# City of Blue Springs, Missouri Comprehensive Annual Financial Report Year Ended September 30, 2012

Prepared by: Finance Department

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### Principal Officials September 30, 2012

### **Mayor and City Council**

Honorable Carson Ross Mayor
Honorable Jeff Quibell District I
Honorable Dale Carter District I
Honorable Kent Edmondson District II
Honorable Chris Lievsay District II
Honorable Grant Bowerman District III
Honorable Ronald Fowler District III

### Administration

Eric Johnson City Administrator

Todd Pelham Deputy City Administrator of Development

Christine Cates Assistant City Administrator

Bob McDonald City Attorney

Karen Van Winkle Director of Finance

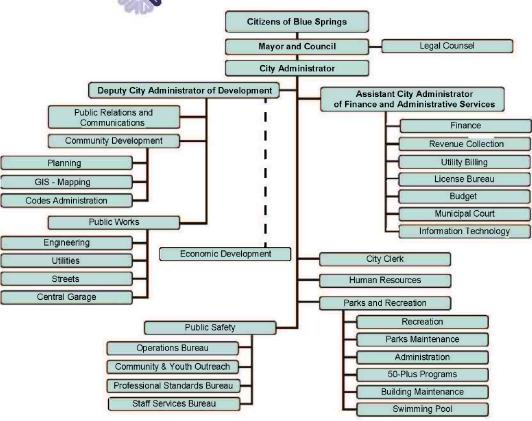
Dan Hood Information Technology Director
Sue Heiman Director of Human Resources

Wayne McCoy Chief of Police

Oliver DeGrate Director of Public Works

Dennis Dovel Director of Parks and Recreation
Scott Allen Director of Community Development

# City of Blue Springs Organizational Chart





January 23, 2013

### Honorable Mayor, Members of the City Council, and Citizens of the City of Blue Springs:

The Comprehensive Annual Financial Report of the City of Blue Springs, Missouri for the fiscal year ended September 30, 2012, is hereby submitted for your review. This report is submitted for your review in compliance with the provisions of Article V, Section 5.4 (f) of the City Charter.

The responsibility for the accuracy of the data and the completeness and fairness of its presentation, including all disclosures, rests with the City of Blue Springs. To the best of our knowledge and belief, the financial statements are accurate in all material aspects and are presented in a manner that fairly depicts the financial position and results of operations of the various activities of the City. All disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included.

The report was prepared by the City's Finance Department staff in accordance with generally accepted accounting principles (GAAP), which are uniform minimum standards and guidelines for financial accounting and reporting in the United States. This report is intended to provide sufficient information to permit the assessment of stewardship and accountability and to demonstrate legal compliance.

The City of Blue Springs' financial statements, as required by the Charter, have been audited by McGladrey LLP. The goal of the independent audit was to provide reasonable assurance that the financial statements are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit that there was reasonable basis for rendering an unqualified opinion that the City of Blue Springs' financial statements for the fiscal year ended September 30, 2012, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City of Blue Springs was part of a broader, federally mandated "Single Audit" designed to meet the special needs of Federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and compliance with legal requirements involving the administration of federal awards. These reports are available in the City of Blue Springs' separately issued Compliance Report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

### **Profile of the City**

The City of Blue Springs was incorporated in 1880 and became a fourth-class city in 1904. Under the provisions of the Missouri State Statutes governing fourth-class cities, a Mayor/Board of Alderman/ City Administrator form of government was adopted. On April 6, 1993, the citizens of Blue Springs voted to create a Charter Commission that was charged with the task of drafting a Home Rule Charter. The Commission submitted their proposed Charter to the citizens on April 5, 1994, which recommended the establishment of a Mayor/City Council/City Administrator form of government. Upon approval of the voters, the new City Charter became effective with the first meeting of the City Council on April 18, 1994. In accordance with the newly adopted Home Rule Charter, the registered voters within the City elect a Mayor

for a four-year term and six Council members, two from each of three geographic districts, to serve staggered three-year terms as representatives on the City Council.

All policy making and legislative authority are vested in the City Council. This body is responsible for passing ordinances, adopting the budget, appointing committees and hiring the City Administrator. The City Administrator, as chief administrative officer of the City, is responsible for carrying out the policies and ordinances adopted by the Governing Body, overseeing the day-to-day operations of the City and for appointing the directors of the various City departments. This position serves at the discretion of the City Council.

The City of Blue Springs provides a full range of municipal services including police protection; water and sanitary sewerage utilities; planning, construction and maintenance of highways, streets and infrastructure; emergency medical service; community planning and development; planning, maintenance and construction of parks facilities; recreational activities; youth outreach programs; "50-Plus" social services; and general administrative oversight.

In fulfilling its responsibilities for reliable financial statements, management depends on the City's system of internal control. This system is designed to provide reasonable assurance that assets are effectively safeguarded and that transactions are executed in accordance with management's authorization and are properly recorded.

The City Council is required to adopt a final budget no later than the close of the fiscal year. The annual budget serves as the foundation for the City of Blue Springs' financial planning and control. The budget is prepared by fund, function (e.g., public safety), and department (e.g., police). Department directors may transfer resources within a department as they see fit. Transfers between departments, however, need approval from the City Administrator.

### **Factors affecting Financial Condition**

### Local Economy.

Blue Springs is strategically located near the center of Jackson County, Missouri at the eastern edge of the Kansas City metropolitan region and covers 22.21 square miles of territory. The community is served by two state highways (7 and 40) and one Interstate highway (I-70), providing convenient commuter access to the various cultural, educational, social, legal, financial and marketing institutions of the region. The community is also served by Kansas City Southern Railroad, which provides efficient rail service connections for several industrial sites within the City.

Blue Springs has proven to be one of the fastest growing cities in Missouri over the last 30 years. In the 1970's, its total population quadrupled over the previous decade. Following the 1990 census, it was reported that, during the previous decade, Blue Springs was one of the top ten fastest growing cities in the state of Missouri with the population increasing by 54.8% to a total of 40,153 residents. The results of the 2000 Census revealed that the City has again increased in population during the last decade by another 20% to a total of 48,050. The final results of the 2010 Census revealed a slight decrease in population from 2009 to 52,575; however this is an increase of 9.42% over 2000.

### Long-term financial planning.

The City of Blue Springs prepares a six-year financial projection of financial condition, which includes capital outlay projections as well as a six-year Capital Improvement Program (CIP). The CIP includes proposed budgets for constructing, maintaining, upgrading, and replacing the City's physical infrastructure, including Water and Sewer capital improvements. The fiscal year 2012-13 budget includes projects totaling an estimated \$19.96 million on capital projects. In preparing the budget, needs are assessed, public improvements are prioritized and costs are projected. This budget is reviewed annually and projects are reprioritized and the financial condition of the City is evaluated.

During fiscal year 2011, the City Council adopted a stabilization arrangement that sets aside 30% of budgeted General Fund expenditures of the prior fiscal year. The 30% of operating expenditures are divided into two reserve categories, the Emergency Reserve and the Budget Stabilization Reserve. The fund balance in the general fund falls within the policy guidelines set by the Council for budgetary and planning process.

### Relevant financial policies

The City's Stabilization Arrangement Policy indicates that the City will maintain thirty percent of general operating expenditures and obligated debt service transfers as emergency reserve and budget stabilization balance. At the end of the current fiscal year, unassigned fund balance for the general fund was \$6,041,570 or 25% of total general fund expenditures. In compliance with the City's Enterprise Fund Policy, a comprehensive rate study was performed in 2010 for both the Water and Sewer Utilities. Minimal rate increases related to this study continue to be implemented during the next year with a new rate study to be performed in fiscal year 2013.

### **Major initiatives**

The City continues to work with the Blue Springs Economic Development Corporation and the University of Missouri on the development of a knowledge based science and technology Innovation Park. Progress continues to be made at the Adams Dairy Landing Shopping Center. In 2011, the City was awarded the Domestic Violence Grant which had not been received in 2010. The City continues to work toward completion of several projects funded by American Recovery and Reinvestment Act funds. Included is the expansion of the Sni-a-bar Wastewater Treatment Plant, which is a \$30 million dollar project that is approximately eighty-five percent complete. In addition, the City completed the Highway 7 & Colbern Rd. intersection project and began work on the \$13 million Woods Chapel Road improvement project (Duncan Rd. to Briarwood). This project is being funded by the 2008 voter approved bond issue.

### Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Blue Springs, Missouri for its Comprehensive Annual Financial Report for the fiscal year ended September 30, 2011 The City has been the recipient of this award since 1982.

In order to be awarded a Certificate of Achievement, the City published an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year. We believe that our 2012 report continues to conform to the Certificate of Achievement program requirements, and we will submit this report to the GFOA to determine its eligibility for another certificate.

In addition, the City also received the GFOA's Award for Distinguished Budget Presentation for its annual appropriation budget dated October 1, 2011. In order to qualify for this Award, the City's budget document must be judged to be proficient in several categories including policy documentation, financial planning and organization.

During this fiscal year, the City received the GFOA's Award of Outstanding Achievement for its Popular Annual Financial Reporting in its first year of submission.

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the finance department. I wish to express my appreciation to all members of the department who assisted and contributed to the preparation of this report. Due credit should also be given to the Mayor and the members of the City Council for their continued interest and support in planning and conducting the affairs of the City in a responsible and progressive manner.

Respectfully submitted,

Kaun Van Wirkle

Karen Van Winkle Director of Finance

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## City of Blue Springs Missouri

For its Comprehensive Annual Financial Report for the Fiscal Year Ended September 30, 2011

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

CHICKSO THE CHICKSO THE CHICKSO THE Executive Director



### **Independent Auditor's Report**

To the Honorable Mayor and Members of the City Council City of Blue Springs, Missouri Blue Springs, Missouri

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate discretely presented component unit and remaining fund information of the City of Blue Springs, Missouri, as of and for the year ended September 30, 2012, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Blue Springs, Missouri's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate discretely presented component unit and remaining fund information of the City of Blue Springs, Missouri, as of September 30, 2012, and the respective changes in financial position and cash flows, where applicable, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 22, 2013 on our consideration of the City of Blue Springs, Missouri's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 3 through 14, the budgetary comparison information on pages 59 through 62 and the schedule of funding progress for other postemployment benefit plan on page 58 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Blue Springs, Missouri's basic financial statements. The combining and individual nonmajor fund financial statements and other schedules, listed in the table of contents as supplementary information, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion on or provide assurance on it.

Kansas City, Missouri January 22, 2013

McGladrey LCP

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

This discussion and analysis of the City of Blue Springs (City) financial performance provides an overview of the City's financial activities for the fiscal year ended September 30, 2012. We encourage readers to consider the information presented here in conjunction with the accompanying transmittal letter, the basic financial statements and the accompanying notes to those financial statements.

### **Financial Highlights**

- The assets of the City exceeded its liabilities at the close of the fiscal year by \$137,977,858 (net assets). Of this amount, \$21,821,677 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The City's total net assets decreased by \$4.7 million. Business-type activities accounts for an increase of \$3.2 million in net assets while governmental activities net assets decreased by \$7.9 million.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$42,242,714 an increase of \$3.3 million in comparison with the prior year.
- Approximately 41 percent or \$17,173,518 of the combined governmental fund balances of \$42,242,714 is available for discretionary spending by the City. The remaining fund balance is either restricted by outside parties or not in spendable form. The general fund decreased by \$29,068, public safety sales tax fund increased by \$3.5 million and the capital projects fund decreased by \$1.1 million.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$6,041,570 or 25 percent of total general fund expenditures.
- The City's total long-term liabilities increased by \$23,538,766 or 23 percent during the current fiscal year. The key factors in this increase were issuance of \$7,690,000 in General Obligation Bonds, \$6,398,363 in Development Agreements, \$5,719,490 in Capital Lease Obligations and \$6,471,928 in Sewer Revenue Bonds for the Sni-A-Bar Waste-Water Treatment Plant expansion. The City retired \$4,638,606 of outstanding long-term liabilities in fiscal year 2012.

### **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements.

**Government-wide financial statements**. The Government-Wide Financial Statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to private-sector business.

The statement of net assets presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets.

- Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City of Blue Springs is improving or deteriorating.
- Other nonfinancial factors to consider are changes in the City's property tax base and the condition of the City's capital assets (roads, buildings and water and sewer lines) to assess the overall health of the City.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements of the City can be divided into two categories:

- Governmental activities—Most of the City's basic services are reported in this category, including General Government, Public Works, Highways and Streets, Public Safety, Parks & Recreation and Economic Development. Property taxes, sales taxes, gross receipts taxes, user fees, interest income, and state and federal grants finance these activities.
- Business-type activities—The City charges a fee to customers to cover all or most of the cost of certain services it provides. The Water Fund, Sewer Fund and Golf Course Fund are included here.

The government-wide financial statements can be found on pages 15 - 17 of this report.

**Fund financial statements**. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Blue Springs, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The City uses three types of funds to manage resources: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Most of the City's basic services are reported in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental fund statements provide a detailed short-term view that helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement, or on the subsequent page, that explains the relationship (or differences) between them.

The basic governmental fund financial statements can be found on pages 18 – 21 of this report.

**Proprietary funds**. Business operations for which the City charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long-term and short-term financial information.

- The City's enterprise funds are the same as its business-type activities, but provide more detail and additional information, such as cash flows.
- The City uses one internal service fund, Central Garage, to report activities that provide supplies and services for the City's other programs and activities.

The basic proprietary fund financial statements can be found on pages 22 - 25 of this report.

**Fiduciary funds**. Are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City of Blue Springs own programs. The City is the fiduciary for the Jackson County Tax, Employees Flex Benefits, Eastern Jackson County Betterment Council, Adams Dairy Landing Community Improvement District, Coronado Drive Transportation Development District (Wal-Mart TDD) and Adams Farm Transportation Development District agency funds.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

The basic fiduciary fund financial statements can be found on page 26 of this report.

**Notes to basic financial statements**. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements are on pages 27 - 56 of this report.

**Other information**. In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning budgetary comparison schedules for the general fund. Required and other supplementary information, including combining statements, individual fund schedules and individual fund budgetary comparison schedules for nonmajor governmental funds can be found on pages 57 - 83 of this report. Statistical Information can be found beginning on page 84.

### **Government-Wide Financial Analysis**

The following table reflects the condensed statement of net assets:

			City of Blue Spr	ings Net Assets				
	Governmenta	l Activities	Business-Ty	pe Activities		Tot	al	
	2012	2011	2012	2011		2012	2011	
Current and other assets	\$ 57,324,585	\$ 43,130,475	\$ 48,464,459	\$ 45,808,398	\$	105,789,044	\$ 88,938,873	
Capital assets	85,244,066	78,768,429	90,755,339	85,119,282		175,999,405	163,887,711	
Total assets	142,568,651	121,898,904	139,219,798	130,927,680		281,788,449	252,826,584	
Long-term liabilities outstanding	83,794,129	65,481,616	42,372,278	37,090,427		126,166,407	102,572,043	
Other liabilities	 13,438,875	3,132,649	4,205,309	4,400,589		17,644,184	7,533,238	
Total liabilities	97,233,004	68,614,265	46,577,587	41,491,016		143,810,591	110,105,281	
Net assets:								
Invested in capital assets, net of related debt	52,611,903	48,629,336	48,535,736	48,753,483		101,147,639	97,382,819	
Restricted	12,530,535	17,423,528	2,478,007	2,072,904		15,008,542	19,496,432	
Unrestricted (deficit)	 (19,806,791)	(12,768,225)	41,628,468	38,610,277		21,821,677	25,842,052	
Total net assets	\$ 45,335,647	\$ 53,284,639	\$ 92,642,211	\$ 89,436,664	\$	137,977,858	\$ 142,721,303	

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the City of Blue Springs, assets exceeded liabilities by \$137,977,858 at September 30, 2012.

The largest portion of the City's net assets \$101,147,639 (73 percent) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment); less any outstanding related debt used to acquire those assets. The City of Blue Springs uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net assets \$15,008,542 (11 percent) represents resources that are subject to external restrictions on how they may be used. Unrestricted net assets total \$21,821,677 (16 percent) may be used to meet the government's ongoing obligations to citizens and creditors.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

The following table reflects the revenues and expenses from the City's activities:

			City of Blue Springs' C	hanges in Net Assets		
	Governmental	Governmental	Business-Type	Business-Type	2012	2011
	Activities 2012	Activities 2011	Activities 2012	Activities 2011	Total	Total
Revenues:					Type 2012 2011 Total  19,942 \$ 22,999,201  - 574,895  69,853 3,537,848  - 5,675,553 - 13,710,170 - 5,062,742  - 2,910,479 - 1,785,850 - 544,620 - 409,592  37,601 1,461,827 - 581,404 27,396 59,254,181  - 6,173,185 - 1,235,515 - 12,656,685 - 12,868,434 - 4,036,137 - 6,577,745 15,144 8,322,203 15,040 7,348,680 70,943 2,019,349 - 2,759,693 01,127 63,997,626	
Program revenues:						
Charges for services	\$ 6,818,101	\$ 6,748,068	\$ 16,181,100	\$ 15,219,942 \$	Isiness-Type ctivities 2011 Total  15,219,942 \$ 22,999,201 \$  - 574,895  7,169,853 3,537,848  - 5,675,553 - 13,710,170 - 5,062,742  - 2,910,479 - 1,785,850 - 544,620 - 409,592  137,601 1,461,827 - 581,404  22,527,396 59,254,181  - 6,173,185 - 1,235,515 - 12,656,685 - 12,868,434 - 4,036,137 - 6,577,745 8,215,144 8,322,203 7,315,040 7,348,680 1,670,943 2,019,349 - 2,759,693 17,201,127 63,997,626  5,326,269 (4,743,445) 363,869 -  5,690,138 (4,743,445) 83,746,526 142,721,303 1	\$ 21,968,010
Operating grants and						
contributions	574,895	567,701	-	=	574,895	567,701
Capital grants and						
contributions	124,686	4,535,142	3,413,162	7,169,853	3,537,848	11,704,995
General revenues:						
Property taxes	5,675,553	5,345,937	-	-	5,675,553	5,345,937
General sales and use tax	13,710,170	10,227,290	-	-	13,710,170	10,227,290
Franchise tax	5,062,742	5,311,660	-	=	5,062,742	5,311,660
Intergovernmental activity						
taxes	2,910,479	2,598,427	-	-	2,910,479	2,598,427
Motor vehicle tax	1,785,850	1,622,392	-	=	1,785,850	1,622,392
Hotel tax	544,620	573,835	-	-	544,620	573,835
Other taxes	409,592	442,196	=	=	409,592	442,196
Unrestricted investment						
earnings	410,317	419,579	1,051,510	137,601	1,461,827	557,180
Other	581,404	588,977	-	-	581,404	588,977
Total revenues	38,608,409	38,981,204	20,645,772	22,527,396	59,254,181	61,508,600
Expenses:						
General government	6,173,185	5,747,148	_	_	6,173,185	5,747,148
Public works	1,235,515	1,165,906	-	=	1,235,515	1,165,906
Highways and streets	12,656,685	14,911,575	-	-	12,656,685	14,911,575
Public safety	12,868,434	12,475,129	-	-	12,868,434	12,475,129
Parks and recreation	4,036,137	4,059,046	-	-	4,036,137	4,059,046
Economic development	6,577,745	625,859	=	=	6,577,745	625,859
Water	-	-	8,322,203	8,215,144	8,322,203	8,215,144
Sewer	-	-	7,348,680	7,315,040	7,348,680	7,315,040
Golf Course	-	-	2,019,349	1,670,943	2,019,349	1,670,943
Interest on long-term debt	2,759,693	2,809,800	-	<u>-</u>	2,759,693	2,809,800
Total expenses	46,307,394	41,794,463	17,690,232	17,201,127	63,997,626	58,995,590
Excess before transfers	(7,698,985)	(2,813,259)	2,955,540	5,326,269	(4,743,445)	2,513,010
Transfers	(250,007)	(363,869)	250,007	363,869	-	-
Change in net assets	(7,948,992)	(3,177,128)	3,205,547	5,690,138	(4,743,445)	2,513,010
Net assets, beginning	53,284,639	56,461,767	89,436,664	83,746,526	142,721,303	140,208,293
Net assets, ending	\$ 45,335,647	\$ 53,284,639	\$ 92,642,211	\$ 89,436,664 \$	137,977,858	\$ 142,721,303

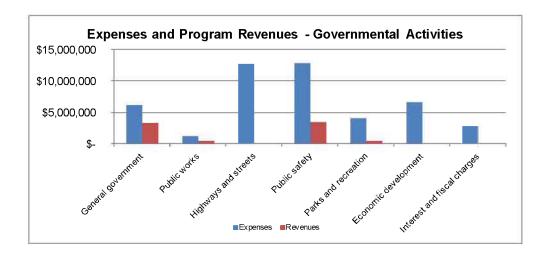
**Governmental activities**. Several factors caused net assets for governmental activities to decrease by \$7,948,992. Key elements of these changes are as follows:

- Overall revenues decreased by \$372,795 due to increases in some revenues and decreases in others. Changes in revenue from 2012 are as follows:
  - Sales taxes increased in total by \$3,482,880 or 34 percent from 2012 primarily due to implementation of a ½ percent public safety sales tax.
  - Property taxes increased by \$329,616 or 6 percent during the year.
  - Intergovernmental activity taxes increased by \$312,052 due to an increase in state motor vehicle fuel taxes, state motor vehicle sales taxes and state vehicle license fees.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

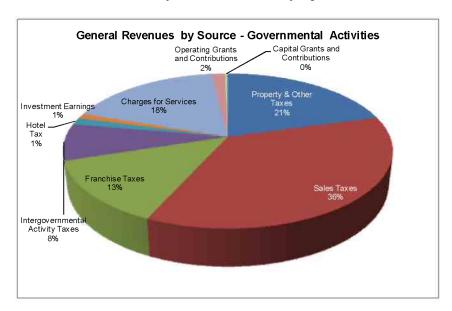
- Charges for Services increased by \$70,033 or 1 percent in 2012 mostly due to an increase in EMS fees and construction fees and a decrease in pool revenue due to the Blue Springs School District taking over management of the pool.
- Franchise taxes decreased by \$248,918 or 5 percent. This decrease is due to relatively mild winter that which resulted in lower use of natural gas needed for heat.
- Capital Grants and Contributions decreased by \$4,410,456 or 97 percent due primarily to the completion in 2012 of the 7 Hwy. and Colbern Road Intersection project which included a \$2.9 million dollar grant, completion of ADP & Coronado West and a \$500,000 private contribution.
- Investment interest earnings decreased in 2012 by \$9,262 or 2 percent due to interest rates
  continuing to remain low with the average yield for the City's portfolio ending the year at 0.50
  percent for 2012 down from 0.57 percent in 2011. This decrease is in direct relationship to
  the current overall economy.
- Overall expenses increased by \$4,512,931 due to increases in some expenses and decreases in others. Changes in expenses from 2012 are as follows:
  - General government expenses increased \$426,037 or 7 percent due to the elimination of two
    furlough days from 2011 to 2012, an increase in Council expenses of \$60,000 mostly related
    to election fees and training, IT increase of \$70,000 for capital outlay, Community
    Development increase of \$40,000 for contractual service and Codes Administration increase
    of \$42,000 mostly related to nuisance violations.
  - Highways and Streets decreased by \$2.3 million due to the completion of the Highway 7 and Colbern Road Intersection project.
  - Economic development expenses increased by \$5.9 million due to an increase in certified developer costs for the City's TIF projects in 2012 mostly related to 40 & 7 Hwy. Project C.

