 expenditures and transfers. The General fund budget projects expenditures will exceed revenues by \$2,904,834. Unassigned fund balance will be used to fund this difference and can also be used if revenues decline more than anticipated.

General Fund revenues are projected to be \$29,797,367, an increase of 13.83% or \$3,619,892. The largest increases are in Other Government Sources and Licenses and Permits to bring them in line with the fiscal year 2020-21 year-end actuals.

During the current fiscal year, unassigned fund balance in the general fund increased to \$7,689,796. In 2022, the City will transfer \$4 million to Capital Projects Fund for streets which includes \$3 million for the current year plus an additional \$1 million from 2021.

Public safety sales tax fund: The voter approved ½ cent public safety sales tax went into effect October 1, 2011, and generates more than \$3 million annually. The total budgeted public safety sales tax expenditures for fiscal year 2022 are \$3,743,573. Included in this amount is funding for supplies, contractual services and capital outlay, personal service costs, building improvements and debt service including a capital lease. The Public Safety Sales tax fund has reserves established for mobile data terminal and radio replacements and a \$2.2 million building maintenance fund.

Parks sales tax fund: In April 2021, voters approved a ½ cent Parks Sales Tax with no sunset that will replace the previous ½ cent tax which is set to expire September 2022. This tax will fund \$8.2 million in projects for FY 2020-21 with current year revenues of \$4.7 million and cash reserves of \$3.5 million. These revenues are not subject to the current TIF projects.

Utility funds: As required by policy every three years, in 2022, the City will perform a water and sewer rate study that will result in incremental rate increases over the subsequent three years. The rate increases provide funding for ongoing operating costs and capital improvements as well as plans to repay debt.

Capital improvements: The adopted budget for capital improvements and outlay for FY 2020-21 recommends capital expenditures totaling \$22,706,815. Highlights of the approved amount include: \$6,800,000 for the Pavement Management Program; \$2.9 million for Water and Sewer system improvements; \$1.1 million for Wyatt Road improvements and \$1.97 million for capital outlay. In addition, the Parks Sales Tax will fund \$8.2 million in projects for FY 2021-22.

Debt service: The FY 2021-22 budget includes \$14 million for debt service. Of this amount, there is \$5.35 budgeted in TIF funds, \$1.7 in general obligation bonds, \$5.2 in the utility funds and the remaining \$1.75 million in the Fieldhouse, Golf Course and Public Safety Sales Tax Fund. In 2022, the City plans to issue bonds to fund the new aquatics center and will review the possibility of refunding the 2014 COPS to generate interest savings.

The City Council adopted a new Strategic Plan Framework on January 18, 2022, which sets goals, objectives, and vision for the City. In addition, Council plans to present the local use tax issue to the voters in August 2022.

Requests for Information

This report is designed to provide an overview of the City of Blue Springs' finances for all those with an interest in the government's finances. Questions concerning any of the information found in this report or requests for additional information should be directed to the Director of Finance, City of Blue Springs, 903 W. Main St., Blue Springs, Missouri 64015 or by visiting the City's website at www.bluespringsgov.com

Statement of Net Position September 30, 2021

	Primary Government									
		Governmental		Business-Type						
		Activities		Activities	Total					
Assets										
Cash and investments	\$	32,127,785	\$	28,288,367 \$	60,416,152					
Receivables (net of allowances for uncollectibles):										
Property taxes		9,292,361		-	9,292,361					
Other taxes		4,825,137		-	4,825,137					
Accounts		178,260		2,840,713	3,018,973					
Accrued interest		19,757		20,576	40,333					
Internal balances		2,000,055		(2,000,055)	-					
Inventories		179,945		377,527	557,472					
Prepaid items		776,755		493,911	1,270,666					
Special assessments:										
Due in one year		-		2,585,359	2,585,359					
Due in more than one year		-		9,200,000	9,200,000					
Due from other governments:										
Due in one year		886,151		428,878	1,315,029					
Due in more than one year		_		5,679,251	5,679,251					
Restricted cash and investments		8,511,258		582,963	9,094,221					
Net pension asset		20,687,801		2,282,039	22,969,840					
Capital assets:				_,,_,	,,,,,,,,,					
Land and construction-in-progress, nondepreciable		22,228,903		6,686,382	28,915,285					
Other capital assets, net of depreciation		99,962,293		70,977,980	170,940,273					
Total assets		201,676,461		128,443,891	330,120,352					
Total abboto	-	201,010,401		120,440,001	000,120,002					
Deferred Outflows of Resources										
Deferred charge on refunding		490,432		68,468	558,900					
Pension-related amounts		1,199,182		42,612	1,241,794					
Total deferred outflows of resources		1,689,614		111,080	1,800,694					
Liabilities										
Accounts payable		2,518,009		877,025	3,395,034					
Accrued liabilities		1,353,224		115,174	1,468,398					
Court bonds		214,600			214,600					
Accrued interest		874,173		60,450	934,623					
Customer deposits		1,491,562		480,886	1,972,448					
Unearned revenue		3,185,647		49,030	3,234,677					
Due to other governments		0,100,047		30,572	30,572					
Noncurrent liabilities:				00,072	00,012					
Due in one year		3,437,081		2,401,476	5,838,557					
Due in more than one year		85,057,836		21,268,411	106,326,247					
Total liabilities		98,132,132		25,283,024	123,415,156					
Total liabilities		90,132,132		25,265,024	123,413,130					
Deferred Inflows of Resources										
Property taxes		9,294,276		-	9,294,276					
Deferred charge on refunding		-		220,727	220,727					
Pension-related amounts		10,937,183		1,163,279	12,100,462					
Total deferred inflows of resources		20,231,459		1,384,006	21,615,465					
Not Begition	·									
Net Position		70 530 003		E4 004 242	122 520 426					
Net investment in capital assets		79,538,083		54,001,343	133,539,426					
Restricted for:		6 6 4 6 4 1 =		F00 000						
Debt service		9,018,418		582,963	9,601,381					
Pension		10,949,800		1,161,372	12,111,172					
Public safety building improvements		5,764,287		-	5,764,287					
Parks		4,221,031		-	4,221,031					
Tourism		658,417		-	658,417					
Other		122,289		-	122,289					
Unrestricted (deficit)		(25,269,841)		46,142,263	20,872,422					
Total net position	\$	85,002,484	\$	101,887,941 \$	186,890,425					
	<u> </u>	33,002,707	Ÿ	.σ.,σοι,στι ψ	100,000,420					

Statement of Activities Year Ended September 30, 2021

			Program Revenues										
				Charman for		Operating Grants and	Capital Grants and						
Functions/Programs		Expenses	Charges for Services			Contributions	Contributions						
Primary Government		•											
Governmental activities:													
General government	\$	10,395,918	\$	4,381,973	\$	62,074	\$	-					
Public works		410,133		223,109		-		-					
Highways and streets		14,181,379		-		-		3,882,101					
Public safety		15,787,835		981,399		524,868		-					
Parks and recreation		4,285,655		322,215		2,690,949		-					
Economic development		1,662,054		-		-		-					
Interest and fiscal charges		3,546,963		-		-		-					
Total governmental activities		50,269,937		5,908,696		3,277,891		3,882,101					
Business-type activities:													
Water		11,269,956		11,586,906		-		102,875					
Sewer		8,327,813		9,912,844		-		348,193					
Golf course		1,936,774		1,960,590		-		-					
Fieldhouse		993,036		831,078		-		-					
Total business-type activities		22,527,579		24,291,418		-		451,068					
Total primary government	\$	72,797,516	\$	30,200,114	\$	3,277,891	\$	4,333,169					

General Revenues

Taxes:

Sales

Property

Franchise

Intergovernmental property taxes—unrestricted

Intergovernmental sales taxes—unrestricted

Motor vehicle

Hotel

Other taxes

Interest

Miscellaneous

Transfers

Total general revenues and transfers

Changes in net position Net position, beginning

Net position, ending

NI-4 / [D	Ob :-	N - 4 D 141
Net (Expense)	Revenue and	Changes if	i net Position

		F	Primary Government	
(Governmental		Business-Type	
	Activities		Activities	Total
\$	(5,951,871)	\$	- \$	
	(187,024)		-	(187,024
	(10,299,278)		-	(10,299,278
	(14,281,568)		-	(14,281,568
	(1,272,491)		-	(1,272,491)
	(1,662,054)		-	(1,662,054
	(3,546,963)		-	(3,546,963)
	(37,201,249)		-	(37,201,249
	-		419,825	419,825
	-		1,933,224	1,933,224
	-		23,816	23,816
	-		(161,958)	(161,958
	-		2,214,907	2,214,907
	(37,201,249)		2,214,907	(34,986,342
	24,950,480		-	24,950,480
	6,894,685		-	6,894,685
	4,397,357		-	4,397,357
	2,334,868		-	2,334,868
	2,737,777		-	2,737,777
	1,980,766		-	1,980,766
	597,422		-	597,422
	433,681		-	433,681
	261,382		618,452	879,834
	443,489		-	443,489
	(383,265)		383,265	-
	44,648,642		1,001,717	45,650,359
	7,447,393		3,216,624	10,664,017
	77,555,091		98,671,317	176,226,408
\$	85,002,484	\$	101,887,941 \$	186,890,425

Balance Sheet Governmental Funds September 30, 2021

								Other		Total
		Am	erican Rescue				C	Sovernmental	C	Sovernmental
	General		Plan Act	Ca	pital Projects	TIF Fund		Funds		Funds
Assets										
Cash and investments	\$ 17,064,113	\$	3,095,333	\$	1,201,317	\$ 1,052,699	\$	9,714,323	\$	32,127,785
Receivables, (net of allowances										
for uncollectibles):										
Property taxes	5,728,524		-		-	2,171,073		1,392,764		9,292,361
Other taxes	2,395,721		-		757,662	67,735		1,604,019		4,825,137
Accounts	167,740		-		4,458	-		-		172,198
Accrued interest	14,921		-		-	4,836		-		19,757
Miscellaneous	-		-		-	-		-		-
Due from other funds	3,726		-		-	326,305		-		330,031
Due from other governments	305,489		-		-	580,662		-		886,151
Advances to other funds	1,673,144		-		326,911	-		-		2,000,055
Prepaid items	700,771		-		-	-		69,025		769,796
Restricted cash and investments	 19,532		-		-	7,011,936		1,479,790		8,511,258
Total assets	\$ 28,073,681	\$	3,095,333	\$	2,290,348	\$ 11,215,246	\$	14,259,921	\$	58,934,529

(Continued)

Balance Sheet (Continued) Governmental Funds September 30, 2021

			n Rescue	_				G	Other overnmental	G	Total overnmental
	General	Plar	n Act	Ca	pital Projects		TIF Fund		Funds		Funds
Liabilities, Deferred Inflows of											
Resources and Fund Balance											
Liabilities:	110 100	•		•	4 004 700	•	FF7 F00	•	100 710	•	0.470.400
Accounts payable	,	\$	-	\$	1,331,720	\$	557,562	\$	168,748	\$	2,470,168
Accrued liabilities	1,070,262		-		-		-		242,753		1,313,015
Due to other funds	178,037		-		73,919		3,726		74,349		330,031
Court bonds	214,600		-		-		-		-		214,600
Customer deposits	1,491,562		-		-		-		-		1,491,562
Unearned revenue	90,314		095,333		<u> </u>		<u>-</u>		<u> </u>		3,185,647
Total liabilities	3,456,913	3,	095,333		1,405,639		561,288		485,850		9,005,023
Deferred inflows of resources:											
Unavailable revenue—property taxes	5,687,571		-		-		2,172,988		1,390,271		9,250,830
Unavailable revenue—other	11,473		-		-		328,609		-		340,082
Total deferred inflows											
of resources	5,699,044		-		-		2,501,597		1,390,271		9,590,912
Fund balance:											
Nonspendable:											
Prepaid items	700,771		_		_		_		69,025		769,796
Interfund advances	1,673,144		_		_		_		-		1,673,144
Restricted:	1,070,111										1,070,111
Debt service	_		_		_		8,152,361		1,740,230		9,892,591
Tourism	_				_		-		658,417		658,417
Public safety building improvement	69,190		_		_		_		5,695,097		5,764,287
Parks	-		_		_		_		4,221,031		4,221,031
Other purposes	2,289				120,000				-,221,001		122,289
Committed:	2,203				120,000						122,203
Budget stabilization reserve	2,083,716		_		_		_		_		2,083,716
Emergency reserve	4,427,896								_		4,427,896
Other purposes	1,036,090				2,268,231						3,304,321
Assigned:	1,000,000				2,200,201						0,004,021
Capital projects	_				1,927,965		_		_		1,927,965
Public safety	_		-		1,021,000		-		_		1,021,000
Other purposes	1,234,832		-		-		-		_		1,234,832
Unassigned	7,689,796		_		(3,431,487)		_		_		4,258,309
Total fund balance	18,917,724				884,709		8,152,361		12,383,800		40,338,594
Total liabilities, deferred inflows of resources											
and fund balance	28,073,681	\$ 3,	095,333	\$	2,290,348	\$	11,215,246	\$	14,259,921	\$	58,934,529

Reconciliation of Total Governmental Fund Balances to Net Position of Governmental Activities September 30, 2021

Total governmental fund balances		\$	40,338,594
Amounts reported for governmental activities in the statement of net position are different because:			
Governmental funds report capital outlays as expenditures. However, in the			
statement of net position the cost of those assets is capitalized and shown at			100 170 614
cost, net of accumulated depreciation.			122,179,614
Net pension asset not reported in the funds			20,687,801
Long-term assets are not available to pay for current period expenditures and			
are therefore deferred inflows of resources in the fund statements.			296,636
The issuance of long-term debt provides current financial resources to			
governmental funds, while the repayment of the principal of long-term debt			
consumes the current financial resources of governmental funds. Neither			
transaction has any effect on net position. Also, governmental funds			
report the effect of premiums, discounts and similar items when debt is first			
issued, whereas these amounts are deferred and amortized in the statement of			
activities. Other long-term liabilities, including accrued compensated absences,			
are not due and payable in the current period and therefore, are not reported as			
liabilities in the governmental funds. This amount is the net effect of these			
differences in the treatment of long-term debt liabilities:			
Accrued interest payable	\$ (874,173)		
Accrued compensated absences	(1,708,960)		
Deferred charge on refunding	490,432		
Net discount/premium on bond issues	(735,991)		
Development agreements	(6,390,888)		
Capital lease obligations	(357,548)		
Bonds and certificates of participation	 (79,301,530)	_	(88,878,658)
Pension-related deferred outflows and inflows of resources are not due and			
payable in the current year and, therefore, are not reported in the			
governmental funds as follows:			
Deferred outflows of resources—pension-related amounts			1,199,182
Deferred inflows of resources—pension-related amounts			(10,937,183)
Internal service funds are used by management to charge the costs of certain			
activities to individual funds. The assets and liabilities of the internal service			
fund are reported with governmental activities in the statement of net position.			116,498
Net position of governmental activities		\$	85,002,484

Statement of Revenues, Expenditures and Changes in Fund Balances— Governmental Funds Year Ended September 30, 2021

						_	Other	_	Total
	General	American Rescue		pital Projects	TIF Fund	(·	Sovernmental Funds	(·	Sovernmental Funds
Revenues:	Contorui	T Idii 7 tot	Ou	pitai i rojooto	TH T GIIG		i unuo		T dildo
Taxes	19,239,819	\$ -	\$	4,462,542	\$ 1,886,731	\$	11,394,229	\$	36,983,321
Intergovernmental activity taxes	-	-		-	5,072,645		-		5,072,645
Licenses and permits	1,502,636	-		-	-		-		1,502,636
Intergovernmental revenues	5,618,209	-		110,649	-		30,000		5,758,858
Charges for services	1,525,428	-		-	-		-		1,525,428
Administrative charges	2,063,759	-		-	-		-		2,063,759
Fines and forfeits	553,379	-		-	-		-		553,379
Interest	171,310	-		19,749	2,255		68,068		261,382
Donations	62,074	-		-	-		-		62,074
Other	439,869	-		_	-		3,620		443,489
Total revenues	31,176,483	-		4,592,940	6,961,631		11,495,917		54,226,971
Expenditures:									
Current:									
General government	7,880,967	_		_	_		248,882		8,129,849
Public works	916,418	_		_	_		210,002		916,418
Highways and streets	2,893,416	_		_	_		_		2,893,416
Public safety	14,561,504	_		_	_		2,183,140		16,744,644
Parks and recreation	4,048,254	_		_	_		54,122		4,102,376
Economic development	-,040,204			_	1,033,441		54,122		1,033,441
Capital outlay	527,862			6,567,382	1,000,441		3,940,940		11,036,184
Debt service:	327,002	_		0,507,502	_		3,340,340		11,000,104
Principal retirement	10,000				3,381,558		1,724,076		5,115,634
Interest and fiscal charges	10,000	-		-	2,308,850		1,391,465		3,700,315
Total expenditures	30,838,421	-		6,567,382	6,723,849		9,542,625		53,672,277
Excess (deficiency) of									
revenues over				(4.074.440)	007 700		4 050 000		
expenditures	338,062	-		(1,974,442)	237,782		1,953,292		554,694
Other financing sources (uses):									
Proceeds from sales of capital assets	18,251	-		-	-		-		18,251
Transfers in	137,781	-		305,480	-		500,000		943,261
Transfers out	(1,030,703)	-		(555,480)	(32,823)		(192,846)		(1,811,852)
Total other financing									
sources (uses)	(874,671)	-		(250,000)	(32,823)		307,154		(850,340)
Net change in fund									
balances	(536,609)	-		(2,224,442)	204,959		2,260,446		(295,646)
Fund balances, beginning	19,454,333	-		3,109,151	7,947,402		10,123,354		40,634,240
Fund balances, ending	18,917,724	\$ -	\$	884,709	\$ 8,152,361	\$	12,383,800	\$	40,338,594

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended September 30, 2021

Total net change in fund balances—governmental funds	\$ (295,646)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the effect of capital outlay, depreciation expense and other capital asset transactions in the current period:	
Capital outlays Depreciation expense Proceeds from sale of capital assets	4,968,405 (9,582,910) (18,251)
Gain on disposal of capital assets Capital assets contributed	(180,801) 3,775,910
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds:	
Deferred inflows of resources	97,714
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items:	
Principal payments	3,814,076
Certified developer obligations	(628,613)
Reduction of amount owed for certified developer obligations Amortization of premium, discount and deferred charges on refunding	1,301,558 52,580
Change in accrued interest payable	100,772
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:	
Compensated absences Pension-related amount, pension expense	62,893 3,620,015
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue of the internal service fund is reported with governmental activities.	359,691
Change in net position of governmental activities	\$ 7,447,393

Statement of Net Position Proprietary Funds September 30, 2021

	Business-Type Activities - Enterprise Funds						
		Water Utility		Sewer Utility		Golf Course	
Assets		·		•			
Current assets:							
Cash and investments	\$	14,819,767	\$	12,615,524	\$	193,389	
Receivables, (net of allowances for uncollectibles):							
Accounts		1,579,282		1,249,620		11,811	
Accrued interest		5,893		14,683		-	
Special assessments		-		2,585,359		-	
Due from other governments		-		428,878		-	
Due from other funds		-		150,000		-	
Inventory		190,294		44,377		142,856	
Prepaid items		253,097		221,299		-	
Total current assets		16,848,333		17,309,740		348,056	
Noncurrent assets:							
Restricted cash and investments		-		348,950		234,013	
Due from other governments		-		5,679,251		-	
Noncurrent special assessments		-		9,200,000		-	
Advances to other funds		-		1,050,000		-	
Net pension asset		1,074,563		1,041,412		-	
Capital assets:							
Land and construction in progress, nondepreciable		694,525		3,159,506		2,250,443	
Other capital assets, net of depreciation		15,150,861		45,329,925		6,356,347	
Total noncurrent assets		16,919,949		65,809,044		8,840,803	
Total assets		33,768,282		83,118,784		9,188,859	
Deferred Outflows of Resources							
Deferred charge on refunding		_		_		68,468	
Pension related amounts		20,065		19,446		-	
Total deferred outflows of resources		20,065		19,446		68,468	
Liabilities	-	20,000		10,110		00,100	
Current liabilities:							
Accounts payable		684,802		183,054			
Accrued liabilities		49,418		44,411		_	
Accrued interest		49,410		56,112		4,338	
Customer deposits		444,050		30,112		36,786	
· · · · · · · · · · · · · · · · · · ·		444,030		-		49,030	
Unearned revenue		- 00.740		-		49,030	
Due to other governments		28,740		-		-	
Due to other funds		17.450		2.062.116		224.000	
Long-term debt due in one year Total current liabilities		17,452 1,224,462		2,062,116 2,345,693		321,908 412,062	
	-	1,224,402		2,343,093		412,002	
Noncurrent liabilities:							
Advances from other funds		-		-		2,000,055	
Long-term debt		61,834		20,134,509		1,067,651	
Total noncurrent liabilities		61,834		20,134,509		3,067,706	
Total liabilities		1,286,296		22,480,202		3,479,768	
Deferred Inflows of Resources							
Deferred charge on refunding		-		220,727		-	
Pension related amounts		547,763		530,864			
Total deferred inflows of resources		547,763		751,591		-	
Net Position							
Net investment in capital assets		15,845,386		26,146,971		7,286,231	
Restricted for debt service		-		348,950		234,013	
Restricted for pension		546,865		529,994		-	
Inrestricted (deficit)		15,562,037		32,880,522		(1,742,685)	
	•		¢		¢.	· · · · · · · · · · · · · · · · · · ·	
Total net position	\$	31,954,288	\$	59,906,437	\$	5,777,559	

Business-Type Activities -

Ent N	erprise Fund Nonmajor, Fieldhouse	 Total			Governmental Activities - Internal Service Fund
\$	659,687	\$	28,288,367	\$	-
	-		2,840,713		6,062
	-		20,576		-
	-		2,585,359		-
	-		428,878		-
	-		150,000		-
	-		377,527		179,945
	19,515 679,202		493,911 35,185,331		6,959 192,966
	070,202		00,100,001		132,300
			582 063		
	-		582,963 5,679,251		-
	_		9,200,000		_
	_		1,050,000		_
	166,064		2,282,039		-
	,		_,,		
	581,908		6,686,382		-
	4,140,847		70,977,980		11,582
	4,888,819		96,458,615		11,582
	5,568,021		131,643,946		204,548
	-		68,468		-
	3,101		42,612		-
	3,101		111,080		-
	9,169		877,025		47,841
	21,345		115,174		40,209
	-		60,450		-
	50		480,886		-
	-		49,030		-
	1,832		30,572		-
	150,000		150,000 2,401,476		•
	182,396		4,164,613		88,050
	102,000		4, 104,010		00,000
	1,050,000		3,050,055		
	4,417		21,268,411		-
	1,054,417		24,318,466		
					00.050
	1,236,813		28,483,079		88,050
	_		220,727		_
	- 84,652		1,163,279		- -
	84,652		1,384,006		-
	4,722,755		54,001,343		11,582
	-		582,963		-
	84,513		1,161,372		-
	(557,611)		46,142,263		104,916
\$	4,249,657	\$	101,887,941	\$	116,498

Statement of Revenues, Expenses and Changes in Fund Net Position Proprietary Funds Year Ended September 30, 2021

Business-Type Activities - Enterprise Funds Major Funds Water Utility Sewer Utility Golf Course Revenues: 9,899,651 Charges for services \$ 11,479,139 \$ \$ 1,957,060 Other 107,767 13,193 3,530 **Total operating revenues** 11,586,906 9,912,844 1,960,590 Operating expenses: Personnel services 1,277,515 1,053,017 624,529 Administrative and support services 1,199,484 864,275 224,819 Materials and supplies 289,672 361,283 Purchased water and sewer services 6,309,340 2,294,880 Contractual services 1,170,446 193,656 694,542 Utilities 47,177 411,354 Depreciation 972.394 327.969 2,625,132 Total operating expenses 11,266,028 7,803,597 1,871,859 Operating income (loss) 320,878 2,109,247 88,731 Nonoperating revenues (expenses): Interest income (loss) 130,683 (35,516)2,262 Interest income—special assessments 515,446 Interest expense and fiscal charges (546, 244)(64,915)Gain/(loss) on sale of capital assets (3,928)22,028 Total nonoperating revenues (expenses) 126,755 (44,286)(62,653)Income (loss) before capital contributions and transfers 447,633 2,064,961 26,078 Capital contributions 102,875 348,193 Transfers in 340,718 206,695 Transfers out (340,718)891,226 232,773 Change in net position 2,072,436 Net position (deficit), beginning of year 31,063,062 57,834,001 5,544,786 Net position, end of year 31,954,288 59,906,437 5,777,559

See notes to basic financial statements.