The following table reflects the expenses and revenues from the City's governmental activities:



# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

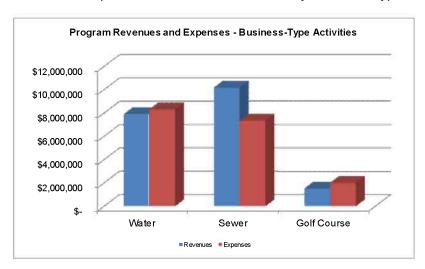
The following table reflects the revenues by source form the City's governmental activities:



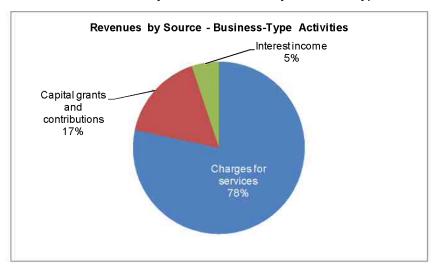
**Business-type activities**. Business-type activities net assets increased by \$3,205,547 or 4 percent. Key elements of this increase are as follows:

- Net assets for the Sewer Utility Fund increased by \$3,647,115 primarily due to Recovery Act funding related to the expansion of the Sni-a-Bar Wastewater Treatment Plant as well as related receivables from an interlocal agreement.
- Net assets for the Water Utility Fund decreased by \$592,824 due to depreciation of \$862,911 exceeding new assets.
- Net assets for the Golf Course increased by \$151,256. Golf Course expenses continue to exceed revenues causing the need for an operating transfer of \$146,427 from the general fund to assist in covering the cost of debt service for the year. In addition, the Capital Projects Fund transferred \$503,580 to fund various golf course capital projects.

The following table reflects the expenses and revenues from the City's business-type activities:



The following table reflects the revenues by source from the City's business-type activities:



### **Financial Analysis of the City's Funds**

As noted earlier, the City of Blue Springs uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds**. The focus of the City's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the City's financing requirements. Specifically, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$42,242,714 an increase of \$3,269,023 in comparison with the prior year. Approximately 41 percent or \$17,173,518 of the combined governmental fund balance is available for discretionary spending and is made up of the committed, assigned and unassigned categories. The general fund decreased by \$29,068, public safety sales tax fund increased by \$3.5 million and the capital projects fund decreased by \$1.1 million.

During fiscal year 2011, the City Council adopted a stabilization arrangement that sets aside 30 percent of budgeted General Fund expenditures of the prior fiscal year. The 30 percent of operating expenditures are divided into two reserve categories, the Emergency Reserve and the Budget Stabilization Reserve.

The Emergency Reserve is set at 20 percent of budgeted General Fund expenditures of the prior fiscal year and shall only be used if one of the following three things occurs: (1) the City directly experiences a natural disaster or urgent event that jeopardizes public safety; (2) the Federal Government and/or State of Missouri formally declare a disaster or emergency; or (3) no reasonable budget adjustments are available to continue providing essential services to the public.

The Budget Stabilization Reserve is set at 10 percent of budgeted General Fund expenditures of the prior fiscal year. The Budget Stabilization Reserve shall only be used if one of the following four things occurs: (1) the City experiences a sudden and unexpected decline in ongoing revenues greater than 10 percent of General Fund operating revenues; (2) short term stabilization is needed to minimize significant changes in insurance rates or premiums; (3) funds are needed as part of a matching grant for a major project or (4) sudden or unexpected capital outlay replacement is needed (this includes equipment or facility failures).

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

The fund balance of the City's general fund decreased by \$29,068 during the current fiscal year. Key factors in this decrease are a result of the transfer from the General Fund to the Capital Projects Fund for the purchase of land, higher than anticipated revenues and overall reductions in expenditures throughout the year and are noted as follows:

- Transfer of \$1,874,234 from the General Fund to the Capital Projects Fund for the purchase of land for the Missouri Innovation Park.
- Tax revenues were \$646,368 or 4.2 percent over budget. This increase is primarily due to an increase in sales taxes of \$150,085, electrical franchise tax increase of \$492,830, video franchise tax increase of \$125,598 and cell phone franchise tax increase of \$160,442. These increases were partially offset by a decrease in natural gas franchise tax of \$270,126.
- Charges for Services were \$484,372 or 16 percent over budget. The majority of this increase is due to an adjustment to EMS fees allowance for uncollectible. Based upon four years of billing history with the 3<sup>rd</sup> party billing company, the allowance has been reduced from 60 percent to 55 percent.
- Licenses and Permits revenue ended the year \$194,716 or 44 percent over budget primarily due to building permit revenue exceeding budget by \$159,631. New residential construction permits totaled \$7.7 million and new and altered commercial construction totaled over \$10 million.
- Intergovernmental revenues were \$205,719 or 7 percent over budget due to an increase of \$224,889 in state motor vehicle fuel tax, state motor vehicle sales tax and state vehicle license fees.
- Other revenue ended the year \$129,433 or 32 percent over budget primarily due to the receipt of a workers compensation dividend from Midwest Public Risk in the amount of \$101,198.
- Personal Services were \$287 or less than one percent over budget. Materials and Supplies were \$135,052 or 8 percent below budget for the year. A significant portion of this variance is due to savings in Public Safety in the amount of \$53,664. All departments experienced some savings in materials and supplies during this fiscal year.
- Contractual Services were \$1,060,474 or 13 percent below budget. All departments experienced some savings in contractual services during this fiscal year. The largest portion of the savings is a result of the Blue Springs School District taking over the management of the City's pool. This resulted in savings of \$284,946 in Parks & Recreation. The City amended the budget for Economic Development in the amount of \$415,000 for the Missouri Innovation Park and did not spend much of that money in fiscal year 2012.
- Capital Outlay was \$158,366 or 25 percent below budget. The majority of this savings was realized in the Police Department as patrol cars were ordered but not received in fiscal year 2012. Outstanding General Fund encumbrances at September 30, 2012, totaled \$787,000.

The public safety sales tax fund is used to account for the collection of the City's public safety sales tax and related expenditures including equipment, additional personnel and facility renovations. At the end of the current fiscal year the fund balance of the fund is \$3,678,713, which is an increase of \$155,225 from last year. The fund balance increase is related to the receipt of revenue for the new PSST that went into effect in October 2011 and it was during fiscal year 2012 that the new positions related to this fund were filled. In addition, the facility renovations will begin in fiscal year 2014.

The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds.) These projects are reported separately from ongoing operating activities to enhance the understanding of the City's capital activities and to avoid distortions in financial resources trend information. At the end of the current fiscal year the fund balance of the capital projects fund is \$14,963,645, which is a decrease of \$1,090,200 from last year. The fund balance decrease is related to the spending down of General Obligation Bonds and Build America Bonds that were issued to complete various street projects including; Colbern & 7 Hwy and Woods Chapel Road.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

The Encumbrances for the General Fund increased to \$787,000 from \$310,234 for a difference of \$476,766. Public Safety Sales Tax Fund increased to \$2,729,919 from \$155,225 for a difference of \$2,574,694. Capital Projects Fund increased to \$10,005,073 from \$3,863,918 for a difference of \$6,141,155.

**Proprietary Funds**. The City's proprietary fund statements provide the same type of information found in the government-wide statements but in more detail.

Unrestricted net assets of the water and sewer funds at the end of the year amounted to \$6,989,710 and \$36,416,116, respectively. The golf course fund has an unrestricted net assets deficit of \$1,777,358 for a decrease in the deficit of \$101,511 from last year. Other factors concerning the finances of these funds have been addressed in the discussion of the City's business-type activities.

### **General Fund Budgetary Highlights**

The general fund revenues for the year ended September 30, 2012 were \$26,293,039 or \$3,116,688 over budget. During the year there was no change in appropriations between the original and the final budget. Expenditures ended the year at \$24,370,915 or \$566,597 below the final budget amount of \$24,937,512. Below is an analysis of variances between final budget and actual revenues and expenditures.

### Revenues:

- Tax revenues were \$646,368 or 4.2 percent over budget. This increase is primarily due to an increase in sales taxes of \$150,085, electrical franchise tax increase of \$492,830, video franchise tax increase of \$125,598 and cell phone franchise tax increase of \$160,442. These increases were partially offset by a decrease in natural gas franchise tax of \$270.126.
- Charges for Services were \$484,372 or 16 percent over budget. The majority of this increase is due to an adjustment to EMS fees allowance for uncollectible. Based upon four years of billing history with the 3<sup>rd</sup> party billing company, the allowance has been reduced from 60 percent to 55 percent.
- Licenses and Permits revenue ended the year \$194,716 or 30 percent over budget primarily due to building permit revenue exceeding budget by \$159,631. New residential construction permits total \$7.7 million and new and altered commercial construction totaled over \$10 million.
- Intergovernmental revenues were \$205,719 or 7 percent over budget due to an increase or \$224,889 in state motor vehicle fuel tax, state motor vehicle sales tax and state vehicle license fees.
- Other revenue ended the year \$129,433 or 24 percent over budget primarily due to the receipt of a workers compensation dividend from Midwest Public Risk in the amount of \$101,198.
- Interest Income ended the year \$30,050 or 46 percent over budget. There were more funds available to invest this fiscal year.
- Fines and forfeitures ended the year \$29,436 or 3 percent below budget. This decrease is due to a decreased number of tickets written and processed and collected in Municipal Court.

### **Expenditures:**

- General government was under budget by \$72.970 due to overall operational savings.
- Public works was under budget by \$15,620 due to overall operational savings.
- Highways and streets were over budget by \$30,020 primarily due to savings in the category of Contractual Services related to street lights.
- Public safety was under budget by \$95,931 due to overall operational savings.
- Parks was under budget by \$412,096 primarily due to savings in the categories of contractual services and personal services. The majority of the savings was due to the reductions the departments made to keep costs down in the category of Materials and Supplies.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

Outstanding General Fund encumbrances as of September 30, 2012 totaled \$787,000.

### **Capital Asset and Debt Administration**

Capital assets. The City's investment in capital assets for its governmental and business-type activities as of September 30, 2012, amounts to \$175,999,405, net of accumulated depreciation. This investment in capital assets includes land and other non-depreciable assets, buildings, improvements, machinery and equipment, park facilities, and infrastructure. The total increase in the City's investment in capital assets for the current fiscal year was \$12,111,694 or 7.4 percent (a 6.6 percent increase for business-type activities and an 8.2 percent increase for governmental activities). The increase is a result of current year capital additions exceeding depreciation expense. Significant capital asset additions include land purchased for the Missouri Innovation Park and additional construction in progress related to Woods Chapel Road, the Public Safety radio communications system and the Sni-A-Bar Wastewater Treatment Plant expansion and the Public Utilities building expansion.

City of Blue Springs' Capital Assets (Net of Depreciation)

Land and land rights
Construction-in-progress
<b>Buildings and improvements</b>
Equipment and vehicles
Infrastructure

Government	tal A	ctivities	Business-Type Activities					Total			
2012		2011		2012	<b>2012</b> 2011			<b>2012</b> 2011			
\$ 15,269,427	\$	12,924,205	\$	3,747,184	\$	3,747,184	\$	19,016,611	\$	16,671,389	
17,018,287		12,085,101		28,473,456		20,651,124		45,491,743		32,736,225	
4,961,249		5,128,708		5,803,026		5,952,539		10,764,275		11,081,247	
1,839,165		1,939,541		464,190		328,573		2,303,355		2,268,114	
46,155,938		46,690,874		52,267,483		54,439,862		98,423,421		101,130,736	
\$ 85,244,066	\$	78,768,429	\$	90,755,339	\$	85,119,282	\$	175,999,405	\$	163,887,711	

Additional information on the City's capital assets can be found in Note 6 on pages 39 - 41 of this report.

Long-term debt. At the end of the current fiscal year, the City of Blue Springs had total outstanding debt obligations of \$126,166,407. Of this amount, \$25,445,000 comprises debt backed by the full faith and credit of the government and \$17,475,000 is Neighborhood Improvement District debt for which the government is liable in the event of default by the property owners subject to the assessment. The Certificates of Participation debt outstanding total of \$5,975,000 is subject to annual appropriation by the City and was used to finance the City's golf course and conference center. The total Special Obligation Bond debt related to the Adams Farm TIF is \$30,310,000. Subject to annual appropriation, the City collects TIF revenues on behalf of the district and transfers those revenues for repayment of this debt. The development agreement outstanding debt listed below represents the outstanding bonds for the Fall Creek Tax Increment Financing District and the certified developer costs associated with the 'pay as you go', Hwy 7 & 40 Hwy & Copperleaf Village TIFs and additional certified costs for the Adams Farm TIF. In 2010, the City obtained a direct loan through the Department of Natural Resources to fund the Sni-a-bar Sewer Plant expansion. As of the end of the fiscal year, the loan amount was just over \$20.5 million; at completion, the loan is expected to be approximately \$27 million.

The City's total debt increased by \$23,538,766 or 23 percent during the current fiscal year. The key factors were the increase of \$7,690,000 in General Obligation Bonds, increase of \$6,398,363 in Development Agreements, increase of \$5,719,490 in Capital Lease Obligations and increase of \$6,471,928 in the State Revolving Fund Ioan to fund the Sni-a- bar Sewer Plant expansion.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

	City of Blue Springs'	Outstanding Debt	
anital I pasps	General Obligation Bonds	Revenue Bonds and I	ong-Term Deb

	 Ca	ıpital Leases, Ge	neral	Obligation Bond	s, Revenue Bond	enue Bonds and Long-Term Debt				
	Governmenta	al Activities		Business-Typ	e Activities		To	tal		
	 2012	2011		2012	2011		2012		2011	
Capitalized leases	\$ 5,482,622	\$ -	\$	_	\$ 7,472	\$	5,482,622	\$	7,472	
General obligation bonds	25,445,000	18,605,000		-	-		25,445,000		18,605,000	
Compensated absences	1,145,236	574,762		126,469	55,598		1,271,705		630,360	
Development agreements	19,155,006	13,386,972		-	-		19,155,006		13,386,972	
Certificates of participation	2,095,000	2,350,000		3,880,000	4,100,000		5,975,000		6,450,000	
Neighborhood improvement	-	-		17,475,000	17,900,000		17,475,000		17,900,000	
Deferred amount on refunding	(268,235)	(329,004)		(129,945)	(140,772)		(398,180)		(469,776)	
Net OPEB obligation	271,269	211,603		17,323	10,656		288,592		222,259	
Special obligation bonds	30,310,000	30,845,000		-	-		30,310,000		30,845,000	
Discount/premium on issuance	(148,142)	(339,118)		485,399	514,967		337,257		175,849	
LAGERS obligation	306,373	176,401		8,883	8,883		315,256		185,284	
State revolving fund	-	-		20,509,149	14,689,221		20,509,149		14,689,221	
	\$ 83,794,129	\$ 65,481,616	\$	42,372,278	\$ 37,146,025	\$	126,166,407	\$	102,627,641	

Missouri statutes limit the amount of general obligation debt that a unit of government can issue to twenty percent of the total assessed value of taxable property located within the City's boundaries. The legal debt limit for the City is \$143,664,929.

Additional information regarding the City's long-term debt can be found in Note 7 on pages 42 - 49 of this report.

### **Economic Factors and Next Year's Budgets and Rates**

General Fund revenues for fiscal year 2013 are projected to total \$23,941,626. This represents an overall decrease of 8.94 percent. This decrease is primarily due to a one-time adjustment in fiscal year 2012 to EMS revenue and a one-time construction fee revenue for commercial properties in the Adams Dairy Landing redevelopment area.

General Fund budgeted expenditures are projected to total \$25,166,483 compared to \$24.3 million in fiscal year 2012. This represents a 3.57 percent increase. There will be an increase in personnel salaries and benefits.

During the current fiscal year, unassigned fund balance in the general fund increased to \$6,041,570. The City has not appropriated this amount in the 2013 fiscal year.

In April 2011, the citizens of Blue Springs voted to enact a new 1/2 cent sales tax dedicated to public safety. This sales tax went into effect October 1, 2011 and is projected to raise approximately \$3.0 million annually. The total budgeted public safety sales tax expenditures for fiscal year 2013 are \$18,000,691. Included in this amount is funding for supplies, contractual services and capital outlay, personal service costs, building improvements in the amount of \$16,144,400 and the equipment lease in the amount of \$681,452 for the federally mandated radio system upgrade which became operational in 2012. The public safety building improvement plan evaluations are underway and construction is expected to be bid in fiscal year 2013.

# Management's Discussion and Analysis Fiscal Year Ended September 30, 2012

During fiscal year 2012, the City implemented the second annual rate increase resulting from the 2011 water and sewer rate study. The rate increase provides funding for ongoing operating costs and capital improvements as well as plans to repay debt. The City will again perform a new rate study in 2013. During August 2008, the voters approved bond issuances in the amount of \$35 million for sewer improvements and a no tax increase issue of \$28 million for street projects. The City has issued bonds and continues to work on the street and sewer projects. Moreland School Road extension was completed in 2010, the Hwy 7 & Colbern Road intersection project was completed in December 2011 and the Woods Chapel Road project began in May 2012. In addition to these street projects, the Sni-a-Bar wastewater treatment plant expansion is 85 percent complete and schedule for completion March 2013.

During fiscal year 2013, the City will perform a Community Center Feasibility Study and will update the City's Comprehensive Plan.

### **Requests for Information**

This report is designed to provide an overview of the City of Blue Springs's finances for all those with an interest in the government's finances. Questions concerning any of the information found in this report or requests for additional information should be directed to the Director of Finance, City of Blue Springs, 903 W. Main St., Blue Springs, Missouri 64015 or by visiting the City's website at www.bluespringsgov.com.

### Statement of Net Assets September 30, 2012

			Р	rimary Government				
		Governmental		Business-Type				
		Activities		Activities		Total	C	omponent Unit
Assets								
Cash and investments	\$	20,404,073	\$	16,634,451	\$	37,038,524	\$	14,856
Receivables (net of allowances for uncollectibles):								
Property taxes		7,435,536		-		7,435,536		=
Other taxes		2,685,082		-		2,685,082		-
Accounts		1,339,159		2,002,694		3,341,853		58
Accrued interest		87,369		44,963		132,332		-
Internal balances		2,000,055		(2,000,055)		-		-
Inventories		174,174		232,805		406,979		-
Prepaid items		319,367		318,891		638,258		-
Special assessments:								
Due in one year		-		1,323,583		1,323,583		-
Due in more than one year		-		17,025,000		17,025,000		-
Due from other governments:								
Due in one year		855,085		627,182		1,482,267		-
Due in more than one year		-		9,113,324		9,113,324		-
Restricted cash and investments		20,893,158		2,478,007		23,371,165		-
Unamortized bond issue costs		1,131,527		663,614		1,795,141		-
Capital assets:								
Land and construction-in-progress,								
nondepreciable		32,287,714		32,220,640		64,508,354		-
Other capital assets, net of depreciation		52,956,352		58,534,699		111,491,051		6,783
Total assets		142,568,651		139,219,798		281,788,449		21,697
Liabilities								
Accounts payable		4,286,048		3,568,091		7,854,139		25,356
Accrued liabilities		894,253		26,027		920,280		23,899
Court bonds		57,430		· <u>-</u>		57,430		-
Accrued interest		548,228		111,345		659,573		-
Customer deposits		607,504		482,701		1,090,205		-
Unearned revenue		7,045,412		17,145		7,062,557		-
Noncurrent liabilities:								
Due in one year		3,550,947		2,093,581		5,644,528		-
Due in more than one year		80,243,182		40,278,697		120,521,879		-
Total liabilities		97,233,004		46,577,587		143,810,591		49,255
Net Assets (Deficit)								
Invested in capital assets, net of related debt		52,611,903		48,535,736		101,147,639		6,783
Restricted for:		J2,U11,9U3		40,000,700		101,141,039		0,763
Debt service		7,649,786		2,478,007		10,127,793		
Tourism		500,301		2,470,007		500,301		<u>.</u>
Public safety		3,673,183		-		3,673,183		<del>-</del>
Other		707,265		-		707,265		
Unrestricted		(19,806,791)		- 41,628,468		21,821,677		(34,341)
Total net assets (deficit)	\$	45,335,647	\$	92,642,211	\$	137,977,858	\$	(27,558)
roun net about (action)	<u> </u>	10,000,041	Ψ	52,572,£11	Ψ	101,011,000	=	(27,000)

### Statement of Activities Year Ended September 30, 2012

				ı	Program Revenues		
					Operating		Capital
			Charges for		Grants and		Grants and
Functions/Programs	 Expenses	Services Contributions		Contributions			
Primary Government							
Governmental activities:							
General government	\$ 6,173,185	\$	3,171,600	\$	34,385	\$	-
Public works	1,235,515		332,068		-		-
Highways and streets	12,656,685		-		-		86,127
Public safety	12,868,434		2,915,982		515,510		7,867
Parks and recreation	4,036,137		398,451		25,000		30,692
Economic development	6,577,745		-		-		-
Interest and fiscal charges	2,759,693		-		-		-
Total governmental							
activities	 46,307,394		6,818,101		574,895		124,686
Business-type activities:							
Water	8,322,203		7,886,884		-		-
Sewer	7,348,680		6,773,648		-		3,413,162
Golf course	 2,019,349		1,520,568		=		-
Total business-type activities	17,690,232		16,181,100		-		3,413,162
Total primary government	\$ 63,997,626	\$	22,999,201	\$	574,895	\$	3,537,848
Component unit - economic development	\$ 544,813	\$	-	\$	501,315	\$	<u>-</u>

### General Revenues

Taxes:

Sales

Property

Franchise

Intergovernmental activity taxes

Motor vehicle

Hotel

Other taxes

Interest

Miscellaneous

Transfers

Total general revenues and transfers

Changes in net assets

Net assets, beginning

Net assets (deficit), ending

Net (Expense) Revenue and Changes in Net Assets

			Primary Government			
		_	Business-Type		Governmental	
onent Unit	Comp	Total	Activities		Activities	
-	\$	(2,967,200)	\$ \$ -	Ş	(2,967,200)	\$
-		(903,447)	-		(903,447)	
-		(12,570,558)	-		(12,570,558)	
-		(9,429,075)	-		(9,429,075)	
-		(3,581,994)	-		(3,581,994)	
-		(6,577,745)	-		(6,577,745)	
-		(2,759,693)	-		(2,759,693)	
-		(38,789,712)	-		(38,789,712)	
		(425.240)	(425.240)			
-		(435,319)	(435,319)		<del>-</del>	
-		2,838,130	2,838,130		-	
		(498,781) 1,904,030	(498,781) 1,904,030		<u> </u>	
		1,904,000	1,904,030			
-		(36,885,682)	1,904,030		(38,789,712)	
(43,498)		-	-			
-		13,710,170	-		13,710,170	
-		5,675,553	=		5,675,553	
-		5,062,742	-		5,062,742	
-		2,910,479	-		2,910,479	
-		1,785,850	-		1,785,850	
-		544,620	-		544,620	
-		409,592	-		409,592	
279		1,461,827	1,051,510		410,317	
2,075		581,404	<del>-</del>		581,404	
-			250,007		(250,007)	
2,354		32,142,237	1,301,517		30,840,720	
(41,144)		(4,743,445)	3,205,547		(7,948,992)	
13,586		142,721,303	89,436,664		53,284,639	
(27,558)	\$	137,977,858	\$ \$ 92,642,211		45,335,647	\$

### Balance Sheet Governmental Funds September 30, 2012

		Public Safety			Other Governmental	C	Total Sovernmental
	 General	Sales Tax	C	Capital Projects	Funds		Funds
Assets							
Cash and investments	\$ 12,702,488	\$ 1,566,247	\$	4,150,991	\$ 1,984,347	\$	20,404,073
Receivables, net of allowances							
for uncollectibles):							
Property taxes	4,580,358	-		-	2,855,178		7,435,536
Other taxes	1,517,945	450,834		451,340	264,963		2,685,082
Accounts	824,118	-		491,475	-		1,315,593
Accrued interest	67,948	-		17,296	2,125		87,369
Due from other governments	421,956	-		7,887	425,242		855,085
Advances to other funds	1,820,014	-		326,911	-		2,146,925
Prepaid items	304,171	5,530		7,953	-		317,654
Restricted cash and investments	48,086	4,575,929		10,605,106	5,664,037		20,893,158
Total assets	\$ 22,287,084	\$ 6,598,540	\$	16,058,959	\$ 11,195,892	\$	56,140,475
Liabilities and Fund Balance							
Liabilities:							
Accounts payable	\$ 664,722	\$ 2,913,515	\$	604,979	\$ 50,975	\$	4,234,191
Accrued liabilities	871,642	6,312		· <u>-</u>	-		877,954
Court bonds	57,430	, _		_	_		57,430
Customer deposits	607,504	_		_	_		607,504
Deferred revenue	4,635,517	_		490.335	2,994,830		8,120,682
Total liabilities	6,836,815	2,919,827		1,095,314	3,045,805		13,897,761
Fund balance:							
Nonspendable:							
·	204 171	E E30		7.053			217 654
Prepaid items	304,171	5,530		7,953	-		317,654
Interfund advances	1,820,014	-		326,911	-		2,146,925
Restricted:				10.074.000			10.071.000
Capital projects	-	-		10,074,082	-		10,074,082
Debt service	-	-		-	7,649,786		7,649,786
Tourism	-	-		-	500,301		500,301
Public safety	-	3,673,183		-	-		3,673,183
Other purposes	107,265	-		600,000	-		707,265
Committed:							
Budget stabilization reserve	2,379,632	-		-	-		2,379,632
Emergency reserve	4,759,265	-		-	-		4,759,265
Other purposes	6,135	-		287,667	-		293,802
Assigned:							
Capital projects	-	-		3,667,032	-		3,667,032
Other purposes	32,217	-		-	-		32,217
Unassigned	 6,041,570	-		-	-		6,041,570
Total fund balance	 15,450,269	3,678,713		14,963,645	8,150,087		42,242,714
Total liabilities and							
fund balance	\$ 22,287,084	\$ 6,598,540	\$	16,058,959	\$ 11,195,892	\$	56,140,475