Business-Type Activities -

Enterprise Fund	_			overnmental				
Nonmajor,			Activities - Internal					
 Fieldhouse		Total	S	Service Fund				
\$ 804,652	\$	24,140,502	\$	1,003,221				
 26,426		150,916		-				
 831,078		24,291,418		1,003,221				
489,823		3,444,884		308,124				
-		2,063,759		-				
66,379		942,153		599,428				
-		8,604,220		-				
73,141		2,131,785		211,937				
106,619		565,150		715				
382,098		4,307,593		8,652				
1,118,060		22,059,544		1,128,856				
 (286,982)		2,231,874		(125,635)				
5,577		103,006		-				
-		515,446		-				
124,154		(487,005)		-				
 870		18,970		-				
130,601		150,417						
(156,381)		2,382,291		(125,635)				
-		451,068		-				
176,570		723,983		517,804				
		(340,718)		(32,478)				
20,189		3,216,624		359,691				
4,229,468		98,671,317		(243,193)				
\$ 4,249,657	\$	101,887,941	\$	116,498				

Statement of Cash Flows Proprietary Funds Year Ended September 30, 2021

Business-Type Activities - Enterprise Funds Water Utility Sewer Utility Golf Course Cash flows from operating activities: \$ 1,972,049 Receipts from customers and users \$ 11,462,319 \$ 9,916,869 Payments to suppliers and service providers (8,976,669)(4,222,271)(931,548)Payments to employees (1,404,432)(1,219,453)(624,529)Net cash provided by (used in) operating activities 1,081,218 4,475,145 415,972 Cash flows from noncapital financing activities: Increase in interfund payables (150,000)Increase in interfund advances 450,000 Transfers in 340,718 206,695 Transfers out (340,718)Net cash provided by (used in) noncapital financing activities 340,718 (40,718)206,695 Cash flows from capital and related financing activities: Acquisition and construction of capital assets (314,203)(2,061,273)(110,000)Proceeds on sale of capital assets 13,790 37,843 Intergovernmental grants 890,306 Special assessments received 1,118,680 Principal payments on debt (1,988,700)(368,678)Interest payments on debt and interfund loans (690,829)(70,336)Net cash provided by (used in) capital and related financing activities (300,413)(2,693,973)(549,014)Cash flows from investing activities: Sale of investments 6,219,000 4,493,000 Interest on special assessments 515,446 Interest on investments 236,944 51,077 2,262 Net cash provided by investing activities 2,262 6,455,944 5,059,523 Net increase in cash and 7,577,467 75,915 cash equivalents 6,799,977 Cash and cash equivalents, beginning of year 5,247,689 4,169,353 351,487 Cash and cash equivalents, end of year 12,825,156 10,969,330 427,402

(Continued)

Business-Type Activities -

Е	Enterprise Fund				Governmental
	Nonmajor,	_		Α	ctivities - Internal
	Fieldhouse		Total		Service Fund
•	000 007	•	04.405.004	•	4 040 407
\$	833,827	\$	24,185,064	\$	1,010,487
	(249,077)		(14,379,565)		(853,068)
	(508,537)		(3,756,951)		(300,961)
	76,213		6,048,548		(143,542)
	150,000		-		_
	(450,000)		_		(341,781)
	176,570		723,983		517,804
	-		(340,718)		(32,478)
			, , ,		·
	(123,430)		383,265		143,545
	(15,000)		(2,500,476)		(3)
	870		52,503		-
	-		890,306		-
	-		1,118,680		-
	-		(2,357,378)		-
	124,154		(637,011)		-
	110,024		(3,433,376)		(3)
	_		10,712,000		_
	_		515,446		_
	5,577		295,860		_
	5,577		11,523,306		<u> </u>
	68,384		14,521,743		-
	591,303		10,359,832		_
	391,303		10,000,002		-
\$	659,687	\$	24,881,575	\$	-

Statement of Cash Flows (Continued) Proprietary Funds Year Ended September 30, 2021

Business-Type Activities - Enterprise Funds Water Utility Sewer Utility Golf Course Reconciliation of amounts reported on the statement of net position: Cash and cash equivalents \$ 12,825,156 \$ 10,969,330 \$ 427,402 Investments 1,994,611 1,995,144 Total cash and investments \$ 14,819,767 12,964,474 427.402 Reconciliation of operating income (loss) to net cash provided by operating activities: Operating income (loss) \$ 320,878 2,109,247 88,731 Adjustments to reconcile operating (loss) to net cash provided by operating activities: Depreciation 2,625,132 327,969 972,394 (Increase) decrease in accounts receivable (91,162)4,025 (6,315)(Increase) decrease in inventories 20,160 (7,200)(12, 187)(Increase) decrease in prepaid items (16,235)(6,384)35,525 Increase (decrease) in accounts payable (83,239)Increase (decrease) in accrued expenses 13,107 22,884 Increase (decrease) in customer deposits (33,425)5,004 Increase (decrease) in unearned revenue 12,770 (140,024)(189, 320)Decrease (increase) in LAGERS net pension asset 415,972 1,081,218 4,475,145 Net cash provided by (used in) operating activities \$ Supplemental information, noncash capital and related financing activities, capital assets included in accounts payable at year end 40,762 Supplemental information, noncash capital and related financing activities, capital contributions 102,875 348,193

See notes to basic financial statements.

Business-Type Activities -

Fr	Activities - nterprise Fund				Governmental				
	Nonmajor,	-		Activities - Internal					
	Fieldhouse		Total	Service Fund					
\$	659,687	\$	24,881,575	\$	-				
	-		3,989,755		-				
\$	659,687	\$	28,871,330	\$	_				
Ψ	000,001	Ψ	20,07 1,000	Ψ					
\$	(286,982)	\$	2,231,874	\$	(125,635)				
	382,098		4,307,593		8,652				
	2,699		(90,753)		7,266				
	_,		773		(9,061)				
	(2,496)		(25,115)		(364)				
	(442)		(48,156)		(31,563)				
	7,032		43,023		7,163				
	50		(28,371)		-				
	-		12,770		-				
	(25,746)		(355,090)		-				
•	=0.040	_	2 2 4 2 5 4 2	•	(1.10.5.10)				
\$	76,213	\$	6,048,548	\$	(143,542)				
\$		\$	40,762	\$					
\$	-	\$	451,068	\$	-				

Statement of Fiduciary Net Position—Fiduciary Funds September 30, 2021

	Blue Springs Land Bank Agency Trust Fund	Custodial Funds
Assets		
Cash	\$ 86,963 \$	- / -
Sales taxes receivable	-	754,948
Restricted cash	-	523,345
Land held for resale	243,504	-
Total assets	330,467	1,423,915
Liabilities		
Trade accounts payable	-	68,744
Due to other governments	-	341,294
Customer deposits	10,000	-
Total liabilities	10,000	410,038
Net Position		
Unrestricted deficit	-	(6,289)
Restricted for:		
Land	320,467	-
Organizations	<u> </u>	1,020,166
Total net position	\$ 320,467 \$	1,013,877

See notes to basic financial statements.

Statement of Changes in Fiduciary Net Position—Fiduciary Funds Year Ended September 30, 2021

	Land	lue Springs I Bank Agency	,	Custodial
		Trust Fund		Funds
Additions				
Property taxes	\$	111,848	\$	-
Sales tax collections for other governments		-		2,350,622
Special assessments		-		395,761
Investment income (loss)		6,541		-
Other income		5,600		-
Gain on sale of capital assets		927,303		-
Total additions		1,051,292		2,746,383
Deductions				
Administrative expenses		67,876		122,880
Remittance of special assessment collections on land sale to Sewer Fund		1,017,661		-
Payments of sales tax to other governments		-		2,285,405
Payments of special assessments to other governments		-		385,681
Total deductions		1,085,537		2,793,966
Change in net position		(34,245)		(47,583)
Net position, beginning, as restated		354,712		1,061,460
Net position, ending	\$	320,467	\$	1,013,877

See notes to basic financial statements.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies

Nature of operations:

The City of Blue Springs, Missouri (City) was incorporated in 1904 and covers an area of approximately 22.0 square miles in Jackson County, Missouri. The City is a home rule chartered city and operates under the mayor/council/administrator form of government. The City Administrator is the chief administrative officer of the City. The City provides services to approximately 53,000 residents in many areas, including law enforcement, water and sewer services, community enrichment and development, and various social services. Elementary, secondary, and junior college education services are provided by various school districts, fire protection services are provided by a separate fire protection district, all of which are separate governmental entities.

The accounting and reporting policies of the City conform to accounting principles generally accepted in the United States of America (GAAP), as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following represent the more significant accounting and reporting policies and practices of the City.

Reporting entity:

Blue Springs, Missouri is a home rule chartered city in which citizens elect the Mayor and six council members from three districts. In evaluating the City's financial reporting entity, management has considered all potential component units. The accompanying basic financial statements present the City and the component units over which the City is financially accountable. Financial accountability is based primarily on operational or financial relationships with the City (as distinct from legal relationships).

The following component units are blended in the City's basic financial statements:

The Tax Increment Financing (TIF) Commission: is governed by an eleven-member board of which six members are appointed by the City Council. The remaining five members are appointed by the respective taxing districts' boards. Although it is legally separate from the City, the TIF is reported as if it were part of the primary government because its sole function is to use TIF as a method to finance infrastructure improvements through payments in lieu of taxes and economic activity taxes and provides services exclusively to the City. The TIF has been reported as a major capital projects fund within the City's financial statements. The TIF Commission does not issue separate financial statements.

Blue Springs Land Bank Agency: Legislation which became effective August 28, 2012, authorized the City to create a Land Bank Agency (the Agency). That legislation provided that any property owned by the County's Land Trust to be transferred to the Land Bank Agency and provided that any properties located in the City limits of Blue Springs which were sold for back taxes where the bid was not sufficient to pay the judgment would be transferred to the Blue Springs Land Bank Agency rather than the Jackson County Land Trust. This is specifically important for the properties that are located in the City's Neighborhood Improvement District.

The purpose of the Agency is to return nonrevenue generating and nontax producing land to usefulness. The Land Bank Agency is composed of a Board of Commissioners consisting of five members, all of whom are residents of the City. Three Commissioners are appointed by the Mayor of the City, one Commissioner is appointed by Jackson County and the other Commissioner by the School District. The Agency has been reported as a Trust Fund within the City's financial statements, because the Agency provides services entirely to the City. The Agency does not issue separate financial statements.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Basis of presentation:

The City's basic financial statements include both government-wide (reporting the City as a whole) and fund financial statements (reporting the City's major funds).

Government-wide financial statements: The statement of net position and the statement of activities display information about the City, the primary government, as a whole, with the exclusion of fiduciary funds. These statements distinguish between the governmental and business-type activities of the City. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. Internal activity is eliminated to avoid "doubling up" revenues and expenses.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. This is the same approach used in the preparation of the proprietary fund financial statements but differs from the manner in which governmental fund financial statements are prepared. Therefore, each of the governmental fund financial statements includes a reconciliation with brief explanations to better identify the relationship between the governmental fund statements and the government-wide statements.

The government-wide statement of activities presents a comparison between expenses and program revenues for each program of the governmental activities. Expenses are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each program is self-financing or draws from the general revenues of the City.

Fund financial statements: Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Non-major funds are aggregated and presented in a single column.

Governmental Fund Types: Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The following are the City's major governmental funds:

General Fund is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

American Rescue Plan Act Fund a special revenue fund established to account for federal grant revenues allocated through the American Rescue Plan Act and the uses of those grant funds.

Capital Projects Fund accounts for resources used for the acquisition and/or construction of capital facilities, except those accounted for in proprietary funds.

TIF Fund, a capital projects fund, accounts for resources of the City's tax increment financing activities.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Proprietary Fund Types: Proprietary funds are used to account for the City's ongoing activities that are similar to those often found in the private sector. The following are the City's major proprietary funds:

Water Utility Fund accounts for the provision of water services to residents of the City. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collection.

Sewer Utility Fund accounts for the provision of sewer services to residents of the City. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collection.

Golf Course Fund accounts for all golf activity services related to the City golf course plus professional shop sales. All activities to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service.

The City reports one nonmajor proprietary fund:

Fieldhouse Fund: Accounts for indoor recreational space related to all recreation activity services. All activities to provide these services are accounted for in this fund, including, but not limited to, administration, operations, maintenance and financing.

In addition, the City reports an Internal Service Fund which accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's internal service fund is the Central Garage Fund.

Fiduciary Fund Types: Fiduciary fund types are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. The City has the following fiduciary fund types:

Private-Purpose Trust Fund: The Blue Springs Land Bank Agency Trust Fund accounts for foreclosed properties taken by Jackson County.

Custodial Funds: The City maintains nine custodial funds, Eastern Jackson County Betterment Council Agency Fund, which accounts for membership deposits of the Council; Adams Dairy Landing CID, Woods Chapel CID, Sunset Plaza CID, Fall Creek CID, White Oak CID, North Blue Springs CID and the Downtown Blue Springs CID which account for funds received by the community improvement districts; and Adams Farm TDD Fund which accounts for funds received by this transportation development district. Fiduciary funds are used to report assets held in a trustee or agency capacity for others. Since by definition these assets are being held for the benefit of a third party and cannot be used to support activities or obligations of the City, these funds are not incorporated into the government-wide statements.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Measurement focus and basis of accounting:

All governmental funds utilize the current financial resources measurement focus and the modified accrual basis of accounting. Under the current financial resources measurement focus, only current assets and current liabilities are included on the balance sheet of the fund financial statements. Under the modified accrual basis of accounting, revenues are recorded as collected unless susceptible to accrual, i.e., amounts measurable and available to finance the City's operations or of a material amount and not received at the normal time of receipt. Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within sixty days of the end of the current period.

Significant revenues that are considered susceptible to accrual include sales taxes, interest, and certain state and federal grants and entitlements. Expenditures, other than interest on long-term debt, are recorded when the fund liability is incurred. However, debt service expenditures, as well as those related to compensated absences and pensions, are recorded in the governmental funds only when payment is due.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be expended for the specific purpose or on the specific project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and nearly irrevocable, i.e. revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if they meet the available and measurable criteria.

Property tax revenue is recognized independent of receivable recognition in the fiscal year for which the taxes have been levied (budgeted). Delinquent taxes expected to be received later than 60 days after the close of the fiscal year are classified as deferred inflows of resources within the governmental fund financial statements. Licenses and permits, fines and forfeitures, charges for services and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

The economic resources measurement focus and the accrual basis of accounting are utilized by the proprietary funds, trust funds and custodial funds. Under this basis of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred. All assets, liabilities and deferred inflows/outflows of resources (whether current or noncurrent) associated with a proprietary fund's activities are included on its statement of net position. Operating revenues and expenses for proprietary funds are those that result from providing services and producing and delivering goods and/or services. All other revenues and expenses are considered nonoperating.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Summary of significant accounting policies:

The significant accounting policies followed by the City include the following:

Cash, cash equivalents and investments: The City maintains and controls a cash and investment pool in which a majority of the City's funds share. Each fund's portion of the pool is displayed on their respective balance sheet/statement of net position as "cash and investments." The City's cash and cash equivalents are primarily considered to be cash on hand, amounts in demand deposits and certificates of deposits. For purposes of the statement of cash flows, short-term investments held in proprietary funds with a maturity date within three months of the date acquired by the City, if any, and pooled cash and investments are considered cash equivalents.

Most of the City's investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is a market-based measurement, not an entity-specific measurement. For some assets and liabilities, observable market transactions or market information might be available; for others, it might not be available. However, the objective of a fair value measurement in both cases is the same—that is, to determine the price at which an orderly transaction to sell the asset or to transfer the liability would take place between the market participants at the measurement date under current market conditions. Fair value is an exit price at the measurement date from the perspective of a market participant that controls the asset or is obligated for the liability. Purchases and sales of securities are recorded on a trade-date basis. See Note 2 for additional information regarding fair value measures.

Inventories and prepaid items: Inventories are valued at cost using the first-in, first-out method. Inventory quantities are determined by physical count at each year-end. Inventory in the Water Utility Fund consists primarily of water meters and water line maintenance materials. Inventory in the Sewer Utility Fund consists primarily of sewer line maintenance materials. Inventory in the Central Garage Fund consists of vehicle maintenance materials. Inventory in the Golf Course Fund consists of proshop merchandise and food supplies. Certain payments reflect costs applicable to future accounting periods and are recorded as prepaid items. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

Accounts receivable: Accounts receivable result primarily from sales of water and sewer services accounted for in the Water Utility and Sewer Utility Funds, respectively. An estimated amount has been recorded for services rendered, but not yet billed, as of the close of the fiscal year. Accounts receivable are expressed net of allowances for doubtful accounts of \$68,347 for the business-type activities. Allowances for doubtful accounts are based on historical collection trends for the related receivables.

Special assessments receivable: Special assessments receivable reflects the property taxes collectable by the City for the purpose of repaying the Special Assessment debt held by the City. The amount collectable by the City is reduced each year as the taxes are levied against the property and, subsequently, collected by the City. Special assessments receivable is expressed net of allowances for doubtful accounts, based on foreclosed properties. At September 30, 2021, the City had \$11,785,359 in special assessments receivable in the Sewer Utility Fund.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Interfund activity: Transactions among City funds that would be treated as revenues and expenditures or expenses if they involved organizations external to City government are accounted for as revenues and expenditures or expenses in the funds involved.

Transactions which constitute reimbursements to a fund for expenditures initially made from it which are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the reimbursed fund.

Transactions, which constitute the transfer of resources from a fund receiving revenues to a fund through which the revenues are to be expended, are separately reported in the respective fund's operating statements.

Activity between funds that are representative of lending/borrowing arrangements at the end of the fiscal year are referred to as "due to/from other funds" in the fund financial statements. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

The City has the following types of interfund activity:

Advances to/from other funds—amounts provided with a requirement for repayment. Advances to other funds are reported as receivables in lender funds and payables in borrower funds and are considered long-term in nature.

Transfers—flows of assets (such as cash or goods) without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making transfers and as other financing sources in the funds receiving transfers.

Capital assets: Capital assets acquired for general governmental purposes are recorded as expenditures in the governmental fund financial statements and are capitalized at cost or estimated historical cost in the governmental activities column in the government-wide financial statements. Capital assets owned by the proprietary funds are stated at cost or estimated historical cost in the proprietary fund financial statements and in the business-type activities column in the government-wide financial statements. All contributed capital assets received from federal, state or local sources are recorded at acquisition value at the time received. Capital assets are defined by the City as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year.

Additions, improvements and costs that significantly extend the useful life of an asset are capitalized. The cost of assets sold or retired and the related amounts of accumulated depreciation are eliminated from the accounts in the year of sale or retirement and any resulting gain or loss is reflected in the basic financial statements. Fully depreciated assets are included in the capital asset accounts until their disposal.

Interest costs associated with constructed assets are expensed as incurred.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Infrastructure—water and sewer lines, storm sewers,
reservoirs, wells, roads and bridges

Buildings and improvements

Equipment and vehicles

Computer equipment and software

20 to 60 years
5 to 15 years
3 years

Unearned revenue: Unearned revenue arises when resources are received by the City before it has a legal claim to them. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, revenue is recognized.

Deferred outflows of resources: In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. The City has two items that qualify for reporting in this category. The first is the deferred charge on refunding reported in the government-wide and proprietary funds statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The second deferred outflow item consists of unrecognized items not yet charged to pension expense related to the net pension asset and contributions paid by the City after the measurement date but before the end of the City's reporting period.

Deferred inflows of resources: In addition to liabilities, the statement of net position and balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The governmental funds report unavailable revenues from several sources: property taxes and other revenue. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

In the City's government-wide statements, the property tax revenues remain as a deferred inflow of resources and will become an inflow in the year for which the taxes are levied. The City's government-wide and proprietary fund statements include the unamortized portion of the difference between expected and actual experience, changes in assumptions and the change in proportion and differences between the City's contributions and proportionate share of contributions all related to the net pension asset. They also include a deferred charge on refunding, as previously defined.

Pensions: For purposes of measuring the net pension asset, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Missouri Local Government Employees Retirement System (LAGERS) and additions to/deductions from LAGERS fiduciary net position have been determined on the same basis as they are reported by LAGERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Bond premiums, discounts and issuance costs: In the government-wide and proprietary fund financial statements, bond premiums and discounts are deferred and amortized over the life of the bonds using a method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Debt issuance costs are recognized as an expense in the year in which the costs were incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued and any related premiums or discounts are reported as other financing sources/uses. Issuance costs are reported as a debt service expenditure in the year in which the costs were incurred.

Compensated absences: Under terms of the City's personnel policy, City employees are granted Paid Time Off (PTO) and Extended Illness Bank (EIB) in varying amounts. In the event of termination, an employee is paid for accumulated unused PTO days. Employees with five years of service and a minimum of 100 hours of accumulated, unused EIB time are paid 15% of the hours up to 500 hours and 20% of the hours between 501 and 1,000.

Vested or accumulated PTO and EIB is accounted for as follows:

Governmental funds: The accumulated liabilities for employee PTO and EIB are recorded in the governmental activities column of the government-wide financial statements. Certain amounts may be recorded in the governmental fund financial statements as part of accrued liabilities when such amounts come due (mature) during the current fiscal year.

Proprietary funds: The costs of PTO and EIB are accrued in the respective funds as earned by City employees and recorded in the proprietary fund financial statements and the business-type activities column of the government-wide financial statements.

Net position classifications: In the government-wide and proprietary fund financial statements, net position represents the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources and is classified into three components:

Net investment in capital assets—consisting of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgage notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. Net investment in capital assets for the governmental activities exclude \$37,251,530 of the Special Obligation bonds as they were for purposes other than capital asset additions for the City.

Restricted net position—consisting of net position with constraints placed on its use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation. The City first utilizes restricted resources to finance qualifying activities for which restricted and unrestricted net position is available. Net position restricted through enabling legislation consists of \$658,417 for tourism.

Unrestricted net position—all other net position that does not meet the definition of "restricted" or "net investment in capital assets."

The City first applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Fund balances: In the fund financial statements, governmental funds report the following fund balance classifications:

Nonspendable—This consists of amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact.

Restricted—This consists of amounts where constraints are placed on the use of those resources which are either externally imposed by creditors, grantors, contributors, laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

Committed—This consists of amounts which can only be used for specific purposes pursuant to constraints imposed by formal action of the City Council through ordinance approved prior to year-end. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified amounts by use of the same formal action that it employed to previously commit the funds.

Assigned—This consists of amounts which are constrained by City management's intent to be used for a specific purpose but are neither formally restricted by external sources nor committed by City Council action. It is the City's Governmental Fund Balance Policy (as approved by Resolution 60-2011) that the Authority to assign fund balance has been delegated by the City Council to the City Administrator. Likewise, the City Administrator has the authority to take necessary actions to unassign amounts in this category.

Unassigned—This consists of the residual fund balance that does not meet the requirements for the nonspendable, restricted, committed or assigned classifications. The General Fund is the only fund that would report a positive amount in unassigned fund balance. Residual deficit amounts of other governmental funds would also be reported as unassigned.

The City has a fund balance policy that provides guidance for programs with multiple revenue sources. The policy is to use restricted resources first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance and lastly unassigned fund balance.

The City has stabilization arrangements that set aside 25% of the prior year's budgeted General Fund expenditures. The 25% is divided into two reserve categories, the emergency reserve at 17% and the budget stabilization reserve at 8%. These reserves were established as committed fund balance by the City Council with Resolution RES-0065-2021. The emergency reserve shall only be used if the City directly experiences a natural disaster that jeopardizes public safety, the Federal Government or State of Missouri formally declare a disaster or emergency or if no reasonable budget adjustments are available to continue providing essential services to the public. The budget stabilization reserve shall only be used if there is a sudden or unexpected decline in ongoing revenues greater than 10% of General Fund operating revenues, short term stabilization is needed to minimize significant changes in insurance rates or premiums, funds are needed as part of a matching grant for a major project for which budgeted funds are not available or for sudden or unexpected capital outlay replacement needs such as a facility failure, all of which are considered sufficiently specific and nonroutine. If the reserves are spent below the minimum required level, the City will develop and implement a plan to replenish the reserves. This plan will restore the reserves within 2 years for the emergency reserve and 5 years for the budget stabilization reserve. During an economic downturn, the timeline for restoring the reserves will not begin until revenues have stabilized.

Note 1. Nature of Operations, Reporting Entity, Basis of Presentation, Measurement Focus and Basis of Accounting and Summary of Significant Accounting Policies (Continued)

Budgetary data: The City Council follows these procedures in establishing the budget:

- 1. Prior to September 1, the City Administrator submits to the City council a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. Prior to October 1, the budget is legally enacted through passage of an ordinance.
- 4. The legal level of control is at the fund level. City management cannot amend the budget without receiving the approval of the City Council. The City Administrator is authorized to approve overspending of budgeted line items within any fund as long as the total expenditures within the fund do not exceed the total approved budgeted expenditures for that fund. However, overspending of total expenditures of any fund requires approval by the City Council.

Use of estimates: The preparation of basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. Accordingly, actual results could differ from those estimates.

Note 2. Deposits and Investments

As of September 30, 2021, the carrying values of deposits and investments are summarized as follows:

Investments:

Short-term investments (money market mutual fund)	\$ 9,607,177
U.S. agency securities	3,768,430
Repurchase agreement	54,324,000
Total investments	67,699,607
Deposits	348,696
Certificates of deposit	2,218,000
Total	\$ 70,266,303

Deposits and investments are reflected in the financial statements as follows:

		Sovernment- Wide Statement Net Position	S	Fiduciary Funds Statement Net Position	Total		
Cash and investments Restricted cash and investments	\$	60,416,152 9,094,221	\$	232,585 523,345	\$	60,648,737 9,617,566	
Cash and investments	\$	69,510,373	\$	755,930	\$	70,266,303	

Note 2. Deposits and Investments (Continued)

Investment policy: Missouri State Statutes authorize the City to deposit funds in open accounts and certificates of deposit. Statutes also require that collateral pledged must have a fair value equal to 100% of the funds on deposit, less insured amounts. Collateral securities must be held by the City or a disinterested third party and must be of the kind prescribed by State Statutes and approved by the State.

The City maintains a cash and investment pool, which is available for use by most funds. Each fund type's portion of this pool is displayed as "Cash and investments." Interest earned is allocated to the funds on the basis of average monthly cash and investment balances. Funds with overdrawn balances are charged for interest. All investments are reported at fair value. Cash and investments are held separately by some of the City's funds. Additionally, certain restricted assets, related to bond ordinances and indentures and capital lease certificates, are held in escrow by financial institutions' trust departments.

The City's repurchase agreement invests in U.S. government agency securities, which as of September 30, 2021 consisted of Federal Home Loan Bank, Federal Home Loan Mortgage Corporation, and Federal National Mortgage Association investments.

Fair value measurements: The City categorizes its assets and liabilities measured at fair value within the hierarchy established by generally accepted accounting principles. Assets and liabilities valued at fair value are categorized based on inputs to valuation techniques as follows:

Level 1 input: Quoted prices for identical assets or liabilities in an active market that an entity has the ability to access.

Level 2 input: Quoted prices for similar assets or liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 input: Inputs that are unobservable for the asset or liability which are typically based upon the City's own assumptions as there is little, if any, related market activity.

Hierarchy: The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs.

Inputs: If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

For the City, the following fair value techniques were utilized in measuring the fair value of its investments:

U.S. Government agency securities: U.S. Government securities are reported at fair value based on bullet (noncall) spread scale for each issuer for maturities going out to 40 years. These spreads represent credit risk and are obtained from the new issue market, secondary trading, and dealer quotes.

An Option Adjusted Spread (OAS) model is incorporated to adjust spreads of issues that have early redemption features. Final spreads are added to a U.S. Treasury curve. A cash discounting yield/price routine calculates prices from final yields to accommodate odd coupon payment dates typical of medium-term notes.

The City has no assets reported at fair value on a nonrecurring basis and no other investments meeting the fair value disclosure requirements of Governmental Accounting Standards Board (GASB) Statement No. 72.

Notes to the Basic Financial Statements

Note 2. Deposits and Investments (Continued)

Credit risk: The credit risk for deposits and investments is the possibility that the issuer/counterparty to an investment will be unable to fulfill its obligations. It is the City's policy to limit its investments to certificates of deposit and bonds or other obligations of the United States. Presented below is the actual rating by Moody's Investor Service as of year-end for the City's debt securities:

	Rating as of
Fair Value	September 30, 2021
	_
\$ 2,265,755	Aaa
9,607,177	Aaa
1,502,675	Aaa
54,324,000	Aaa
\$ 67,699,607	_
\$	\$ 2,265,755 9,607,177 1,502,675 54,324,000

Custodial credit risk: The custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the City will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the City will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The City's policy is to collateralize the demand deposits and repurchase agreements with securities held by the financial institution's agent and in the City's name.

At September 30, 2021, the City's deposits and repurchase obligations were insured by Federal depository insurance and uninsured deposits and repurchase obligations were fully collateralized by securities held in the City's name by their financial institution's agent. Accordingly, management has determined that none of the City's deposits or investments was exposed to custodial credit risk as of September 30, 2021. Investments in government agency securities and U.S. treasuries are registered in the name of the City, or held in money market mutual funds, and therefore, are not exposed to custodial credit risk

Interest rate risk: To minimize interest rate risk, the City's investment policy limits investments to a maximum stated maturity of five years for any investment. The City has elected to use the segmented time distribution method of disclosure for its interest rate risk. As of September 30, 2021, the City's investments had the following maturities:

		Maturities (in y	ears)		
					Fair Value
					Hierarchy
	Fair Value	Less Than 1		1 - 5	Level
Investments recorded at fair value:					
Debt securities, U.S. agencies					
FHLB	\$ 2,265,755	\$ 2,265,755	\$	-	2
FFCB	1,502,675	1,502,675		-	2
Investments recorded at cost:					
Short-term investments (money					
market mutual fund)	9,607,177	9,607,177		-	
Repurchase agreement	54,324,000	54,324,000			
Total	\$ 67,699,607	\$ 67,699,607	\$	-	

Notes to the Basic Financial Statements

Note 2. Deposits and Investments (Continued)

The short-term investments (money market mutual fund) are presented as an investment with a maturity of less than one-year because they are redeemable in full immediately.

Concentration of credit risk: To minimize concentration of credit risk, the City's investment policy has the below diversification requirements: No single financial institution will hold demand or certificates of deposits, which will constitute more than 20% of the City's portfolio value. In addition, the following maximum limits, by investment type, are established for the City's total investment portfolio:

	Maximum
	Percentage
Investment Type	of Portfolio
Repurchase Agreements	75
Collateralized Certificates of Deposit or FDIC Insured CD	25
U.S. Treasury Notes and Bills	100
U.S. Government Agency Securities	90
Bankers Acceptances	10
Commercial Paper	15
Local Government Investment Pools	25

As of September 30, 2021, approximately 2% and 3%, respectively, of the City's investments were issued by Federal Farm Credit Banks Funding Corp and Federal Home Loan Banks.

Note 3. Tax Revenues and Taxes Receivable

The City's property tax is levied each September 1 on the assessed value as of the prior January 1 for all real and personal property located in the City. On January 1, a lien attaches to all property. Property taxes are billed in total by November 1 following the levy date and considered delinquent after December 31. Property taxes are recognized as a receivable at the time they become an enforceable legal claim (the lien date), and revenue is recognized in the year for which the property tax is levied. Taxes remaining unpaid for two years after that date are submitted to Jackson County for collection through foreclosure proceedings.

Assessed values are established by the Jackson County Assessor subject to review by the County's Board of Equalization. The assessed value for property, including railroad and utility properties located in the City as of January 1, 2020 on which the fiscal year ended September 30, 2021, levy was based, was \$998,479,438. During the year ended September 30, 2021, the City collected approximately 98.4% of property taxes which were levied in the period.

The City is permitted by Missouri State Statues to levy taxes up to \$1.00 per \$100 of assessed valuation for general governmental services (General Fund), other than the payment of principal and interest on long-term debt, and in unlimited amounts for the payment of principal and interest on long-term debt. Property tax levies per \$100 assessed valuation for the year ended September 30, 2021 were as follows:

		Levy
		(Dollars)
Concept Find	Φ.	0.4066
General Fund	\$	0.4866
Debt Service Fund		0.1500
Total	\$	0.6366

Notes to the Basic Financial Statements

Note 3. Tax Revenues and Taxes Receivable (Continued)

The City has established TIF Districts that allow the City to provide public improvements by encouraging developers to construct and make new investments within blighted, conservation, or economic areas. Through the use of TIF Districts, the City can utilize the taxes generated by the incremental increase in property values and economic activities from the date the TIF District was established and the combined levies of all taxing jurisdictions for infrastructure improvements. Tax revenue collected in the current year for the Districts is recorded in the TIF Fund.

Note 4. Interfund Activity

Interfund transfers for the year were as follows:

					Tra	ansfers Fron	า					
				Capital	1	Nonmajor		Internal				
	General		TIF	Projects	Go	vernmental		Sewer		Service		
Transfers To	Fund		Fund	Fund		Funds		Fund		Fund		Total
General Fund	\$ -	\$	32,823	\$ 55,480	\$	17,000	\$	_	\$	32,478	\$	137,781
Capital Projects Fund	305,480		-	-		, -		-		-		305,480
Nonmajor Governmental Funds	-		-	500,000		-		-		-		500,000
Water Fund	-		-	-		-		340,718		-		340,718
Golf Course Fund	206,695		-	-		-		-		-		206,695
Fieldhouse Fund	724		-	-		175,846		-		-		176,570
Internal Service Fund	517,804		-	-		-		-		-		517,804
Total	\$1,030,703	\$	32,823	\$ 555,480	\$	192,846	\$	340,718	\$	32,478	\$	2,185,048

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Any transfers within the governmental funds or within the proprietary funds have been eliminated in the government-wide statement of activities.

Charges for services: The General Fund provides administrative and other support services for Water and Sewer enterprise funds. Amounts charged to these funds for such services were \$1,199,484 and \$864,275, respectively. In the General fund, these charges are reported as administrative charges revenue. In the Water and Sewer funds these charges are reported as administrative and support services expenses.

Interfund receivable and payable balances at year-end were as follows:

	Interfund Payables									
						Ν	lonmajor	1	Nonmajor	
			Capital			Gov	vernmental	E	Enterprise	
Interfund Receivables	General		Projects		TIF		Fund		Fund	Total
General Fund	\$ -	\$	-	\$	3,726	\$	-	\$	-	\$ 3,726
TIF	178,037		73,919		-		74,349		-	326,305
Sewer Fund	-		-		-		-		150,000	150,000
Total	\$ 178,037	\$	73,919	\$	3,726	\$	74,349	\$	150,000	\$ 480,031

Notes to the Basic Financial Statements

Note 4. Interfund Activity (Continued)

Advances to and from other funds at year-end were as follows:

	Advance From Other Funds				
		Nonmajor			
		Enterprise			
Advance to Other Funds	Golf Course	Fund	Total		
General Fund	\$ 1,673,144	\$ -	\$ 1,673,144		
Capital Projects Fund	326,911	-	326,911		
Sewer Fund		1,050,000	1,050,000		
Total	\$ 2,000,055	\$ 1,050,000	\$ 3,050,055		

The advances payable of the Golf Course Fund represent advances from the General Fund for operating expenses and debt service payments and is not expected to be repaid within the next fiscal year. The City has reported a nonspendable fund balance in the General Fund in the amount of \$1,673,144. The City Council has passed a resolution requiring the advanced funds to be repaid when the corresponding debt has been paid off. Repayment will begin in 2025. The advances payable of the Fieldhouse represent a loan payable to the Sewer Fund. In May 2014, the City Council approved the purchase of the Sports City building to be renovated into a recreation center for the residents of Blue Springs. On June 16, 2014 Council made an offer to purchase the facility for \$1.9 million. On July 7, 2014 Council approved the funding of the \$4.5 million project budget as follows: \$3 million from existing fund balances in the General and Capital Projects Funds and \$1.5 million through an inter-fund loan from the Sewer Fund. The loan from the Sewer Fund will be repaid by the Hotel/Motel Tax Fund over a maximum of 15 years at a rate of 3% interest. The borrowing rate of 3% allows the Sewer Fund to receive a rate of return higher than current investment and allows the Fieldhouse project funds to be borrowed below market rates of at least 4%. Staff will evaluate additional revenue sources that might become available to expedite early loan payoff. Such sources could include unreserved fund balances from the General Fund or Capital Projects Fund identified during year-end audits, grants, private donations dedicated for parks/parks facilities and proceeds from the sale of property and/or facilities.

Notes to the Basic Financial Statements

Note 5. Capital Assets

Capital assets activity for the year ended September 30, 2021, was as follows:

	Beginning		Transfers/	Ending
Governmental activities	Balance	Increases	Decreases	Balance
Capital assets, not being depreciated:				
Land and easements	\$ 18,985,132	\$ 1,725,784	\$ -	\$ 20,710,916
Construction in progress	5,836,537	3,410,465	7,729,015	1,517,987
Total capital assets, not	,			
being depreciated	24,821,669	5,136,249	7,729,015	22,228,903
Capital assets, being depreciated:				
Buildings and building improvements	44,131,218	2,933,466	202,234	46,862,450
Equipment and vehicles	23,111,578	3,110,855	167,429	26,055,004
Infrastructure	225,336,452	5,292,763	49,497	230,579,718
Total capital assets being	,			
depreciated	292,579,248	11,337,084	419,160	303,497,172
Less accumulated depreciation for:				
Buildings and building improvements	19,194,587	1,696,239	57,525	20,833,301
Equipment and vehicles	15,335,982	2,113,955	162,583	17,287,354
Infrastructure	159,632,856	5,781,368	-	165,414,224
Total accumulated		, , , , , , , , , , , , , , , , , , ,		
depreciation	194,163,425	\$ 9,591,562	\$ 220,108	203,534,879
Total capital assets being				
depreciated, net	98,415,823	_		99,962,293
Governmental activities capital assets,				
net	\$ 123,237,492	<u>=</u>		\$ 122,191,196

Notes to the Basic Financial Statements

	Note 5.	Capital Assets	(Continued)
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	Beginning			Transfers/	Ending
Business-type activities	 Balance		Increases	Decreases	Balance
Capital assets, not being depreciated:					
Land	\$ 3,972,531	\$	17,500	\$ -	\$ 3,990,031
Construction in progress	 1,673,638		2,323,004	1,300,291	2,696,351
Total capital assets, not					
being depreciated	 5,646,169		2,340,504	1,300,291	6,686,382
Capital assets, being depreciated:					
Buildings and building improvements	18,813,908		1,300,292	-	20,114,200
Equipment and vehicles	5,023,648		294,544	101,337	5,216,855
Infrastructure	117,184,167		316,494	10,145	117,490,516
Total capital assets being			·	·	
depreciated	 141,021,723		1,911,330	111,482	142,821,571
Less accumulated depreciation for:					
Buildings and building improvements	8,395,479		578,182	_	8,973,661
Equipment and vehicles	3.868.603		409.690	67.805	4,210,488
Infrastructure	55,349,866		3,319,721	10,145	58,659,442
Total accumulated	 ,,		-,,	,	
depreciation	 67,613,948	\$	4,307,593	\$ 77,950	 71,843,591
Total capital assets being					
depreciated, net	 73,407,775	_			 70,977,980
Business-type activities capital assets,					
net	\$ 79,053,944				\$ 77,664,362

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 215,431
Highways and streets	5,696,548
Public safety	2,157,335
Parks and recreation	1,513,596
Capital assets held by the government's internal service fund are charged	
to the various functions based on their usage of the asset	8,652
Total depreciation expense for governmental	
activities	\$ 9,591,562
Business-type activities:	
Water utility	\$ 972,394
Sewer utility	2,625,132
Golf course	327,969
Fieldhouse	382,098
Total depreciation expense for business-type	
activities	\$ 4,307,593

Notes to the Basic Financial Statements

Note 6. Long-Term Debt and Other Obligations

The following is a summary of changes in long-term debt and other obligations of the City for the year ended September 30, 2021:

	Beginning			Ending	Amounts Due Within
	Balance	Additions	Retirements	Balance	One Year
Governmental activities:					
Compensated absences*	\$ 1,771,853	\$ 1,501,641	\$ 1,564,534	\$ 1,708,960	\$ 1,564,534
General obligation bonds	17,515,000	-	1,105,000	16,410,000	1,170,000
Certificates of participation	19,375,000	-	-	19,375,000	230,000
Special obligation bonds	45,596,530	-	2,080,000	43,516,530	145,000
Net discount/premium on issuances	815,817	-	79,826	735,991	-
Development agreements	7,063,833	628,613	1,301,558	6,390,888	-
Capital lease obligations	986,624	-	629,076	357,548	327,547
	93,124,657	2,130,254	6,759,994	88,494,917	3,437,081
Business-type activities:					
Compensated absences	155,988	186,314	183,706	158,596	32,668
Certificates of participation	1,500,000	-	280,000	1,220,000	285,000
Special assessment-neighborhood					
improvement bonds	8,925,000	-	810,000	8,115,000	845,000
Net discount/premium on issuances	1,079,841	-	129,584	950,257	-
Capital lease obligations	171,811	-	88,678	83,133	36,908
Sewer revenue bonds (direct borrowing)	14,321,601	-	1,178,700	13,142,901	1,201,900
	26,154,241	186,314	2,670,668	23,669,887	2,401,476
Total primary government	\$ 119,278,898	\$ 2,316,568	\$ 9,430,662	\$ 112,164,804	\$ 5,838,557

^{*} Primarily liquidated by the General Fund.

Notes to the Basic Financial Statements

Note 6. Long-Term Debt and Other Obligations (Continued)

Governmental activities, general obligation bonds, certificates of participation and special obligation bonds as of September 30, 2021 are comprised of the following:

General obligation bonds:	General	obligation	bonds:
---------------------------	---------	------------	--------

\$ 6,355,000
\$ 10,055,000 16,410,000
\$ 19,375,000
\$ 9,566,530
25,060,000
 8,890,000 43,516,530
\$

Special obligation bonds and development agreements: The City's Special Obligation Bonds are recorded as a liability of the City to match revenue streams to the related debt for which they have been pledged.

On August 18, 2015, the City also issued \$9,566,530 in Subordinate Special Obligation Tax Increment and Special Districts Bonds, Series 2015B, maturing June 1, 2039 with an interest rate of 5.25%. The Series 2015B Bonds are subordinate to the Series 2015A Bonds and are only paid after certain conditions are met. These bonds are being held by Blue Springs Development Three, LLC and are paid according to the simplified version of the revenue waterfall below:

- 1. To the Interest Account of the debt service fund to pay interest on the next interest payment date for the 2015A Bonds.
- 2. To the Principal Account of the debt service fund to pay principal due on the next principal payment date for the 2015A Bonds.
- 3. To the Redemption Account to redeem bonds up to the amounts shown in Case 1 Scenario of the 2015A Bond repayment schedule.
- To the Debt Service Reserve Fund, if the DSRF isn't full (the DSRF Fund is full as of year-end).
- 5. 50% of remaining revenues to pay interest on the Series B developer bonds.
- 6. 50% of remaining revenues to redeem additional Series A Bonds over and above Case 1 Scenario of the 2015A Bond repayment schedule.
- 7. If the Series 2015A Bonds are fully paid off and there are no Additional Parity Bonds outstanding, all remaining revenues flow to the Series B developer bonds.

Note 6. Long-Term Debt and Other Obligations (Continued)

The City and other taxing districts and governmental entities have pledged a portion of future property tax and sales tax revenues to repay the \$38.05 million in Series 2015A and \$9.566 million in Series 2015B Special Obligation Bonds issued to finance redevelopment projects within the Adams Farm Tax Increment Financing (TIF) project. The bonds are payable solely from the incremental increase in property taxes and sales taxes generated within the TIF plan as well as revenues pledged by other taxing districts through cooperative agreements. TIF revenues and other pledged revenues were projected to produce sufficient funds to meet debt service requirements over the life of the bonds.

On December 29, 2016, the City issued \$9,265,000 in Special Obligation Revenue Bonds, Series 2016, maturing May 1, 2040 with interest rates of 3.75 and 7.15%. The Series 2016 bond proceeds were used for the White Oak Marketplace Project which was completed as of December 31, 2017.

Additionally, the City has entered into certain developer agreements (five as of September 30, 2021) whereby developer financed project costs that have been certified by the City as eligible are reimbursed from tax increment financing revenues attributable to each respective project. Under tax increment financing plans, the developer may be reimbursed up to the certified cost amount from incremental taxes during a period not to exceed 23 years. Accordingly, certified project costs in excess of amounts reimbursed to date are reflected as a long-term obligation of the City. TIF revenues were projected to produce sufficient funds to reimburse the developer for certified costs. The developer obligations are limited solely to the amount of incremental taxes received attributable to each respective project; any deficiencies are the sole responsibility of the developer and do not constitute an obligation of the Commission or of the City.

At September 30, 2021, total principal remaining on the Special Obligation Bonds was \$43,516,530 and the outstanding developer obligations was \$6,390,890. The bonds are scheduled to mature at varying amounts through 2039 and the developer obligations are payable to the extent incremental taxes are available for a period not to exceed 23 years.

For the current year, principal and interest paid on the bonds and developer obligations totaled \$5,668,428. Incremental revenues from the City included \$1,886,731 in sales taxes. The remaining funds necessary to meet the current year debt service requirements were derived from incremental tax revenues from the Adams Farm TDD, the Coronado Drive TDD, as well as taxes from other districts and governmental entities, developer contributions, and debt trust funds.

Business-type activities, certificates of participation and special assessments as of September 30, 2021 are comprised of the following:

Certificates of participation:

Golf course fund, \$3,270,000 - 2014 refunding certificates of participation in installments of \$240,000 to \$325,000 through September 1, 2025; interest at 3.0% to 4.0%; subject to acceleration if the City defaults; collateral includes remainder of the term of the ground lease in City Hall, City Hall Annex and Public Safety building

\$ 1,220,000

Special assessments - neighborhood improvement bonds:

Sewer fund, \$9,625,000 - 2018A refunding neighborhood improvement district bonds in installments of \$700,000 to \$1,205,000 through February 15, 2029; interest at 4.0% to 5.0%

\$ 8,115,000

Notes to the Basic Financial Statements

Note 6. Long-Term Debt and Other Obligations (Continued)

On December 10, 2018, the City issued \$9,625,000 in Series 2018A Neighborhood Improvement District Limited General Obligation Refunding Bonds. The proceeds of the issue were used to currently refund the City's Series 2009 Neighborhood Improvement District Limited General Obligation Bonds.

Sewer revenue bonds: In 2010, the City issued its not to exceed \$30,789,000 Sewage System Revenue Bonds (State of Missouri-Direct Loan Program), Series 2010. These borrowings were used for the upgrade and expansion of the Sni-A-Bar Wastewater Treatment Plant. The City is participating in the State of Missouri's Direct Loan Program of the DNR and the Clean Water Commission of the State of Missouri. The 2010 revenue bonds mature through 2030 with interest at 1.52%. As eligible project costs are incurred, the City requests reimbursements from project funds held by the bond trustee. As the City receives reimbursements, the outstanding balance of the bonds increases. The City anticipates utilizing the full amount of the bonds to fund current and future projects. As of September 30, 2021, the City has drawn \$24,255,728 from these funds and the outstanding balance of the bonds was \$13,142,901. The City has pledged future sewer revenues, net of operating expenses to repay the Sewage System Revenue Bonds. The bonds are to be paid solely from sewer net revenues and are payable through 2031. The total principal and interest remaining to be paid on the bonds is \$14,224,098. Principal and interest paid for the current year and sewer net revenues for the current year were \$1,391,931 and \$5,214,309, respectively. The revenue bonds contain certain covenants. The covenants require that net revenues of the sewer system, as defined by the debt agreement, are not less than 110% of the annual debt service requirement.

The project was completed during fiscal year 2015, and no additional funds are expected to be drawn. In November 2009, the City entered into an agreement with the City of Grain Valley, Missouri which provides that the City of Grain Valley will pay for 47.5% of the debt issued for the expansion. The amount due from the City of Grain Valley as of September 30, 2021 is \$6,108,129 and is recorded as due from other governments on the Sewer Utility Fund statement of net position.