# Reconciliation of Total Governmental Fund Balances to Net Assets of Governmental Activities September 30, 2012

Total governmental fund balances		\$ 42,242,714
Governmental funds report capital outlays as expenditures. However, in the		
statement of net assets the cost of those assets is capitalized and shown at		
cost, net of accumulated depreciation. This is the amount of net capital assets		
reported in the statement of net assets.		85,222,310
Long-term assets are not available to pay for current period expenditures and		
are therefore deferred in the fund statements.		1,075,270
The issuance of long-term debt provides current financial resources to governmental		
funds, while the repayment of the principal of long-term debt consumes the current		
financial resources of governmental funds. Neither transaction has any effect on net		
assets. Also, governmental funds report the effect of issuance costs, premiums,		
discounts and similar items when debt is first issued, whereas these amounts are		
deferred and amortized in the statement of activities. This amount is the net effect		
of these differences in the treatment of long-term debt and related items:		
Accrued interest payable	(548,228)	
Accrued compensated absences	(1,145,236)	
LAGERS and OPEB obligations	(574,084)	
Bond issuance costs, net	1,131,527	
Deferred amount on refunding	268,235	
Net discount/premium on bond issues	148,142	
Development agreements	(19,155,006)	
Capital lease obligations	(5,482,622)	
Bonds and certificates of participation	(57,850,000)	(83,207,272)
Internal service funds are used by management to charge the costs of certain		
activities to individual funds. The assets and liabilities of the internal service fund are		
reported with governmental activities in the statement of net assets.		 2,625
Net assets of governmental activities		\$ 45,335,647

# Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds

Year Ended September 30, 2012

			Public Safety			Other Governmental	(	Total Sovernmental
	General		Sales Tax	C	Capital Projects	Funds		Funds
Revenues:								
Taxes	\$ 16,214,37	'8 \$	2,959,963	\$	3,138,553	\$ 2,373,929	\$	24,686,823
Intergovernmental activity taxes			-		-	2,843,750		2,843,750
Licenses and permits	639,17	'9	=		-	-		639,179
Intergovernmental revenues	2,908,01	9	-		71,662	-		2,979,681
Charges for services	3,559,08	5	=		-	-		3,559,085
Administrative charges	1,382,52	22	-		-	-		1,382,522
Fines and forfeits	882,78	5	-		-	-		882,785
Interest	95,28	9	1,155		46,141	267,732		410,317
Donations	72,94	14	-		14,465	-		87,409
Other	538,83	88	-		-	43,066		581,904
Total revenues	26,293,03	9	2,961,118		3,270,821	5,528,477		38,053,455
Expenditures:								
Current:								
General government	5,512,99	2	=		-	163,371		5,676,363
Public works	820,33	37	-		-	-		820,337
Highways and streets	2,487,10	3	-		-	-		2,487,103
Public safety	11,695,19	94	4,640,269		-	-		16,335,463
Parks	3,378,52	:3	-		-	-		3,378,523
Economic development		-	-		-	431,682		431,682
Capital outlay	,		-		13,994,620	-		13,994,620
Debt service:								
Principal retirement	,		236,868		-	2,018,029		2,254,897
Interest and fiscal charges		-	103,858		-	2,521,287		2,625,145
Bond issuance costs			-		158,350	-		158,350
Total expenditures	23,894,14	<b>!</b> 9	4,980,995		14,152,970	5,134,369		48,162,483
Excess (deficiency) of								
revenues over								
expenditures	2,398,89	90	(2,019,877)		(10,882,149)	394,108		(10,109,028)
Other financing sources (uses):								
Proceeds from issuance of long-term debt			5,719,490		7,690,000	-		13,409,490
Premium on bond issuance			-		185,701	-		185,701
Transfers in	722,03	88	-		3,403,569	849,480		4,975,087
Transfers out	(3,149,99	96)	(176,125)		(1,487,321)	(378,785)		(5,192,227)
Total other financing								
sources (uses)	(2,427,95	i8)	5,543,365		9,791,949	470,695		13,378,051
Net change in fund								_
balance	(29,06	8)	3,523,488		(1,090,200)	864,803		3,269,023
Fund balances, beginning	15,479,33	37	155,225		16,053,845	7,285,284		38,973,691
Fund balances, ending	\$ 15,450,26	9 \$	3,678,713	\$	14,963,645	\$ 8,150,087	\$	42,242,714

# Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended September 30, 2012

Total net change in fund balances - governmental funds	\$ 3,269,023
Governmental funds report capital outlays as expenditures. However, in the statement of activities	
the cost of those assets is allocated over their estimated useful lives and reported as depreciation	
expense. This is the amount by which capital outlay exceeded depreciation in the current period:	
Capital outlays	13,518,508
Depreciation expense	(7,036,177)
Revenues in the statement of activities that do not provide current financial resources are not	
reported as revenues in the funds:	
Deferred revenue	554,954
The issuance of long-term debt provides current financial resources to governmental funds, while	
the repayment of the principal of long-term debt consumes the current financial resources of	
governmental funds. Neither transaction has any effect on net assets. Also, governmental funds	
report the effect of issuance costs, premiums, discounts and similar items when debt is first	
issues, whereas these amounts are deferred and amortized in the statement of activities. This	
amount is the net effect of these differences in the treatment of long-term debt and related items:	
Issuance of long-term debt	(13,409,490)
Premium on bond issuance	(185,701)
Bond issuance costs	158,350
Principal payments	2,507,197
Certified developer obligations	(6,398,363)
Amortization of issuance costs, premium and deferred amounts on refunding	(141,062)
Change in accrued interest payable	6,514
Some expenses reported in the statement of activities do not require the use of current	
financial resources and, therefore, are not reported as expenditures in governmental funds:	
Compensated absences	(570,474)
Change in LAGERS net pension obligation	(129,972)
Change in other postemployment benefit obligations	(58,745)
Internal service funds are used by management to charge the costs of certain activities	
to individual funds. The net revenue of the internal service fund is reported with	
governmental activities.	 (33,554)
Change in net assets of governmental activities	\$ (7,948,992)

### Statement of Net Assets Proprietary Funds September 30, 2012

Pacific   Paci	_	Business	s-Type Activities - Enter	prise Funds	_	Governmental Activities - Internal	
Receivables, net of allowances for uncollectibles):   Receivables, net of allowances for uncollectibles):   Accounts   1,045,153   957,541     2,002,694     23,065	Assets	Water Utility	Sewer Utility	Golf Course	 Total	Service Fund	
Receivables, net of allowances for uncollectibles;   Section   S	Current assets:						
Accounts	Cash and investments	\$ 6,675,586	\$ 9,841,665	\$ 117,200	\$ 16,634,451	\$ -	
Accused inferest         13,971         30,962         1 44,963         1 23,2583         1 23,2583         1 20,25863         1 20,25863         1 20,25863         1 20,25863         1 20,25863         1 20,25863         1 20,258,258         2 20,2640         1 20,258,258         1 20,258,258         2 22,2640         1 20,258,258         2 22,2640         1 20,258,258         2 22,2640         1 20,258,258         2 22,2640         2 22,2640         2 22,2640         2 22,2640         2 22,2640         2 22,2640         2 22,2640         2 22,2640         2 22,2640         2 22,2640         2 22,265,262         2 22,264,262         2 22,264,262	·						
Due from other governments   1,323,583   2,220,583   1,74,174     Prepaid items	Accounts	1,045,153	957,541	-	2,002,694	23,566	
Due from other governments	Accrued interest	13,971	30,992	-	44,963	-	
Prepaid Items	Special assessments	-	1,323,583	-	1,323,583	-	
Prepaid items	Due from other governments	-	627,182	-	627,182	-	
Noncurrent assets	Inventory	137,107	33,683	62,015	232,805	174,174	
Noncurrent assets:   Restricted cash and investments	Prepaid items	164,247	147,820	6,824	318,891	1,713	
Restricted cash and investments         1,990,084         487,923         2,478,007         -           Unamortized bond issue costs         -         530,355         133,229         663,614         -           Due from other governments         -         570,365         133,229         663,614         -           Noncurrent special assessments         -         17,025,000         -         17,025,000         -           Capital assetts.         -         -         1,643,570         28,326,626         2,250,444         32,220,640         -         27,756           Other capital assets, not of depreciation         19,234,772         33,143,047         6,156,880         58,534,699         21,756           Total assets         28,914,406         103,090,932         9,214,515         141,219,853         221,209           Liabilities and Net Assets           Current liabilities           Accounts payable         471,829         3,032,371         63,891         3,588,091         51,857           Accounts payable         471,829         8,591         1,745         11,435         1           Accounts payable         480,413         3.6         591         2,000,055         1,451           Customer deposits </td <td>Total current assets</td> <td>8,036,064</td> <td>12,962,466</td> <td>186,039</td> <td>21,184,569</td> <td>199,453</td>	Total current assets	8,036,064	12,962,466	186,039	21,184,569	199,453	
Duamontized bond issue costs   S30,385   133,229   663,614   C30, 20   C30	Noncurrent assets:						
Due from other governments   0	Restricted cash and investments	-	1,990,084	487,923	2,478,007	-	
Noncurrent special assessments   17,025,000   17,025,00	Unamortized bond issue costs	=	530,385	133,229	663,614	_	
Noncurrent special assessments   17,025,000   17,025,000   1	Due from other governments	_		-	9,113,324	_	
Land and construction in progress, nondepreciable   1,643,570   28,326,626   2,250,444   32,220,640   21,756	_	-	17,025,000	-	17,025,000	_	
Land and construction in progress, nondepreciable   1,643,570   28,326,626   2,250,444   32,220,640   21,756	Capital assets:						
Nondepreciable	·						
Other capital assets, net of depreciation Total noncurrent assets         19,234,772         33,143,047         6,156,880         58,534,699         21,756           Total ancurrent assets         20,878,342         90,128,466         9,028,476         120,035,284         21,756           Total assets         28,914,406         103,090,932         9,214,515         141,219,853         221,209           Liabilities and Net Assets           Current liabilities         471,829         3,032,371         63,891         3,568,091         51,857           Accounts payable         471,829         3,032,371         63,891         3,568,091         16,299           Accrued interest         1,74,36         8,591         -         26,027         16,299           Accrued interest         -         98,098         13,247         111,345         -           Customer deposits         480,413         -         2,288         482,701         -           Uneamed revenue         -         -         1,316,116         230,000         2,093,581         -           Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Acceptam debt functifulations         29,211         36,729,431		1,643,570	28,326,626	2,250,444	32,220,640	_	
Total assets   28,914,406   103,090,932   9,214,515   141,219,853   221,209	Other capital assets, net of depreciation	19,234,772	33,143,047	6,156,880	58,534,699	21,756	
Current liabilities and Net Assets   Current liabilities:   Accounts payable   471,829   3,032,371   63,891   3,568,091   51,857   Accrued liabilities   17,436   8,591   - 26,027   16,299   Accrued interest   - 98,098   13,247   111,345   - 20,000   11,435   - 20,000   -	Total noncurrent assets	20,878,342	90,128,466	9,028,476	120,035,284	21,756	
Current liabilities:         Accounts payable         471,829         3,032,371         63,891         3,568,091         51,857           Accrued liabilities         17,436         8,591         -         26,027         16,299           Accrued interest         -         98,098         13,247         111,345         -           Customer deposits         480,413         -         2,288         482,701         -           Uneamed revenue         -         -         17,145         17,145         -           Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Net assets: <td< td=""><td>Total assets</td><td>28,914,406</td><td>103,090,932</td><td>9,214,515</td><td>141,219,853</td><td>221,209</td></td<>	Total assets	28,914,406	103,090,932	9,214,515	141,219,853	221,209	
Accounts payable         471,829         3,032,371         63,891         3,568,091         51,857           Accrued liabilities         17,436         8,591         -         26,027         16,299           Accrued interest         -         98,098         13,247         111,345         -           Customer deposits         480,413         -         2,288         482,701         -           Uneamed revenue         -         -         17,145         17,145         -           Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities         29,211         36,729,431         3,520,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         5,520,110         42,278,752         150,428           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Restricted for debt service         1,046	Liabilities and Net Assets						
Accrued liabilities         17,436         8,591         -         26,027         16,299           Accrued interest         -         98,098         13,247         111,345         -           Customer deposits         480,413         -         2,288         482,701         -           Uneamed revenue         -         -         17,145         17,145         17           Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           <	Current liabilities:						
Accrued interest         -         98,098         13,247         111,345         -           Customer deposits         480,413         -         2,288         482,701         -           Unearned revenue         -         -         17,145         17,145         -           Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities:         -         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -	Accounts payable	471,829	3,032,371	63,891	3,568,091	51,857	
Customer deposits         480,413         -         2,288         482,701         -           Unearmed revenue         -         -         17,145         17,145         -           Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities:           Advances from other funds         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:           Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6	Accrued liabilities	17,436	8,591	-	26,027	16,299	
Uneamed revenue         -         -         17,145         17,145         -           Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities:         Section of the funds         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Net assets:           Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131) <th c<="" td=""><td>Accrued interest</td><td>-</td><td>98,098</td><td>13,247</td><td>111,345</td><td>-</td></th>	<td>Accrued interest</td> <td>-</td> <td>98,098</td> <td>13,247</td> <td>111,345</td> <td>-</td>	Accrued interest	-	98,098	13,247	111,345	-
Long-term debt due in one year         47,465         1,816,116         230,000         2,093,581         -           Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities:         Advances from other funds         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Net assets:         Invested in capital assets, net of related debt         29,211         36,729,431         5,520,110         42,278,752         218,584           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deflicit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total liabilities and         Total liabilities and	Customer deposits	480,413	-	2,288	482,701	-	
Total current liabilities         1,017,143         4,955,176         326,571         6,298,890         68,156           Noncurrent liabilities:         Advances from other funds         -         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Net assets:         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total liabilities and         27,868,052         61,406,325         3,367,834         92,642,211         2,625	Unearned revenue	=	=	17,145	17,145	-	
Noncurrent liabilities:           Advances from other funds         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:           Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	Long-term debt due in one year	47,465	1,816,116	230,000	2,093,581	-	
Advances from other funds         -         -         2,000,055         2,000,055         146,870           Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Net assets:         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625	Total current liabilities	1,017,143	4,955,176	326,571	6,298,890	68,156	
Long-term debt         29,211         36,729,431         3,520,055         40,278,697         3,558           Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625	Noncurrent liabilities:						
Total noncurrent liabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625	Advances from other funds	-	-	2,000,055	2,000,055	146,870	
Iliabilities         29,211         36,729,431         5,520,110         42,278,752         150,428           Total liabilities         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:         Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	Long-term debt	29,211	36,729,431	3,520,055	40,278,697	3,558	
Total liabilities         1,046,354         41,684,607         5,846,681         48,577,642         218,584           Net assets:           Invested in capital assets, net of related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	Total noncurrent						
Net assets: Invested in capital assets, net of related debt 20,878,342 23,000,125 4,657,269 48,535,736 21,756 Restricted for debt service - 1,990,084 487,923 2,478,007 -  Unrestricted (deficit) 6,989,710 36,416,116 (1,777,358) 41,628,468 (19,131) Total net assets 27,868,052 61,406,325 3,367,834 92,642,211 2,625  Total liabilities and	liabilities	29,211	36,729,431	5,520,110	42,278,752	150,428	
Invested in capital assets, net of related debt 20,878,342 23,000,125 4,657,269 48,535,736 21,756 Restricted for debt service - 1,990,084 487,923 2,478,007 - Unrestricted (deficit) 6,989,710 36,416,116 (1,777,358) 41,628,468 (19,131) Total net assets 27,868,052 61,406,325 3,367,834 92,642,211 2,625 Total liabilities and	Total liabilities	1,046,354	41,684,607	5,846,681	48,577,642	218,584	
related debt         20,878,342         23,000,125         4,657,269         48,535,736         21,756           Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	Net assets:						
Restricted for debt service         -         1,990,084         487,923         2,478,007         -           Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	Invested in capital assets, net of						
Unrestricted (deficit)         6,989,710         36,416,116         (1,777,358)         41,628,468         (19,131)           Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	related debt	20,878,342	23,000,125	4,657,269	48,535,736	21,756	
Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	Restricted for debt service	-	1,990,084	487,923	2,478,007	-	
Total net assets         27,868,052         61,406,325         3,367,834         92,642,211         2,625           Total liabilities and	Unrestricted (deficit)	6,989,710	36,416,116			(19,131)	
	` ' ' -			* * * * * * * * * * * * * * * * * * * *			
	Total liabilities and						
	net assets	\$ 28,914,406	\$ 103,090,932	\$ 9,214,515	\$ 141,219,853	\$ 221,209	

# Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds

Year Ended September 30, 2012

	Business	-Type Activities - Enter	prise Funds		Governmental Activities - Internal
	Water Utility	Sewer Utility	Golf Course	– Total	Service Fund
Revenues:					
Charges for services	\$ 7,872,377	\$ 6,765,461	\$ 1,515,021	\$ 16,152,859	\$ 1,122,175
Other	14,507	8,187	5,547	28,241	-
Total operating					
revenues	7,886,884	6,773,648	1,520,568	16,181,100	1,122,175
Operating expenses:					
Personal services	892,320	843,708	558,261	2,294,289	134,003
Administrative and support services	678,120	704,402	-	1,382,522	-
Materials and supplies	521,615	1,126,573	402,335	2,050,523	701,234
Purchased water and sewer services	4,651,224	1,475,204	-	6,126,428	-
Contractual services	648,112	525,361	634,281	1,807,754	280,931
Utilities	67,901	363,497	-	431,398	-
Depreciation	862,911	1,456,233	234,467	2,553,611	6,694
Total operating	0.222.202	6 404 079	4 000 044	10.040.505	4 422 062
expenses	8,322,203	6,494,978	1,829,344	16,646,525	1,122,862
Operating income					
(loss)	(435,319)	278,670	(308,776)	(465,425)	(687)
Nonoperating revenues (expenses):					
Interest income	38,600	215,175	30	253,805	-
Interest income - special assessments	-	797,705	-	797,705	-
Interest expense and fiscal charges		(853,702)	(190,005)	(1,043,707)	-
Total nonoperating					
revenues (expenses)	38,600	159,178	(189,975)	7,803	-
Income (loss) before					
contributions, special					
assessments and transfers	(396,719)	437,848	(498,751)	(457,622)	(687)
Capital contributions	-	3,101,067	-	3,101,067	-
Special assessments	-	312,095	-	312,095	-
Transfers in	203,895	-	650,007	853,902	-
Transfers out	(400,000)	(203,895)	-	(603,895)	(32,867)
Change in net assets	(592,824)	3,647,115	151,256	3,205,547	(33,554)
Net assets, beginning of year	28,460,876	57,759,210	3,216,578	89,436,664	36,179
Net assets, end of year	\$ 27,868,052	\$ 61,406,325	\$ 3,367,834	\$ 92,642,211	\$ 2,625

### Statement of Cash Flows Proprietary Funds Year Ended September 30, 2012

	Business	-Type Activities - Enterpr	ise Funds	_	Governmental Activities - Internal
	Water Utility	Sewer Utility	Golf Course	Total	Service Fund
Cash flows from operating activities:					
Receipts from customers and users	\$ 7,676,822	\$ 6,776,149	\$ 1,523,205	\$ 15,976,176	\$ 1,114,108
Payments to suppliers and service					
providers	(6,662,442)	(4,288,895)	(1,006,710)	(11,958,047)	(1,005,303)
Payments to employees	(853,752)	(804,388)	(558,261)	(2,216,401)	(125,432)
Net cash provided by					
(used in) operating			(44 ====)		//a aa=
activities	160,628	1,682,866	(41,766)	1,801,728	(16,627)
Cash flows from noncapital financing					
activities:					
Increase in interfund advances	-	-	-	-	49,494
Transfers in	203,895	-	650,007	853,902	-
Transfers out	(400,000)	(203,895)	-	(603,895)	(32,867)
Net cash provided by					
(used in) noncapital					
financing activities	(196,105)	(203,895)	650,007	250,007	16,627
Cash flows from capital and related					
financing activities:					
Acquisition and construction of					
capital assets	(913,102)	(7,064,667)	(211,899)	(8,189,668)	-
Intergovernmental grants	-	337,940	-	337,940	-
Proceeds from issuance of debt	-	6,471,928	-	6,471,928	-
Special assessments received	-	744,868	-	744,868	-
Principal payments on debt	-	(1,077,000)	(227,472)	(1,304,472)	-
Interest payments on debt	-	(854,538)	(168,900)	(1,023,438)	-
Net cash (used in)					
capital and related					
financing activities	(913,102)	(1,441,469)	(608,271)	(2,962,842)	-
Cash flows from investing activities:					
Purchases of investments	(5,983,553)	(8,128,679)	_	(14,112,232)	_
Sale of investments	6,505,000	7,000,000	-	13,505,000	_
Interest on special assessments	, , <u>-</u>	797,705	_	797,705	_
Interest on investments	36,273	213,193	30	249,496	-
Net cash provided by		,		,	
(used in) investing					
activities	557,720	(117,781)	30	439,969	-
Net (december)					
Net (decrease) in cash and cash equivalents	(390,859)	(80,279)	_	(471,138)	_
and casti equivalents	(350,038)	(00,219)	-	(471,130)	-
Cash and cash equivalents, beginning of					
year	1,030,686	1,949,571	605,123	3,585,380	-
Cash and cash equivalents, end of year	\$ 639,827	\$ 1,869,292	\$ 605,123	\$ 3,114,242	\$ -

(Continued)

### Statement of Cash Flows (Continued) Proprietary Funds Year Ended September 30, 2012

	Business	-Туре	e Activities - Enterp	orise	Funds			Governmental
	 Nater Utility		Sewer Utility		Golf Course	-	Total	Service Fund
Reconciliation of amounts reported on								
the statement of net assets:								
Cash and cash equivalents	\$ 639,827	\$	1,869,292	\$	605,123	\$	3,114,242	\$ -
Investments	6,035,759		9,962,457		-		15,998,216	-
Total cash and								
investments	\$ 6,675,586	\$	11,831,749	\$	605,123	\$	19,112,458	\$ -
Reconciliation of operating income (loss) to								
net cash provided by (used in) operating								
activities:								
Operating income (loss)	\$ (435,319)	\$	278,670	\$	(308,776)	\$	(465,425)	\$ (687)
Adjustments to reconcile operating								
income (loss) to net cash provided by								
(used in) operating activities:								
Depreciation	862,911		1,456,233		234,467		2,553,611	6,694
(Increase) decrease in accounts								
receivable	(224,730)		2,501		11,945		(210,284)	(8,067)
(Increase) decrease in inventories	19,444		4,910		(16,621)		7,733	(23,345)
(Increase) in prepaid items	(6,076)		(11,328)		(6,824)		(24,228)	(271)
Increase (decrease) in accounts payable	(108,838)		(87,440)		53,351		(142,927)	478
Increase in accrued expenses	34,471		36,750		-		71,221	7,650
Increase (decrease) in customer deposits	14,668		-		(12,806)		1,862	-
Increase in unearned revenue	-		-		3,498		3,498	-
Increase in other postemployment								
benefits and LAGERS obligation	4,097		2,570		-		6,667	921
Net cash provided by								
(used in) operating								
activities	\$ 160,628	\$	1,682,866	\$	(41,766)	\$	1,801,728	\$ (16,627)
Supplemental Information, noncash								
capital and related financing activities,								
capital contributions	\$ -	\$	3,074,166	\$	-	\$	3,074,166	\$ _

# Statement of Net Assets - Fiduciary Funds September 30, 2012

		Agency Funds	
Assets		_	
Cash and investments	\$	260,644	
Taxes receivable		213,708	
Total assets	\$	474,352	
Liabilities			
	Φ.	426 460	
Due to other governments	\$	436,469	
Employee flexible benefit deposits		2,564	
Membership deposits		35,319	
Total liabilities	\$	474,352	

### Nature of operations:

The City of Blue Springs, Missouri (City) was incorporated in 1904 and covers an area of approximately 22.0 square miles in Jackson County, Missouri. The City is a home rule chartered city and operates under the mayor/council/administrator form of government. The City Administrator is the chief administrative officer of the City. The City provides services to approximately 56,000 residents in many areas, including law enforcement, water and sewer services, community enrichment and development, and various social services. Elementary, secondary, and junior college education services are provided by various school districts, fire protection services are provided by a separate fire protection district, all of which are separate governmental entities.