Notes to the Basic Financial Statements

Note 6. Long-Term Debt and Other Obligations (Continued)

Debt service requirements on long-term debt with scheduled maturities as of September 30, 2021 are as follows:

Governmental Activities	 General Obl	igatio	n Bonds	Certificates of	of Pa	rticipation
	Principal		Interest	Principal		Interest
Years ending September 30:						
2022	\$ 1,170,000	\$	510,044	\$ 230,000	\$	798,912
2023	1,225,000		464,593	580,000		789,713
2024	1,265,000		415,644	605,000		766,512
2025	1,335,000		364,819	630,000		742,313
2026	1,380,000		328,544	660,000		710,812
2027 - 2031	8,040,000		1,023,431	3,810,000		3,035,813
2032 - 2036	1,995,000		31,172	4,650,000		2,200,400
2037 - 2041	-		-	5,630,000		1,208,200
2042 - 2043	 -		-	2,580,000		155,800
	\$ 16,410,000	\$	3,138,247	\$ 19,375,000	\$	10,408,475
	Special Oblig	ation	Bonds **	Total Governr	nenta	al Activities
	 Principal	jation	Interest *	Principal		Interest
Years ending September 30:				•		
2022	\$ 145,000	\$	443,757	\$ 1,545,000	\$	1,752,713
2023	175,000		438,320	1,980,000		1,692,626
2024	210,000		431,758	2,080,000		1,613,914
2025	240,000		423,882	2,205,000		1,531,014
2026	5,810,000		414,883	7,850,000		1,454,239
2027 - 2031	5,715,000		1,976,350	17,565,000		6,035,594
2032 - 2036	-		1,964,725	6,645,000		4,196,297
2037 - 2041	31,221,530		1,571,780	36,851,530		2,779,980
2042 - 2043	 -		-	2,580,000		155,800
	\$ 43,516,530	\$	7,665,455	\$ 79,301,530	\$	21,212,177

^{*} The interest payment schedule represents estimated future payments. Interest will be calculated every six months with no significant differences expected from the above schedule.

^{**} The 2015B Special Obligation bonds do not have a specified principal and interest maturity schedule. Debt service payments will be made in accordance with the terms of the agreement.

Long-Term Debt and Other Obligations (Continued) Note 6.

Business-Type Activities	 Certificates of Participation					Neighborhood Improvement Bonds			
	 Principal		Interest		Principal		Interest		
Years ending September 30:									
2022	\$ 285,000	\$	52,050	\$	845,000	\$	361,175		
2023	300,000		40,650		885,000		317,925		
2024	310,000		28,650		935,000		272,425		
2025	325,000		16,250		985,000		224,425		
2026	-		-		1,035,000		173,925		
2027 - 2031	_		-		3,430,000		216,025		
	\$ 1,220,000	\$	137,600	\$	8,115,000	\$	1,565,900		
	 Sewer Rev	enue	Bonds Interest		Total Business Principal	s-Typ	e Activities Interest		
Years ending September 30:									
2022	\$ 1,201,900	\$	195,227	\$	2,331,900	\$	608,452		
2023	1,225,600		176,869		2,410,600		535,444		
			158,148		2,494,700		459,223		
2024	1,249,700								
	1,249,700 1,274,400		139,059		2,584,400		379,734		
2024			•		2,584,400 2,334,500		379,734 293,519		
2024 2025	1,274,400		139,059				*		

2,361,165

2,228,070 2,073,137

1,910,748

1,747,758

6,543,919

4,196,297

2,779,980

155,800 23,996,874

	Total Primar	y Go	vernment
	Principal		Interest
Years ending September 30:			
2022	\$ 3,876,900	\$	2,361,16
2023	4,390,600		2,228,07
2024	4,574,700		2,073,13
2025	4,789,400		1,910,74
2026	10,184,500		1,747,75
2027 - 2031	27,886,801		6,543,91
2032 - 2036	6,645,000		4,196,29
2037 - 2041	36,851,530		2,779,98
2042 - 2043	2,580,000		155,80
	\$ 101,779,431	\$	23,996,87

Notes to the Basic Financial Statements

Note 6. Long-Term Debt and Other Obligations (Continued)

Capital lease obligations: The City has entered into several capital leasing agreements as of September 30, 2021. Governmental activities capital lease agreements are for a narrow banded public safety radio system and a paint machine. The scheduled minimum lease payment under the radio system agreement includes interest of 3.47%. The cumulative amount of assets acquired under the capital lease described above amounted to \$6,061,650 with \$4,857,604 of accumulated depreciation as of September 30, 2021.

The future minimum lease obligations and the net present value of these minimum lease payments as of September 30, 2021 were as follows:

Years ending September 30:	
2022	\$ 333,009
2023	10,000
2024	10,000
2025	10,000
Less imputed interest	 (5,461)
Present value of minimum lease payments	\$ 357,548

Business-type activities have entered into capital lease agreements for golf carts, mowers and a GPS. The cumulative amount of assets acquired under the capital lease agreements described above amount to \$420,857 with accumulated depreciation of \$356,524 as of September 30, 2021.

The future minimum lease obligations and the net present value of these minimum lease payments as of September 30, 2021 were as follows:

Years ending September 30:	
2022	\$ 39,855
2023	18,541
2024	18,541
2025	12,362
Less imputed interest	 (6,166)
Present value of minimum lease payments	\$ 83,133

Restricted assets: The 2014 Certificates of Participation trust indentures require the City to establish certain special trust funds in the name of the City restricted for future debt service payments. Assets of these special funds consist of cash and investments stated at fair value, and are reported in the accompanying balance sheet/statement of net position as restricted cash and investments as follows:

						Golf		
Account		TIF Fund	,	Sewer Fund	С	ourse Fund		Total
Debt service and other	Φ.	7.044.000	Φ.	040.050	Φ.	004.040	Φ.	7.504.000
reserve funds	\$	7,011,936	\$	348,950	\$	234,013	\$	7,594,899

Note 6. Long-Term Debt and Other Obligations (Continued)

Legal debt margin: The State Constitution permits a City, by vote of four-sevenths of the voting electorate in a general election or by vote of two-thirds of the voting electorate in a special election, to incur general obligation indebtedness for "City purposes" not to exceed 10% of the assessed value of taxable tangible property and to incur additional general obligation indebtedness not to exceed, in the aggregate, an additional 10% of the assessed value of taxable tangible property, for the purpose of acquiring rights-of-way, constructing, extending, and improving streets and avenues and/or sanitary or storm sewer systems, and purchasing or constructing waterworks, electric, or other light plants, provided that the total general obligation indebtedness of the City does not exceed 20% of the assessed valuation of taxable property.

At September 30, 2021, based on the assessed valuation as of January 1, 2020, of \$998,479,438, the constitutional total general obligation debt limit for "City purposes" was \$199,695,888, which, after reduction for outstanding general obligation bonds of \$17,059,418, net of amounts available in the General Obligation Bond Debt Service fund of \$1,740,230, provides a general obligation debt margin of \$184,376,700.

Adams Farm Project Special Obligation Special Assessment Bonds: On August 18, 2015, the City issued \$3,910,000 in Taxable Special Obligation Special Assessment Bonds for the Adams Farm Project. The City is not obligated in any manner for the special assessment debt and is only acting as agent for the Community Improvement District in collection of the assessments and forwarding to the bond Trustee for payment of the debt.

Conduit debt: The City has issued taxable industrial revenue bonds to provide financial assistance to private business for economic development. Under related agreements, the City will lease the projects to the businesses and the rental therefrom shall be applied to pay the debt service on the bonds. The bonds and the interest thereon are special obligations of the City payable solely from the rental payments and shall not constitute obligations of the City. Accordingly, the bonds are not reported as liabilities in the accompanying basic financial statements. As of September 30, 2021, there were five series of taxable industrial revenue bonds outstanding, with an aggregate principal amount payable of \$85,979,693.

Note 7. Sewerage Service Agreement

In 1971, the City entered into an agreement to provide sewer service to the City of Grain Valley. In return, the City of Grain Valley is billed for operating costs incurred by the City of Blue Springs based on percentages of users. Service charges for the City of Grain Valley were \$568,357 for the year ended September 30, 2021 and were recorded as charges for services in the Sewer Utility Fund.

Note 8. Employees' Retirement System and Other Postemployment Benefits

Plan description: The City's defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. The City participates in the Missouri Local Government Employees Retirement System (LAGERS). LAGERS is an agent multiple-employer, statewide public employee pension plan established in 1967 and administered in accordance with RSM. 70.600-70.755. As such, it is LAGERS responsibility to administer the law in accordance with the expressed intent of the General Assembly. The plan is qualified under the Internal Revenue Code Section 401(a) and is tax exempt. The responsibility for the operations and administration of LAGERS is vested in the LAGERS Board of Trustees consisting of seven persons. LAGERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained by accessing the LAGERS website at www.molagers.org.

Note 8. Employees' Retirement System and Other Postemployment Benefits (Continued)

Benefits provided: LAGERS provides retirement, death and disability benefits. Benefit provisions are adopted by the governing body of the employer, within the options available in the state statutes governing LAGERS. All benefits vest after 5 years of credited service. Employees who retire on or after age 60 (55 for police and fire) with 5 or more years of service are entitled to an allowance for life based upon the benefit program information provided below. Employees may retire with an early retirement benefit with a minimum of 5 years of credited service and after attaining age 55 (50 for police and fire) and receive a reduced allowance.

	_2021 Valuation
Benefit multiplier	1.5%
Final average salary	3 years
Member contributions	0%

Benefit terms provide for annual post retirement adjustments to each member's retirement allowance subsequent to the member's retirement date. The annual adjustment is based on the increase in the Consumer Price Index and is limited to 4% per year.

Employees covered by benefit terms: At June 30, 2021, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	188
Inactive employees entitled to but not yet receiving benefits	135
Active employees	251
	574

Contributions: The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by LAGERS. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance an unfunded accrued liability. Employees do not contribute to the pension plan. Employer contribution rates are 3.9% (General) and 6.9% (Police) of annual covered payroll.

Net pension asset: The City's net pension asset was measured as of June 30, 2021, and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of February 28, 2021. Standard update procedures were used to roll forward the total pension liability to June 30, 2021.

Actuarial assumptions: The total pension liability in the February 28, 2021 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.25% wage inflation; 2.25% price inflation
Salary Increase	2.75% to 6.75% including wage inflation
Investment Rate of Return	7.00%, net of investment expenses

Notes to the Basic Financial Statements

Note 8. Employees' Retirement System and Other Postemployment Benefits (Continued)

The healthy retiree mortality tables, for post-retirement mortality, were 115% of the PubG-2010 Mortality Tables for males and females. The disabled retiree mortality tables, for post-retirement mortality, were 115% of the PubNS-2010 Disabled Retiree Mortality Table for males and females. The pre-retirement mortality tables used were 75% of the PubG-2010 Employee Mortality Tables for males and females of General groups and 75% of the PubS-2010 Employee Mortality Table for males and females of Police, Fire, and Public Safety groups.

Mortality rates for a particular calendar year are determined by applying the MP-2020 mortality improvement scale to the above described tables.

The actuarial assumptions used in the February 28, 2021 valuation were based on the results of an actuarial experience study for the period March 1, 2015 through February 29, 2020.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

		Long-Term
	Target	Expected Real
	Allocation	Rate of Return
Asset class:		
Equity	35.00%	4.78%
Fixed Income	31.00	1.41
Real Assets	36.00	3.29
Alpha	15.00	3.67
Strategic Assets	8.00	5.25
Cash/Leverage	(25.00)	(0.29)
-	100.00%	•
		=

Discount rate: The discount rate used to measure the total pension liability is 7.00%. The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payment to determine the total pension liability.

Note 8. Employees' Retirement System and Other Postemployment Benefits (Continued)

Changes in the net pension liability (asset):

	Increase (Decrease)					
	Total Pension Plan Fiduciary Net Pension					Net Pension
	Liability		Net Position		Li	iability (Asset)
	(a)		(b)			(a) - (b)
Balances at September 30, 2020	\$	66,605,098	\$	72,718,007	\$	(6,112,909)
Changes for the year:					-	,
Service cost		1,245,206		-		1,245,206
Interest		4,779,451		-		4,779,451
Difference between expected and actual experience		(683,583)		-		(683,583)
Changes of assumptions		(1,215,135)		-		(1,215,135)
Contributions-employer		-		973,604		(973,604)
Net investment income		-		19,743,968		(19,743,968)
Benefit payments, including refunds		(2,632,760)		(2,632,760)		-
Administrative expense		-		(52,910)		52,910
Other changes		-		318,208		(318,208)
Net changes		1,493,179		18,350,110		(16,856,931)
Balances at September 30, 2021	\$	68,098,277	\$	91,068,117	\$	(22,969,840)

Sensitivity of the net pension liability (asset) to changes in the discount rate: The following presents the Net Pension Liability (Asset) of the employer, calculated using the discount rate of 7.00%, as well as what the employer's Net Pension Liability (Asset) would be using a discount rate that is 1 percentage point lower or one percentage point higher than the current rate.

	1% Decrease (6.00%)		Discount Rate (7.00%)		1% Increase (8.00%)	
Total pension liability Plan fiduciary net position	\$	77,707,736 91,068,117	\$	68,098,277 91,068,117	\$	60,173,921 91,068,117
Net pension liability (asset)	\$	(13,360,381)	\$	(22,969,840)	\$	(30,894,196)

Notes to the Basic Financial Statements

Note 8. Employees' Retirement System and Other Postemployment Benefits (Continued)

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions: For the year ended September 30, 2021 the employer recognized pension benefit of \$2,983,382. The employer reported deferred outflows and inflows of resources related to pensions from the following sources:

	of	Deferred Outflows Resources	Deferred Inflows of Resources		
Differences between expected and actual plan experience Assumption changes Net difference between projected and actual	\$	903,970 69,361	\$ (1,672,543) (952,973)		
earnings on pension plan investments Contributions subsequent to the measurement date*		- 268,463	(9,474,946)		
Total	\$	1,241,794	\$ (12,100,462)		

^{*} The amount reported as deferred outflows of resources resulting from contributions subsequent to the measurement date will be recognized as an increase in the net pension asset for the year ending September 30, 2022.

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Years ended:	
2022	\$ (3,013,655)
2023	(2,471,120)
2024	(2,407,205)
2025	(3,078,613)
2026	(130,949)
Thereafter	(25,589)
	\$ (11,127,131)

Deferred inflows and outflows of resources related to the difference between expected and actual plan experience and assumption changes are being amortized over a closed period equal to the average of the expected service lives of all employees as of the beginning of each measurement period. The deferred inflows of resources related to the difference between expected and actual investment returns is being amortized over a closed five-year period as of the beginning of each measurement period.

Notes to the Basic Financial Statements

Note 9. Risk Management

Insurance: The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The City is a member of the Midwest Public Risk (MPR), formerly Mid-America Regional Council Insurance Trust (MARCIT), a not-for-profit corporation consisting of local governments and political subdivisions. MPR was formed as a public entity risk retention pool to cover health and dental, workers' compensation and property and casualty claims for its members. MPR has been established as assessable pools and accounting records are maintained for each line of coverage on a policy-year basis. The City pays annual premiums to MPR for all coverages. The agreement with MPR provides that MPR will be self-sustaining through member premiums. MPR has the authority to assess members for any deficiencies of revenues under expenses for any single plan year. Likewise, MPR has the authority to declare refunds to members for the excess of revenues over expenses relating to any single plan year. MPR has not had deficiencies in any of the past three fiscal years.

Note 10. Commitments and Contingencies

Contractual commitments: The City has commitments resulting from construction contracts totaling \$892,441, \$1,346,049, \$15,688, \$42,075, \$2,202,171 and \$92,089 in the General, Capital Project, Public Safety Sales Tax, Water Utility, Sewer Utility and Golf Course Funds, respectively. The City expects to receive the contracted services during fiscal year 2022.

The City has entered into a contract to purchase a maximum of 2,000,000 gallons of water per day from the City of Kansas City, Missouri. The contract expires in November 2033. The total amount paid for purchased water under this agreement for the year ended September 30, 2021 totaled \$1,390,383.

The City has entered into a contract to purchase a maximum of 2,300,000 gallons of water per day from the City of Independence, Missouri. The contract expires in November 2032. The total amount paid for purchased water under this agreement for the year ended September 30, 2021 totaled \$1,345,117.

In 2012, the City had entered into an agreement with the City of Grain Valley to purchase a maximum of 2,000,000 gallons of water per day from Tri-County Water Authority. In July 2013, the City entered directly into a new agreement with Tri-County Water Authority to move forward on a project to upgrade the TCWA treatment plant; upon substantial completion of this project in 2016, the City entered into another 20-year agreement to purchase an additional 6 million gallons per day. The total amount paid under this agreement for the year ended September 30, 2021 totaled \$1,153,445. The total amount paid under the agreement for capital project charges for the year ended September 30, 2021, totaled \$2,420,395, \$1,056,635 for the 2005 agreement and \$1,363,760 for the 2016 agreement.

The City has entered into an agreement with RMT of Blue Springs for the operation of the Conference Center. Under the agreement, the City is to pay RMT \$140,000 each year through 2025 or until such time that RMT achieves a profit on the operation of the Center. In any year that RMT achieves a profit, the City is to negotiate with RMT to pay an amount deemed to allow RMT to operate the Center on a "break even" basis. If no such amount can be agreed upon, the City is not obligated to pay RMT for the operation of the Center.

Encumbrances: The City utilizes encumbrances for budgetary reporting purposes. Encumbrances relating to certain contractual agreements, supplies and equipment that have been ordered but not received are reported in the year the commitment arises for budgetary reporting purposes. However, for financial reporting purposes, the goods or services are reported when they are received. The City had encumbrances in the General fund, Public Safety Sales Tax fund, Parks Sales Tax fund and Capital Projects fund of \$2,075,141, \$869,975, \$85,340 and \$2,508,511, respectively.

Notes to the Basic Financial Statements

Note 10. Commitments and Contingencies (Continued)

Litigation: The City is involved in lawsuits arising in the ordinary course of activities, including claims regarding construction contract issues, personal injury and discriminatory personnel practices, property condemnation proceedings, and suits contesting the legality of certain taxes. While these cases may have future financial effect, management, based on advice of counsel, believes that their ultimate outcome will not be material to the basic financial statements.

Federal assistance: The City has received financial assistance from various federal and state agencies in the form of grants and entitlements. These programs are subject to audit by agents of the granting authority. Management does not believe that liabilities for reimbursements, if any, will have a materially adverse effect upon the financial condition of the City.

Note 11. Tax Abatements

Missouri State Statutes provide for several economic development tools that State and local governments can offer as incentives for businesses to locate, build and/or expand operations in a target area.

Chapter 100 – Industrial Revenue Bonds: Pursuant to Chapter 100 of the Revised Statutes of Missouri (RSMo), a municipality can issue Industrial Revenue Bonds to finance the cost of the purchase, construction, extension and improvement of warehouses, distribution facilities, research and development facility, office industries, agricultural processing industries, service facilities which provide interstate commerce, and industrial plants, including the real estate either within or without the limits of such municipality, buildings, fixtures and machinery.

In a Chapter 100 agreement, the municipality holds fee title to the project once the revenue bonds are issued and leases the project to the private company. Because the municipality is the legal owner of the property while the revenue bonds are outstanding, the project is exempt from ad valorem taxes.

Under Chapter 100, the City has six agreements:

1. In March 2017, the City issued Industrial Revenue Bonds in an amount not to exceed \$7,550,000 to provide 100% tax abatement to Kohl's Department Stores, Inc. for the capital investment in equipment and mechanical controls at the Blue Springs Distribution Center. The Bond Purchase Agreement and Lease Agreement allow the City to maintain ownership of the project equipment, making it exempt from taxation for the term of the Lease Agreement, producing twelve years of tax abatement, starting with tax year 2018. During the term of the Lease Agreement, Kohl's will make annual payments in lieu of taxes (PILOTS) at 50% of the value of taxes otherwise due on the project equipment. Total projected value of abatement is \$305,808. Value of abatement for FY 2021 is \$40,140.

Note 11. Tax Abatements (Continued)

- 2. In March 2018, the City issued Industrial Revenue Bonds in an amount not to exceed \$36,000,000 to provide tax abatement to Faurecia Interior Systems, Inc. for acquiring, constructing and installing an approximately 262,000 square foot automobile component manufacturing facility, including buildings, structure, improvements and fixtures on the project site. The Project Site and associated Project Improvements will be given 100% tax abatement for 10 years and 50% for the next 5 years. The Developer will be required to make a payment in lieu of taxes equal to 100% of the taxes that would otherwise be due for 2018 for the Project Site. For the period 2019 and continuing through 2028, the Developer will not be required to make PILOTS. For the period 2029 and continuing through 2033, the Developer will be required to make PILOTS in an amount equal to 50% of the amount of ad valorem real property taxes which would have been paid in each year with respect to the Project Site and Project Improvements had the Project Site and the Project Improvements not been exempt from such taxes. Total projected value of abatement is \$11,335,193. Value of abatement for FY 2021 is \$857,904.
- In March 2018, the City issued Industrial Revenue Bonds in an amount not to exceed 3. \$33,000,000 to provide tax abatement to Faurecia Interior Systems, Inc. for the purpose of furnishing and equipping the Project Improvements with furnishings, equipment, electronics and other related personal property. It is expected that the Company will purchase Project Equipment in the amount of approximately \$13,181,332 in 2018, \$14,122,332 in 2019, and \$2,148,970 in 2020. The Company will convey the Project Equipment to the City and the Project Equipment will be leased to the Company. The 2018 Project Equipment will be given 100% tax exemption with no PILOTS for the first 10 years (2019 to 2028) and 100% tax exemption for the next 5 years (2029 to 2033) with PILOTS equal to 50% of the Personal Property tax otherwise due. The 2019 Project Equipment will be given 100% tax exemption with no PILOTS for the first 10 years (2020) to 2029) and 100% tax exemption for the next 5 years (2030 to 2034) with PILOTS equal to 50% of the Personal Property Taxes otherwise due. The 2020 Project Equipment will be given 100% tax exemption with no PILOTS for the first 10 years (2021 to 2030) and 100% tax exemption for the next 5 years (2031 to 2035) with PILOTS equal to 50% of the Personal Property Taxes otherwise due. Total projected value of abatement is \$3,808,006. Value of abatement for FY 2021 is \$647,282.
- 4. In June 2019, the City issued Industrial Revenue Bonds in an amount not to exceed \$23,000,000 to provide tax abatement to Novel Place Blue Springs, LLC Project for the purpose of purchasing, designing, constructing and installing of an approximately 109,179 square-foot, 3-story senior living facility with approximately 134 units. Pursuant to the Bond Documents, the City will take legal title to the Project at closing, and as long as the City owns title to the Project, the Project will be exempt from ad valorem property taxes. The Bond Purchase Agreement and Lease Agreement allow the City to maintain ownership of the project site, making it exempt from taxation for the term of the Lease Agreement, producing two years of tax abatement, starting with tax year 2019. During the term of the Lease Agreement, Novel Place Blue Springs will make annual payments in lieu of taxes (PILOTS) in the aggregate amount of taxes otherwise due that has been abated. Total projected value of abatement is \$0. Value of abatement for FY 2021 is \$0.

Notes to the Basic Financial Statements

Note 11. Tax Abatements (Continued)

- 5. In November 2020, the City issued Industrial Revenue Bonds in an amount not to exceed \$9,600,000 to provide tax abatement to Durvet Inc. for the purpose of the design, construction, installation and improvement of an approximately 54,080 square-foot warehouse and office expansion. Pursuant to the Bond Documents, Lease Agreement and Performance Agreement, so long as the City owns title to the Project, the Project will be exempt from ad valorem taxes on real property. Bond Documents and Lease Agreement, while the project is owned by the City and is subject to the lease, the Project and leasehold interest of the Company in the Project will be exempt from all ad valorem real property taxes, producing ten years of tax abatement. During each year of the Exemption period, Durvet will make annual payments in lieu of taxes (PILOTS) in the amounts set forth in Exhibit B of the Performance Agreement. Total projected value of abatement is \$1,593,697. Value of abatement for FY 2021 is \$151,605.
- 6. In December 2020, the City issued Industrial Revenue Bonds in an amount not to exceed \$30,000,000 to provide tax abatement to Blue Springs 70 Logistics LLC for the purpose of acquiring, constructing and installing an approximately 585,660 square foot Class-A industrial building. The Project Improvements will be given 100% tax abatement for 10 years beginning in 2022 through 2031. During that time the Company will make PILOT Payments to the Central Jackson County Fire Protection District on the Project Improvements in December 1st of each year equal to 75% of real property taxes had the Project Improvements been constructed without tax abatement. Other than the Fire District PILOT Payments, the Company shall not be required to make PILOTS Payments during the period of Tax Abatement. Total projected value of abatement is \$5,672,203. Value of abatement for FY 2021 is \$0.

The gross dollar amount by which the City's tax revenues were reduced during FY 2021 as a result of Chapter 100 agreements was \$1,696,931.

Chapter 353 – Redevelopment Corporations: Under Chapter 353, RSMo, real property tax abatement is available within "blighted areas." An Urban Redevelopment Corporation is created under the general corporations laws of Missouri and, once created, it has the power to operate one or more redevelopment projects pursuant to a city-approved redevelopment plan.