The accounting and reporting policies of the City conform to accounting principles generally accepted in the United States of America (GAAP) applicable to local governments. The following represent the more significant accounting and reporting policies and practices of the City.

### Reporting entity:

Blue Springs, Missouri is a home rule chartered city in which citizens elect the Mayor and six council members from three districts. In evaluating the City's financial reporting entity, management has considered all potential component units. The accompanying basic financial statements present the City and the component units over which the City is financially accountable. Financial accountability is based primarily on operational or financial relationships with the City (as distinct from legal relationships).

The following component unit is blended in the City's basic financial statements:

The Tax Increment Financing (TIF) Commission is governed by an eleven-member board of which six members are appointed by the City Council. The remaining five members are appointed by the respective taxing districts' boards. Although it is legally separate from the City, the TIF is reported as if it were part of the primary government because its sole function is to use TIF as a method to finance infrastructure improvements through payments in lieu of taxes and economic activity taxes. The TIF Commission does not issue separate financial statements.

The following component unit is discretely presented in the City's basic financial statements:

The Blue Springs Economic Development Corporation (EDC) is a not-for-profit business development organization funded by both public and private sector monies. Although it is legally separate from the City, the EDC is reported as a component unit because the City is financially accountable for the EDC as it provides a major source of revenue. The EDC is governed by a twelve-member board of which five members are appointed by the City Council. The EDC does not issue separate financial statements. Included within EDC is The Missouri Innovation Park, Inc. (MIP) (formerly the Blue Springs Growth Initiatives, Inc.) which is a not-for-profit business development organization funded by both public and private sector monies. The board of the MIP is comprised entirely of board members of the EDC. Although it is legally separate from the EDC, the MIP has been consolidated in the accompanying financial statements as it is financially interrelated to the EDC.

### Basis of presentation:

The City's basic financial statements include both government-wide (reporting the City as a whole) and fund financial statements (reporting the City's major funds).

Government-wide financial statements: The statement of net assets and the statement of activities display information about the City, the primary government, as a whole, with the exclusion of fiduciary funds. These statements distinguish between the governmental and business-type activities of the City. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. Internal activity is eliminated to avoid "doubling up" revenues and expenses.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. This is the same approach used in the preparation of the proprietary fund financial statements, but differs from the manner in which governmental fund financial statements are prepared. Therefore, each of the governmental fund financial statements includes a reconciliation with brief explanations to better identify the relationship between the governmental fund statements and the government-wide statements.

The government-wide statement of activities presents a comparison between expenses and program revenues for each program of the governmental activities. Expenses are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each program is self-financing or draws from the general revenues of the City.

<u>Fund financial statements</u>: Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Non-major funds are aggregated and presented in a single column.

**Governmental Fund Types:** Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The following are the City's major governmental funds:

**General Fund** is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

**Public Safety Sales Tax Fund** accounts for the collection of the City's public safety sales tax and related expenditures including equipment, additional personnel and facility renovations.

Capital Projects Fund accounts for resources used for the acquisition and/or construction of capital facilities, except those accounted for in proprietary funds.

**Proprietary Fund Types:** Proprietary funds are used to account for the City's ongoing activities that are similar to those often found in the private sector. The following are the City's major proprietary funds:

**Water Utility Fund** accounts for the provision of water services to residents of the City. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collection.

**Sewer Utility Fund** accounts for the provision of sewer services to residents of the City. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collection.

**Golf Course Fund** accounts for all golf activity services related to the City golf course plus professional shop sales. All activities to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service.

In addition, the City reports an Internal Service Fund which accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's internal service fund is the Central Garage Fund.

Fiduciary Fund Types: The City maintains six fiduciary funds, the Jackson County Tax Agency Fund, which accounts for property taxes collected and remitted to Jackson County, Missouri; Employee Flex Benefit Agency Fund, which accounts for funds contributed by City employees to a tax-exempt flexible benefits plan; Eastern Jackson County Betterment Council Agency Fund, which accounts for membership deposits of the Council; Adams Dairy Landing CID which accounts for funds received by the community improvement district; Coronado Drive TDD Fund and Adams Farm TDD Fund account for funds received by these transportation development districts. Fiduciary funds are used to report assets held in a trustee or agency capacity for others. Since by definition these assets are being held for the benefit of a third party and cannot be used to support activities or obligations of the City, these funds are not incorporated into the government-wide statements.

### Measurement focus and basis of accounting:

All governmental funds utilize the current financial resources measurement focus and the modified accrual basis of accounting. Under the current financial resources measurement focus, only current assets and current liabilities are included on the balance sheet of the fund financial statements. Under the modified accrual basis of accounting, revenues are recorded as collected unless susceptible to accrual, i.e., amounts measurable and available to finance the City's operations or of a material amount and not received at the normal time of receipt. Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within sixty days of the end of the current period.

Significant revenues that are considered susceptible to accrual include property taxes, sales taxes, interest, and certain state and federal grants and entitlements. Expenditures, other than interest on long-term debt, are recorded when the fund liability is incurred. However, debt service expenditures, as well as those related to compensated absences, are recorded in the governmental funds only when payment is due.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be expended for the specific purposes or on the specific project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and nearly irrevocable, i.e.; revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if they meet the available and measurable criteria.

Property tax revenue is recognized independent of receivable recognition in the fiscal year for which the taxes have been levied (budgeted). Delinquent taxes expected to be received later than 60 days after the close of the fiscal year are classified as deferred revenue within the governmental fund financial statements. Licenses and permits, fines and forfeitures, charges for services and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

The economic resources measurement focus and the accrual basis of accounting are utilized by the proprietary funds. Under this basis of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred. All assets and liabilities (whether current or noncurrent) associated with a proprietary fund's activities are included on its statement of net assets. Operating revenues and expenses for proprietary funds are those that result from providing services and producing and delivering goods and/or services. All other revenues and expenses are considered nonoperating. The proprietary funds of the City apply all applicable GASB pronouncements, as well as Financial Accounting Standards Board (FASB) guidance issued on or before November 30, 1989, unless the guidance conflicts with or contradicts GASB pronouncements. The City also has the option of electing to apply FASB pronouncements issued after November 30, 1989. The City has elected not to apply those pronouncements, unless these pronouncements conflict with or contradict GASB pronouncements.

### Summary of significant accounting policies:

The significant accounting policies followed by the City include the following:

<u>Cash, cash equivalents and investments</u>: The City maintains and controls a cash pool in which a majority of the City's funds share. Each fund's portion of the pool is displayed on their respective balance sheet/statement of net assets as "cash and investments." The City's cash and cash equivalents are primarily considered to be cash on hand, amounts in demand deposits and certificates of deposits. For purposes of the statement of cash flows, short-term investments held in proprietary funds with a maturity date within three months of the date acquired by the City, if any, are considered cash equivalents.

Investments are recorded on the financial statements at fair value, based on quoted market prices, except for non-negotiable certificates of deposit which are stated at amortized cost, which approximates fair value.

<u>Inventories and prepaid items</u>: Inventories are valued at cost using the first-in, first-out method. Inventory quantities are determined by physical count at each year-end. Inventory in the Water Utility Fund consists primarily of water meters and water line maintenance materials. Inventory in the Sewer Utility Fund consists primarily of sewer line maintenance materials. Inventory in the Central Garage Fund consists of vehicle maintenance materials. Inventory in the Golf Course Fund consists of proshop merchandise and food supplies. Certain payments reflect costs applicable to future accounting periods and are recorded as prepaid items.

<u>Accounts receivable</u>: Accounts receivable result primarily from sales of water and sewer services accounted for in the Water Utility and Sewer Utility Funds, respectively. An estimated amount has been recorded for services rendered, but not yet billed, as of the close of the fiscal year. Accounts receivable are expressed net of allowances for doubtful accounts. Allowances for doubtful accounts are based on historical collection trends for the related receivables.

<u>Special assessments receivable</u>: Special assessments receivable reflects the property taxes collectable by the City for the purpose of repaying the Special Assessment debt held by the City. The amount collectable by the City is reduced each year as the taxes are levied against the property and, subsequently, collected by the City. At September 30, 2012, the City had \$18,348,583 in special assessments receivable in the Sewer Utility Fund.

<u>Interfund activity</u>: Transactions among City funds that would be treated as revenues and expenditures or expenses if they involved organizations external to City government are accounted for as revenues and expenditures or expenses in the funds involved.

Transactions which constitute reimbursements to a fund for expenditures initially made from it which are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the reimbursed fund.

Transactions, which constitute the transfer of resources from a fund receiving revenues to a fund through which the revenues are to be expended, are separately reported in the respective fund's operating statements.

Activity between funds that are representative of lending/borrowing arrangements at the end of the fiscal year are referred to as "due to/from other funds" in the fund financial statements. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

The City has the following types of interfund activity:

<u>Advances to/from other funds</u> – amounts provided with a requirement for repayment. Advances to other funds are reported as receivables in lender funds and payables in borrower funds, and are considered long-term in nature.

<u>Transfers</u> – flows of assets (such as cash or goods) without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making transfers and as other financing sources in the funds receiving transfers.

<u>Capital assets</u>: Capital assets acquired for general governmental purposes are recorded as expenditures in the governmental fund financial statements and are capitalized at cost or estimated historical cost in the governmental activities column in the government-wide financial statements. Capital assets owned by the proprietary funds are stated at cost or estimated historical cost in the proprietary fund financial statements and in the business-type activities column in the government-wide financial statements. All contributed capital assets received from federal, state or local sources are recorded at fair value at the time received. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year.

Additions, improvements and costs that significantly extend the useful life of an asset are capitalized. The cost of assets sold or retired and the related amounts of accumulated depreciation are eliminated from the accounts in the year of sale or retirement and any resulting gain or loss is reflected in the basic financial statements. Fully depreciated assets are included in the capital asset accounts until their disposal.

Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. A total of \$250,654 of interest expense was included as part of the cost of the capital assets under construction in connection with sewer plant expansion projects.

Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Infrastructure - water and sewer lines, storm sewers,

reservoirs, wells, roads and bridges

Buildings and improvements

Equipment and vehicles

Computer equipment and software

20 to 60 years

5 to 15 years

3 years

<u>Deferred and unearned revenues</u>: Governmental funds report deferred revenue on their balance sheets. Deferred revenue arises in governmental funds when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Unearned revenue arises when resources are received by the City before it has a legal claim to them. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, revenue is recognized.

In the government-wide financial statements, deferred revenue not meeting the "measurable" and "available" criteria has been recognized as revenue. In the governmental funds, the City has reported as deferred revenue amounts relating to property taxes and grants that have been determined to be measure, but not available until future years. Unearned revenue in the statement of net assets consists of the succeeding year's property tax revenue that will not be recognized as revenue until the year for which it is levied.

**Bond premiums, discounts and issuance costs**: In the government-wide and proprietary fund financial statements, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using a method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium of discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued and any related premiums or discounts are reported as other financing sources/uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

<u>Compensated absences</u>: Under terms of the City's personnel policy, City employees are granted vacation and sick leave in varying amounts. In the event of termination, an employee is paid for accumulated vacation days up to the maximum accruable over two years. Employees are not paid for accumulated sick leave upon termination.

Vested or accumulated vacation leave is accounted for as follows:

<u>Governmental funds</u>: The accumulated liabilities for employee vacation leave is recorded in the governmental activities column of the government-wide financial statements. Certain amounts may be recorded in the governmental fund financial statements as part of accrued liabilities, when such amounts come due (mature) during the current fiscal year.

<u>Proprietary funds</u>: The costs of vacation leave are accrued in the respective funds as earned by City employees and recorded in the proprietary fund financial statements and the business- type activities column of the government-wide financial statements.

<u>Net asset classifications</u>: In the government-wide and proprietary fund financial statements, net assets represents the difference between assets and liabilities and is classified into three components:

<u>Invested in capital assets, net of related debt</u>— consisting of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgage notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. Net assets invested in capital assets, net of related debt, excludes unspent bond proceeds of \$10,074,082 and \$20,210,000 of the special obligation bonds as they were issued for purposes other than capital asset additions by the City.

Restricted net assets—consisting of net assets with constraints placed on their use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation. The City first utilizes restricted resources to finance qualifying activities for which restricted and unrestricted net assets are available. Net assets restricted through enabling legislation consist of \$7,649,786 for debt service, \$3,673,183 for public safety and \$500,301 for tourism.

<u>Unrestricted net assets</u>—all other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

<u>Fund balances</u>: In the fund financial statements, governmental funds report the following fund balance classifications:

<u>Nonspendable</u>—This consists of amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact.

<u>Restricted</u>—This consists of amounts where constraints are placed on the use of those resources which are either externally imposed by creditors, grantors, contributors, laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

<u>Committed</u>—This consists of amounts which can only be used for specific purposes pursuant to constraints imposed by formal action of the City Council. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified amounts by use of the same formal action that it employed to previously commit the funds.

<u>Assigned</u>—This consists of amounts which are constrained by City management's intent to be used for a specific purpose but are neither formally restricted by external sources nor committed by City Council action. The Authority to assign fund balance has been delegated by the City Council to the City Administrator. Likewise, the City Administrator has the authority to take necessary actions to unassign amounts in this category.

<u>Unassigned</u>—This consists of the residual fund balance that does not meet the requirements for the nonspendable, restricted, committed or assigned classifications. The General Fund is the only fund that would report a positive amount in unassigned fund balance.

The City has a fund balance policy that provides guidance for programs with multiple revenue sources. The policy is to use restricted resources first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance and lastly unassigned fund balance.

The City has stabilization arrangements that set aside 30 percent of the prior year's budgeted General Fund expenditures. The 30 percent is divided into two reserve categories, the emergency reserve at 20 percent and the budget stabilization reserve at 10 percent. The emergency reserve shall only be used if the City directly experiences a natural disaster that jeopardizes public safety, the Federal Government or State of Missouri formally declare a disaster or emergency or if no reasonable budget adjustments are available to continue providing essential services to the public. The budget stabilization reserve shall only be used if there is a sudden or unexpected decline in ongoing revenues greater than 10 percent of General Fund operating revenues, short term stabilization is needed to minimize significant changes in insurance rates or premiums, funds are needed as part of a matching grant for a major project for which budgeted funds are not available or for sudden or unexpected capital outlay replacement needs such as a facility failure. If the reserves are spent below the minimum required level, the City will develop and implement a plan to replenish the reserves. This plan will restore the reserves within 2 years for the emergency reserve and 5 years for the budget stabilization reserve. During an economic downturn, the timeline for restoring the reserves will not begin until revenues have stabilized.

Budgetary data: The City Council follows these procedures in establishing the budget:

- 1. Prior to September 1, the City Administrator submits to the City council a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. Prior to October 1, the budget is legally enacted through passage of an ordinance.
- 4. The legal level of control is at the fund level. City management cannot amend the budget without receiving the approval of the City Council. The City Administrator is authorized to approve overspending of budgeted line items within any fund as long as the total expenditures within the fund do not exceed the total approved budgeted expenditures for that fund. However, overspending of total expenditures of any fund requires approval by the City Council.

<u>Use of estimates</u>: The preparation of basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

### Note 2. Deposits and Investments

As of September 30, 2012, the carrying values of deposits and investments are summarized as follows:

#### Investments:

Short-term investments held in trust (mutual fund)	\$ 6,228,023
U.S. agency securities	31,344,070
Repurchase agreement	14,976,000
Total investments	52,548,093
Deposits	5,399,346
Certificates of deposit	2,728,000
Petty cash	9,750
Total	\$ 60,685,189

Deposits and investments are reflected in the financial statements as follows:

	Government-	F	iduciary						
	Wide		Funds		Total				
	Statement	St	atement		Primary	Co	mponent		
	of Net Assets	of N	let Assets	(	Government		Unit		Total
Cash and investments	\$ 60,409,689	\$	260.644	\$	60,670,333	\$	14.856	\$	60,685,189
Cash and investments	Ψ 00, <del>4</del> 03,003	Ψ	200,044	Ψ	00,070,000	Ψ	14,000	Ψ	00,000,100

<u>Investment policy</u>: Missouri State Statutes authorize the City to deposit funds in open accounts and certificates of deposit. Statutes also require that collateral pledged must have a fair value equal to 100 percent of the funds on deposit, less insured amounts. Collateral securities must be held by the City or a disinterested third party and must be of the kind prescribed by State Statutes and approved by the State.

The City maintains a cash and investment pool, which is available for use by most funds. Each fund type's portion of this pool is displayed as "Cash and investments." Interest earned is allocated to the funds on the basis of average monthly cash and investment balances. Funds with overdrawn balances are charged for interest. All investments are carried at amortized cost, which approximates fair value. Cash and investments are held separately by some of the City's funds. Additionally, certain restricted assets, related to bond ordinances and indentures and capital lease certificates, are held in escrow by financial institutions' trust departments.

The City's repurchase agreement invests in U.S. government agency securities, which as of September 30, 2012 consisted of Federal Home Loan Mortgage Corporation, Federal National Mortgage Association and Government National Mortgage Association investments.

#### **Notes to the Basic Financial Statements**

## Note 2. Deposits and Investments (Continued)

<u>Credit risk</u>: The credit risk for deposits and investments is the possibility that the issuer/counterparty to an investment will be unable to fulfill its obligations. It is the City's policy to limit its investments to Certificates of Deposit and Bonds or other obligations of the United States. Presented below is the actual rating by Moody's Investor Service as of year-end for the City's debt securities:

		Rating as of September 30.
Investment Type	Fair Value	2012
Federal Home Loan Banks	\$ 9,439,480	Aaa
Federal National Mortgage Association	14,214,447	Aaa
Federal Home Loan Mortgage Corporation	7,690,143	Aaa
Short-term investments held in trust (mutual fund)	6,228,023	Aaa
Repurchase agreement	 14,976,000	Aaa
	\$ 52,548,093	<del>-</del>

<u>Custodial credit risk</u>: The custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the City will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the City will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The City's policy is to collateralize the demand deposits and repurchase agreements with securities held by the financial institution's agent and in the City's name.

At September 30, 2012, the City's deposits and repurchase obligations were insured by Federal depository insurance and uninsured deposits and repurchase obligations were fully collateralized by securities held in the City's name by their financial institution's agent. Accordingly, management has determined that none of the City's deposits or investments was exposed to custodial credit risk as of September 30, 2012.

<u>Interest rate risk</u>: The City's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The City has elected to use the segmented time distribution method of disclosure for its interest rate risk. As of September 30, 2012, the City's investments had the following maturities:

		Investment Ma	turitie	es (in years)
	Fair Value	Less Than 1		1 - 5
Investment type:				_
Debt securities, U.S. agencies	\$ 31,344,070	\$ -	\$	31,344,070
Short-term investments held in trust (mutual fund)	6,228,023	6,228,023		-
Repurchase agreement	14,976,000	14,976,000		-
Total	\$ 52,548,093	\$ 21,204,023	\$	31,344,070

Concentration of credit risk: As of September 30, 2012, more than 5 percent of the City's investments are issued by Federal Home Loan Banks, Federal National Mortgage Association and Federal Home Loan Mortgage Corporation. These securities represent 18 percent, 27 percent and 15 percent of the City's total investments, respectively.

## Note 3. Tax Revenues and Taxes Receivable

The City's property tax is levied each September 1 on the assessed value as of the prior January 1 for all real and personal property located in the City. Property taxes are billed in total by November 1 following the levy date and considered delinquent after January 1. On January 1, a lien attaches to all property for which taxes are unpaid. Taxes remaining unpaid for two years after that date are submitted to Jackson County for collection through foreclosure proceedings.

Assessed values are established by the Jackson County Assessor subject to review by the County's Board of Equalization. The assessed value for property, including railroad and utility properties located in the City as of January 1, 2011, on which the fiscal year ended September 30, 2012, levy was based, was \$718,324,643. During the year ended September 30, 2012, the City collected approximately 97 percent of property taxes which were levied in the period.

The City is permitted by Missouri State Statues to levy taxes up to \$1.00 per \$100 of assessed valuation for general governmental services (General Fund), other than the payment of principal and interest on long-term debt, and in unlimited amounts for the payment of principal and interest on long- term debt. Property tax levies per \$100 assessed valuation for the year ended September 30, 2012 were as follows:

	Levy
	(Dollars)
General Fund Debt Service Fund	\$ 0.5988 0.1501
Total	\$ 0.7489

The City has established TIF Districts that allows the City to provide public improvements by encouraging developers to construct and make new investments within blighted, conservation, or economic areas. Through the use of TIF Districts, the City can utilize the taxes generated by the incremental increase in property values and economic activities from the date the TIF District was established and the combined levies of all taxing jurisdictions for infrastructure improvements. Tax revenue collected in the current year for the Districts is recorded in the TIF Fund.

#### Note 4. Tax Collection Services

Jackson County, Missouri prepares and mails the City's property tax bills. The County and City collect property and other taxes on behalf of each other. The County and City receive a fee equal to 1.00 percent of the gross amount of current taxes collected. The City also has the County bill the motor vehicle licenses fee on the City's behalf. The County receives a fee of 1.00 percent of the gross amount collected.

The County collected approximately \$6,910,000 of the City's taxes and City sticker fees, resulting in a collection charge of \$69,100 paid by the City to the County for the year ended September 30, 2012.

The City accounts for its collection of County taxes in the Jackson County Tax Fund (an Agency Fund). The City collected and remitted approximately \$18.4 million of County taxes resulting in collection fees of \$184,100 for the year ended September 30, 2012.

#### **Notes to the Basic Financial Statements**

## Note 5. Interfund Activity

Interfund transfers for the year were as follows:

		Transfers From													
			Pι	ıblic Safety		Capital		Other		Water		Sewer	Internal		
Transfers To	Gene	ral	5	Sales Tax		Projects	Go	vernmental		Fund		Fund	Service		Total
General Fund	\$	-	\$	176,125	\$	483,741	\$	29,305	\$	-	\$	-	\$ 32,867	\$	722,038
Capital Projects Fund	3,003,	569		-		-		-		400,000		-	-	;	3,403,569
Nonmajor Governmental															
Funds		-		-		500,000		349,480		-		-	-		849,480
Water Fund		-		-		-		-		-	2	203,895	-		203,895
Golf Course Fund	146,4	427		-		503,580		-		-		-	-		650,007
Total	\$3,149,	996	\$	176,125	\$	1,487,321	\$	378,785	\$	400,000	\$ 2	203,895	\$ 32,867	\$ :	5,828,989

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Any transfers within the governmental funds or within the proprietary funds have been eliminated in the government-wide statement of activities.

<u>Charges for services</u>: The General Fund provides administrative and other support services for Water and Sewer enterprise funds. Amounts charged to these funds for such services were \$1,078,120 and \$704,402, respectively.

Interfund receivable and payable balances at year-end were as follows:

	Advance From Other Funds									
Advance to Other Funds	Golf Course Central Garage					Total				
						_				
General Fund	\$	1,673,144	\$	146,870	\$	1,820,014				
Capital Projects Fund		326,911		-		326,911				
Total	\$	2,000,055	\$	146,870	\$	2,146,925				

The interfund payable of the Golf Course Fund represent advances to the Golf Course Fund for operating expenses and debt service payments and are not expected to be repaid within the next fiscal year. The City has reported a nonspendable fund balance in the General Fund and Capital Projects Fund in the amounts of \$1,820,014 and \$326,911, respectively.