With this program, an eligible city may approve a redevelopment plan that provides for tax abatement for up to 25 years, thus encouraging the redevelopment of the blighted area. To be eligible for the abatement, the Urban Redevelopment Corporation must take title to the property to be redeveloped. During the first 10 years of tax abatement, (1) 100% of the incremental increase in real property taxes on the land are abated, (2) 100% of the real property taxes on all improvements are abated, and (3) the property owner continues to pay real property taxes on the land in the amount of such taxes in the year before the redevelopment corporations takes title.

Notes to the Basic Financial Statements

Note 11. Tax Abatements (Continued)

During the next 15 years, between 50% and 100% of the incremental real property taxes on all land and all improvements are abated. Payments in lieu of taxes (PILOTS) may be imposed on the Urban Redevelopment Corporation by contract with the city, as applicable, to achieve an effective tax abatement that is less than the abatement established by statute. PILOTS are paid on an annual basis and allocated to each taxing district according to their proportionate share of ad valorem property taxes.

Under Chapter 353, the City has eleven projects as of September 30, 2021:

- 1. In 1997, the City approved a redevelopment project with the Adams Pointe Redevelopment Corporation for the construction of a new 40,519 sq. foot corporate headquarters building, providing 100% tax abatement for the first 10 years and 50% tax abatement for the next 15 years. This agreement was amended in 2014, authorizing a 50% tax abatement for 5 years followed by a 25% tax abatement for another 5 years. Full taxation resumes in 2024. Total projected value of abatement is \$1,666,240. Value of abatement for FY 2021 is \$38,495.
- 2. In 1997, the City approved a redevelopment project with the Adams Pointe Redevelopment Corporation for the construction of a 5-story Courtyard Marriott hotel, providing a 100% tax abatement for 10 years. This agreement was amended in 2011, providing an additional 10-year 100% tax abatement from 2011 to 2020. Full taxation resumes in 2021. Total projected value of abatement is \$2,590,221. Value of abatement for FY 2021 is \$199,304.
- 3. In 2006, the City approved a redevelopment project with the Village Gardens Redevelopment Corporation for the construction of a two-story, 8,600 sq. foot retail building, providing 100% tax abatement for the first 10 years and 50% tax abatement for the next 15 years. Full taxation resumes in 2032. Total projected value of abatement is \$371,062. Value of abatement for FY 2021 is \$17,000.
- 4. In 2010, the City approved a redevelopment project with the Main Center Redevelopment Corporation for the renovation of an office building located at 901 West Main Street, providing 100% tax abatement for 10 years. Full taxation resumes in 2021. Total projected value of abatement is \$136,457. Value of abatement for FY 2021 is \$19,103.
- 5. In 2013, the City approved a redevelopment project with the Main Center Redevelopment Corporation for the renovation of 1105 West Main Street for Pizza Shoppe, providing 50% tax abatement for 15 years. Full taxation resumes in 2029. Total projected value of abatement is \$57,916. Value of abatement for FY 2021 is \$4,465.
- 6. In 2013, the City approved a redevelopment project with the Main Center Redevelopment Corporation for the renovation of the America's Community Bank building at 1100 West Main Street, providing 100% tax abatement for 10 years and 50% tax abatement for the next 15 years. Full taxation resumes in 2039. Total projected value of abatement is \$154,030. Value of abatement for FY 2021 is \$13,095.
- 7. In 2016, the City approved a redevelopment project with the Main Center Redevelopment Corporation for the renovation of an apartment complex at 903 SW Jones Street, providing 100% tax abatement for 5 years. Full taxation resumes in 2021. Total projected value of abatement is \$10,576. Value of abatement for FY 2021 is \$2,404.

Notes to the Basic Financial Statements

Note 11. Tax Abatements (Continued)

- 8. In 2017, the City approved a redevelopment project with the Main Center Redevelopment Corporation for the addition of an alleyway extending from 8th Street to 9th Street, the extension of sewer and water mains, and the construction of eight two-story single-family homes on the property. Lots may be transferred from the Corporation when the Improvements are constructed on each such Lot and when Owner seeks to initiate the tax abatement, providing 100% tax abatement for five years. Total projected value of abatement is \$97,309. Value of abatement for FY 2021 is \$17,198.
- 9. In 2017, the City approved a redevelopment project with the Main Center Redevelopment corporation for the renovation and conversion of the property at 1201 W. Main Street into a brewery and taproom, East Forty Brewing, providing 100% tax abatement for 10 years and 50% tax abatement for the next 15 years. Full taxation resumes in 2044. Total projected value of abatement is \$294,861. Value of abatement for FY 2021 is \$15,199.
- 10. In 2019, the City approved a development project with the Main Center Redevelopment Corporation for the construction of a new single-story, 3,371 square-foot dental facility at 709 W. Main Street, providing 100% tax abatement for 25 years on the improved property with the exception of the Central Jackson County Fire District capturing 75% of the taxes it would have ordinarily received per Senate Bill 870. Tax abatement for the property will be terminated prior to the 25-year duration if the value of the abatement exceeds the cost of improvements. The project cost is estimated to be \$1,540,820. Total projected value of abatement is \$753,553. Value of the abatement for FY 2021 is \$26,867.
- 11. In 2019, the City approved a redevelopment project with the Main Center Redevelopment Corporation for the renovation of the property at 209 W. 11th Street, providing 100% tax abatement for 10 years on the improved property with the exception of the Central Jackson County Fire District capturing 75% of the taxes it would have ordinarily received per Senate Bill 870. Tax abatement for the property will be terminated prior to the 10-year duration if the value of the abatement exceeds the cost of improvements. The project cost is estimated to be \$50,975. Total projected value of abatement is \$30,301. Value of the abatement for FY 2021 is \$2,882.

The gross dollar amount by which the City's tax revenues were reduced during FY 2021 as a result of Chapter 353 agreements was \$356,012.

Tax Increment Financing: The Real Property Tax Increment Allocation Redevelopment Act, Sections 99.800 to 99.865, RSMo, as amended, commonly referred to as the TIF Act, makes available tax increment financing for redevelopment projects in certain areas determined by the governing body of a city to be a "blighted area", conservation area", or "economic development area", each as defined in the TIF Act. Tax Increment Financing does not diminish the amount of property tax revenues currently collected by the City in an affected area, but instead acts to freeze such revenues at current levels and deprives the City and other taxing districts of future increases (in whole or in part, depending on the terms of the agreement) in ad valorem property tax revenues that otherwise would have resulted from increases in assessed valuation in such areas until the tax increment financing obligations issued are repaid or the reimbursable project costs have been reimbursed.

Notes to the Basic Financial Statements

Note 12. Pending Governmental Accounting Standards Board (GASB) Statements

The GASB has issued several statements that are not yet effective and have not yet been implemented by the City of Blue Springs, Missouri. The statements which might impact the City are as follows:

- GASB Statement No. 87, Leases, issued June 2017, will be effective for the City beginning with its fiscal year ending September 30, 2022, with earlier adoption encouraged. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. Under this statement, a government entity that is a lessee must recognize (1) a lease liability and (2) an intangible asset representing the lessee's right to use the leased asset. In addition, the City must report the (1) amortization expense for using the lease asset over the shorter of the term of the lease or the useful life of the underlying asset, (2) interest expense on the lease liability and (3) note disclosures about the lease. The Statement provides exceptions from the single-approach for short-term leases, financial purchases, leases of assets that are investments and certain regulated leases. This statement also addresses accounting for lease terminations and modifications, sale-leaseback transactions, non-lease components embedded in lease contracts (such as service agreements), and leases with related parties.
- GASB Statement No. 91, Conduit Debt Obligations. The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. This Statement achieves those objectives by clarifying the existing definition of a conduit debt obligation; establishing that a conduit debt obligation is not a liability of the issuer; establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations; and improving required note disclosures. The requirements of this Statement are effective for the City beginning with its fiscal year ending September 30, 2023.

The City's management has not yet determined the effect these statements will have on the City's financial statements.

Note 13. Restatement

The City adopted GASB Statement No. 84, *Fiduciary Activities* during the current fiscal year. As a result of the adoption the activity of certain funds previously reported as agency funds are now reported as fiduciary funds. This impacted the net position of fiduciary funds from the prior year as follows:

	Fiduciary Funds
Net position/fund balance, September 30, 2020, as previously reported Effect of adoption of GASB Statement No. 84	\$ 354,712 1,061,460
Net position/fund balance, September 30, 2020, as restated	\$ 1,416,172

Required Supplementary Information Schedule of Changes in Net Pension Liability and Related Ratios Local Government Employees Retirement System

Fiscal year ending September 30,		2021		2020
Total Pension Liability				
Service cost	\$	1,245,206	\$	1,278,838
Interest on the total pension liability	•	4,779,451	•	4,663,484
Benefit changes		, -, -		-
Difference between expected and actual experience		(683,583)		(1,730,599)
Assumption changes		(1,215,135)		-
Benefit payments, including refunds		(2,632,760)		(2,559,823)
Net change in total pension liability		1,493,179		1,651,900
Total pension liability, beginning		66,605,098		64,953,198
Total pension liability, ending	\$	68,098,277	\$	66,605,098
Plan Fiduciary Net Position				
Contributions-employer	\$	973,604	\$	934,921
Contributions-employee		-		-
Pension plan net investment income		19,743,968		936,826
Benefit payments, including refunds		(2,632,760)		(2,559,823)
Pension plan administrative expense		(52,910)		(68,172)
Other		318,208		(158,549)
Net change in plan fiduciary net position		18,350,110		(914,797)
Plan fiduciary net position, beginning		72,718,007		73,632,804
Plan fiduciary net position, ending	\$	91,068,117	\$	72,718,007
Employer net pension liability (asset)	\$	(22,969,840)	\$	(6,112,909)
Plan fiduciary net position as a percentage of the total pension				
liability		134%		109%
Covered payroll	\$	13,957,143	\$	14,277,162
Employer's net pension liability (asset) as a percentage of				
covered payroll		(164.57)%	1	(42.82)%

Ultimately 10 fiscal years will be displayed. Information for prior years is not available. Amounts presented for the year-end were determined as of June 30, the measurement date.

Note: Changes in assumptions—In 2016, amounts reported as changes in assumptions resulted primarily from the changes in the mortality table, inflation rate and salary increase. In 2021, amounts reported as changes in assumptions resulted primarily from the change in the mortality table and decrease in the long-term rate of return.

2019		2018		2017	2016		2015
\$ 1,223,544	\$	1,187,702	\$	1,174,608	\$ 1,125,184	\$	1,079,63
4,348,452		4,085,559		3,901,187	3,545,150		3,377,17
- 1,195,911		- 559,428		- (405,769)	- 369,842		- (135,19
-		-		(400,700)	1,918,944		(100,10
(2,343,569)		(2,108,905)		(2,157,053)	(1,990,945)		(2,062,20
4,424,338		3,723,784		2,512,973	4,968,175		2,259,40
60,528,860		56,805,076		54,292,103	49,323,928		47,064,52
\$ 64,953,198	\$	60,528,860	\$	56,805,076	\$ 54,292,103	\$	49,323,92
\$ 951,682	\$	913,339	\$	908,467	\$ 977,911	\$	1,078,89
- 4,547,256		- 7,879,838		- 6,846,631	- (114,992)		- 1,120,94
(2,343,569)		(2,108,905)		(2,157,053)	(1,990,945)		(2,062,20
(61,224)		(42,258)		(39,868)	(40,384)		(43,15
76,420		618,737		(44,350)	973,177		151,94
3,170,565		7,260,751		5,513,827	(195,233)		246,42
70,462,239		63,201,488		57,687,661	57,882,894		57,636,47
\$ 73,632,804	\$	70,462,239	\$	63,201,488	\$ 57,687,661	\$	57,882,89
\$ (8,679,606)	\$	(9,933,379)	\$	(6,396,412)	\$ (3,395,558)	\$	(8,558,96
113%	ı	116%)	96%	97%)	10
\$ 14,519,579	\$	13,432,600	\$	13,391,262	\$ 13,200,061	\$	12,622,33
(50.70\)		(70.05\)		(47.77)0/	(05.70\0)		(07.0
(59.78)%	1	(73.95)%)	(47.77)%	(25.72)%)	(67.8

Required Supplementary Information Schedule of Contributions Last Ten Fiscal Years

	2021	2020		2019	2018		
Actuarially determined contribution Contributions in relation to the actuarially determined	\$ 989,286	\$ 924,037	\$	968,812	\$	916,999	
contribution	 989,287	924,036		968,812		916,999	
Contribution deficiency (excess)	\$ (1)	\$ 1	\$	-	\$	-	
Covered payroll Contributions as a percentage of	\$ 14,008,769	\$ 14,382,778	\$	14,470,138	\$	13,899,354	
covered payroll	7.06%	6.42%	,	6.70%		6.60%	

Actuarial Assumptions: See Note 8 to the basic financial statements for summary of actuarial assumptions.

 2017		2016	2015			2014		2013		2012
\$ 893,308	\$	985,036	\$	1,071,473	\$	1,113,110	\$	1,177,037	\$	1,086,646
893,308		985,036		1,071,473		1,113,110		1,116,633		968,153
\$ -	\$	-	\$	-	\$	-	\$	60,404	\$	118,493
\$ 13,776,909	\$	14,033,009	\$	12,999,252	\$	12,529,095	\$	11,891,443	\$	11,600,167
6.48%)	7.02%	,	8.24%	ı	8.88%)	9.39%)	8.35%

Required Supplementary Information Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual—General Fund Year Ended September 30, 2021

	Original Budget	Final Budget	Actual (Budget Basis)		ariance With
Revenues:			(=9)	-	
Taxes	\$ 16,671,051	\$ 16,671,051	\$ 19,239,819	\$	2,568,768
Licenses and permits	1,098,716	1,098,716	1,502,636		403,920
Intergovernmental revenues	3,437,010	4,558,411	5,618,209		1,059,798
Charges for services	1,238,740	1,238,740	1,525,428		286,688
Administrative charges	2,063,759	2,063,759	2,063,759		-
Fines and forfeits	906,282	906,282	553,379		(352,903)
Interest	293,795	293,795	171,310		(122,485)
Donations	46,906	46,906	62,074		15,168
Other	 337,513	380,442	439,869		59,427
Total revenues	26,093,772	27,258,102	31,176,483		3,918,381
Expenditures:					
General government:					
City Council	303,308	338,705	309,848		(28,857)
Legal services	213,253	319,126	303,260		(15,866)
City prosecutor	144,489	157,077	150,948		(6,129)
Municipal court	448,315	507,353	476,714		(30,639)
City administration	753,794	2,730,650	1,471,057		(1,259,593)
Public relations and communications	260,303	309,910	232,841		(77,069)
Human resources	609,035	701,103	637,188		(63,915)
Economic development	161,409	382,557	157,989		(224,568)
Community development	838,327	1,615,291	1,498,932		(116,359)
Business services	149,279	172,690	168,221		(4,469)
Codes administration	809,631	1,048,134	988,982		(59,152)
Geographic information systems	98,198	131,318	132,458		1,140
Finance—accounting and budget	673,142	780,686	784,597		3,911
Information systems	679,109	1,245,059	1,039,292		(205,767)
Public works, engineering and administration	757,213	972,983	920,752		(52,231)
Highways and streets, street maintenance	2,789,910	3,177,368	2,975,596		(201,772)
Public safety:					
Police administration	497,747	601,799	624,424		22,625
Staff services	2,364,696	3,084,746	3,073,689		(11,057)
Operations	6,877,573	9,681,307	8,775,965		(905,342)
Community youth outreach unit	2,499,951	3,097,539	2,850,358		(247,181)
Parks:					
Parks administration	443,597	569,295	543,850		(25,445)
Recreation	576,421	626,333	564,710		(61,623)
Parks maintenance	1,817,953	2,316,682	2,062,332		(254,350)
Vesper hall (50+ programs)	559,951	622,577	504,001		(118,576)
Building maintenance	719,842	752,856	645,949		(106,907)
Capital outlay	121,599	121,599	527,862		406,263
Total expenditures	 26,168,045	36,064,743	32,421,815		(3,642,928)
Excess (deficiency) of revenues					
over expenditures	 (74,273)	(8,806,641)	(1,245,332)		7,561,309

(Continued)

Required Supplementary Information Schedule of Revenues, Expenditures and Changes in Fund Balances (Continued) Budget and Actual—General Fund Year Ended September 30, 2021

	Original Budget	Final Budget	Actual (Budget Basis)			ariance With Final Budget
Other financing sources (uses):						
Proceeds from sales of capital assets	\$ -	\$ -	\$	18,251	\$	18,251
Principal retirement	-	-		(10,000)		(10,000)
Transfers in	83,703	83,703		137,781		54,078
Transfers out	 (1,525,000)	(1,525,000)		(1,030,703)		494,297
Total other financing sources						
(uses)	 (1,441,297)	(1,441,297)		(884,671)		556,626
Net change in fund balance	\$ (1,515,570)	\$ (10,247,938)	=	(2,130,003)	\$	8,117,935
Fund balance, beginning of year				19,454,333	_	
Fund balance, end of year—budget basis				17,324,330	_'	
Adjustments, encumbrances				1,593,394	-	
Fund balance, end of year—GAAP basis			\$	18,917,724	=	
Net change in fund balance - budget basis Adjustments:			\$	(2,130,003)		
Encumbrances—beginning of year				(481,747)		
Encumbrances—end of year				2,075,141	_	
Net change in fund balance—GAAP basis			\$	(536,609)	=	

See note to required supplementary information.

Note to Required Supplementary Information

The legal level of control is at the fund level. City management cannot amend the budget without receiving the approval of the City Council. The City Administrator is authorized to approve overspending of budgeted line items within any fund as long as the total expenditures within the fund do not exceed the total approved budgeted expenditures for that fund. However, overspending of total expenditures of any fund requires approval by the City Council.

The American Rescue Plan Act fund, special revenue fund, does not require a budget as there were no expenditures as of September 30, 2021.

NONMAJOR GOVERNMENTAL FUNDS

Hotel Motel Tax Fund—established to account for the financial activity related to the collection of the hotel occupancy taxes.

Public Safety Sales Tax Fund—established to account for the collection of the City's public safety sales tax and related expenditures including equipment, additional personnel and facility renovations.

Park Sales Tax Fund—established to account for the financial activity related to the collection of the dedicated 5-year ½ cent sales tax for parks deferred maintenance.

General Obligation Bond Debt Service Fund—accounts for the accumulation of resources for, and the payment of, principal, interest, and other related costs of the City's general obligation bonds.

Combining Balance Sheet Nonmajor Governmental Funds September 30, 2021

	ı	Hotel Motel Tax	F	Public Safety Sales Tax		Park Sales Tax		General Obligation Debt Service		Total Nonmajor overnmental Funds
Assets		=00.004		0.040.040						0 = 4 4 000
Cash and investments	\$	568,921	\$	3,612,013	\$	3,795,652	\$	1,737,737	\$	9,714,323
Receivables, net of allowance for uncollectibles:								4 000 704		1 000 701
Property taxes		-						1,392,764		1,392,764
Other taxes		89,496		757,629		756,894		-		1,604,019
Prepaid items		-		69,025		-		-		69,025
Restricted cash and investments		-		1,479,790		-		-		1,479,790
Total assets	\$	658,417	\$	5,918,457	\$	4,552,546	\$	3,130,501	\$	14,259,921
Liabilities and Fund Balance										
Liabilities										
Accounts payable	\$	_	\$	28,352	\$	140,396	\$	_	\$	168,748
Accrued liabilities	•	_	,	51,634	•	191,119	,	_	·	242,753
Due to other funds		_		74,349		, <u>-</u>		_		74,349
Total liabilities		-		154,335		331,515		-		485,850
Deferred inflows of resources: Unavailable revenue—property taxes								1,390,271		1,390,271
Total deferred inflows of								1,390,271		1,390,271
resources		_		_		_		1,390,271		1,390,271
Fund balance:								,,		,,
Nonspendable:										
Prepaid items				69,025						69,025
Restricted:		_		09,023		_		_		09,023
Debt service								1,740,230		1,740,230
Tourism		658,417		_		_		1,740,230		658,417
Public safety building improvements		000,417		5,695,097		-		-		5,695,097
Parks		-		5,095,097		4,221,031		-		4,221,031
Total fund balance		658,417		5,764,122		4,221,031		1,740,230		12,383,800
Total fully balance		000,417		5,104,122		7,221,031		1,140,230		12,303,000
Total liabilities and fund										
balance	\$	658,417	\$	5,918,457	\$	4,552,546	\$	3,130,501	\$	14,259,921

City of Blue Springs, Missouri

Combining Statement of Revenues, Expenditures and Changes In Fund Balances—Nonmajor Governmental Funds Year Ended September 30, 2021

									Total
		Hotel	_	Public Safety		Park		General Obligation	Nonmajor Governmental
		Motel Tax	Г	Sales Tax		Sales Tax		Obligation Debt Service	Funds
Revenues:		violei Tax		Jaies Tax		Jales Tax		Jent Gervice	1 unus
Taxes	\$	597,422	\$	4,384,422	\$	4,894,519	\$	1,517,866	\$ 11,394,229
Intergovernmental revenues	·	-	•	-	•	30,000	•	-	30,000
Interest		5,282		26,355		23,867		12,564	68,068
Other		20		3,600		· -		, <u>-</u>	3,620
Total revenues		602,724		4,414,377		4,948,386		1,530,430	11,495,917
Expenditures:									
Current:									
General government		198,742		23,528		-		26,612	248,882
Public safety		-		2,183,140		-		-	2,183,140
Parks and recreation		-		-		54,122		-	54,122
Capital outlay		-		473,328		3,467,612		-	3,940,940
Debt service:									
Principal retirement		-		619,076		-		1,105,000	1,724,076
Interest and fiscal charges		-		828,381		-		563,084	1,391,465
Total expenditures		198,742		4,127,453		3,521,734		1,694,696	9,542,625
Excess (deficiency) of revenues over									
expenditures		403,982		286,924		1,426,652		(164,266)	1,953,292
Other financing sources (uses):									
Transfers in		-		-		-		500,000	500,000
Transfers out		(192,846)		-		-		-	(192,846)
Total other financing sources (uses)		(192,846)		-		-		500,000	307,154
Net change in fund balances		211,136		286,924		1,426,652		335,734	2,260,446
Fund balances, beginning		447,281		5,477,198		2,794,379		1,404,496	10,123,354
Fund balances, ending	\$	658,417	\$	5,764,122	\$	4,221,031	\$	1,740,230	\$ 12,383,800

Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual—Hotel Motel Tax Fund Year Ended September 30, 2021

	Ori	ginal Budget	Final Budget		Actual (Budget basis)		Variance With Final Budget
Revenues:		<u> </u>	<u> </u>		, ,		<u> </u>
Taxes	\$	584,521	\$ 584,521	\$	597,422	\$	12,901
Fines and forfeits		2,380	2,380		20		(2,360)
Interest		17,832	17,832		5,282		(12,550)
Total revenues		604,733	604,733		602,724		(2,009)
Expenditures,							
current, general government		168,500	168,500		198,742		30,242
Excess of revenues							
over expenditures		436,233	436,233		403,982		(32,251)
Other financing sources (uses):							
Transfers in		-	-		-		-
Transfers out		(192,846)	(192,846)		(192,846)		-
Total other financing							
sources (uses)		(192,846)	(192,846)		(192,846)		-
Net change in fund							
balances	\$	243,387	\$ 243,387	=	211,136	\$	(32,251)
Fund balance, beginning of year					447,281	_	
Fund balance, end of year—budget basis					658,417		
Adjustments, encumbrances					-	-	
Fund balance, end of year—GAAP basis				\$	658,417	=	
Net change in fund balance—budget basis Adjustments:				\$	211,136		
Encumbrances—beginning of year Encumbrances—end of year					-	_	
Net change in fund balance—GAAP basis				\$	211,136	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual—Public Safety Sales Tax Fund Year Ended September 30, 2021

	Or	iginal Budget	Final Budget	(E	Actual Budget Basis)		Variance With Final Budget
Revenues:							
Taxes	\$	3,554,183	\$ 3,554,183	\$	4,384,422	\$	830,239
Interest		92,640	92,640		26,355		(66,285)
Other		-	3,600		3,600		-
Total revenues		3,646,823	3,650,423		4,414,377		763,954
Expenditures:							
Current:							
Public safety		1,924,463	2,399,595		2,226,057		(173,538)
Capital outlay		201,000	645,050		311,965		(333,085)
Capital improvements		-	931,327		717,740		(213,587)
Debt service:							
Principal retirement		619,076	619,076		619,076		-
Interest and fiscal charges		825,854	825,854		830,408		4,554
Total expenditures		3,570,393	5,420,902		4,705,246		(715,656)
Excess of revenues							
over expenditures	\$	76,430	\$ (1,770,479)	=	(290,869)	\$	1,479,610
Fund balance, beginning of year					5,477,198	_	
Fund balance, end of year—budget basis					5,186,329		
Adjustments, encumbrances					577,793	_	
Fund balance, end of year—GAAP basis				\$	5,764,122	=	
Net change in fund balance—budget basis Adjustments:				\$	(290,869)		
Encumbrances—beginning of year					(292,182)		
Encumbrances—end of year					869,975	_	
Net change in fund balance—GAAP basis				\$	286,924	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual—Park Sales Tax Fund Year Ended September 30, 2021