# **Notes to the Basic Financial Statements**

# Note 6. Capital Assets

Capital assets activity for the year ended September 30, 2012, was as follows:

Governmental activities         Balance         Increases         Decreases           Capital assets, not being depreciated:         \$12,924,205         \$2,345,222         \$-           Construction in progress         12,085,101         10,584,308         5,651,122           Total capital assets, not being depreciated         25,009,306         12,929,530         5,651,122           Capital assets, being depreciated:         \$1,237,524         405,055         7,900           Equipment and building improvements         21,237,524         405,055         7,900           Equipment and vehicles         9,179,854         552,480         204,493           Infrastructure         156,043,052         5,282,565         -           Total capital assets being depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         \$1,000,000         1,000,000         1,000,000         1,000,000           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated depreciation         132,701,307         7,042,871         \$212,393	Ending
Land         \$ 12,924,205         \$ 2,345,222         \$ -           Construction in progress         12,085,101         10,584,308         5,651,122           Total capital assets, not being depreciated         25,009,306         12,929,530         5,651,122           Capital assets, being depreciated:         Buildings and building improvements         21,237,524         405,055         7,900           Equipment and vehicles         9,179,854         552,480         204,493           Infrastructure         156,043,052         5,282,565         -           Total capital assets being depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         8         16,108,816         572,514         7,900           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated         109,352,178         5,817,501         -	Balance
Construction in progress         12,085,101         10,584,308         5,651,122           Total capital assets, not being depreciated         25,009,306         12,929,530         5,651,122           Capital assets, being depreciated:         21,237,524         405,055         7,900           Equipment and vehicles         9,179,854         552,480         204,493           Infrastructure         156,043,052         5,282,565         -           Total capital assets being depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         8         16,108,816         572,514         7,900           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated	
Total capital assets, not being depreciated         25,009,306         12,929,530         5,651,122           Capital assets, being depreciated:         21,237,524         405,055         7,900           Equipment and vehicles         9,179,854         552,480         204,493           Infrastructure         156,043,052         5,282,565         -           Total capital assets being depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         8         16,108,816         572,514         7,900           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated         109,352,178         5,817,501         -	\$ 15,269,427
being depreciated         25,009,306         12,929,530         5,651,122           Capital assets, being depreciated:         8         3         405,055         7,900           Equipment and vehicles         9,179,854         552,480         204,493           Infrastructure         156,043,052         5,282,565         -           Total capital assets being depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         8         16,108,816         572,514         7,900           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated         109,352,178         5,817,501         -	17,018,287
Capital assets, being depreciated:       21,237,524       405,055       7,900         Equipment and vehicles       9,179,854       552,480       204,493         Infrastructure       156,043,052       5,282,565       -         Total capital assets being depreciated       186,460,430       6,240,100       212,393         Less accumulated depreciation for:       8       16,108,816       572,514       7,900         Equipment and vehicles       7,240,313       652,856       204,493         Infrastructure       109,352,178       5,817,501       -         Total accumulated	
Buildings and building improvements       21,237,524       405,055       7,900         Equipment and vehicles       9,179,854       552,480       204,493         Infrastructure       156,043,052       5,282,565       -         Total capital assets being depreciated       186,460,430       6,240,100       212,393         Less accumulated depreciation for:         Buildings and building improvements       16,108,816       572,514       7,900         Equipment and vehicles       7,240,313       652,856       204,493         Infrastructure       109,352,178       5,817,501       -         Total accumulated	32,287,714
Equipment and vehicles       9,179,854       552,480       204,493         Infrastructure       156,043,052       5,282,565       -         Total capital assets being depreciated       186,460,430       6,240,100       212,393         Less accumulated depreciation for:         Buildings and building improvements       16,108,816       572,514       7,900         Equipment and vehicles       7,240,313       652,856       204,493         Infrastructure       109,352,178       5,817,501       -         Total accumulated	
Infrastructure         156,043,052         5,282,565         -           Total capital assets being depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         Buildings and building improvements         16,108,816         572,514         7,900           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated         -         -         -	21,634,679
Total capital assets being depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         Buildings and building improvements         16,108,816         572,514         7,900           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated	9,527,841
depreciated         186,460,430         6,240,100         212,393           Less accumulated depreciation for:         Buildings and building improvements         16,108,816         572,514         7,900           Equipment and vehicles         7,240,313         652,856         204,493           Infrastructure         109,352,178         5,817,501         -           Total accumulated         109,352,178         5,817,501         -	161,325,617
Less accumulated depreciation for:         Buildings and building improvements       16,108,816       572,514       7,900         Equipment and vehicles       7,240,313       652,856       204,493         Infrastructure       109,352,178       5,817,501       -         Total accumulated	
Buildings and building improvements       16,108,816       572,514       7,900         Equipment and vehicles       7,240,313       652,856       204,493         Infrastructure       109,352,178       5,817,501       -         Total accumulated	192,488,137
Equipment and vehicles       7,240,313       652,856       204,493         Infrastructure       109,352,178       5,817,501       -         Total accumulated       -       -       -	
Infrastructure	16,673,430
Total accumulated	7,688,676
	115,169,679
<b>depreciation</b> 132,701,307 \$ 7,042,871 \$ 212,393	
	= 139,531,785
Total capital assets being	
depreciated, net 53,759,123	52,956,352
Governmental activities capital assets, net \$ 78,768,429	\$ 85,244,066

# Notes to the Basic Financial Statements

# Note 6. Capital Assets (Continued)

		Beginning				Transfers/		Ending
Business-type activities		Balance		Increases		Decreases		Balance
Capital assets, not being depreciated:								
Land	\$	3,747,184	\$	-	\$	-	\$	3,747,184
Construction in progress		20,651,124		7,822,332		-		28,473,456
Total capital assets, not								
being depreciated		24,398,308		7,822,332		-		32,220,640
Capital assets, being depreciated:								
Buildings and building improvements		10,707,257		28,927		15,906		10,720,278
Equipment and vehicles		4,197,450		338,409		356,718		4,179,141
Infrastructure		83,775,618		-		_		83,775,618
Total capital assets being								
depreciated		98,680,325		367,336		372,624		98,675,037
Less accumulated depreciation for:								
Buildings and building improvements		4,754,718		178,440		15,906		4,917,252
Equipment and vehicles		3,868,877		202,792		356,718		3,714,951
Infrastructure		29,335,756		2,172,379		_		31,508,135
Total accumulated	_			_,,				
depreciation		37,959,351	\$	2,553,611	\$	372,624	=	40,140,338
Total capital assets being								
depreciated, net		60,720,974	_				_	58,534,699
Business-type activities capital assets,								
net	\$	85,119,282	=				\$	90,755,339
		Б				T ( /		- r
		Beginning				Transfers/		Ending
	_	Balance		Increases		Decreases		Balance
Component unit								
Capital assets, being depreciated:	•	0.005	•		•		•	0.005
Leasehold improvements	\$	6,035	\$	-	\$	-	\$	6,035
Equipment	_	18,257		-		-		18,257
Total capital assets		0.4.000						04.000
being depreciated	_	24,292		-		-		24,292
Less accumulated depreciation for:								
Leasehold improvements		609		221		-		830
Equipment		15,627		1,052		-		16,679
Total accumulated								
depreciation		16,236	\$	1,273	\$	-	=	17,509
Total capital assets being								
depreciated, net	\$	8,056	=				\$	6,783

## **Notes to the Basic Financial Statements**

# Note 6. Capital Assets (Continued)

Depreciation expense was charged to functions/programs of the primary government and component unit as follows:

Governmental activities: General government Public works Highways and streets Public safety Parks	\$	373,820 377,492 5,502,850 195,758 592,951
Total depreciation expense for governmental		552,553
activities	\$	7,042,871
Business-type activities: Water utility Sewer utility Golf course	\$	862,911 1,456,233 234,467
Total depreciation expense for business-type		· · · · · · · · · · · · · · · · · · ·
activities	<u>\$</u>	2,553,611
Component unit: Economic development	\$	1,273

## Note 7. Long-Term Debt and Other Obligations

The following is a summary of changes in long-term debt transactions of the City for the year ended September 30, 2012:

	 Beginning Balance	Additions	Retirements	Ending Balance	Amounts Due Within One Year
Governmental activities:					
Compensated absences*	\$ 574,762	\$ 1,354,333	\$ 783,859	\$ 1,145,236	\$ 783,859
General obligation bonds	18,605,000	7,690,000	850,000	25,445,000	890,000
Certificates of participation	2,350,000	-	255,000	2,095,000	270,000
Deferred amount on refunding	(329,004)	-	(60,769)	(268,235)	-
Special obligation bonds	30,845,000	-	535,000	30,310,000	835,000
Net discount/premium on issuances	(339,118)	185,701	(5,275)	(148,142)	-
Development agreements	13,386,972	6,398,363	630,329	19,155,006	275,000
Capital lease obligations	-	5,719,490	236,868	5,482,622	497,088
LAGERS obligation*	176,401	129,972	-	306,373	-
Net OPEB obligation*	211,603	59,666	-	271,269	
	65,481,616	21,537,525	3,225,012	83,794,129	3,550,947
Business-type activities:					
Compensated absences	55,598	161,252	90,381	126,469	90,381
Certificates of participation	4,100,000	-	220,000	3,880,000	230,000
Special assessment-neighborhood					
improvement bonds	17,900,000	-	425,000	17,475,000	450,000
Net discount/premium on issuances	514,967	-	29,568	485,399	-
Capital lease obligations	7,472	-	7,472	-	-
Deferred amount on refunding	(140,772)	-	(10,827)	(129,945)	-
Sewer revenue bonds	14,689,221	6,471,928	652,000	20,509,149	1,323,200
LAGERS obligation	8,883	-	-	8,883	-
Net OPEB obligation	10,656	6,667	-	17,323	
	 37,146,025	6,639,847	1,413,594	42,372,278	2,093,581
Total primary					
government	\$ 102,627,641	\$ 28,177,372	\$ 4,638,606	\$ 126,166,407	\$ 5,644,528

<sup>\*</sup> Primarily liquidated by the General Fund.

## **Notes to the Basic Financial Statements**

# Note 7. Long-Term Debt and Other Obligations (Continued)

Governmental activities long-term debt as of September 30, 2012 is comprised of the following:

General obligation bonds: \$1,110,000 - 2004A General Obligation Bonds due in installments of \$20,000 to \$110,000 through March 1, 2019; interest at 2.4% to 4.4%	\$ 695,000
\$2,440,000 - 2009A General Obligation Bonds due in installments of \$520,000 to \$700,000 through March 1, 2019; interest at 3.0% to 3.5%	2,440,000
\$12,560,000 - 2009B General Obligation Build America Bonds due in installments of \$880,000 to \$1,695,000 through March 1, 2019; interest at 5.39% to 5.89%	12,560,000
\$3,590,000 - 2010 General Obligation Refunding Bonds due in installments of \$435,000 to \$825,000 through March 1, 2015; interest at 2.375% to 5.0%	2,060,000
\$7,690,000 - 2012 General Obligation Bonds due in installments of \$25,000 to \$1,995,000 through March 1, 2032; interest at 2.0% to 3.5%  Total general obligation bonds	 7,690,000 25,445,000
	 20,440,000
Certificates of participation:	
\$4,225,000 - 2005 - refunding certificates of participation in installments of \$210,000 to \$415,000 through September 1, 2019; interest at 3.0% to 4.5%	2,095,000
Special obligation bonds:	_,
\$14,500,000 - 2009 special obligation bonds - Adams Farm Project in	
installments of \$230,000 to \$1,005,000 through December 1, 2039; interest at 3.0% to 6.375%	13,565,000
	10,000,000
\$16,805,000 - 2010 special obligation bonds - Adams Farm Project in installments of \$60,000 to \$1,065,000 through December 1, 2039; interest	
at 3.0% to 5.0%	16,745,000
Total special obligation bonds	30,310,000
Development agreements	 19,155,006
Capital lease obligations	 5,482,622
Net discount/premium on issuances	 (148,142)
Deferred amount on refunding	(268,235)
Compensated absences	 1,145,236
LAGERS obligation	 306,373
Net other postemployment benefit obligations	 271,269
Total governmental activities long-term debt	83,794,129
Less amounts due within one year	 (3,550,947)
Total governmental activities long-term debt due in more than one year	\$ 80,243,182

#### **Notes to the Basic Financial Statements**

#### Note 7. Long-Term Debt and Other Obligations (Continued)

<u>Special obligation bonds and development agreements</u>: The City's Special Obligation Bonds are recorded as a liability of the City to match revenue streams to the related debt for which they have been pledged.

The City and other taxing districts and governmental entities have pledged a portion of future property tax and sales tax revenues to repay the \$14.5 million in Series 2009 Special Obligation Bonds and \$16.805 million in Series 2010 Special Obligation Bonds issued to finance redevelopment projects within the Adams Farm Tax Increment Financing (TIF) project. The bonds are payable solely from the incremental increase in property taxes and sales taxes generated within the TIF plan as well as revenues pledged by other taxing districts through cooperative agreements. TIF revenues and other pledged revenues were projected to produce sufficient funds to meet debt service requirements over the life of the bonds. Should these revenues not be sufficient to meet the required debt service obligations, the City, subject to annual appropriation, is obligated to make such debt service payments from any other sources of its revenues. However, the City intends to annually appropriate funds sufficient to make all payments required by the bonds for the next fiscal year. Management does not anticipate that any of the City's funds will be required to make up any deficiency in bond payments during the next fiscal year.

Additionally, the City has entered into certain developer agreements (five as of September 30, 2012) whereby developer financed project costs that have been certified by the City as eligible are reimbursed from tax increment financing revenues attributable to each respective project. Under tax increment financing plans, the developer may be reimbursed up to the certified cost amount from incremental taxes during a period not to exceed 23 years. Accordingly, certified project costs in excess of amounts reimbursed to date are reflected as a long-term obligation of the City. TIF revenues were projected to produce sufficient funds to reimburse the developer for certified costs. The developer obligations are limited solely to the amount of incremental taxes received attributable to each respective project; any deficiencies are the sole responsibility of the developer and do not constitute an obligation of the Commission or of the City.

At September 30, 2012, total principal and interest remaining on the Special Obligation Bonds was \$50.4 million and the outstanding developer obligations was \$19.2 million. The bonds are scheduled to mature at varying amounts through 2040 and the developer obligations are payable to the extent incremental taxes are available for a period not to exceed 23 years.

For the current year, principal and interest paid on the bonds and developer obligations totaled \$2,695,154. Incremental revenues from the City included \$818,041 in sales taxes. The remaining funds necessary to meet the current year debt service requirements were derived from incremental tax revenues from the Adams Farm TDD, the Coronado Drive TDD, as well as taxes from other districts and governmental entities, developer contributions, and debt trust funds.

#### **Notes to the Basic Financial Statements**

## Note 7. Long-Term Debt and Other Obligations (Continued)

Business-type activities long-term debt is comprised of the following:

Certificates of participation: Golf course fund, \$5,575,000 - 2005 refunding certificates of participation in installments of \$185,000 to \$380,000 through September 1, 2005; interest at 3.0% to 4.5%	\$ 3,880,000
Special assessments - neighborhood improvement bonds: Sewer fund, \$18,725,000 - 2009 neighborhood improvement district bonds installments of \$400,000 to \$1,530,000 through February 15, 2029; interest at 3.0% to 5.0%	17.475,000
Sewer revenue bonds	20,509,149
Net discount/premium on issuances	485,399
Deferred amount on refunding	(129,945)
Compensated absences	126,469
LAGERS obligation	8,883
Net other postemployment benefit obligations	17,323
Total business-type activities long-term debt Less amounts due within one year Total business-type activities long-term due in more than one year	42,372,278 (2,093,581) \$ 40,278,697

<u>Sewer revenue bonds</u>: In 2010, the City issued its not to exceed \$30,789,000 Sewage System Revenue Bonds (State of Missouri-Direct Loan Program), Series 2010. The City is participating in the State of Missouri's Direct Loan Program of the DNR and the Clean Water Commission of the State of Missouri. The 2010 revenue bonds mature through 2030 with interest at 1.52 percent. As eligible project costs are incurred, the City requests reimbursements from project funds held by the bond trustee. As the City receives reimbursements, the outstanding balance of the bonds increases. The City anticipates utilizing the full amount of the bonds to fund current and future projects. As of September 30, 2012, the outstanding balance of the bonds was \$20,509,149.

## **Notes to the Basic Financial Statements**

## Note 7. Long-Term Debt and Other Obligations (Continued)

Debt service requirements on long-term debt with scheduled maturities as of September 30, 2012 are as follows:

### **Governmental Activities**

 General Ob	ligati	on Bonds		Certificates of	of Pa	ırticipation
 Principal		Interest		Principal		Interest
\$ 890,000	\$	1,142,877	\$	270,000	\$	79,919
910,000		1,077,317		275,000		70,469
785,000		1,055,018		290,000		60,500
310,000		1,032,880		310,000		49,625
305,000		1,007,922		305,000		38,000
5,630,000		4,486,705		645,000		39,000
7,585,000		2,958,115		-		-
 9,030,000		867,840		-		-
\$ 25,445,000	\$	13,628,674	\$	2,095,000	\$	337,513
 Special Obl	igatio	on Bonds		Total Governr	nent	al Activities
Principal		Interest		Principal		Interest
\$ 835,000	\$	1,292,071	\$	1,995,000	\$	2,514,867
890,000		1,266,196		2,075,000		2,413,982
960,000		1,238,446		2,035,000		2,353,964
1,015,000		1,208,821		1,635,000		2,291,326
1,090,000		1,176,843		1,700,000		2,222,765
5,155,000		5,306,188		11,430,000		9,831,893
5,685,000		4,262,038		13,270,000		7,220,153
7,860,000		2,714,944		16,890,000		3,582,784
3,330,000		1,335,978		3,330,000		1,335,978
 3,490,000		320,681		3,490,000		320,681
\$ 30,310,000	\$	20,122,206	\$	57,850,000	\$	34,088,393
\$	\$ 890,000 910,000 785,000 310,000 305,000 5,630,000 7,585,000 9,030,000 \$ 25,445,000  Special Obl Principal  \$ 835,000 890,000 1,015,000 1,090,000 5,155,000 5,685,000 7,860,000 3,330,000 3,490,000	Principal	\$ 890,000 \$ 1,142,877 910,000 1,077,317 785,000 1,055,018 310,000 1,032,880 305,000 1,007,922 5,630,000 4,486,705 7,585,000 2,958,115 9,030,000 867,840 \$ 25,445,000 \$ 13,628,674   Special Obligation Bonds Principal Interest  \$ 835,000 \$ 1,292,071 890,000 1,266,196 960,000 1,238,446 1,015,000 1,208,821 1,090,000 1,176,843 5,155,000 5,306,188 5,685,000 4,262,038 7,860,000 2,714,944 3,330,000 1,335,978 3,490,000 320,681	Principal   Interest	Principal         Interest         Principal           \$ 890,000         \$ 1,142,877         \$ 270,000           910,000         1,077,317         275,000           785,000         1,055,018         290,000           310,000         1,032,880         310,000           305,000         1,007,922         305,000           5,630,000         4,486,705         645,000           7,585,000         2,958,115         -           9,030,000         867,840         -           \$ 25,445,000         \$ 13,628,674         \$ 2,095,000           Special Obligation Bonds         Total Governr           Principal         Interest         Principal           \$ 835,000         \$ 1,292,071         \$ 1,995,000           890,000         1,266,196         2,075,000           960,000         1,238,446         2,035,000           1,090,000         1,176,843         1,700,000           5,155,000         5,306,188         11,430,000           5,685,000         4,262,038         13,270,000           7,860,000         2,714,944         16,890,000           3,490,000         320,681         3,490,000	Principal         Interest         Principal           \$ 890,000         \$ 1,142,877         \$ 270,000           910,000         1,077,317         275,000           785,000         1,055,018         290,000           310,000         1,032,880         310,000           305,000         1,007,922         305,000           5,630,000         4,486,705         645,000           7,585,000         2,958,115         -           9,030,000         867,840         -           \$ 25,445,000         \$ 13,628,674         \$ 2,095,000           \$         \$ 25,445,000         \$ 13,628,674         \$ 2,095,000           \$         \$ 835,000         \$ 1,292,071         \$ 1,995,000         \$           \$ 890,000         1,266,196         2,075,000         \$           960,000         1,238,446         2,035,000         \$           1,090,000         1,176,843         1,700,000         \$           5,155,000         5,306,188         11,430,000         \$           5,685,000         4,262,038         13,270,000         \$           7,860,000         2,714,944         16,890,000         3,330,000           3,490,000         320,681         3,490,

Note 7. Long-Term Debt and Other Obligations (Continued)

Business-Type Activities						Neigh	borh	bod	
		Certificates	of Pa	rticipation	Improvement Bonds				
Year Ending September 30:		Principal		Interest		Principal		Interest	
2013	\$	230,000	\$	158,969	\$	450,000	\$	784,780	
2014	•	250,000	*	150,919	*	450,000	•	771,280	
2015		260,000		141,856		800,000		750,530	
2016		250,000		132,106		825,000		720,030	
2017		270,000		122,106		850,000		686,530	
2018-2022		1,535,000		437,130		4,900,000		2,854,900	
2023-2027		1,085,000		96,469		6,230,000		1,532,835	
2028-2032		-		, -		2,970,000		150,750	
	\$	3,880,000	\$	1,239,555	\$	17,475,000	\$	8,251,635	
		Sewer Rev	enue			Total Business	s-Typ		
Year Ending September 30:		Principal		Interest		Principal		Interest	
				450.050					
2013	\$	1,323,200	\$	453,079	\$	2,003,200	\$	1,396,828	
2014		1,349,300		432,867		2,049,300		1,355,066	
2015		1,375,900		412,257		2,435,900		1,304,643	
2016		1,403,000		391,241		2,478,000		1,243,377	
2017		1,430,600		369,811		2,550,600		1,178,447	
2018-2022		7,586,800		1,512,551		14,021,800		4,804,581	
2023-2027		8,364,000		909,849		15,679,000		2,539,153	
2028-2032		7,304,200		252,655		10,274,200		403,405	
2033-2037		-		-		-		-	
2038-2039		30,137,000	\$	4,734,310	\$	51,492,000	\$	14,225,500	
	<u> </u>	30,137,000	Ψ	4,704,010	Ψ	31,432,000	Ψ	14,225,500	
		Total Primar	y Go	vernment					
		Principal		Interest	_				
2013	\$	3,998,200	\$	3,911,695					
2014		4,124,300		3,769,048					
2015		4,470,900		3,658,607					
2016		4,113,000		3,534,703					
2017		4,250,600		3,401,212					
2018-2022		25,451,800		14,636,474					
2023-2027		28,949,000		9,759,306					
2028-2032		27,164,200		3,986,189					
2033-2037		3,330,000		1,335,978					
2038-2039		3,490,000		320,681	_				
	\$	109,342,000	\$	48,313,893					

<sup>\*</sup> The debt service requirement schedule is based on the total approved drawdown amount for the revenue bond. As of September 30, 2012, the outstanding balance of the bonds was \$20,509,149.

### Note 7. Long-Term Debt and Other Obligations (Continued)

<u>Capital lease obligations</u>: The City has entered into one capital leasing agreement as of September 30, 2012 for narrow banded public safety radio system. The scheduled minimum lease payment under the agreement includes interest of 3.470 percent. The cumulative amount of assets acquired under the capital lease described above amounted to \$5,482,622 with no related accumulated depreciation as of September 30, 2012.

The future minimum lease obligations and the net present value of these minimum lease payments as of September 30, 2012 were as follows:

Yea	r ending September 30:	
20	013	\$ 681,452
20	014	681,452
20	015	681,452
20	016	681,452
20	017	681,452
20	018 - 2022	3,066,534
Le	ess imputed interest	(991,172)
	Present value of minimum lease payments	\$ 5,482,622

Restricted assets: The 2009 Special Obligation Bonds, 2009 Neighborhood Improvement Bonds, and the 2005 Certificates of Participation trust indentures require the City to establish certain special trust funds in the name of the City. Assets of these special funds consist of cash and investments stated at fair value, and are reported in the accompanying balance sheet as restricted cash and investments as follows:

		Golf							
Account	TIF Fund Service Fund				Sewer Fund Course Fund			Total	
Debt service and other reserve funds	\$ 5,310,713	\$	353,324	\$	1,990,084	\$	487,923	\$	8,142,044

<u>Legal debt margin</u>: The State Constitution permits a City, by vote of four-sevenths of the voting electorate in a general election or by vote of two-thirds of the voting electorate in a special election, to incur general obligation indebtedness for "City purposes" not to exceed 10 percent of the assessed value of taxable tangible property and to incur additional general obligation indebtedness not to exceed, in the aggregate, an additional 10 percent of the assessed value of taxable tangible property, for the purpose of acquiring rights-of-way, constructing, extending, and improving streets and avenues and/or sanitary or storm sewer systems, and purchasing or constructing waterworks, electric, or other light plants, provided that the total general obligation indebtedness of the City does not exceed 20 percent of the assessed valuation of taxable property.

At September 30, 2012, based on the assessed valuation as of January 1, 2011, of \$718,324,643, the constitutional total general obligation debt limit for "City purposes" was \$143,664,929, which, after reduction for outstanding general obligation bonds of \$25,445,000 and neighborhood improvement bonds of \$17,475,000, provides a general obligation debt margin of \$101,846,505.

## Note 7. Long-Term Debt and Other Obligations (Continued)

<u>Short-term note payable – component unit</u>: The EDC has a short-term promissory note for the purpose of funding ongoing operations. In September 2011, the City remitted \$100,000 to the EDC in order to pay off this note.

	Е	Beginning						Ending
	Balance Additions					Retired	Balance	
Short-term note payable	\$	100,000	\$	-	\$	100,000	\$	-

<u>Conduit debt</u>: The City has issued taxable industrial revenue bonds to provide financial assistance to private business for economic development. Under related agreements, the City will lease the projects to the businesses and the rental there from shall be applied to pay the debt service on the bonds. The bonds and the interest thereon are special obligations of the City payable solely from the rental payments and shall not constitute obligations of the City. Accordingly, the bonds are not reported as liabilities in the accompanying basic financial statements. As of September 30, 2012, there was one series of taxable industrial revenue bonds outstanding, with an aggregate principal amount payable of \$1.3 million.

#### Note 8. Leases

<u>Conference Center</u>: In 1998, the City entered into a lease agreement with RMT of Blue Springs for the lease of the property on which the hotel portion of the building housing the conference center stands. The lease term began in the 2000 fiscal year when construction of the conference center was completed.

The capital lease is a 15-year lease with annual rental payments of \$32,689. The lease contains an option for RMT of Blue Springs to purchase the property at the end of the lease term for \$150. If the tenant opts to exercise the purchase option, the annual rental payments for the first three years of the lease term may be deferred until the purchase option is exercised. At this time, the annual rental payments deferred from the first three years will be due plus interest calculated at 4 percent per year. However, the tenant will not be required to pay the interest accrued if the lease payments deferred from the first three years are paid in the sixth, seventh, and eighth years of the lease agreement.

During 2004, the agreement was amended. A new provision was added deferring the payment of rent, whereby RMT is to pay the City the base rent plus the amount in arrears at such time that RMT achieves a profit. Should RMT exercises the purchase option, the provision for payment in lieu of base rent in the event of a profit shall survive and be in full force for thirty-six months after the exercise of the option.

As of September 30, 2012, the total future minimum lease payments were \$490,335 and are recorded on the City's fund financial statements as Accounts Receivable and Deferred Revenue in the Capital Projects Fund.

#### Note 9. Sewerage Service Agreement

In 1971, the City entered into an agreement to provide sewer service to the City of Grain Valley. In return, the City of Grain Valley is billed for operating costs incurred by the City of Blue Springs based on percentages of users. Service charges for the City of Grain Valley were \$358,402 for the year ended September 30, 2012 and were recorded as charges for services in the Sewer Utility Fund.

#### Note 10. Federal Forfeiture Activity

The City's police department participates in a federal forfeiture and seizure revenue sharing program along with other law enforcement jurisdictions. During the year ended September 30, 2012, the City had revenues of \$3,135 and expenditures of \$9,727 related to this program, leaving an ending balance of none in their federal forfeiture account.

## Note 11. Commitments and Contingencies

### Employees' retirement system:

<u>Plan description</u>: The City participates in the Missouri Local Government Employees Retirement System (LAGERS), an agent multiple-employer public employee retirement system that acts as a common investment and administrative agent for local government entities in Missouri. LAGERS is a defined benefit pension plan which provides retirement, disability and death benefits to plan members and beneficiaries. LAGERS was created and is governed by Statute, Section RSMo. 70.600 - 70.755. As such, it is the system's responsibility to administer the law in accordance with the expressed intent of the General Assembly. The plan is qualified under the Internal Revenue Code Section 401(a) and it is tax-exempt.

LAGERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing LAGERS, P.O. Box 1665, Jefferson City, Missouri 65102 or by calling 1-800-447-4334.

<u>Funding status</u>: The City's full-time employees do not contribute to the pension plan. The City is required by State Statute to contribute at an actuarially determined rate; the current rate is 7.6 percent (General) and 9.5 percent (Police) of annual covered payroll. The contribution requirements of plan members are determined by the governing body of the City. The contribution provisions of the City are established by State Statute.

Annual pension cost: The City's annual pension cost and net pension obligation (NPO) were as follows:

Annual required contribution	\$ 1,057,033
Interest on net pension obligation	13,433
Adjustment to annual required contribution	(10,305)
Annual pension cost	1,060,161
Actual contributions	930,189
Increase in NPO	129,972
NPO beginning of year	185,284
NPO end of year	\$ 315,256

The required annual contribution (ARC) was determined as part of the February 28, 2009 and February 28, 2010 annual actuarial valuations using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 7.25 percent per year, compounded annually, (b) projected salary increases of 3.5 percent per year, compounded annually, attributable to inflation; (c) additional projected salary increases ranging from 0.0 percent to 6.0 percent per year, depending on age and division, attributable to seniority/merit, (d) pre- retirement mortality based on 75 percent of the RP-2000 Combined Healthy Table set back 0 years for men and 0 years for women and (e) postretirement mortality based on 105 percent of the 1994 Group Annuity Mortality table set back 0 years for men and 0 years for women. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The amortization period at February 28, 2009 was 30 years for the General division and 30 years for the Police division. The amortization period as of February 28, 2010 was 30 years for the General division and 30 years for the Police division.

Note 11. Commitments and Contingencies (Continued)

	Three-Year Trend Information								
		Annual	Percentage						
		Pension	of APC		Net Pension				
Fiscal Year Ending	C	Cost (APC)	Contributed	Obligation					
09/30/2010	\$	742,719	100.0%	\$	-				
09/30/2011		1,046,800	82.3		185,284				
09/30/2012		1,060,161	87.7		315,256				

As of February 29, 2012, the most recent actuarial valuation date, the plan was 99.6 percent funded. The actuarial accrued liability for benefits was \$26,405,620 and the actuarial value of assets was \$26,290,750, resulting in an unfunded actuarial accrued liability (UAAL) of \$114,870. The covered payroll (annual payroll of active employees covered by the plan) was \$11,474,005, and the ratio of the UAAL to the covered payroll was 1 percent.

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

### Postemployment health benefits:

In addition to providing pension benefits the City provides the postemployment health care benefits described below:

<u>Plan description</u>: The City provides for a continuation of medical, prescription drug, hearing and vision insurance benefits to employees that retire from City employment and who participate in the Missouri Local Government Employees Retirement System (LAGERS). The City provides retiree health care benefits through the Midwest Public Risk (MPR), which is a risk pool comprised of approximately 115 entity members. It has been determined that MPR functions as an agent multiple-employer plan. The plan does not issue separate financial statements.

The City requires the retirees to pay 125 percent of the premiums charged to active employees. The rates being paid by retirees for benefits are typically lower than those for individual health insurance policies. (The retiree insurance is guaranteed; no medical questionnaire is required.) The difference between these amounts is the implicit rate subsidy, which is considered other postemployment benefits (OPEB) under GASB Statement No. 45.

Retirees and spouses have the same benefits as active employees. However, all retiree coverage terminates upon Medicare entitlement or if payment is not received on a timely basis. When the retiree attains Medicare eligibility age, it may be a COBRA qualifying event for the spouse.

<u>Funding policy</u>: GASB Statement No. 45 does not require funding of the OPEB liability, and the City has chosen not to fund it. City policy dictates the payment of retiree claims as they become due.

Annual OPEB cost and net OPEB obligation: The City's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC) of the employer, which represents an amount that is actuarially determined in accordance with the requirements of GASB Statement No. 45. The ARC represents the level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year plus the amortization of the unfunded actuarial liability over a period of time that the City has selected as being thirty years.

## Note 11. Commitments and Contingencies (Continued)

The following table shows the components of the City's annual OPEB cost for the year, the amount of expected employer contributions to the plan and changes in the City's net OPEB obligation:

Annual required contribution	\$ 74,990
Interest on net OPEB obligation	11,113
Adjustment to annual required contribution	(13,770)
Annual OPEB cost (expense)	72,333
Less net employer contributions	6,000
Increase in net OPEB obligation	66,333
Net OPEB obligation, October 1, 2011	222,259
Net OPEB obligation, September 30, 2012	\$ 288,592

The City's annual OPEB cost, the percentage of annual OPEB costs estimated to be contributed to the plan and the net OPEB obligation for the fiscal year ending September 30, 2012 and the two preceding years are as follows:

	Percentage of								
		Annual	Annual OPEB	Net OPEB Obligation					
Fiscal Year Ended	0	PEB Cost	Cost Contributed						
				_					
September 30, 2010	\$	58,252	5.2% \$	167,525					
September 30, 2011		57,734	5.2	222,259					
September 30, 2012		72,333	8.3	288,592					

<u>Funded status and funding progress</u>: As of July 1, 2011, which represents the most recent actuarial valuation date, the actuarial accrued liability for benefits within the plan for the City was \$527,810. There are no assets set aside for funding the plan as of that date, thus the entire amount is unfunded. The covered payroll (annual payroll of active employees covered by the plan) was \$10,260,190, which results in a ratio of the unfunded actuarial accrued liability (UAAL) to the covered payroll of 5.1 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi- year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial methods and assumptions: Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

## Note 11. Commitments and Contingencies (Continued)

The projected unit credit actuarial cost method is used in the July 1, 2011 actuarial valuation. At this valuation date, actuarial present value of benefits is determined for each participant. The sum of these actuarial present values of benefits allocated to the current valuation year is the normal cost for the plan year. The sum of actuarial present values of benefits allocated to all valuation years preceding the valuation date represents the actuarial accrued liability.

The actuarial assumptions include a 5.0 percent investment rate of return. The actuarial assumptions for health care cost trend is a growth factor of 8.5 percent for the first year and then declining by 0.5 percent per year until 5.0 percent is reached. The UAAL will be amortized over a period of 30 years using an open level-dollar basis.

#### Insurance:

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The City is a member of the Midwest Public Risk (MPR), formerly Mid-America Regional Council Insurance Trust (MARCIT), a not-for-profit corporation consisting of local governments and political subdivisions. MPR was formed as a public entity risk retention pool to cover health and dental, workers' compensation and property and casualty claims for its members. MPR has been established as assessable pools and accounting records are maintained for each line of coverage on a policy-year basis. The City pays annual premiums to MPR for all coverages. The agreement with MPR provides that MPR will be self-sustaining through member premiums. MPR has the authority to assess members for any deficiencies of revenues under expenses for any single plan year. Likewise, MPR has the authority to declare refunds to members for the excess of revenues over expenses relating to any single plan year. MPR has not had deficiencies in any of the past three fiscal years.

#### Street, wastewater treatment plant and water treatment plant improvements:

In 1981, the voters approved a revenue bond issue in the amount of \$19 million to finance the construction of a water treatment plant and for improvements to the City's water system. In 1984, the City issued \$3.8 million in revenue bonds to construct a water line to Kansas City, Missouri. The City has no immediate plans to issue the remaining \$15.3 million bonds and construct the plant.

In August 2008, the voters of Blue Springs approved a no tax increase bond issue for \$28 million for improvements to Woods Chapel Road, Moreland School Road and the intersection of Colbern Road and Highway 7. In December 2009, the City issued \$15 million in General Obligation and Build America Bonds to begin work on these projects. The remaining bonds will be issued in the future as needed for the completion of these projects.

In November 2009, the City authorized the issuance of \$30,789,000 of revenue bonds from the State Revolving Fund of Missouri for the upgrade and expansion of the Sni-A-Bar Wastewater Treatment Plant. As of September 30, 2012, the City has drawn \$21,161,149 from these funds, and the outstanding balance as of September 30, 2012 is \$20,509,149 as recorded on the Sewer Utility Fund statement of net assets. The remaining funds are expected to be drawn and the project completed by the end of 2012. In November 2009, the City entered into an agreement with the City of Grain Valley, Missouri which provides that the City of Grain Valley will pay for 47.5 percent of the debt issued for the expansion. The amount due from the City of Grain Valley as of September 30, 2012 is \$9,430,806 and is recorded as due from other governments on the Sewer Utility Fund statement of net assets.

#### **Notes to the Basic Financial Statements**

## Note 11. Commitments and Contingencies (Continued)

#### **Contractual commitments:**

The City has commitments resulting from construction contracts totaling approximately \$10,900,000, \$344,900 and \$910,500 in the Capital Project, Public Safety Sale Tax and Enterprise Funds, respectively. The City expects to receive the contracted services during fiscal year 2013.

The City has entered into a contract to purchase a minimum of 1,875,000 gallons of water per day from the City of Kansas City, Missouri. This minimum may be recalculated on a monthly basis based upon actual usage of the City as defined in the agreement. The contract expired in May 2011 and purchases are currently being made on a month to month basis while a new contract is being negotiated. The total amount paid for purchased water under this agreement for the year ended September 30, 2012 totaled \$1,757,351. During 2010, the City of Kansas City, Missouri informed the City that it had not been meeting its minimum requirements for the past several years. Although the City of Kansas City, Missouri has made no formal claim, management estimates that the maximum possible for any potential claim is \$2.7 million.

The City had entered into a contract with the City of Independence, Missouri for purchased water that expired in December 2010. Purchases are being made on a month to month basis while a new contract is being negotiated. The total amount paid for purchased water under this agreement for the year ended September 30, 2012 totaled \$1,044,523.

The City entered into a contract to purchase a minimum of 1,000,000 gallons of water per day from the City of Grain Valley, Missouri. This contract runs through February 2025. The total amount paid for purchased water under this agreement for the year ended September 30, 2012 totaled \$804,493. In addition, under the agreement the City is to pay charges for capital projects associated with the water contract not to exceed the monthly amortization of the project costs of \$19,100,000. The total amount paid under this agreement for capital project charges for the year ended September 30, 2012, totaled \$1,044,857.

The City has entered into an agreement with RMT of Blue Springs for the operation of the Conference Center. Under the agreement, the City is to pay RMT \$140,000 each year through 2025 until such time that RMT achieves a profit on the operation of the Center. In any year that RMT achieves a profit, the City is to negotiate with RMT to pay an amount deemed to allow RMT to operate the Center on a "break even" basis. If no such amount can be agreed upon, the City is not obligated to pay RMT for the operation of the Center.

### Litigation:

The City is involved in lawsuits arising in the ordinary course of activities, including claims regarding construction contract issues, personal injury and discriminatory personnel practices, property condemnation proceedings, and suits contesting the legality of certain taxes. While these cases may have future financial effect, management, based on advice of counsel, believes that their ultimate outcome will not be material to the basic financial statements.

#### Federal assistance:

The City has received financial assistance from various federal and state agencies in the form of grants and entitlements. These programs are subject to audit by agents of the granting authority. Management does not believe that liabilities for reimbursements, if any, will have a materially adverse effect upon the financial condition of the City.

#### Note 12. Governmental Accounting Standards Board (GASB) Statements

The GASB has issued several statements that are not yet effective and have not yet been implemented by the City of Blue Springs, Missouri. The statements which might impact the City are as follows:

- GASB Statement No. 61, The Financial Reporting Entity: Omnibus an amendment of GASB Statements No. 14 and No. 34, issued November 2010, will be effective for the City beginning with its year ending September 30, 2013. This Statement is intended to improve financial reporting for a governmental financial reporting entity by improving guidance for including, presenting, and disclosing information about component units and equity interest transactions of a financial reporting entity. The amendments to the criteria for including component units allow users of financial statements to better assess the accountability of elected officials by ensuring that the financial reporting entity includes only organizations for which the elected officials are financially accountable or that are determined by the government to be misleading to exclude. The amendments to the criteria for blending also improve the focus of a financial reporting entity on the primary government by ensuring that the primary government includes only those component units that are so intertwined with the primary government that they are essentially the same as the primary government, and by clarifying which component units have that characteristic.
- GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, issued January 2011, will be effective for the City beginning with its year ending September 30, 2013. This Statement is intended to enhance the usefulness of the Codification of Governmental Accounting and Financial Reporting Standards by incorporating guidance that previously could only be found in certain FASB and AICPA pronouncements. This Statement incorporates into the GASB's authoritative literature the applicable guidance previously presented in the following pronouncements issued before November 30, 1989: FASB Statements and Interpretations, Accounting Principles Board Opinions, and Accounting Research Bulletins of the AICPA's Committee on Accounting Procedure. By incorporating and maintaining this guidance in a single source, the GASB believes that GASB 62 reduces the complexity of locating and using authoritative literature needed to prepare state and local government financial reports.
- GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, issued July 2011, will be effective for the City beginning with its year ending September 30, 2013. This Statement is intended to improve financial reporting by providing citizens and other users of state and local government financial reports with information about how past transactions will continue to impact a government's financial statements in the future. This Statement provides a new statement of net position format to report all assets, deferred outflows of resources, liabilities deferred inflows of resources, and net position (which is the net residual amount of the other elements). The Statement requires that deferred outflows of resources and deferred inflows of resources be reported separately from assets and liabilities. This Statement also amends certain provisions of Statement No. 34, Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments, and related pronouncements to reflect the residual measure in the statement of financial position as net position, rather than net assets.

### Note 12. Governmental Accounting Standards Board (GASB) Statements (Continued)

- GASB Statement No. 65, Items Previously Reported as Assets and Liabilities, issued April 2012, will be effective for the City beginning with its year ending September 30, 2014. This Statement clarifies the appropriate reporting of deferred outflows of resources and deferred inflows of resources to ensure consistency in financial reporting. GASB Concepts Statement (CON) No. 4, Elements of Financial Statements, specifies that recognition of deferred outflows and deferred inflows should be limited to those instances specifically identified in authoritative GASB pronouncements. Consequently, guidance was needed to determine which balances being reported as assets and liabilities should actually be reported as deferred outflows of resources or deferred inflows of resources, according to the definitions in CON 4. Based on those definitions, this Statement reclassifies certain items currently being reported as assets and liabilities as deferred outflows of resources and deferred inflows of resources. In addition, the Statement recognizes certain items currently being reported as assets and liabilities as outflows of resources and inflows of resources.
- GASB Statement No. 68, Accounting and Financial Reporting for Pensions, issued June 2012, will be effective for the City beginning with its year ending September 30, 2015. This Statement replaces the requirements of GASB Statement No. 27, Accounting for Pensions by State and Local Governmental Employers, and GASB Statement No. 50, Pension Disclosures, as they relate to governments that provide pensions through pension plans administered as trusts or similar arrangements that meet certain criteria. This Statement requires governments providing defined benefit pensions to recognize their long-term obligation for pension benefits as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits. This Statement also enhances accountability and transparency through revised and new note disclosures and required supplementary information.

The City's management has not yet determined the effect these statements will have on the City's financial statements.

## Required Supplementary Information Employee Retirement System

		Schedule o	f Fun	ding Progress			
		(b)		(b-a)			[(b-a)/c]
	(a)	Entry Age		Unfunded		(c)	UAL as a
Actuarial	Actuarial	Actuarial		Accrued	(a/b)	Annual	Percentage
Valuation	Value	Accrued		Liability	Funded	Covered	of Covered
Date	of Assets	Liability		(UAL)	Ratio	Payroll	Payroll
02/28/2010	\$ 22,514,383	\$ 23,465,036	\$	950,653	95.9% \$	11,379,494	
02/28/2011	24,756,142	26,251,669		1,495,527	94.3	11,674,417	1
02/29/2012	26,290,750	26,405,620		114,870	99.6	11,474,005	

Note: The above assets and actuarial liability do not include the assets and present value of benefits associated with the Benefit Reserve Fund and the Casualty Reserve Fund. The actuarial assumptions were changed in conjunction with the February 29, 2012 annual actuarial valuations. For a complete description of the actuarial assumptions used in the annual valuations, please contact the LAGERS office in Jefferson City.

# Required Supplementary Information Other Postemployment Benefit Plan

				Sched	ule of Funding	Prog	gress																						
							Unfunded																						
					Actuarial		(Over				UAAL as a																		
		Ac	tuarial		Accrued		funded)				Percentage																		
Fiscal	Actuarial	Va	alue of	Liability		Liability AAL		Funded		Covered	of Covered																		
Year	Valuation	Net	Assets		(AAL)		(AAL)		(AAL)		(AAL)		(AAL)		(AAL)		(AAL)		(AAL)		(AAL)		(AAL)		(UAAL)	Ratio		Payroll	Payroll
Ended	Date		(a)	(b)		(b)		(b-a)		(a/b)	(c)		[(b-a)/c]																
09/30/2008	07/01/2007	\$	_	\$	335,543	\$	335,543	- %	\$	9,843,910	3.4%																		
09/30/2010	07/01/2009		-		330,869		330,869	-		10,023,631	3.3																		
09/30/2011	07/01/2011		-		527,810		527,810	-		10,260,190	5.1																		

The information presented above was determined as part of the actuarial valuation date as of July 1, 2011. Additional information is as follows:

- a. The actuarial method used to determine the ARC is the projected unit credit method.
- b. There are no plan assets.
- c. The actuarial assumptions included: a) 5.0 percent annual discount rate and b) a health care cost trend rate of 8.5 percent for the first year and then declining by 0.5 percent per year until 5.0 is reached.
- d. The amortization method is level-dollar on an open basis over 30 years.