	Or	iginal Budget	Final Budget	(E	Actual Budget Basis)		Variance With Final Budget
Revenues:		<u> </u>		,	,		
Taxes	\$	4,146,182	\$ 4,146,182	\$	4,894,519	\$	748,337
Interest		55,599	55,599		23,867		(31,732)
Intergovernmental revenues		-	30,000		30,000		-
Total revenues		4,201,781	4,231,781		4,948,386		716,605
Expenditures,							
Current:							
Parks and recreation		-	54,122		54,122		-
Capital outlay		2,610,700	3,966,889		3,382,064		(584,825)
Total expenditures		2,610,700	4,021,011		3,436,186		(584,825)
Net change in fund							
balances	\$	1,591,081	\$ 210,770	=	1,512,200	\$	1,301,430
Fund balance, beginning of year					2,794,379		
Fund balance, end of year—budget basis					4,306,579		
Adjustments, encumbrances					(85,548)	_	
Fund balance, end of year—GAAP basis				\$	4,221,031	=	
Net change in fund balance—budget basis Adjustments:				\$	1,512,200		
Encumbrances—beginning of year					(170,888)		
Encumbrances—end of year					85,340	_	
Net change in fund balance—GAAP basis				\$	1,426,652	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual—General Obligation Debt Service Fund Year Ended September 30, 2021

	Or	Final Budget		Actual		Variance With Final Budget		
Revenues:								
Taxes	\$	1,492,503	\$	1,492,503	\$	1,517,866	\$	25,363
Interest income		29,701		29,701		12,564		(17,137)
Total revenues		1,522,204		1,522,204		1,530,430		8,226
Expenditures:								
Current, general government		-		-		-		-
Debt service:								
Principal retirement		1,105,000		1,065,000		1,105,000		40,000
Interest and fiscal charges		628,834		626,037		589,696		(36,341)
Total expenditures		1,733,834		1,691,037		1,694,696		3,659
Excess (deficiency) of								
revenues over expenditures		(211,630)		(168,833)		(164,266)		4,567
Other financing sources, transfers in		500,000		500,000		500,000		
Net change in fund								
balances	\$	288,370	\$	331,167	-	335,734	\$	4,567
Fund balance, beginning of year						1,404,496	_	
Fund balance, end of year					\$	1,740,230	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual—Capital Projects Fund Year Ended September 30, 2021

						Actual		Variance With		
-	Or	iginal Budget		Final Budget		(Budget Basis)		Final Budget		
Revenues:	•	0.550.407	•	0.550.407	•	4 400 540	•	004.445		
Taxes	\$		\$	3,558,127	\$	4,462,542	\$	904,415		
Intergovernmental revenues		1,134,000		568,608		110,649		(457,959)		
Interest		55,000		55,000		19,749		(35,251)		
Total revenues		4,747,127		4,181,735		4,592,940		411,205		
Expenditures:										
Current:										
Land/Buildings		-		1,522,029		1,191,217		(330,812)		
Streets and Highways		5,564,540		9,455,527		3,467,102		(5,988,425)		
Capital outlay		247,992		1,099,096		1,410,846		311,750		
Total expenditures		5,812,532		12,076,652		6,069,165		(6,007,487)		
Excess (deficiency) of										
revenues over										
expenditures		(1,065,405)		(7,894,917)		(1,476,225)		6,418,692		
Other financing sources (uses):										
Transfers in		1,250,000		1,250,000		305,480		(944,520)		
Transfers out		(500,000)		(500,000)		(555,480)		(55,480)		
Total other financing		, ,		,		,		, ,		
sources (uses)		750,000		750,000		(250,000)		(1,000,000)		
Net change in fund										
balances	\$	(315,405)	\$	(7,144,917)	=	(1,726,225)	\$	5,418,692		
Fund balance, beginning of year						3,109,151				
Fund balance, end of year—budget basis						1,382,926	-			
Adjustments, encumbrances						(498,217)	_			
Fund balance, end of year—GAAP basis					\$	884,709	=			
Net change in fund balance—budget basis Adjustments:					\$	(1,726,225)				
Encumbrances—beginning of year						(3,006,728)				
Encumbrances—beginning of year Encumbrances—end of year						2,508,511				
Endambiances—end of year						2,000,011	-			
Net change in fund balance—GAAP basis					\$	(2,224,442)	=			

City of Blue Springs, Missouri

Combining Balance Sheet— TIF Fund Projects September 30, 2021

	Highway 7 & 40 Copperleaf Project B \ Village TIF TIF				Wo	Woods Chapel TIF	
Assets							
Cash	\$	1,754	\$	58,289	\$	8,455	
Receivables:							
Property taxes		61,454		107,672		118,240	
Other taxes		-		-		4,807	
Interest		-		-		-	
Miscellaneous		-		-		-	
Due from other funds		3,464		15,508		3,205	
Due from other governments		2,482		21,367		5,949	
Restricted cash and investments		<u>-</u>		-		-	
Total assets	\$	69,154	\$	202,836	\$	140,656	
Liabilities							
Accounts payable	\$	3,151	\$	58,289	\$	8,955	
Due to other funds		27		121		39	
Total liabilities		3,178		58,410		8,994	
Deferred inflows of resources							
Unavailable revenue—property taxes		61,454		107,672		118,240	
Unavailable revenue—other		2,397		20,833		3,074	
Total deferred inflows of resources		63,851		128,505		121,314	
Fund balance							
Restricted, debt service		2,125		15,921		10,348	
Total liabilities, deferred inflows of resources and fund balance	\$	69,154	\$	202,836	\$	140,656	

Α	Adams Farm TIF	Hi	ghway 7 & 40 Project C TIF	Hi	ghway 7 & 40 Project A TIF	White Oaks White Oak				Total	
\$	432,413	\$	_	\$	190,616	\$	51,428	\$	309,744	\$	1,052,699
Ψ	102,110	Ψ		Ψ	100,010	Ψ	01,120	Ψ	000,7 11	Ψ	1,002,000
	1,381,616		145,239		49,477		307,375		-		2,171,073
	-		-		-		62,928		-		67,735
	-		-		-		4,836		-		4,836
	-		-		-		-		-		-
	167,808		37,477		8,298		90,545		-		326,305
	415,415		90,045		11,435		33,969		-		580,662
	5,250,640		-		-		1,761,296	-			7,011,936
\$	7,647,892	\$	272,761	\$	259,826	\$	2,312,377	\$ 309,744		\$	11,215,246
\$	-	\$	7,351	\$	190,617	\$	-	\$	289,199	\$	557,562
	1,311		882		101		1,245		-		3,726
	1,311		8,233		190,718		1,245		289,199		561,288
	1,381,616		145,239		51,392		307,375		_		2,172,988
	199,875		60,383		11,435		30,612		_		328,609
	1,581,491		205,622		62,827		337,987		-		2,501,597
	6,065,090		58,906		6,281		1,973,145		20,545		8,152,361
								-,			
\$	7,647,892	\$	272,761	\$	259,826	\$	2,312,377	\$	309,744	\$	11,215,246

City of Blue Springs, Missouri

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances— TIF Fund Projects Year Ended September 30, 2021

	Copperleaf /illage TIF	Hi	ghway 7 & 40 Project B TIF	W	oods Chapel TIF	Α	dams Farm
Revenues:							
Taxes	\$ 9,639	\$	105,581	\$	16,984	\$	1,186,976
Intergovernmental activity taxes	65,230		177,398		151,351		3,552,517
Interest	 159		517		-		272
Total revenues	 75,028		283,496		168,335		4,739,765
Expenditures:							
Current, economic development	6,128		18,320		15,930		341,585
Debt service:							
Principal retirement	74,131		325,466		154,384		1,870,000
Interest and fiscal charges	-		-		-		1,854,360
Total expenditures	80,259		343,786		170,314		4,065,945
Excess (deficiency) of revenues over expenditures	(5,231)		(60,290)		(1,979)		673,820
Other financing sources (uses): Transfers in			52,170				
Transfers out	(360)		(1,466)		(663)		(16,889)
Total other financing sources (uses)	 (360)		50,704		(663)		(16,889)
Total other infallening sources (ases)	(300)		30,704		(003)		(10,003)
Net change in fund balances	(5,591)		(9,586)		(2,642)		656,931
Fund balances, beginning of year	 7,716		25,507		12,990		5,408,159
Fund balances, end of year	\$ 2,125	\$	15,921	\$	10,348	\$	6,065,090

Hi	ghway 7 & 40	Hiç	ghway 7 & 40								
	Project C		Project A	١	White Oaks	W	hite Oak A				
	TIF		TIF		TIF		TIF	E	liminations		Total
_		_		_		_		_		_	
\$	340,422	\$	46,070	\$	181,059	\$	- 	\$	-	\$	1,886,731
	332,599		66,265		718,880		8,405		-		5,072,645
	940		177		190		-		-		2,255
	673,961		112,512		900,129		8,405		-		6,961,631
	33,209		8,401		608,294		1,574		-		1,033,441
	-		747,577		210,000		-		-		3,381,558
	-		-		454,490		-		-		2,308,850
	33,209		755,978		1,272,784		1,574		-		6,723,849
	640,752		(643,466)		(372,655)		6,831		-		237,782
	_		630,092		-		-		(682,262)		-
	(689,095)		(1,161)		(5,368)		(83)		682,262		(32,823)
	(689,095)		628,931		(5,368)		(83)		-		(32,823)
	(48,343)		(14,535)		(378,023)		6,748		-		204,959
	107,249		20,816		2,351,168		13,797		-		7,947,402
\$	58,906	\$	6,281	\$	1,973,145	\$	20,545	\$	<u>-</u>	\$	8,152,361

Schedule of Revenues, Expenditures and Changes in Fund Balances—Budget and Actual—Copperleaf Village TIF Year Ended September 30, 2021

	Orig	inal Budget	Fir	nal Budget	Actual			riance With inal Budget
Revenues:								
Taxes and intergovernmental								
activity taxes	\$	77,788	\$	77,788	\$	74,869	\$	(2,919)
Interest	,	_		_		159		159
Total revenues		77,788		77,788		75,028		(2,760)
Expenditures:								
Current, economic development		881		881		6,128		5,247
Debt service, principal retirement		76,507		85,434		74,131		(11,303)
Total expenditures		77,388		86,315		80,259		(6,056)
Excess (deficiency) of revenues over								
expenditures		400		(8,527)		(5,231)		3,296
Other financing (uses), transfers out		(400)		(400)		(360)		40
Net change in fund								
balances	\$	-	\$	(8,927)	=	(5,591)	\$	3,336
Fund balances, beginning of year						7,716	_	
Fund balances, end of year					\$	2,125	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances— Budget and Actual—Highway 7 and 40 Project B TIF Year Ended September 30, 2021

	Original Budget			inal Budget	Actual			riance With nal Budget
Revenues:	<u> </u>	ga. 2 a a g o t	-			, 1010.01		iai Daaget
Taxes and intergovernmental								
activity taxes	\$	258,108	\$	258,108	\$	282,979	\$	24,871
Interest		1,035		1,035		517		(518)
Total revenues		259,143		259,143		283,496		24,353
Expenditures:								
Current, economic development		18,758		18,758		18,320		(438)
Debt service, principal retirement		238,983		278,983		325,466		46,483
Total expenditures		257,741		297,741		343,786		46,045
Excess (deficiency) of								
revenues over expenditures		1,402		(38,598)		(60,290)		(21,692)
Other financing sources (uses):								
Transfers in		100,000		100,000		52,170		(47,830)
Transfers out		(1,400)		(1,400)		(1,466)		(66)
Total other financing sources (uses)		98,600		98,600	_	50,704		(47,896)
Net change in fund balances	\$	100,002	\$	60,002	=	(9,586)	\$	(69,588)
Fund balances, beginning of year						25,507	_	
Fund balances, end of year					\$	15,921	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances— Budget and Actual—Woods Chapel TIF Year Ended September 30, 2021

	Orio	ginal Budget	F	inal Budget	Actual		riance With nal Budget
Revenues:		<u> </u>		<u>-</u>			
Taxes and intergovernmental							
activity taxes	\$	182,491	\$	182,491	\$ 168,335	\$	(14,156)
Expenditures,							
Current, economic development Debt service:		15,147		15,147	15,930		783
Principal retirement		167,344		167,344	154,384		(12,960)
Total expenditures		182,491		182,491	170,314		(12,177)
Excess of revenues over expenditures		-		-	(1,979)		(1,979)
Other financing (uses), transfers out		(1,825)		(1,825)	(663)		1,162
Net change in fund balances	\$	(1,825)	\$	(1,825)	(2,642)	\$	(817)
Fund balances, beginning of year					12,990	<u>.</u>	
Fund balances, end of year				:	\$ 10,348	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances— Budget and Actual—Adams Farm TIF Year Ended September 30, 2021

	_		_				Variance With		
	Or	iginal Budget	F	inal Budget		Actual	F	inal Budget	
Revenues:									
Taxes and intergovernmental									
activity taxes	\$	4,769,645	\$	4,769,645	\$	4,739,493	\$	(30,152)	
Interest		28,385		28,385		272		(28,113)	
Total revenues		4,798,030		4,798,030		4,739,765		(58,265)	
Expenditures:									
Current, economic development		322,640		322,640		341,585		18,945	
Debt service:									
Principal retirement		2,695,000		2,695,000		1,870,000		(825,000)	
Interest and fiscal charges		1,763,391		1,763,391		1,854,360		90,969	
Total expenditures		4,781,031		4,781,031		4,065,945		(715,086)	
Excess of revenues									
over expenditures		16,999		16,999		673,820		656,821	
Other financing (uses), transfers (out)		(17,000)		(17,000)		(16,889)		111	
Net change in fund balances	•	(4)	•	(4)		050.004	•	050.000	
balances	\$	(1)	\$	(1)	=	656,931	\$	656,932	
Fund balances, beginning of year						5,408,159	_		
Fund balances, end of year					\$	6,065,090	=		

Schedule of Revenues, Expenditures and Changes in Fund Balances— Budget and Actual—Highway 7 and 40 Project C TIF Year Ended September 30, 2021

							Variance With	
	Original Budget		F	inal Budget	Actual		Final Budget	
Revenues:								
Taxes and intergovernmental								
activity taxes	\$	530,767	\$	530,767	\$	673,021	\$	142,254
Interest		1,879		1,879		940		(939)
Total revenues		532,646		532,646		673,961		141,315
Expenditures,								
current, economic development		32,863		32,863		33,209		346
Excess (deficiency) of revenues over								
expenditures		499,783		499,783		640,752		140,969
Other financing (uses), transfers out		(514,784)		(514,784)		(689,095)		(174,311)
Net change in fund balances	Φ	(45.004)	Φ.	(45.004)		(40.040)	Φ.	(00.040)
Dalatices	\$	(15,001)	\$	(15,001)	•	(48,343)	\$	(33,342)
Fund balances, beginning of year						107,249	_	
Fund balances, end of year					\$	58,906	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances— Budget and Actual—Highway 7 and 40 Project A TIF Year Ended September 30, 2021

	Original Budget		Final Budget	Actual		Variance With Final Budget	
Revenues:							
Taxes and intergovernmental							
activity taxes	\$	164,081	\$ 164,081	\$	112,335	\$	(51,746)
Interest		654	654		177		(477)
Total revenues		164,735	164,735		112,512		(52,223)
Expenditures,							
Current, economic development		5,297	5,297		8,401		3,104
Debt service, principal retirement		566,721	581,721		747,577		165,856
Total expenditures		572,018	587,018		755,978		168,960
Excess of revenues							
over expenditures		(407,283)	(422,283)		(643,466)		(221,183)
Other financing sources (uses):							
Transfers in		408,284	408,284		630,092		221,808
Transfers out		(1,000)	(1,000)		(1,161)		(161)
Total other financing		•	,		,		, , , ,
sources (uses)		407,284	407,284		628,931		221,647
Net change in fund							
balances	\$	1	\$ (14,999)	=	(14,535)	\$	464
Fund balances, beginning of year					20,816	-	
Fund balances, end of year				\$	6,281	=	

Schedule of Revenues, Expenditures and Changes in Fund Balances— Budget and Actual—White Oaks TIF Year Ended September 30, 2021

								Variance With	
	Original Budget		Final Budget			Actual		Final Budget	
Revenues:									
Taxes and intergovernmental									
activity taxes	\$	923,211	\$	923,211	\$	899,939	\$	(23,272)	
Interest		23,916		23,916		190		(23,726)	
Total revenues		947,127		947,127		900,129		(46,998)	
Expenditures,									
Current, economic development Debt service:		37,550		603,550		608,294		4,744	
Principal retirement		100,000		100,000		210,000		110,000	
Interest and fiscal charges		654,800		654,800		454,490		(200,310)	
Total expenditures		792,350		1,358,350		1,272,784		(85,566)	
Excess (deficiency) of									
revenues over expenditures		154,777		(411,223)		(372,655)		38,568	
Other financing sources (uses),									
transfers (out)		(6,000)		(6,000)		(5,368)		632	
Net change in fund									
balances	\$	148,777	\$	(417,223)	=	(378,023)	\$	39,200	
Fund balances, beginning of year						2,351,168	_		
Fund balances, end of year					\$	1,973,145	=		

Schedule of Revenues, Expenditures and Changes in Fund Balances—Budget and Actual—White Oaks A TIF Year Ended September 30, 2021

	Original Budget		Final Budget		Actual		Variance With Final Budget	
Revenues:				-				-
Taxes and intergovernmental								
activity taxes	\$	6,977	\$	6,977	\$	8,405	\$	1,428
Interest		-		-		-		-
Total revenues		6,977		6,977		8,405		1,428
Expenditures,								
Current, economic development		110		1,110		1,574		464
Debt service:								
Principal retirement		-		-		-		-
Interest and fiscal charges		-		-		-		
Total expenditures		110		1,110		1,574		464
								_
Excess (deficiency) of								
revenues over expenditures		6,867		5,867		6,831		964
Other financing sources (uses),								
transfers (out)		(100)		(100)		(83)		17
Not shange in fund								
Net change in fund balances	\$	6,767	\$	5,767	=	6,748	\$	981
Fund balances, beginning of year						13,797	_	
Fund balances, end of year					\$	20,545	=	

CUSTODIAL FUNDS

Custodial Funds are used to account for resources received by the City as agent.

Eastern Jackson County Betterment Council Fund—accounts for membership deposits of the Council.

Woods Chapel Community Improvement District—accounts for amounts collected on behalf of the District.

Adams Dairy Landing Community Improvement District—accounts for amounts collected on behalf of the District.

Adams Farm Transportation Development District—accounts for amounts collected on behalf of the District.

White Oaks Community Improvement District—accounts for amounts collected on behalf of the District.

Fall Creek Community Improvement District—accounts for amounts collected on behalf of the District.

Sunset Plaza Community Improvement District— accounts for amounts collected on behalf of the District.

North Blue Springs Community Improvement District— accounts for amounts collected on behalf of the District.

Downtown Blue Springs Community Improvement District— accounts for amounts collected on behalf of the District.

Combining Statement of Fiduciary Net Position Custodial Funds September 30, 2021

			A	dams Dairy				
	Woo	ds Chapel		Landing	Ad	dams Farm	V	/hite Oak
		CID		CID		TDD		CID
Assets								
Cash	\$	-	\$	-	\$	779	\$	11,103
Receivables:								
Sales taxes		9,613		397,684		219,439		63,563
Restricted cash and investments		-		523,345		-		-
Total assets	\$	9,613	\$	921,029	\$	220,218	\$	74,666
Liabilities								
Accounts payable	\$	-	\$	6,118	\$	779	\$	11,103
Due to other governments		4,624		44,877		219,439		69,852
Total liabilities		4,624		50,995		220,218		80,955
Net position (deficit)								
Net position restricted		4,989		870,034		_		_
Unrestricted deficit		-		· -		-		(6,289)
Total liabilities and net position								
(deficit)	\$	9,613	\$	921,029	\$	220,218	\$	74,666

Fall Creek				North Blue Springs	Downtown Blue Springs		stern Jackson nty Betterment	
CID	3	CID	_	CID	CID	Cou	Council	Total
\$ 9,757	\$	5,280	\$	37,376	\$ 18,964	\$	62,363	\$ 145,622
 15,571 -		6,366 -		36,252 -	6,460 -		- -	754,948 523,345
\$ 25,328	\$	11,646	\$	73,628	\$ 25,424	\$	62,363	\$ 1,423,915
\$ 9,757	\$	3,425	\$	37,376	\$ _	\$	186	\$ 68,744
156		1,918		363	65		-	341,294
9,913		5,343		37,739	65		186	410,038
15,415		6,303		35,889	25,359		62,177	1,020,166
-		-		-	-		<u>-</u>	(6,289)
\$ 25,328	\$	11,646	\$	73,628	\$ 25,424	\$	62,363	\$ 1,423,915

Combining Statement of Changes in Fiduciary Net Position Custodial Funds Year Ended September 30, 2021

			A	dams Dairy				
	Wo	ods Chapel		Landing	Α	Adams Farm	٧	Vhite Oak
		CID		CID		TDD		CID
Additions:								
Sales taxes for other governments	\$	70,502	\$	-	\$	1,464,759	\$	399,247
Special assessments		-		395,761		-		-
Total additions		70,502		395,761		1,464,759		399,247
Deductions:								
Administrative expenses paid to the City		4,323		22,547		21,502		25,281
Payment of sales taxes to other governments		64,248		-		1,442,367		372,768
Payments of special assessments to other								
governments		_		385,681		-		-
Total deductions		68,571		408,228		1,463,869		398,049
Change in net position		1,931		(12,467)		890		1,198
Net position (deficit), beginning of year, as restated		3.058		882,501		(890)		(7,487)
as restated	•	0,000		002,001		(030)		(1,401)
Net position (deficit), end of year	\$	4,989	\$	870,034	\$	-	\$	(6,289)

 Fall Creek CID	Sı	ınset Plaza CID	E	North Blue Springs CID	Downtown Blue Springs CID	stern Jackson Inty Betterment Council	Total
\$ 109,725	\$	38,890	\$	239,302	\$ 28,197	\$ - \$	2,350,622 395,761
109,725		38,890		239,302	28,197	-	2,746,383
25,328 145,420		9,536 50,513		9,390 210,089	2,838	2,135 -	122,880 2,285,405
- 170,748		- 60,049		- 219,479	2,838	- 2,135	385,681 2,793,966
(61,023)		(21,159)		19,823	25,359	(2,135)	(47,583)
76,438		27,462		16,066		64,312	1,061,460
\$ 15,415	\$	6,303	\$	35,889	\$ 25,359	\$ 62,177 \$	1,013,877

Statistical Section Contents

The statistical section of the City's comprehensive annual financial report presents detailed information as a context for understanding what the information presented in the financial statements, note disclosures and required supplementary information say about the City's overall financial health.