# Required Supplementary Information Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - General Fund Year Ended September 30, 2012

Revenues:			Original Budget	Final Budget	Actual	Variance With Final Budget				
Taxes	Revenues:		Daaget		Daaget		Actual	Į.	mai Budget	
Licenses and permits   M44,463   M		\$	15.568.010	\$	15.568.010	\$	16.214.378	\$	646.368	
Intergovernmental revenues	Licenses and permits	,		•				•	,	
Charges for services         3,074,713         3,059,085         484,372           Administrative charges         1         1,382,522         1,382,522           Fines and forfeits         912,221         912,221         882,785         (29,435)           Interest         65,239         65,239         95,289         30,050           Donations         65,239         65,239         95,289         30,050           Child Feed         409,405         409,405         538,838         129,433           Total revenue         23,176,351         23,176,351         26,293,039         3,116,688           Expenditures           Ceneral government:           City Council         352,193         392,276         418,230         25,954           Municipal court         399,872         401,940         358,321         (43,619)           Legal services         188,943         170,018         159,139         (10,879)           City administration         566,487         570,390         564,989         (5,401)           Public relations and communications         172,000         172,588         619,372         (3,216)           Human resources         287,907         289,668         284	•		,							
Administrative charges   912.21   912.221   882.785   229.436)   Interest   66.239   66.239   95.289   30.050     Donations   409.405   409.405   388.338   129.433     Total revenue   23.176,351   23.176,351   26.293,039   3.116.688     Expenditures:										
Fines and forfeits	<u> </u>		-		, ,					
Interest	•		912.221		912.221					
Donations Other Total revenue         409,405         409,405         528,305         528,303         129,435           Expenditures:           Expenditures:           Expenditures:           Expenditures:           Expenditures:           Expenditures:           Colspan="6">Expenditures:           Expenditures:           Colspan="6">Expenditures:           Expenditures:           Colspan="6">Expenditures:           Colspan="6">Expenditures:           Expenditures:           Colspan="6">Expenditures:           A face of the propertion of	Interest		,							
Other Total revenue         409,405         409,405         538,838         129,433           Expenditures:           General government:         Separal government:         Sepa	Donations		-		-		·			
Parks   Park	Other		409.405		409.405					
Ceneral government:   City Council   352,193   392,276   418,230   25,954     Municipal court   399,872   401,940   358,321   (43,619)     Legal services   168,943   170,018   159,139   (10,879)     City administration   566,487   570,390   564,989   (5,401)     Public relations and communications   172,000   172,588   169,372   (3,216)     Human resources   287,907   289,068   284,205   (4,863)     Economic development   285,000   700,000   701,438   1,438     Community development   730,719   733,798   714,681   (19,117)     Codes administration   594,260   597,636   615,576   17,940     Geographic information systems   112,347   112,855   117,793   4,938     Finance - accounting and budget   479,619   482,220   468,457   (13,763)     License bureau   326,515   328,430   303,700   (24,730)     Revenue collections   223,837   224,796   224,735   (61)     Information systems   709,977   722,217   724,626   2,409     Public works, engineering and administration   830,821   835,957   820,337   (15,620)     Highways and streets, street maintenance   2,447,110   2,567,109   2,597,129   30,020     Public safety:   Police administration   311,510   312,533   343,616   31,083     Staff services   1,704,191   1,714,277   1,771,724   (3,553)     Operations   5,383,500   5,413,751   5,321,646   (92,105)     Community youth outreach unit   2,075,994   2,088,111   2,025,600   (62,511)     Emergency medical services   2,301,467   2,301,467   2,332,622   31,155     Parks   Parks administration   403,878   408,569   387,556   (21,013)     Recreation   331,410   332,351   318,738   (13,613)     Swimming pools   391,500   391,500   106,554   (28,946)     Parks maintenance   1,614,450   1,621,733   1,579,555   (42,780)     Vesper hall (50+ programs)   341,985   343,741   314,325   (29,416)     Building maintenance   707,380   708,811   687,251   (20,930)     Total expenditures   24,254,862   24,937,512   24,370,915   (566,597)	Total revenue		· · · · · · · · · · · · · · · · · · ·							
Ceneral government:   City Council   352,193   392,276   418,230   25,954     Municipal court   399,872   401,940   358,321   (43,619)     Legal services   168,943   170,018   159,139   (10,879)     City administration   566,487   570,390   564,989   (5,401)     Public relations and communications   172,000   172,588   169,372   (3,216)     Human resources   287,907   289,068   284,205   (4,863)     Economic development   285,000   700,000   701,438   1,438     Community development   730,719   733,798   714,681   (19,117)     Codes administration   594,260   597,636   615,576   17,940     Geographic information systems   112,347   112,855   117,793   4,938     Finance - accounting and budget   479,619   482,220   468,457   (13,763)     License bureau   326,515   328,430   303,700   (24,730)     Revenue collections   223,837   224,796   224,735   (61)     Information systems   709,977   722,217   724,626   2,409     Public works, engineering and administration   830,821   835,957   820,337   (15,620)     Highways and streets, street maintenance   2,447,110   2,567,109   2,597,129   30,020     Public safety:   Police administration   311,510   312,533   343,616   31,083     Staff services   1,704,191   1,714,277   1,771,724   (3,553)     Operations   5,383,500   5,413,751   5,321,646   (92,105)     Community youth outreach unit   2,075,994   2,088,111   2,025,600   (62,511)     Emergency medical services   2,301,467   2,301,467   2,332,622   31,155     Parks   Parks administration   403,878   408,569   387,556   (21,013)     Recreation   331,410   332,351   318,738   (13,613)     Swimming pools   391,500   391,500   106,554   (28,946)     Parks maintenance   1,614,450   1,621,733   1,579,555   (42,780)     Vesper hall (50+ programs)   341,985   343,741   314,325   (29,416)     Building maintenance   707,380   708,811   687,251   (20,930)     Total expenditures   24,254,862   24,937,512   24,370,915   (566,597)	Expenditures:									
City Council         352,193         392,276         418,230         25,954           Municipal court         399,872         401,940         368,321         (43,619)           Legal services         168,943         170,018         159,139         (10,879)           City administration         566,487         570,390         564,989         (5,401)           Public relations and communications         172,000         172,588         169,372         (3,216)           Human resources         287,907         298,088         284,205         (4,863)           Economic development         285,000         700,000         701,438         1,438           Community development         730,719         733,798         714,681         (19,117)           Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         1117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,733)           Revenue collections         223,837         224,796         224,735         (611										
Municipal court         399,872         401,940         358,321         (43,619)           Legal services         168,943         170,018         159,139         (10,879)           City administration         566,487         570,390         564,989         (5,401)           Public relations and communications         172,000         172,588         169,372         (3,216)           Human resources         287,907         289,068         284,205         (4,863)           Economic development         285,000         700,000         701,438         1,438           Community development         730,719         733,798         714,681         (19,117)           Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         117,793         4,938           Finance - accounting and budget         479,619         482,220         488,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         24,009     <			352,193		392,276		418,230		25,954	
Legal services         168,943         170,018         159,139         (10,879)           City administration         566,487         570,390         564,989         (5,401)           Public relations and communications         172,000         172,588         169,372         (3,216)           Human resources         287,907         289,068         284,205         (4,863)           Economic development         285,000         700,000         701,438         1,438           Community development         730,719         733,798         714,681         (19,117)           Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,499           Public works, engineering and administration         830,821         835,957         820,337	· · · · · · · · · · · · · · · · · · ·									
City administration         566,487         570,390         564,989         (5,401)           Public relations and communications         172,000         172,588         169,372         (3,216)           Human resources         287,907         289,068         284,205         (4,863)           Economic development         285,000         700,000         701,438         1,438           Community development         730,719         733,798         714,681         (19,117)           Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,735)           License bureau         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109	·		,		,				,	
Public relations and communications         172,000         172,588         169,372         (3,216)           Human resources         287,907         289,068         284,205         (4,863)           Economic development         285,000         700,000         701,438         1,438           Community development         730,719         733,798         714,681         (19,117)           Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         700,000         70,1419					·					
Human resources	Public relations and communications		,						,	
Economic development         285,000         700,000         701,438         1,438           Community development         730,719         733,798         714,681         (19,117)           Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500<	Human resources				·					
Community development         730,719         733,798         714,681         (19,117)           Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit	Economic development				,				,	
Codes administration         594,260         597,636         615,576         17,940           Geographic information systems         112,347         112,855         1117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical servic	Community development				·		•			
Geographic information systems         112,347         112,855         117,793         4,938           Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks: <td r<="" td=""><td>·</td><td></td><td></td><td></td><td>,</td><td></td><td></td><td></td><td></td></td>	<td>·</td> <td></td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td>	·				,				
Finance - accounting and budget         479,619         482,220         468,457         (13,763)           License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         Public administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)      <	Geographic information systems		•		•		117,793		•	
License bureau         326,515         328,430         303,700         (24,730)           Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         Public safety:           Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks           Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351										
Revenue collections         223,837         224,796         224,735         (61)           Information systems         709,977         722,217         724,626         2,409           Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance			326,515		·		•		,	
Information systems	Revenue collections		223,837		224,796				, , ,	
Public works, engineering and administration         830,821         835,957         820,337         (15,620)           Highways and streets, street maintenance         2,447,110         2,567,109         2,597,129         30,020           Public safety:         "Public safety:           Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance         1,614,450         1,621,733         1,579,555         (42,178)           Vesper hall (50+ programs)         341,985         343,741         314,	Information systems				·		·			
Highways and streets, street maintenance       2,447,110       2,567,109       2,597,129       30,020         Public safety:       Police administration       311,510       312,533       343,616       31,083         Staff services       1,704,191       1,714,277       1,710,724       (3,553)         Operations       5,383,500       5,413,751       5,321,646       (92,105)         Community youth outreach unit       2,075,984       2,088,111       2,025,600       (62,511)         Emergency medical services       2,301,467       2,301,467       2,332,622       31,155         Parks:       Parks administration       403,878       408,569       387,556       (21,013)         Recreation       331,410       332,351       318,738       (13,613)         Swimming pools       391,500       391,500       106,554       (284,946)         Parks maintenance       1,614,450       1,621,733       1,579,555       (42,178)         Vesper hall (50+ programs)       341,985       343,741       314,325       (29,416)         Building maintenance       707,380       708,181       687,251       (20,930)         Total expenditures       24,254,862       24,937,512       24,370,915	Public works, engineering and administration		830,821							
Public safety:           Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance         1,614,450         1,621,733         1,579,555         (42,178)           Vesper hall (50+ programs)         341,985         343,741         314,325         (29,416)           Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)			2,447,110		2,567,109		2,597,129		30,020	
Police administration         311,510         312,533         343,616         31,083           Staff services         1,704,191         1,714,277         1,710,724         (3,553)           Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance         1,614,450         1,621,733         1,579,555         (42,178)           Vesper hall (50+ programs)         341,985         343,741         314,325         (29,416)           Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)	Public safety:									
Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance         1,614,450         1,621,733         1,579,555         (42,178)           Vesper hall (50+ programs)         341,985         343,741         314,325         (29,416)           Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)			311,510		312,533		343,616		31,083	
Operations         5,383,500         5,413,751         5,321,646         (92,105)           Community youth outreach unit         2,075,984         2,088,111         2,025,600         (62,511)           Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance         1,614,450         1,621,733         1,579,555         (42,178)           Vesper hall (50+ programs)         341,985         343,741         314,325         (29,416)           Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)	Staff services		1,704,191		1,714,277		1,710,724		(3,553)	
Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance         1,614,450         1,621,733         1,579,555         (42,178)           Vesper hall (50+ programs)         341,985         343,741         314,325         (29,416)           Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)	Operations									
Emergency medical services         2,301,467         2,301,467         2,332,622         31,155           Parks:         Parks administration         403,878         408,569         387,556         (21,013)           Recreation         331,410         332,351         318,738         (13,613)           Swimming pools         391,500         391,500         106,554         (284,946)           Parks maintenance         1,614,450         1,621,733         1,579,555         (42,178)           Vesper hall (50+ programs)         341,985         343,741         314,325         (29,416)           Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)	Community youth outreach unit								(62,511)	
Parks:         Parks administration       403,878       408,569       387,556       (21,013)         Recreation       331,410       332,351       318,738       (13,613)         Swimming pools       391,500       391,500       106,554       (284,946)         Parks maintenance       1,614,450       1,621,733       1,579,555       (42,178)         Vesper hall (50+ programs)       341,985       343,741       314,325       (29,416)         Building maintenance       707,380       708,181       687,251       (20,930)         Total expenditures       24,254,862       24,937,512       24,370,915       (566,597)							2,332,622			
Recreation       331,410       332,351       318,738       (13,613)         Swimming pools       391,500       391,500       106,554       (284,946)         Parks maintenance       1,614,450       1,621,733       1,579,555       (42,178)         Vesper hall (50+ programs)       341,985       343,741       314,325       (29,416)         Building maintenance       707,380       708,181       687,251       (20,930)         Total expenditures       24,254,862       24,937,512       24,370,915       (566,597)	Parks:		, ,		, ,		, ,		,	
Recreation       331,410       332,351       318,738       (13,613)         Swimming pools       391,500       391,500       106,554       (284,946)         Parks maintenance       1,614,450       1,621,733       1,579,555       (42,178)         Vesper hall (50+ programs)       341,985       343,741       314,325       (29,416)         Building maintenance       707,380       708,181       687,251       (20,930)         Total expenditures       24,254,862       24,937,512       24,370,915       (566,597)	Parks administration		403,878		408,569		387,556		(21,013)	
Swimming pools       391,500       391,500       106,554       (284,946)         Parks maintenance       1,614,450       1,621,733       1,579,555       (42,178)         Vesper hall (50+ programs)       341,985       343,741       314,325       (29,416)         Building maintenance       707,380       708,181       687,251       (20,930)         Total expenditures       24,254,862       24,937,512       24,370,915       (566,597)	Recreation									
Parks maintenance       1,614,450       1,621,733       1,579,555       (42,178)         Vesper hall (50+ programs)       341,985       343,741       314,325       (29,416)         Building maintenance       707,380       708,181       687,251       (20,930)         Total expenditures       24,254,862       24,937,512       24,370,915       (566,597)	Swimming pools		391,500							
Vesper hall (50+ programs)         341,985         343,741         314,325         (29,416)           Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)           Excess (deficiency) of revenues										
Building maintenance         707,380         708,181         687,251         (20,930)           Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)           Excess (deficiency) of revenues	Vesper hall (50+ programs)				343,741				,	
Total expenditures         24,254,862         24,937,512         24,370,915         (566,597)           Excess (deficiency) of revenues			707,380						, , ,	
· • • • • • • • • • • • • • • • • • • •										
over expenditures         (1,078,511)         (1,761,161)         1,922,124         3,683,285	Excess (deficiency) of revenues									
	over expenditures		(1,078,511)		(1,761,161)		1,922,124		3,683,285	

(Continued)

## Required Supplementary Information Schedule of Revenues, Expenditures and Changes in Fund Balances (Continued) Budget and Actual - General Fund Year Ended September 30, 2012

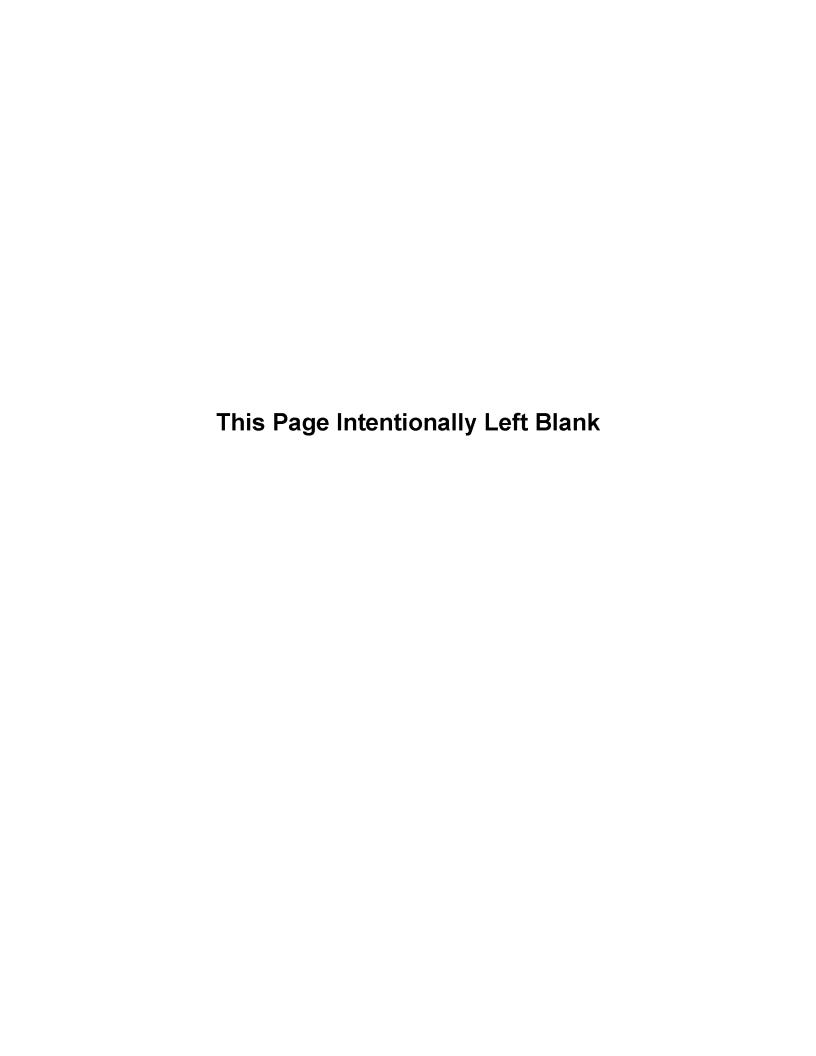
	Original Budget	Final Budget	Actual	Variance With Final Budget	
Other financing sources (uses):					
Transfers in	2,095,908	2,095,908	722,038	(1,373,870)	
Transfers out	(816,578)	(3,086,407)	(3,149,996)	(63,589)	
Total other financing sources	·				
(uses)	1,279,330	(990,499)	(2,427,958)	(1,437,459)	
Net change in fund balance	\$ 200,819 \$	(2,751,660)	(505,834)	\$ 2,245,826	
Fund balance, beginning of year			15,169,103		
Fund balance, end of year - budget basis			14,663,269	•	
Adjustments: Encumbrances Fund balance, end of year - GAAP basis			787,000		
rulid balance, end of year - GAAF basis		<u>_</u>	15,450,269	:	
Net change in fund balance - budget basis Adjustments:		\$	(505,834)		
Encumbrances - beginning of year			(310,234)		
Encumbrances - end of year			787,000		
Net change in fund balance - GAAP basis		\$	(29,068)	•	

See Note to Required Supplementary Information.

# Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - Public Safety Sales Tax Fund Year Ended September 30, 2012

	O	Original Budget Final Budget		Actual			Variance With Final Budget		
Revenues:									
Taxes	\$	2,350,000	\$	2,350,000	\$	2,959,963	\$	609,963	
Interest		2 250 000		2.250.000		1,155		1,155	
Total revenues		2,350,000		2,350,000		2,961,118		611,118	
Expenditures:									
Current, public safety		11,360,943		11,369,325		7,214,963		(4,154,362)	
Debt service:		, , .		, , .		, ,		( ,	
Principal retirement		_		_		236,868		236,868	
Interest and fiscal charges		_		_		103,858		103,858	
Total expenditures		11,360,943		11,369,325		7,555,689		(3,813,636)	
Excess (deficiency) of									
revenues over									
expenditures		(9,010,943)		(9,019,325)		(4,594,571)		4,424,754	
Other financing courses (uses):									
Other financing sources (uses):  Proceeds from issuance of long-term debt		18,390,000		18,390,000		5,719,490		(12,670,510)	
Transfers out		(200,820)		(200,820)		(176,125)		24,695	
Total other financing		(200,020)		(200,020)		(170,123)		24,093	
sources (uses)		18,189,180		18,189,180		5,543,365		(12,645,815)	
,		, ,		, ,		, ,			
Net change in fund									
balances	\$	9,178,237	\$	9,169,855	_	948,794	\$	(8,221,061)	
					-				
Fund balance, beginning of year						-	_		
Fund balance, end of year - budget basis						948,794			
Adjustments:									
Encumbrances						2,729,919	_		
Fund balance, end of year - GAAP basis						3,678,713	=		
Net change in fund balance - budget basis					\$	948,794			
Adjustments:					Ψ	3 .3,. 04			
Encumbrances - beginning of year						(155,225)			
Encumbrances - end of year						2,729,919			
Net change in fund balance - GAAP basis					\$	3,523,488	_		
						- 1 1	=		

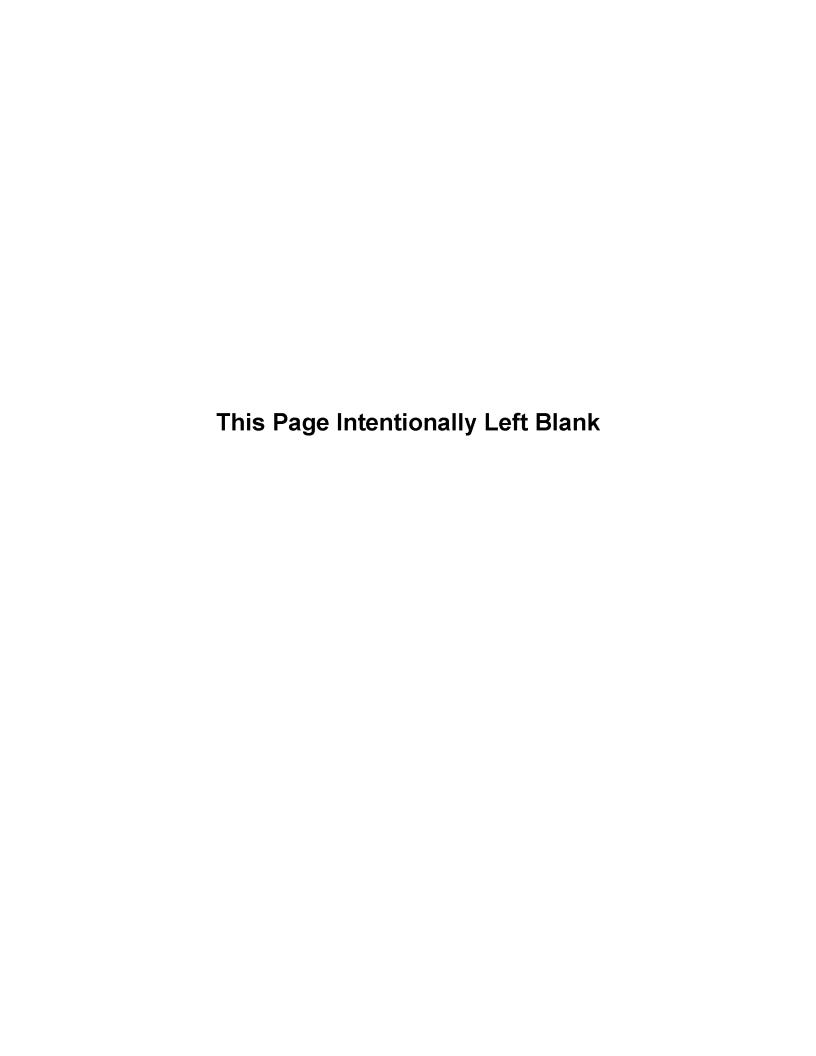
See Note to Required Supplementary Information.



#### **Note to Required Supplementary Information**

The legal level of control is at the fund level. City management cannot amend the budget without receiving the approval of the City Council. The City Administrator is authorized to approve overspending of budgeted line items within any fund as long as the total expenditures within the fund do not exceed the total approved budgeted expenditures for that fund. However, overspending of total expenditures of any fund requires approval by the City Council.

The City utilizes encumbrances for budgetary reporting purposes. Encumbrances relating to certain contractual agreements, supplies and equipment that have been ordered but not received are reported in the year the commitment arises for budgetary reporting purposes. However, for financial reporting purposes, the goods or services are reported when they are received.



#### **NON-MAJOR GOVERNMENTAL FUNDS**

Hotel Motel Tax Fund – established to account for the financial activity related to the collection of the hotel occupancy taxes.

TIF Fund – established to account for resources of the City's tax increment financing activities.

General Obligation Bond Debt Service Fund – established to account for the accumulation of resources for, and the payment of, principal, interest, and other related costs of the City's general obligation bonds.

*COP Debt Service Fund* – established to account for the accumulation of resources for, and the payment of, principal, interest, and other related costs of the City's certificates of participation debt.