Contents	Page
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and well being have changed over time.	101-104
Revenue Capacity These schedules contain information to help the reader assess the City's two most significant local revenue sources: sales tax and property tax.	105-111
Debt Capacity These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	112-116
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	117-118
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	119-121

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

City of Blue Springs, Missouri

Net Position By Component Last Ten Fiscal Years (accrual basis of accounting) (Unaudited)

										Fisca	ıl Year									
		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021
Governmental activities:																				
Net investment in																				
capital assets	\$	52,611,903	\$	56,916,375	\$	56,974,743	\$	52,660,972	\$	50,935,498	\$	48,088,930	\$	63,608,289	\$	67,324,094	\$	78,330,229	\$	79,538,083
Restricted		12,530,535		14,074,282		11,962,522		777,874		10,961,851		17,419,058		16,400,993		25,743,995		25,519,150		30,734,242
Unrestricted (deficit)		(19,806,791)		(21,991,465)		(30,155,338)		(10,051,448)		(18,022,927)		(26,327,731)		(24,445,071)		(30,805,302)		(26,294,288)		(25,269,841)
Total governmental																				
activities net position	\$	45,335,647	\$	48,999,192	\$	38,781,927	\$	43,387,398	\$	43,874,422	\$	39,180,257	\$	55,564,211	\$	62,262,787	\$	77,555,091	\$	85,002,484
Dunings to a self-life																				
Business-type activities:																				
Net investment in	•	40 525 726	•	40 40E 160	e	47 224 442	e	E0 640 647	e	E1 26E 220	e	E0 407 94E	•	50,424,392	e	E1 0E2 164	¢.	E0 000 7E0	e.	E4 004 343
capital assets Restricted	\$	48,535,736	\$	48,485,162	Ъ	47,321,113 2,171,458	Þ	52,642,617 2,727,185	Э	51,265,320 1,575,649	Э	50,407,815	\$	1.571.849	Ъ	51,053,164	\$,,	\$	54,001,343
Unrestricted		2,478,007 41.628.468		2,488,531 42,750,205		42.553.879		39.206.646		40.936.386		1,575,505 41.071.883		42.989.179		1,545,511 42.504.639		1,388,165 44.393.402		1,744,335 46,142,263
Total business-type		41,020,400		42,730,203		42,555,679		39,200,040		40,930,360		41,071,003		42,909,179		42,304,039		44,393,402		40,142,203
activities net position	\$	92,642,211	\$	93,723,898	\$	92,046,450	\$	94,576,448	\$	93,777,355	\$	93,055,203	\$	94,985,420	\$	95,103,314	\$	98,671,317	\$	101,887,941
detivities het position	<u> </u>	52,042,211	Ψ	00,720,000	Ψ	32,040,400	Ψ	54,010,440	Ψ	50,777,000	Ψ	50,000,200	Ψ	04,000,420	Ψ	30,100,014	Ψ	50,071,017	Ψ	101,007,041
Primary government:																				
Net investment in																				
capital assets	\$	101,147,639	\$	105,401,537	\$	104,295,856	\$	105,303,589	\$	102,200,818	\$	98,496,745	\$	114,032,681	\$	118,377,258	\$	131,219,979	\$	133,539,426
Restricted		15,008,542		16,562,813		14,133,980		3,505,059		12,537,500		18,994,563		17,972,842		27,289,506		26,907,315		32,478,577
Unrestricted		21,821,677		20,758,740		12,398,541		29,155,198		22,913,459		14,744,152		18,544,108		11,699,337		18,099,114		20,872,422
Total primary government		•		•								•		•		•		•		
net position	\$	137,977,858	\$	142,723,090	\$	130,828,377	\$	137,963,846	\$	137,651,777	\$	132,235,460	\$	150,549,631	\$	157,366,101	\$	176,226,408	\$	186,890,425

Notes: In 2013, the City implemented GASB Statement No. 63 which changed the reporting of net assets to net position

Changes In Net Position Last Ten Fiscal Years (accrual basis of accounting) (Unaudited)

					Fi	scal Year				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses:										
Governmental activities:										
General government	\$ 6,173,185	\$ 6,682,189	\$ 6,494,97	9 \$ 6,732,979	\$ 6,420,523	\$ 7,257,755	\$ 6,389,183	\$ 7,269,330	\$ 6,657,046	\$ 10,395,918
Public works	1,235,515	1,082,539	729,87	758,851	701,230	735,017	706,567	700,843	935,938	410,133
Highways and streets	8,492,791	13,469,975	14,428,79	6,262,685	8,365,757	10,975,662	8,385,717	11,198,828	9,327,948	14,181,379
Public safety	17,032,328	13,362,419	12,815,06	18,032,520	16,788,117	15,198,731	15,581,118	15,706,926	15,878,979	15,787,835
Parks and recreation	4,036,137	3,869,602	4,166,93	9 4,141,149	4,269,900	4,514,983	4,320,343	4,845,702	5,607,363	4,285,655
Economic development	6,577,745	2,336,825	13,549,37	9 2,416,435	267,098	5,324,067	5,314,852	945,637	813,949	1,662,054
Interest and fiscal charges	2,759,693	2,960,575	3,380,50	5,251,068	4,064,700	4,829,799	4,143,672	4,050,603	3,673,128	3,546,963
Total governmental activities expenses	46,307,394	43,764,124	55,565,54	3 43,595,687	40,877,325	48,836,014	44,841,452	44,717,869	42,894,351	50,269,937
Business-type activities:										
Water	8,322,203	8,472,236	8,819,58	7 8,608,200	9,424,854	10,317,418	10,877,316	11,037,502	10,692,410	11,269,956
Sewer	7,348,680	7,829,235	9,585,89	7 11,455,986	9,599,824	9,713,317	9,650,812	9,959,618	8,331,954	8,327,813
Golf course	2,019,349	1,667,800	1,717,97	3 1,654,733	1,658,105	1,736,689	1,682,473	1,747,726	1,702,350	1,936,774
Non-major: Fieldhouse				149,777	1,012,307	1,122,838	1,214,815	1,228,526	1,273,061	993,036
Total business-type activities expenses	17,690,232	17,969,271	20,123,46	2 21,868,696	21,695,090	22,890,262	23,425,416	23,973,372	21,999,775	22,527,579
Total primary government expenses	63,997,626	61,733,395	75,689,00	5 65,464,383	62,572,415	71,726,276	68,266,868	68,691,241	64,894,126	72,797,516
Program revenue:										
Governmental activities:										
Charges for services:										
General government	3,171,600	3,569,233	3,826,42	3,456,917	3,598,475	3,838,541	4,156,925	4,305,466	3,914,728	4,381,973
Public works	332,068	92,490	21,20	5 69,054	162,531	208,751	41,511	228,626	82,737	223,109
Highways and streets	_	_	-	-	-	-	-	-	_	
Public safety	2,915,982	1,947,267	1,405,76	2 1,428,023	1,332,713	1,197,668	1,373,040	1,160,475	909,864	981,399
Parks and recreation	398,451	381,691	414,15	9 444,931	449,467	490,733	513,432	496,512	204,693	322,215
Operating grants and contributions	574,895	799,005	575,81	7 581,258	471,559	642,130	762,087	901,885	1,833,776	3,277,891
Capital grants and contributions	124,686	9,569,123	5,837,85	3 2,449,429	609,823	2,245,519	13,509,858	2,378,011	10,392,626	3,882,101
Total governmental activities program revenue	7,517,682	16,358,809	12,081,21	9 8,429,612	6,624,568	8,623,342	20,356,853	9,470,975	17,338,424	13,068,688
Business-type activities:										
Charges for services:										
Water	7,886,884	7,215,657	8,074,73	8,102,186	9,797,233	10,516,119	11,146,296	10,691,171	10,876,477	11,586,906
Sewer	6,773,648	6,777,957	6,885,03	3 7,273,979	7,482,274	7,814,538	8,894,100	8,946,731	9,304,720	9,912,844
Golf course	1,520,568	1,469,473	1,394,05	3 1,432,673	1,458,922	1,497,416	1,530,581	1,459,303	1,635,983	1,960,590
Non-major: Fieldhouse				105,705	664,541	978,482	1,037,866	1,113,227	829,611	831,078
Capital grants and contributions	3,413,162	3,065,333	763,15			248,589	1,149,415	276,103	144,739	451,068
Total business-type activities program revenues	19,594,262	18,528,420	17,116,97			21,055,144	23,758,258	22,486,535	22,791,530	24,742,486
Total primary government program revenues	\$ 27,111,944	\$ 34,887,229	\$ 29,198,19	5 \$ 25,625,020	\$ 26,258,529	\$ 29,678,486	\$ 44,115,111	\$ 31,957,510	\$ 40,129,954	\$ 37,811,174

(Continued)

Changes In Net Position (Continued)
Last Ten Fiscal Years
(accrual basis of accounting)
(Unaudited)

					Fis	cal Year				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Net (expense) revenue:										
Governmental activities	\$ (27,405,315)	\$ (27,405,225)	\$ (43,484,324)	\$ (35,166,075)	\$ (34,252,757)	\$ (40,212,672) \$	(24,484,599) \$	(35,246,894) \$	(25,555,927) \$	(37,201,249)
Business-type activities	559,149	(3,006,485)	(3,006,485)	(4,673,288)	(2,061,129)	(1,835,118)	332,842	(1,486,837)	791,755	2,214,907
Total primary government net expense	\$ (26,846,166)	\$ (30,411,710)	\$ (46,490,809)	\$ (39,839,363)	\$ (36,313,886)	\$ (42,047,790) \$	(24,151,757) \$	(36,733,731) \$	(24,764,172) \$	(34,986,342)
General revenues and other changes in net position:										
Governmental activities:										
Taxes:										
Sales taxes	\$ 13,710,170	\$ 14,128,049	\$ 15,136,972	\$ 15,971,904	\$ 16,518,994	\$ 16,573,548 \$	21,502,149 \$	21,791,422 \$	22,598,463 \$	24,950,480
Property taxes	5,675,553	5,273,295	5,543,977	5,610,797	6,122,937	5,940,624	6,146,648	6,356,809	6,303,805	6,894,685
Franchise tax	5,062,742	5,414,939	5,250,496	5,187,482	4,860,305	4,766,919	4,970,652	4,591,354	4,428,829	4,397,357
Intergovernmental activity taxes	2,910,479	3,867,998	3,851,865	4,360,020	3,952,005	4,590,028	5,151,086	5,222,871	4,687,553	5,072,645
Motor Vehicle	1,785,850	1,672,082	1,764,838	1,833,354	1,844,525	1,889,309	1,885,785	1,896,881	1,826,151	1,980,766
Hotel	544,620	536,199	575,237	591,718	591,123	613,430	544,598	548,466	423,550	597,422
Other taxes	409,592	404,923	394,499	334,958	364,960	383,330	414,475	411,062	445,081	433,681
Interest	410,317	352,556	371,085	385,668	386,448	442,397	540,230	952,152	598,571	261,382
Miscellaneous	581,404	812,952	778,639	526,698	410,308	534,546	566,742	555,846	610,253	443,489
Gain on disposal of capital assets									541,444	
Transfers	(250,007)	(262,696)	(400,549)	(5,152,426)	(311,824)	(215,624)	(710,113)	(381,393)	(1,615,469)	(383,265)
Total governmental activities	30,840,720	32,200,297	33,267,059	29,650,173	34,739,781	35,518,507	41,012,252	41,945,470	40,848,231	44,648,642
Business-type activities:										
Interest	1,051,510	923,456	928,488	996,622	950,212	897,342	902,509	1,223,338	1,650,779	618,452
Transfers	250,007	262,696	400,549	5,152,426	311,824	215,624	710,113	381,393	1,615,469	383,265
Total business-type activities	1,301,517	1,186,152	1,329,037	6,149,048	1,262,036	1,112,966	1,612,622	1,604,731	3,266,248	1,001,717
Total primary government	\$ 32,142,237	\$ 33,386,449	\$ 34,596,096	\$ 35,799,221	\$ 36,001,817	\$ 36,631,473 \$	42,624,874 \$	43,550,201 \$	44,114,479 \$	45,650,359
Changes in net position:										
Governmental activities	3,435,405	4,795,072	(10,217,265)	(5,515,902)	487,024	(4,694,165)	16,527,653	6,698,576	15,292,304	7,447,393
Business-type activities	1,860,666	(1,820,333)	, , , ,	1,475,760	(799,093)	(722,152)	1,945,464	117,894	3,568,003	3,216,624
Total primary government	\$ 5,296,071	\$ 2,974,739	\$ (11,894,713)			\$ (5,416,317) \$	18,473,117 \$	6,816,470 \$	18,860,307 \$	10,664,017
Total primary government	φ 5,250,071	ψ 2,314,139	ψ (11,054,713)	ψ (4,040,142)	ψ (312,009)	ψ (૩,410,317) ψ	10,413,111 Þ	0,010,470 Q	10,000,301 \$	10,004,017

Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (Unaudited)

					Fiscal `	Year					
	2012	2013	2014	2015	2016		2017	2018	2019	2020	2021
General Fund:											
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -	
Unreserved	-	-	-	-	-		-	-	-	-	
Nonspendable	2,124,185	2,250,484	2,390,413	2,444,821	2,389,927		2,436,877	2,649,026	2,872,873	2,677,560	2,373,915
Restricted	107,265	1,143,677	1,110,681	61,804	66,897		77,917	150,050	93,442	65,979	71,479
Committed	7,145,032	7,431,610	7,615,714	7,876,539	7,841,276		10,969,379	7,680,711	8,244,564	8,075,350	7,547,702
Assigned	32,217	4,931,586	4,203,615	1,532,656	1,542,188		474,644	729,539	644,144	522,279	1,234,832
Unassigned	6,041,570	1,563,656	213,769	850,231	2,217,410		1,337,706	3,160,724	4,299,621	8,113,165	7,689,796
Total General Fund	\$ 15,450,269	\$ 17,321,013	\$ 15,534,192	\$ 12,766,051	\$ 14,057,698	\$	15,296,523	\$ 14,370,050	\$ 16,154,644	\$ 19,454,333	\$ 18,917,724
All other governmental funds:											
Reserved	\$ _	\$ _	\$ _	\$ _	\$ _	\$	-	\$ _	\$ _	\$ _	
Unreserved, reported in:								_	_	_	
Special revenue funds	-	-	-		-		-	-	-		
Capital projects funds	-	-	-		-		-	-	-		
Nonspendable,											
Special revenue funds	340,394	15,415	353,424	29,857	67,619		53,015	164,692	88,132	67,370	69,025
Capital projects funds	-	-	-	-	326,911		_			_	_
Restricted/Committed/Assigned:											
Capital projects funds	14,628,781	14,270,225	8,914,496	5,024,611	4,704,131		5,637,222	6,437,127	3,489,828	3,109,151	884,709
Public Safety Sales Tax fund (2)	3,673,183	2,756,681	18,087,627	6,926,542	4,496,847		4,744,824	-	-	_	_
Debt Service fund (2)	-	-	-	-	-		_	894,421	-	-	-
Other governmental funds	8,150,087	1,879,203	10,732,535	6,055,534	7,065,198		12,503,696	15,238,059	17,814,128	18,003,386	20,467,136
Unassigned	-	-	-	-	-		(29,750)			_	
Total all other government							•				
funds	\$ 26,792,445	\$ 18,921,524	\$ 38,088,082	\$ 18,036,544	\$ 16,660,706	\$	22,909,007	\$ 22,734,299	\$ 21,392,088	\$ 21,179,907	\$ 21,420,870

⁽¹⁾ GASB 54 was implemented during fiscal year 2011. The City did not restate fund balance in prior years to comply with the new presentation format.

⁽²⁾ Public Safety Sales Tax fund is not recognized as a major fund in FY2018; Debt Service fund is recognized as a major fund in FY2018 due to 2017 GO Bonds refunding of the 2009 Build America Bonds

City of Blue Springs, Missouri

Changes In Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (Unaudited)

					Fis	cal Year					
	2012	2013	2014	2015	2016		2017	2018	2019	2020	2021
Revenues:											
Taxes	\$ 24,686,823	\$ 25,839,079 \$	26,682,458 \$	27,506,137	\$ 27,837,343	\$	27,987,328 \$	33,222,499 \$	33,229,356 \$	34,033,665 \$	36,983,321
Intergovernmental activity taxes	2,843,750	3,775,528	3,851,865	4,360,020	3,949,611		5,018,954	5,295,540	5,417,477	4,687,553	5,072,645
Licenses, fees and permits	639,179	688,903	865,546	777,265	977,939		1,135,665	1,385,463	1,495,370	1,283,648	1,502,636
Intergovernmental	2,979,681	2,960,671	3,510,789	5,366,824	3,326,434		3,454,177	3,499,500	3,678,198	4,581,609	5,758,858
Charges for services	3,559,085	2,322,751	1,512,856	1,305,934	1,361,123		1,437,539	1,324,601	1,461,165	851,190	1,525,428
Administrative charges	1,382,522	1,676,501	1,764,935	1,840,000	1,839,701		1,874,568	1,930,456	1,930,456	2,004,252	2,063,759
Fines, forfeitures and court costs	882,785	870,291	1,114,347	1,127,246	1,033,510		902,432	1,061,126	882,616	580,544	553,379
Interest	410,317	352,555	371,276	404,276	386,448		442,397	540,229	952,152	598,571	261,382
Donations	87,409	1,237,690	41,152	34,427	37,383		72,023	104,528	64,202	33,375	62,074
Other	 581,904	812,123	815,672	597,656	412,066		525,709	555,150	590,016	610,253	443,489
Total revenues	 38,053,455	40,536,092	40,530,896	43,319,785	41,161,558		42,850,792	48,919,092	49,701,008	49,264,660	54,226,971
Expenditures:											
General government	5,676,363	5,832,150	6,117,293	6,327,993	6,017,583		6,197,037	6,006,634	6,146,384	5,918,310	8,129,849
Public works	820,337	692,584	721,738	758,851	701,230		676,063	717,984	667,293	689,064	916,418
Highways and streets	2,487,103	2,690,517	2,722,410	2,999,767	2,792,470		2,581,952	3,100,881	5,784,931	2,650,963	2,893,416
Public safety	16,335,463	15,191,037	19,151,121	24,489,006	14,963,894		13,168,457	13,534,211	13,572,670	13,440,592	16,744,644
Parks and recreation	3,378,523	3,357,255	3,647,241	3,649,129	3,685,781		3,753,671	5,185,979	7,500,496	3,540,630	4,102,376
Economic development	431,682	298,302	305,241	325,695	267,098		3,743,117	4,062,286	575,907	450,368	1,033,441
Capital outlay	13,994,620	12,066,688	2,774,635	8,886,778	4,375,399		3,829,446	6,997,406	4,612,171	10,295,712	11,036,184
Debt service:											
Principal	2,254,897	3,266,049	3,564,582	18,659,554	4,682,255		5,936,176	18,025,120	6,001,963	4,716,979	5,115,634
Interest	2,625,145	2,911,469	2,930,738	3,694,548	3,480,693		4,259,195	4,277,205	4,047,895	3,588,775	3,700,315
Bond Issuance Costs	158,350	-	408,232	1,615,270	-		300,406	174,335		-	
Total expenditures	48,162,483	46,306,051	42,343,231	71,406,591	40,966,403		44,445,520	62,082,041	48,909,710	45,291,393	53,672,277
Excess of revenues over											
(under) expenditures	 (10,109,028)	(5,769,959)	(1,812,335)	(28,086,806)	195,155		(1,594,728)	(13,162,949)	791,298	3,973,267	554,694
Other financing sources (uses):											
Bond proceeds	13,409,490	-	20,960,000	38,050,000	-		9,265,000	-	-	-	-
Refunded bond proceeds	-	-	-	-	-		-	11,915,000	-	-	-
Premium/(Discount) on issuance	185,701	-	460,377	(287,875.00)	-		-	824,403	-	-	-
Payment to refunded bond escrow agent	-	-	(1,860,234.00)	(27,625,000.00)	-		-	-	-	-	-
Capital lease issuance				249,950.00	-		-	-	-	61,500	-
Transfers in	4,975,087	2,401,594	6,001,009	2,575,957	1,745,057		2,057,902	9,597,611	1,733,243	2,191,629	943,261
Transfers out	(5,192,227)	(2,631,812)	(6,369,080)	(7,695,905)	(2,024,403)	(2,241,048)	(10,275,246)	(2,082,158)	(3,774,620)	(1,811,852)
Sale of capital assets	-	-	-	-	-		-	-	-	635,732.00	18,251
Total other financing sources											
(uses)	 13,378,051	(230,218)	19,192,072	5,267,127	(279,346)	9,081,854	12,061,768	(348,915)	(885,759)	(850,340)
Net changes in fund balances	\$ 3,269,023	\$ (6,000,177) \$	17,379,737 \$	(22,819,679)	\$ (84,191) \$	7,487,126 \$	(1,101,181) \$	442,383 \$	3,087,508 \$	(295,646)
Debt service as a percentage of noncapital											
expenditures	14.5%	16.3%	23.8%	42.1%	22.5	%	24.4%	42.0%	24.8%	22.2%	18.1%

City of Blue Springs, Missouri

Total City Taxable Sales by Category Current Fiscal Year and Prior Nine Years

Sales by Retail Category:	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Retail	\$ 641,420	633,517 \$	689,106	\$ 734,889	\$ 760,521	\$ 588,608	\$ 611,365	\$ 596,911	\$ 654,800	\$ 720,255
Manufacturing	3,650	3,862	9	9	9	14,550	20,549	19,951	11,987	15,424
Restaurants	29,773	29,632	35,843	37,676	39,186	93,942	108,330	104,610	107,053	122,717
Services	25,519	23,464	30,308	32,029	33,807	105,500	101,604	108,221	95,623	96,949
All other outlets	22,004	47,604	30,624	25,843	24,686	58,141	61,535	73,543	73,983	80,614
Total	\$ 722,366	738,079 \$	785,890	\$ 830,446	\$ 858,209	\$ 860,741	\$ 903,383	\$ 903,236	\$ 943,446	\$ 1,035,959

Note: Amounts are in thousands of dollars. NAICS codes were updated in 2017 reflecting changes in some categories.

Source: Missouri Department of Revenue

City of Blue Springs, Missouri

Sales Tax Rates Direct and Overlapping Governments Last Ten Calendar Years (in percent)

					Fiscal Y	ear				
Direct Sales Tax Rate City of Blue Springs	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General fund	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Transportation	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500
Public Safety	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500
Parks _	-	-	-	-		-	0.500	0.500	0.500	0.500
Direct sales tax rate City of Blue Springs	2.000	2.000	2.000	2.000	2.000	2.000	2.500	2.500	2.500	2.500
Total Local Option Sales Tax Rate										
State of Missouri	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000
Mo. State Conservation	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
Mo. State Parks and Soil	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100
Jackson County	1.125	1.125	1.125	1.125	1.125	1.250	1.250	1.250	1.250	1.250
City of Blue Springs	2.000	2.000	2.000	2.000	2.000	2.000	2.500	2.500	2.500	2.500
Central Jackson County Fire Protection District	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500
Zoo	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
Total direct and overlapping sales tax rate	7.975	7.975	7.975	7.975	7.975	8.100	8.600	8.600	8.600	8.600
Transportation Development Districts & Community Improvement Districts										
Adams Farm Transportation Development District	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Home Depot Transportation Development District	0.500	0.500	0.500	0.500	0.500	0.500	0.500	-	-	-
Coronado Drive Transportation Development District	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	-	-
Oaks at Woods Chapel Community Improvement District	-	-	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
White Oak Community Improvement District	-	-	-	-	-	1.000	1.000	1.000	1.000	1.000
Fall Creek Community Improvement District	-	-	-	-	-	-	-	1.000	1.000	1.000
Sunset Plaza Community Improvement District	-	-	-	-	-	-	-	1.000	1.000	1.000
North Blue Springs Community Improvement District	-	-	-	-	-	-	-	1.000	1.000	1.000
Downtown Blue Springs Community Improvement District	-	-	-	-	-	-	-	-	-	1.000

Note: The rates shown for the Transportation Development Districts and Community Improvement Districts are in addition to the direct and overlapping rates and apply within those districts only.

Source: Missouri Department of Revenue.

Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (Unaudited)

		Real Pro	operty		Other P	roperty	Total Taxable		Estimated	Assessed Value
Fiscal	Residential	Agricultural	Commercial	, <u>, , , , , , , , , , , , , , , </u>	Personal	Railroads &	Assessed	Total Direct	Market	as a Percentage
Year	Property	Property	Property	Total	Property	Utilities	Value	Tax Rate	Value	of Actual Value
2012	474.054.725	170.838	110.865.876	585.091.439	125.435.676	7.797.528	718.324.643	0.7489	3,243,955,368	22.14
2013	475,193,138	178,203	111,893,539	587,264,880	129,559,419	9,707,540	726,531,839	0.7489	3,271,572,237	22.21
2014	477,024,751	177,905	109,710,301	586,912,957	131,401,691	12,741,635	731,056,283	0.7489	3,289,401,099	22.22
2015	479,712,354	173,478	109,136,575	589,022,407	131,036,206	12,569,227	732,627,840	0.7489	3,300,080,265	22.20
2016	515,457,495	176,724	114,610,010	630,244,229	134,012,963	14,284,738	778,541,930	0.7281	3,519,644,302	22.12
2017	523,141,324	179,919	122,135,174	645,456,417	141,360,112	14,391,221	801,207,750	0.7281	3,606,024,540	22.22
2018	553,128,990	175,489	137,007,429	690,311,908	142,107,728	13,665,988	846,085,624	0.7184	3,810,271,981	22.21
2019	567,284,999	166,284	137,657,977	705,109,260	150,784,513	14,164,124	870,057,897	0.7175	3,914,346,632	22.23
2020	665,200,915	167,342	191,837,168	857,205,425	152,796,151	14,280,190	1,024,281,766	0.6463	4,605,416,008	22.24
2021	657,268,639	167,850	169,726,058	827,162,547	156,325,904	14,990,987	998,479,438	0.6817	4,507,395,301	22.15

Note: The assessed value is set at 19% for residential property; 12% for agricultural property; and 32% for commercial property of the estimated fair market value.

Source: Jackson County Assessor's Office

Direct and Overlapping Governments Last Ten Fiscal Years (rate per \$100 assessed value)

	Cit	y Direct Rates (1)			Overlapping	Rates (2 & 3)		
Fiscal Year	Basic/ General Rate	Debt Service	Total Direct	Central Jackson County Fire	Metropolitan Junior College	Blue Springs School District	Jackson County	State	Total Overlapping
2012	0.5988	0.1501	0.7489	1.0692	0.2335	5.7286	1.0464	0.0300	8.1077
2013	0.5989	0.1500	0.7489	1.0746	0.2349	5.7286	1.0464	0.0300	8.1145
2014	0.5989	0.1500	0.7489	1.1203	0.2369	5.7286	1.0464	0.0300	8.1622
2015	0.5989	0.1500	0.7489	1.1607	0.2374	5.7286	1.0317	0.0300	8.1884
2016	0.5781	0.1500	0.7281	1.1731	0.2343	5.7286	1.0038	0.0300	8.1698
2017	0.5781	0.1500	0.7281	1.1762	0.2339	5.7286	1.0117	0.0300	8.1804
2018	0.5684	0.1500	0.7184	1.1566	0.2297	5.7286	1.0685	0.0300	8.2134
2019	0.5675	0.1500	0.7175	1.1519	0.2305	5.7286	1.2867	0.0300	8.4277
2020	0.4963	0.1500	0.6463	1.0292	0.2047	5.5500	1.1371	0.0300	7.9510
2021	0.5317	0.1500	0.6817	1.0886	0.2128	5.7286	1.1511	0.0300	8.2111

Notes: 1 The General Fund levy rates are limited by Missouri Statues to \$1.00 per \$100.00 assessed valuation.

There is no limit on the levy rates for General Debt and Interest.

2 County Tax Breakdown for Current Year:

County Tax Broakdown for Current Tour.	
Health & Welfare Fund	0.1801
General Fund	0.2446
Road & Bridge Fund	0.0660
Park Fund	0.1203
Mid-Continent Public Library	0.3696
Handicap	0.0649
Mental Health	0.1056
Total County	1.1511

3 Two other school districts are in the City of Blue Springs. School tax rates for the current year in these districts are:

Grain Valley Reorganized #5 5.1059 Lee's Summit Reorganized #7 5.4705

Note: Taxes are due November 1, delinquent after December 31. Interest of 1.5% per month, up to a maximum of 18% annually is added for each month of delinquency. Collections are enforced through the attachment and sale of the property. Commercial real property is also assessed an additional "replacement tax" of 1.437 per \$100 assessed value.

City of Blue Springs, Missouri

Principal Property Taxpayers Current Year and Nine Years Ago (Unaudited)

		2021			2012	
			Percentage			Percentage
			of Total			of Total
	Taxable		Taxable	Taxable		Taxable
	Assessed		Assessed	Assessed		Assessed
Taxpayer	Value	Rank	Value	 Value	Rank	Value
Evergy West (KCPL / Aquila)	\$ 17,226,111	1	27.84	\$ 6,713,818	1	24.24
MPT of Blue Springs LLC	9,760,000	2	15.77			-
Wal-Mart Stores, Inc.	8,271,623	3	13.37	5,311,165	2	19.18
Kohl's Department Store	5,644,465	4	9.12			-
WI Eagle Crossing Townhomes	3,890,345	5	6.29			
Fike Metal Products Corp.	3,732,371	6	6.03	1,605,182	7	5.80
PI BVT LLC	3,566,424	7	5.76			-
Blue Springs Senior Housing	3,407,340	8	5.51			-
Southern Union Co dba Mo Gas Energy	3,368,320	9	5.44	1,826,229	6	6.59
Sunnyside Gardens Apts Blue Springs	3,018,910	10	4.88			-
George T Ward Builders, Inc.				3,167,325	3	11.44
Blue Springs Development Three, Inc				2,844,309	4	10.27
HD Development of Maryland Inc.				2,014,811	5	7.27
Akers Apartment LLC				1,529,975	8	5.52
Comcast of MO				1,377,005	9	4.97
Blue Springs Housing Associates LP				1,305,661	10	4.71
Total	\$ 61,885,909	ì	100.00	\$ 27,695,480		100.00

Source: Jackson County Collection Department

Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

		Collected W Fiscal Year o			Total Collection	ons to Date
Fiscal Year Ended September 30:	Taxes Levied for the Fiscal Year	Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy
2012	6,637,020	6,425,351	96.81	186,915	6,612,266	99.63
2013	6,889,963	6,658,528	96.64	208,816	6,867,344	99.67
2014	7,052,632	6,834,975	96.91	192,890	7,027,865	99.65
2015	7,168,365	6,961,356	97.11	181,999	7,143,355	99.65
2016	7,424,315	7,267,788	97.89	131,717	7,399,506	99.67
2017	7,605,288	7,442,336	97.86	133,628	7,532,169	99.04
2018	8,051,212	7,881,226	97.89	139,493	8,020,718	99.62
2019	8,452,816	8,281,118	97.97	137,996	8,419,114	99.60
2020	9,196,613	9,031,772	98.21	109,196	9,140,967	99.39
2021	9,031,004	8,893,167	98.47			

Ratios of Outstanding Debt Last Ten Fiscal Years (Unaudited)

		Gov	vernmental Activities					Business-type	Activities				
Fiscal Year	General Obligation Bonds	Leasehold Revenue Bonds	Special Obligation Bonds	Capital Leases	Certifications of Participation	Development Agreement	Capital Leases	Certificates of Participation	Neighborhood Improvements	State Revolving Fund Loan	Total Primary Government	Percentage of Personal Income	Per Capita (1)
					•	-		•					
2012	25,445,000	-	30,310,000	5,482,622	2,095,000	19,155,005	-	3,880,000	17,475,000	20,509,149	124,351,776	8.13	2357.42
2013	24,555,000	-	29,475,000	4,985,534	1,825,000	20,419,568	197,511	3,650,000	17,025,000	21,672,282	123,804,895	8.19	2335.32
2014	23,841,419	-	28,237,059	4,471,199	21,120,421	32,594,749	133,402	3,222,661	17,001,263	20,931,228	151,553,401	9.99	2843.72
2015	23,040,812	-	47,340,170	4,188,968	20,845,445	9,818,417	69,293	2,961,056	16,171,696	19,882,400	144,318,257	9.53	2754.11
2016	22,195,204	-	45,796,685	3,412,143	20,555,474	8,745,327	54,542	2,714,450	15,317,127	18,813,200	137,604,152	8.87	2541.26
2017	21,304,597	-	52,323,200	2,822,029	20,275,500	8,860,208	61,931	2,452,846	14,437,559	17,722,900	140,260,770	8.50	2576.85
2018	20,454,693	-	49,969,715	2,213,175	19,990,528	8,826,501	243,322	2,176,241	13,507,991	16,611,201	133,993,367	8.15	2438.68
2019	19,385,388	-	47,211,230	1,584,931	19,695,557	7,847,426	258,675	1,894,636	10,704,789	15,477,601	124,060,233	7.17	2251.38
2020	18,242,401	-	45,377,745	986,624	19,682,201	7,063,833	171,811	1,608,031	9,896,810	14,321,601	117,351,057	6.38	2101.97
2021	17,059,418	-	43,309,260	357,548	19,668,843	6,390,888	83,133	1,306,426	8,978,831	13,142,901	110,297,248	5.99	1882.11

Notes: See Table 16 for personal income and population data. The 2006 ratios are calculated using personal income and population data from table 16 which is an estimate.

City of Blue Springs, Missouri

Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years (Unaudited)

	Genera	al Bonded Debt Outstar	nding		
		Less Amounts		Percentage of Est.	
Fiscal	General Obligation	Available in Debt		Actual Taxable	
 Year	Bonds	Service	Total	Value of Property (1)	Per Capita (2)
2012	25,445,000	(1,101,576)	24,343,424	0.75	792.78
2013	24,555,000	(890,633)	23,664,367	0.72	767.52
2014	23,841,419	(725,235)	23,116,184	0.70	433.75
2015	23,040,812	(719,158)	22,321,654	0.68	418.84
2016	22,195,204	(768,675)	21,426,529	0.61	395.70
2017	21,304,597	(837,157)	20,467,440	0.57	376.03
2018	20,454,693	(891,692)	19,563,001	0.51	356.05
2019	19,385,388	(1,102,861)	18,282,527	0.47	331.78
2020	18,242,401	(1,404,496)	16,837,905	0.37	301.60
2021	17,059,418	(1,740,230)	15,319,188	0.34	261.41

Notes: 1 See Table 7 for property value data.

² See Table 16 for population data.

Direct and Overlapping Governmental Activities Debt For the Year Ended September 30, 2021 (Unaudited)

Name of Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Debt repaid with property taxes			
City of Blue Springs	86,785,957	100.00%	86,785,957
Total direct debt	86,785,957	<u>-</u>	86,785,957
Blue Springs Reorganized #4 School District	159,975,000	96.20%	153,895,950
Grain Valley Reorganized #5 School District	57,664,734	5.44%	3,136,962
Central Jackson County Fire Protection District	17,670,000	90.00%	15,903,000
Lee's Summit School District	280,207,000	0.05%	140,104
Total overlapping debt	515,516,734		173,076,015
Total direct and overlapping debt	\$ 602,302,691	<u>-</u> _	\$ 259,861,972

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Blue Springs. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

Source: The debt outstanding data and applicable percentages provided by each governmental entity.

Legal Debt Margin Information Last Ten Fiscal Years (Unaudited)

							Fiscal \	Year						
	2012	2013	2014		2015		2016		2017	2018	2019	2020	2021	
Debt Limit (1)	\$ 143,664,929	\$ 145,306,368	\$ 146,211,257 \$	6	146,525,568 \$;	155,708,386	\$	160,241,550 \$	169,217,125 \$	174,011,579 \$	204,856,353 \$	199,695	5,888
Total net debt applicable to limit	 24,343,424	23,664,367	23,116,184		22,321,654		21,426,529		20,467,440	19,560,272	18,282,527	16,837,905	15,319	9,188
Legal debt margin	\$ 119,321,505	\$ 121,642,001	\$ 123,095,073 \$	5	124,203,914 \$;	134,281,857	\$	139,774,110 \$	135,254,441 \$	155,729,052 \$	188,018,448 \$	184,376	6,700
Total net debt to the limit as a percentage of debt limit	16.94%	16.29%	15.81%		15.23%		13.76%		12.77%	20.07%	10.51%	8.22%		7.67%
					As	sses	Debt Margin Calcused Value Limit (20% of asse		on for Fiscal Year 2021 I value)			\$	998,479 199,695	
						City	ral obligation: /-wide Total Bonde	ed De	ebt				17,059 17,059	
						Les		Dolor					1 740	0.000
						L	Debt Service Fund		nce pplicable to limit			-	15,319	0,230
							Legal debt i					\$	184,376	

Notes:

- 1 Article 6, Section 26(b) of the Missouri Constitution permits any county or city, by vote of four-sevenths of qualified electors voting thereon, to incur an indebtedness for city purposes not to exceed 5 percent of the value of the taxable tangible property therein, as shown by the last assessment.
- 1 Article 6, Section 26(c) of the Missouri Constitution permits any county or city, by vote of four-sevenths of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 per
- 1 Article 6, Section 26(d) & (e) of the Missouri Constitution provides that any city may become indebted not exceeding in the aggregate an additional 10 percent of the value of the taxable tangible property for the purpose of acquiring right-of-ways, constructing, extending and improving streets and avenues and/or sanitary or storm sewer systems and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligated indebtedness of the city does not exceed 20 percent of the assessed valuation.

Pledged-Revenue Coverage Last Ten Fiscal Years (Unaudited)

Fiscal		Less Operating	Net Available	Debt Se	ervice	
Year	Revenues	Expenses (1)	Revenue	Principal	Interest (2)	Coverage
2012	14,660,532	12,498,037	2,162,495	652,000	-	-
2013	13,993,614	13,087,683	905,931	1,323,200	-	-
2014	14,959,766	13,590,191	1,369,575	1,349,300	95,024	0.95
2015	15,376,165	15,452,891	(76,726)	1,048,827	313,523	(0.06)
2016	17,279,507	14,664,073	2,615,434	1,069,200	297,492	1.91
2017	18,330,657	15,507,334	2,823,323	1,090,300	281,626	2.06
2018	20,040,396	16,006,996	4,033,400	1,111,700	264,384	2.93
2019	19,637,902	16,444,642	3,193,260	1,133,600	248,204	2.31
2020	20,181,197	14,784,307	5,396,890	1,156,000	230,888	3.89
2021	21,499,750	15,472,099	6,027,651	1,178,700	213,231	4.33

Details regarding the City's outstanding debt can be found in the Notes to the Financial Statements.

Notes: 1 Operating expenses excludes depreciation, interest expense, amortization and non-operating expenses.

² Includes estimated fiscal charges.

City of Blue Springs, Missouri

Demographic and Economic Statistics Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended September 30, (3)	Population (1)	Personal Income (in thousands)	Per Capita Personal Income (1)	Median Age (1)	School Enrollment (2)	Unemployment Rate (1)
2012	52,749	1,529,510,004	28,996	34.70	14,447	5.20%
2013	53.014	1,511,005,028	28.502	33.10	14.586	6.30%
2014	53,294	1,516,587,358	28,457	35.60	14,524	5.60%
2015	52.401	1,501,969,863	28,908	36.20	14.383	5.10%
2016	54,148	1,641,875,656	28,663	35.60	14,382	4.90%
2017	54,431	1,650,456,782	30,322	35.40	14,738	4.90%
2018	54,945	1,644,339,015	29,927	35.90	14,880	3.70%
2019	55,104	1,729,604,352	31,388	34.50	15,067	2.10%
2020	55,829	1,839,788,866	32,954	34.50	15,087	3.30%
2021	58,603	1,840,016,994	31,398	35.40	15,194	3.90%

Sources: 1

Information provided by KCADC through the Blue Springs Economic Development Council - Claritas report

² Information provided by school districts. In 2017, numbers were updated to include all 3 private schools

³ The information shown is for fiscal years.

City of Blue Springs, Missouri

Principal Employers
Current Year and Nine Years Ago
(Unaudited)

		2021		-	2012	
			Percentage			Percentage
			of Total City			of Total City
Employer	Employees	Rank	Employment	Employees	Rank	Employment
Blue Springs School District	2,037	1	6.39%	1,938	1	7.11%
St. Mary's Hospital of Blue Springs	598	2	1.88%	636	2	2.33%
Hy-Vee	545	3	1.71%	440	3	1.61%
Fike Corporation	471	4	1.48%	385	5	1.41%
Wal-Mart Stores, Inc.	426	5	1.34%	425	4	1.56%
Price Chopper	331	6	1.04%	250	7	0.92%
City of Blue Springs	309	7	0.97%	285	6	1.04%
Target	300	8	0.94%			
Faurecia Interiors Systems Inc	300	8	0.94%			
St. Mary's Villages	206	10	0.65%			
Kohl's Distribution Center				200	8	0.73%
GPI (Formerly Gemaco)				150	10	0.55%
Haldex				163	9	0.60%
Total	5,523		17.34%	4,872		17.86%

Source: Blue Springs Chamber of Commerce

City of Blue Springs, Missouri

Full-Time Equivalent City Government Employees by Functions/Programs
Last Ten Fiscal Years
(Unaudited)

		0010	0011	2015	2012	2017	0010	2010	0000	2224
Function/Program	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<u>Function/Frogram</u>										
General Government:										
Administration	5.00	5.00	5.00	5.00	6.00	7.00	10.50	9.50	8.50	9.50
Legal	1.50	1.50	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00
Public relations and communications	1.00	1.00	1.00	2.00	3.00	2.00	2.00	2.00	2.00	2.00
Human resources	2.00	2.00	2.00	2.00	2.00	2.50	2.50	3.00	3.00	3.00
Information services	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Community development	6.00	6.00	6.00	6.00	8.65	8.25	8.25	8.25	8.25	8.25
Codes administration	8.46	8.46	8.46	10.46	10.46	10.46	10.46	10.46	10.46	10.46
Geographic information systems	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Economic development	N/A	N/A	N/A	N/A	N/A	2.00	2.00	1.00	-	-
Finance	22.90	22.90	22.90	22.90	10.50	10.50	10.50	10.50	10.50	10.50
Municipal court	6.12	6.62	6.62	6.62	6.62	5.62	5.62	5.62	5.62	5.62
Public Works	9.00	9.00	9.00	8.00	7.00	7.00	7.00	7.00	6.00	6.00
Highways and streets	15.30	15.30	15.30	16.80	16.80	16.80	16.80	16.80	16.80	16.80
Public Safety:										
Administration	2.00	2.00	2.00	3.00	3.00	4.00	4.00	4.00	4.00	4.00
Operations	78.00	78.00	78.00	79.00	81.00	81.00	81.00	79.00	79.00	79.00
Staff services	30.00	30.00	30.00	30.00	28.00	28.00	28.00	30.00	30.00	30.00
Professional standards	-	-	-	-	-	-	-	-	-	-
Community/youth outreach	28.00	28.00	28.00	28.00	28.00	28.00	28.00	28.00	28.00	28.00
Parks and recreation										
Administration	5.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Building maintenance	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
50-Plus Programs	7.24	7.24	7.24	7.24	7.47	7.47	7.47	7.47	7.47	7.47
Parks maintenance	19.71	19.71	20.21	20.21	21.21	15.46	15.46	15.46	15.46	15.46
Recreation	2.00	3.00	3.00	5.30	5.30	5.30	5.30	8.08	7.08	7.08
Swimming pool	-	-	-	-						
Fieldhouse	-	-	-	-	23.78	23.78	23.78	16.36	16.35	16.35
Water:										
Operations	5.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	4.50	4.50
Maintenance	7.00	8.00	8.00	8.00	12.00	12.00	12.00	12.00	12.00	12.00
Sewer:										
Operations	5.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	4.50	4.50
Maintenance	6.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Sni-A-Bar treatment plant	3.00	3.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Fleet Maintenance Fund	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Total	285.23	286.73	289.73	298.53	318.79	315.14	318.64	313.50	309.49	310.49

Source: City of Blue Springs Budget

City of Blue Springs, Missouri

Operating Indicators by Function/Program Last Ten Fiscal Years (Unaudited)

Function/Program	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Della										
Police,	40.500	40.744	40.000	40.040	10 500	40.540	44.440	0.004	0.000	4.004
Number of citations issued	10,506	10,714	10,988	10,816	10,562	10,542	11,443	8,031	6,903	4,691
Public Works:										
Street overlay (lane miles)	36.00	27.00	-	28.00	21.00	23.00	-	-	3.50	18.76
Potholes repaired	7,888	10,973	6,990	8,341	4,273	3,700	3,588	6,499	8,509	9,462
Crack sealing (lane miles)	171.85	136.94	74.19	66.66	39.00	70.00	79.84	16.42	4.00	0.90
Slurry seal (sq. yds.)	-	-	-	-	-	-	-	-	-	-
Parks and Recreation:										
Park shelter reservations	1,123	1,111	1,023	1,096	941	899	949	815	290	737
Vesper Hall rentals	67	68	88	132	104	144	78	168	50	66
Number of participants in recreation programs	164,464	167,894	172,674	177,854	156,560	164,388	172,607	173,000	69,170	82,170
Community Development:										
Building permits issued	648	699	806	920	914	1,009	1,164	1,268	1,303	1,425
Number of nuisance violations cited	4,400	4,180	3,781	3,512	3,621	3,226	3,405	2,441	2,258	1,970
Water:										
Number of customers	20,376	20,475	20,528	20,622	21,458	21,265	21,361	21,462	22,372	22,745
Water main breaks	196	67	79	54	54	74	73	123	67	87
New water connections	42	51	75	88	83	126	217	155	115	70
Sewer:										
Number of customers	20,205	20,395	20,540	20,663	20,923	21,315	21,446	21,717	21,862	22,226
New sewer connections	88	127	136	159	161	145	145	363	365	394

Source: City of Blue Springs, Missouri Budget

Capital Asset Statistics by Function/Program Last Ten Fiscal Years (Unaudited)

	Fiscal Year									
Function/Program	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Police:	2012	2010	2014	2010	2010	2017	2010	2010	2020	2021
Police stations	1	1	1	1	1	1	1	1	1	1
Police sub-stations	2	2	3	2	3	3	3	3	3	3
Vehicles	24	24	24	24	24	24	24	24	24	28
Motorcycles	-	-	-	-	-	2	2	2	2	2
Motorcycles						2	2	2	2	2
Public Works:										
Total area (square miles)	22.21	22.21	22.26	22.26	22.26	22.26	22.26	22.26	22.27	22.27
Paved miles (lane miles-previously line miles) (1)	252.00	599.72	599.72	599.72	599.72	599.72	614.00	614.00	616.35	619.26
Street lights	2,527	2,527	2,527	2,556	2,670	2,735	2,735	2,810	3,005	3,006
Storm sewers (miles)	125.00	122.71	121.05	121.10	123.00	123.00	126.00	126.00	131.91	144.90
Parks and Recreation:										
Park acreage - developed & golf course	594.00	603.00	603.00	603.00	558.00	558.00	554.00	554.00	554.00	554.00
Park acreage - undeveloped & preserved	262.00	266.00	266.00	266.00	271.00	271.00	291.00	291.00	291.00	291.00
Parks - developed (2)	15	15	15	15	16	16	16	16	16	16
Parks - undeveloped (2)	6	7	7	7	6	6	6	6	6	6
Swimming pools	2	2	2	2	2	2	2	2	-	-
Splash pad	-	-	-	-	-	-	-	1	1	1
Soccer fields	12	12	12	12	12	12	12	12	12	12
Tennis courts	20	20	20	21	20	20	20	20	20	20
Skate parks	2	2	2	2	2	2	2	2	2	2
Baseball fields	8	8	8	8	8	8	8	8	8	8
Softball fields	15	15	15	15	15	15	15	15	15	15
Miles of walking/bike trails	15	17	17	17	18	18	18	18	18	18
Community centers	1	1	1	1	1	1	1	1	1	1
Conference centers	1	1	1	1	1	1	1	1	1	1
Public golf courses	1	1	1	1	2	2	2	2	2	2
Football fields	3	3	3	3	3	3	3	3	3	3
BMX race track	1	1	1	1	1	1	1	1	1	1
Basketball courts	7	7	7	7	7	7	7	7	7	7
Sand volleyball courts	14	11	10	10	11	11	11	11	11	11
Picnic shelters	18	18	18	18	18	18	18	18	18	18
Playgrounds	15	15	15	15	15	15	15	15	15	15
Dog park facility	1	1	1	1	1	1	1	1	1	1
Fieldhouse		_'	-		<u>'</u>	1	1	1	1	1
i leidilouse						,	•	,	·	
Water:	075.50		070.00				070.00	070.00	070.00	201.12
Water mains (miles)	275.50	275.80	276.36	277.04	277.04	277.04	278.00	279.00	279.00	281.16
Fire hydrants	2,434.00	2,349.00	2,369.00	2,479.00	2,481.00	2,497.00	2,518.00	2,528.00	2,539.00	2,554.00
Average daily consumption (millions of gallons)	5.70	5.76	4.50	4.20	5.10	4.50	4.40	4.50	4.20	4.35
Sewer:										
Number of treatment plants	1	1	1	1	1	1	1	1	1	1
Sewer mains (miles)	272.00	272.45	272.49	272.26	273.00	273.00	278.74	281.00	283.46	291.07
Average daily treatment (millions of gallons)	4.40	4.30	3.87	4.15	4.70	4.30	4.20	3.90	5.37	4.92
Manhole lined	13	-	-	5	21	56	13	55	=	82
Mains lined	198	122	119	104	147	134	129	133	27	136
Main point repairs	9	5	8	6	3	2	2	2	2	3
Chimney seal installed on manhole	7	-	-	-	-	-	-	-	-	

Source: City of Blue Springs, Missouri Budget

Note (1): Advances in GIS technology have enabled us to more specifically identify total paved miles. These numbers have been restated for 2013 through 2017 to be reflected in Lane Miles.

Note (2): Developed and Undeveloped Parks were updated as part of the Parks Open Space Master Plan that was completed in fiscal year 2016.