### Combining Balance Sheet Nonmajor Governmental Funds September 30, 2012

				Gen	eral Obligation
	Hot	el Motel Tax	TIF Fund	Debt Service	
Assets					
Cash and investments	\$	435,587	\$ 384,052	\$	1,095,532
Receivables, net of allowance for uncollectibles:					
Property taxes		-	1,738,868		1,116,310
Other taxes		110,458	154,505		-
Accrued interest		-	-		2,125
Due from other governments		-	425,242		-
Restricted cash and investments		-	5,310,713		-
Total assets	\$	546,045	\$ 8,013,380	\$	2,213,967
Liabilities and Fund Balance					
Liabilities:					
Accounts payable	\$	-	\$ 50,557	\$	418
Deferred revenue		45,744	1,837,113		1,111,973
Total liabilities		45,744	1,887,670		1,112,391
Fund balance:					
Restricted:					
Debt service		-	6,125,710		1,101,576
Tourism		500,301	-		_
Total fund balance		500,301	6,125,710		1,101,576
Total liabilities and fund balance	\$	546,045	\$ 8,013,380	\$	2,213,967

		Total Nonmajor
		Governmental
C.O.P	. Debt Service	Funds
\$	69,176	\$ 1,984,347
	-	2,855,178
	-	264,963
	-	2,125
	-	425,242
	353,324	5,664,037
\$	422,500	\$ 11,195,892
\$	-	\$ 50,975
	-	2,994,830
	-	3,045,805
	422,500	7,649,786
	-,	500,301
	422,500	8,150,087
	•	· · · · · ·
\$	422,500	\$ 11,195,892

### Combining Statement of Revenues, Expenditures and Changes In Fund Balances - Nonmajor Governmental Funds Year Ended September 30, 2012

	Hotel Motel Tax			TIF Fund	neral Obligation Debt Service
Revenues:	'				_
Taxes	\$	498,876	\$	818,041	\$ 1,057,012
Intergovernmental activity taxes		-		2,843,750	-
Interest		496		11,284	255,917
Other		-		43,066	
Total revenues	-	499,372		3,716,141	1,312,929
Expenditures:					
Current:					
General government		145,000		-	18,371
Economic development		-		431,682	-
Debt service:					
Principal		-		913,029	850,000
Interest and fiscal charges		-		1,529,825	896,947
Total expenditures		145,000		2,874,536	1,765,318
Excess (deficiency) of revenues					
over expenditures		354,372		841,605	(452,389)
Other financing sources (uses):					
Transfers in		-		-	500,000
Transfers out		(361,864)		(16,921)	-
Total other financing sources (uses)		(361,864)		(16,921)	500,000
Net change in fund balances		(7,492)		824,684	47,611
Fund balances, beginning		507,793		5,301,026	1,053,965
Fund balances, ending	\$	500,301	\$	6,125,710	\$ 1,101,576

	Total
	Nonmajor
	Governmental
C.O.P. Debt Service	Funds
\$ -	\$ 2,373,929
=	2,843,750
35	267,732
-	43,066
35	5,528,477
-	163,371
-	431,682
255,000	2,018,029
94,515	2,521,287
349,515	5,134,369
(349,480)	394,108
349,480	849,480
	(378,785)
349,480	470,695
-	864,803
422,500	7,285,284
\$ 422,500	\$ 8,150,087

### Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - Hotel Motel Tax Fund Year Ended September 30, 2012

							Variance With
	Oriç	ginal Budget	Final Budget		Actual		Final Budget
Revenues:							
Taxes	\$	485,180	\$ 485,180	\$	498,876	\$	13,696
Interest		630	630		496		(134)
Total revenues		485,810	485,810		499,372		13,562
Expenditures:							
Current, general government		145,000	145,000		145,000		<del>-</del>
Excess of revenues							
over expenditures		340,810	340,810		354,372		13,562
Other financing (uses), transfers out		(362,033)	(362,033)		(361,864)		169
Net change in fund							
balances	\$	(21,223)	\$ (21,223)	=	(7,492)		13,731
Fund balance, beginning of year					507,793	_	
Fund balance, end of year				\$	500,301	=	

### Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - General Obligation Debt Service Fund Year Ended September 30, 2012

	Or	iginal Budget		Final Budget		Actual		Variance With Final Budget
Revenues:								
Taxes	\$	1,062,951	\$	1,062,951	\$	1,057,012	\$	(5,939)
Interest income		262,161		262,161		255,917		(6,244)
Total revenues		1,325,112		1,325,112		1,312,929		(12,183)
Expenditures:								
Current, general government		-		-		18,371		18,371
Debt service:								
Principal retirement		845,000		845,000		850,000		5,000
Interest and fiscal charges		847,952		927,802		896,947		(30,855)
Total expenditures		1,692,952		1,772,802		1,765,318		(7,484)
Excess (deficiency) of revenues over								
expenditures		(367,840)		(447,690)		(452,389)		(4,699)
Other financing sources, transfers in		500,000		500,000		500,000		
Net change in fund balances	\$	132 160	\$	52 310		47,611	œ	(4,699)
balances	<u> </u>	132,160	φ	52,310	=	47,011	\$	(4,699)
Fund balance, beginning of year Fund balance, end of year					\$	1,053,965 1,101,576	- =	

### Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - COP Debt Service Fund Year Ended September 30, 2012

	Oriç	ginal Budget	Final Budget		Actual		Variance With Final Budget
Revenues, interest	\$	45	\$ 45	\$	35	\$	(10)
Expenditures:							
Debt service:							
Principal retirement		255,000	255,000		255,000		-
Interest and fiscal charges		94,694	94,694		94,515		(179)
Total expenditures		349,694	349,694		349,515		(179)
Excess (deficiency) of revenues over							
expenditures		(349,649)	(349,649)		(349,480)		169
Other financing sources, transfers in		349,649	349,649		349,480		(169)
Net change in fund balances	\$	-	\$ -	=	-	\$	
Fund balance, beginning of year Fund balance, end of year				\$	422,500 422,500	- =	

### Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - Capital Projects Fund Year Ended September 30, 2012

	Ori	ginal Budget	Final Budget		Actual		Variance With Final Budget
Revenues:		9901	· ···a·· z a aget				a. <u>- a a g</u> a
Taxes	\$	3,039,254	\$ 3,039,254	\$	3,138,553	\$	99,299
Intergovernmental revenues		183,500	218,433		71,662		(146,771)
Interest		55,000	55,000		46,141		(8,859)
Donations		-	13,242		14,465		1,223
Total revenues		3,277,754	3,325,929		3,270,821		(55,108)
Expenditures:							
Capital outlay		9,337,900	25,052,922		20,135,775		(4,917,147)
Debt service, bond issuance costs		-	-		158,350		158,350
Total expenditures		9,337,900	25,052,922		20,294,125		(4,758,797)
Excess (deficiency) of revenues over							
expenditures		(6,060,146)	(21,726,993)		(17,023,304)		4,703,689
		(-,,,	(,,		(***,*==*,*=**,		.,,
Other financing sources (uses):							
Proceeds from issuance of long-term debt		-	7,760,351		7,690,000		(70,351)
Premium on bond issuance		-	-		185,701		185,701
Transfers in		702,500	2,972,328		3,403,569		431,241
Transfers out		(1,456,080)	(1,456,080)		(1,487,321)		(31,241)
Total other financing							
sources (uses)		(753,580)	9,276,599		9,791,949		515,350
Net change in fund							
balances	\$	(6,813,726)	\$ (12,450,394)	=	(7,231,355)	<u>\$</u>	5,219,039
Fund balance, beginning of year					12,189,927	_	
Fund balance, end of year - budget basis					4,958,572		
Adjustments, encumbrances					10,005,073	_	
Fund balance, end of year - GAAP basis				\$	14,963,645	=	
Net change in fund balance - budget basis Adjustments:				\$	(7,231,355)		
Encumbrances - beginning of year					(3,863,918)		
Encumbrances - end of year					10,005,073		
Net change in fund balance - GAAP basis				\$	(1,090,200)	_	
						-	

### Combining Balance Sheet -TIF Fund Projects September 30, 2012

	F	Mall at Fall Creek TIF	Copperleaf Village TIF	Hi	ghway 7 & 40 Project B TIF
Assets					
Cash and investments	\$	18,839	\$ 2,576	\$	19,376
Property taxes receivable		260,986	35,457		220,800
Other taxes receivable		8,567	504		4,512
Due from other governments		14,349	732		7,887
Restricted cash and investments		-	-		-
Total assets	\$	302,741	\$ 39,269	\$	252,575
Liabilities					
Accounts payable	\$	_	\$ 2,581	\$	19,410
Deferred revenue		264,629	35,457		222,772
Total liabilities		264,629	38,038		242,182
Fund balance					
Restricted, debt service		38,112	1,231		10,393
Total liabilities and fund balance	\$	302,741	\$ 39,269	\$	252,575

				_	jhway 7 & 40	
Wo	oods Chapel	F	Adams Farm		Project C	
	TIF		TIF		TIF	Total
\$	71,537	\$	251,293	\$	20,431	\$ 384,052
	41,887		1,179,738		-	1,738,868
	-		97,898		43,024	154,505
	-		368,937		33,337	425,242
	-		5,310,713		-	5,310,713
\$	113,424	\$	7,208,579	\$	96,792	\$ 8,013,380
\$	-	\$	7,817	\$	20,749	\$ 50,557
	41,887		1,222,303		50,065	1,837,113
	41,887		1,230,120		70,814	1,887,670
	71,537		5,978,459		25,978	6,125,710
\$	113,424	\$	7,208,579	\$	96,792	\$ 8,013,380

## Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - TIF Fund Projects September 30, 2012

Revenues:         Taxes         \$ 63,965         \$ 6,236         \$ 33,331           Intergovernmental activity taxes         299,703         28,645         109,887           Interest         26         8,543         6           Other         43,066         -         -           Total revenues         406,760         43,424         143,224           Expenditures:         2         209,859         13,044           Debt service:         2         7         128,029           Interest and fiscal charges         210,150         -         -           Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960           Fund balances, end of year         38,112         1,231         10,393		Mall at Fall Creek TIF	Copperleaf Village TIF	Н	lighway 7 & 40 Project B TIF
Intergovernmental activity taxes         299,703         28,645         109,887           Interest         26         8,543         6           Other         43,066         -         -           Total revenues         406,760         43,424         143,224           Expenditures:         Current, economic development         4,174         209,859         13,044           Debt service:         Principal retirement         250,000         -         128,029           Interest and fiscal charges         210,150         -         -           Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Revenues:				
Interest Other         26 H3,543         6 H5,543         143,224         143,224         143,224         143,044         143,044         143,044         143,044         143,044         143,044         144,043         144,043         144,043         144,073         143,044         144,073	Taxes	\$ 63,965	\$ 6,236	\$	33,331
Other Total revenues         43,066         -         -           Expenditures:         -         -         -           Current, economic development         4,174         209,859         13,044           Debt service:         -         -         128,029           Principal retirement         250,000         -         128,029           Interest and fiscal charges         210,150         -         -           Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Intergovernmental activity taxes	299,703	28,645		109,887
Total revenues         406,760         43,424         143,224           Expenditures:         Current, economic development         4,174         209,859         13,044           Debt service:         Principal retirement         250,000         -         128,029           Interest and fiscal charges         210,150         -         -           Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Interest	26	8,543		6
Expenditures:   Current, economic development   4,174   209,859   13,044     Debt service:   Principal retirement   250,000   - 128,029     Interest and fiscal charges   210,150       Total expenditures   464,324   209,859   141,073     Excess (deficiency) of revenues over expenditures   (57,564)   (166,435)   2,151     Other financing sources (uses), transfers (out)   (6,900)   (404)   (718)     Net change in fund balances   (64,464)   (166,839)   1,433     Fund balances, beginning of year   102,576   168,070   8,960	Other	43,066	-		-
Current, economic development         4,174         209,859         13,044           Debt service:         Principal retirement         250,000         -         128,029           Interest and fiscal charges         210,150         -         -           Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Total revenues	406,760	43,424		143,224
Debt service:         Principal retirement         250,000         - 128,029           Interest and fiscal charges         210,150         -         -           Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Expenditures:				
Principal retirement         250,000         -         128,029           Interest and fiscal charges         210,150         -         -           Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Current, economic development	4,174	209,859		13,044
Interest and fiscal charges	Debt service:				
Total expenditures         464,324         209,859         141,073           Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Principal retirement	250,000	-		128,029
Excess (deficiency) of revenues over expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Interest and fiscal charges	210,150	-		-
expenditures         (57,564)         (166,435)         2,151           Other financing sources (uses), transfers (out)         (6,900)         (404)         (718)           Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Total expenditures	464,324	209,859		141,073
Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	Excess (deficiency) of revenues over				
Net change in fund balances         (64,464)         (166,839)         1,433           Fund balances, beginning of year         102,576         168,070         8,960	expenditures	 (57,564)	(166,435)		2,151
Fund balances, beginning of year	Other financing sources (uses), transfers (out)	(6,900)	(404)		(718)
	Net change in fund balances	(64,464)	(166,839)		1,433
	Fund balances, beginning of year	102,576	168,070		8,960
		\$ 38,112	\$ 1,231	\$	10,393

Woo	ods Chapel TIF	Adams Farm TIF	Н	lighway 7 & 40 Project C TIF	Total
\$	-	\$ 646,545	\$	67,964	\$ 818,04
	41,855	2,348,871		14,789	2,843,75
	52	2,639		18	11,28
	=	-		-	43,06
	41,907	2,998,055		82,771	3,716,14
	5,837	142,639		56,129	431,68
	-	535,000		-	913,02
	-	1,319,675		-	1,529,82
	5,837	1,997,314		56,129	2,874,53
	36,070	1,000,741		26,642	841,60
	(206)	(8,029)		(664)	(16,92
		• •		• •	· · ·
	35,864	992,712		25,978	824,68
	35,673	4,985,747		-	5,301,02
\$	71,537	\$ 5,978,459	\$	25,978	\$ 6,125,71

### Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Mall at Fall Creek TIF September 30, 2012

	Orig	inal Budget	F	Final Budget		Actual		riance With inal Budget
Revenues:								
Taxes and intergovernmental								
activity taxes	\$	392,284	\$	392,284	\$	363,668	\$	(28,616)
Interest		75		75		26		(49)
Other		-		-		43,066		43,066
Total revenues		392,359		392,359		406,760		14,401
Expenditures:								
Current, economic development		4,187		4,187		4,174		(13)
Debt service:								
Principal retirement		250,000		250,000		250,000		-
Interest and fiscal charges		210,150		210,150		210,150		-
Total expenditures		464,337		464,337		464,324		(13)
Excess (deficiency) of revenues over								
expenditures		(71,978)		(71,978)		(57,564)		14,414
Other financing (uses), transfers out		(6,900)		(6,900)		(6,900)		-
Net change in fund balances	\$	(78,878)	\$	(78,878)	:	(64,464)	\$	14,414
Fund balances, beginning of year						102,576		
Fund balances, end of year					\$	38,112	- -	

### Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Copperleaf Village TIF Year Ended September 30, 2012

	Orig	inal Budget	Final Budget		Actual	ariance With Final Budget
Revenues:						<u> </u>
Taxes and intergovernmental						
activity taxes	\$	39,135	\$ 39,135	\$	34,881	\$ (4,254)
Interest		=	-		8,543	8,543
Total revenues		39,135	39,135		43,424	4,289
Expenditures:						
Current, economic development		38,915	240,275		209,859	(30,416)
Excess (deficiency) of revenues over						
expenditures		220	(201,140)		(166,435)	34,705
Other financing (uses), transfers out		(220)	(220)		(404)	(184)
Net change in fund balances	\$	-	\$ (201,360)	_	(166,839)	\$ 34,521
Fund balances, beginning of year Fund balances, end of year				\$	168,070 1,231	

### Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Highway 7 and 40 Project B TIF Year Ended September 30, 2012

							/ariance With
	<u>Ori</u> ç	ginal Budget	Final Budget		Actual		Final Budget
Revenues:							
Taxes and intergovernmental							
activity taxes	\$	132,710	\$ 132,710	\$	143,218	\$	10,508
Interest		25	25		6		(19)
Total revenues		132,735	132,735		143,224		10,489
Expenditures:							
Current, economic development		143,616	143,616		13,044		(130,572)
Debt service, principal retirement		-	-		128,029		128,029
Total expenditures		143,616	143,616		141,073		(2,543)
Excess (deficiency) of revenues over							
expenditures	-	(10,881)	(10,881)		2,151		13,032
Other financing (uses), transfers out		(653)	(653)		(718)		(65)
Net change in fund balances	\$	(11,534)	\$ (11,534)		1,433	\$	12,967
		(.1,001)	 (11,001)	•	1,100	<b>=</b>	
Fund balances, beginning of year					8,960	_	
Fund balances, end of year				\$	10,393	=	

### Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Woods Chapel TIF Year Ended September 30, 2012

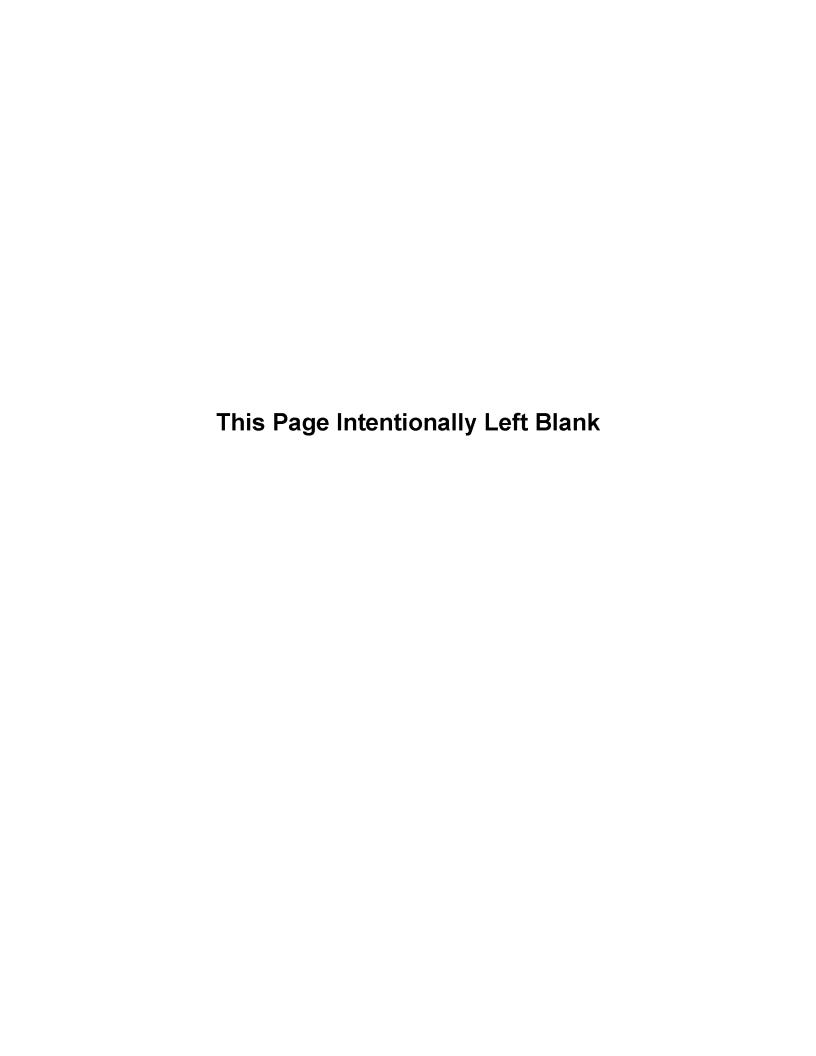
	Original E	Pudgot	Einal	Budget		Actual		riance With nal Budget
Revenues:	Original L	buuget	ı ıııaı	Buuget		Actual	- ' '	nai buuget
Taxes and intergovernmental								
activity taxes	\$	_	\$	_	\$	41,855	\$	41,855
Interest	•	_	•	_	•	52	•	52
Total revenues		-		-		41,907		41,907
Expenditures:								
Current, economic development		-		-		5,837		5,837
Excess of revenues								
over expenditures		-		-		36,070		36,070
Other financing (uses), transfers out		-		-		(206)		(206)
Net change in fund								
balances	\$	-	\$	-	=	35,864	\$	35,864
Fund balances, beginning of year						35,673		
Fund balances, end of year					\$	71,537	<del>-</del> =	

### Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Adams Farm TIF Year Ended September 30, 2012

	Ori	iginal Budget	F	Final Budget		Actual		ariance With inal Budget
Revenues:								
Taxes and intergovernmental								
activity taxes	\$	2,855,219	\$	2,855,219	\$	2,995,416	\$	140,197
Interest		365		365		2,639		2,274
Total revenues		2,855,584		2,855,584		2,998,055		142,471
Expenditures:								
Current, economic development		265,954		265,954		142,639		(123,315)
Debt service:								
Principal retirement		-		-		535,000		535,000
Interest and fiscal charges		1,847,622		1,847,622		1,319,675		(527,947)
Total expenditures		2,113,576		2,113,576		1,997,314		(116,262)
Excess of revenues								
over expenditures		742,008		742,008		1,000,741		258,733
Other financing (uses), transfers out		(7,043)		(7,043)		(8,029)		(986)
Net change in fund			•			202 = 42		
balances	\$	734,965	\$	734,965	=	992,712	<u>\$</u>	257,747
Fund balances, beginning of year						4,985,747		
Fund balances, end of year					\$	5,978,459	=	

### Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Highway 7 and 40 Project C TIF Year Ended September 30, 2012

							V	ariance With
	Origina	l Budget	Fi	nal Budget		Actual	F	inal Budget
Revenues:								
Taxes and intergovernmental								
activity taxes	\$	-	\$	60,000	\$	82,753	\$	22,753
Interest	-	-		-		18		18
Total revenues		-		60,000		82,771		22,771
E								
Expenditures:				60,000		FC 400		(2.074)
Current, general government		<u>-</u>		60,000		56,129		(3,871)
Excess of revenues								
over expenditures		-		-		26,642		26,642
Other financing (uses), transfers out		-		-		(664)		(664)
Net change in fund balances	<b>c</b>		œ			25.079	œ	25.079
balances	<u></u>		Φ	-	=	25,978	<u>\$</u>	25,978
Fund balances, beginning of year						_		
Fund balances, end of year					\$	25,978	-	
-							=	



#### **AGENCY FUNDS**

Agency Funds are used to account for resources received by the City as agent.

Jackson County Tax Fund – accounts for Jackson County, Missouri property taxes collected on behalf of the County.

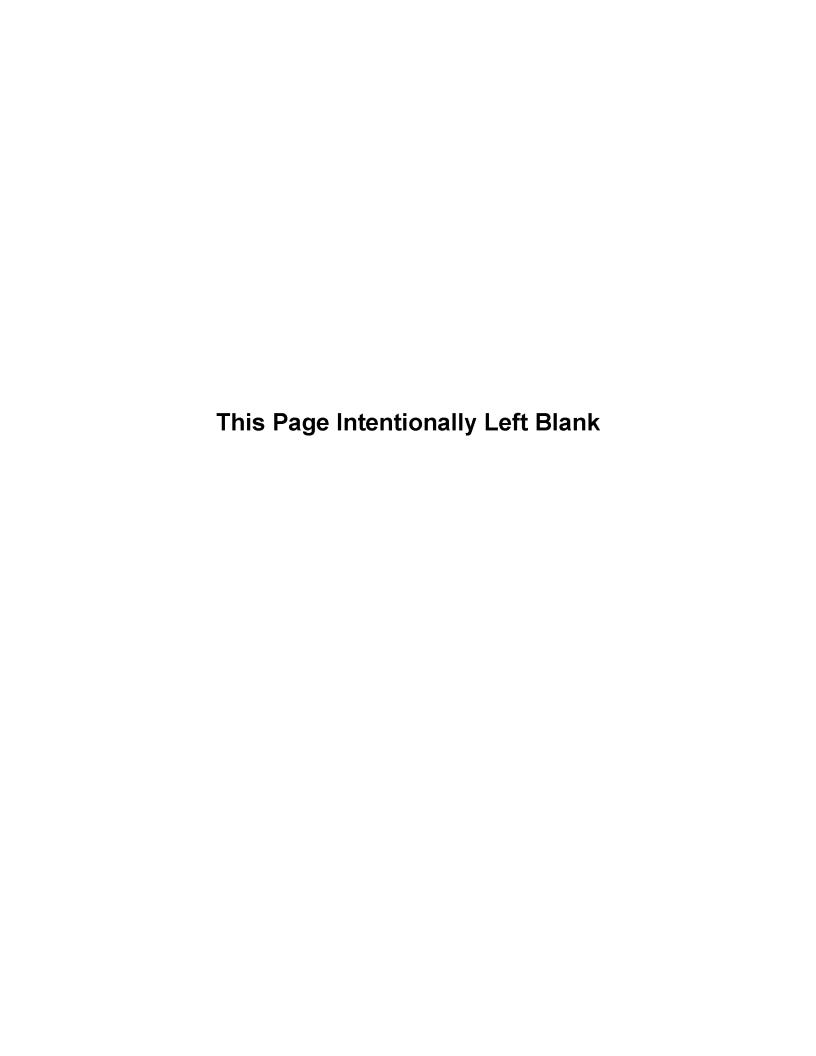
*Employees Flexible Benefit Fund* – accounts for funds contributed by employees to a tax-exempt flexible benefit plan.

Eastern Jackson County Betterment Council Fund – accounts for membership deposits of the Council.

Adams Dairy Landing Community Improvement District – accounts for amounts collected on behalf of the District.

Coronado Drive Transportation Development District – accounts for amounts collected on behalf of the District.

Adams Farm Transportation Development District – accounts for amounts collected on behalf of the District.



### Statement of Changes in Assets and Liabilities - Agency Funds Year Ended September 30, 2012

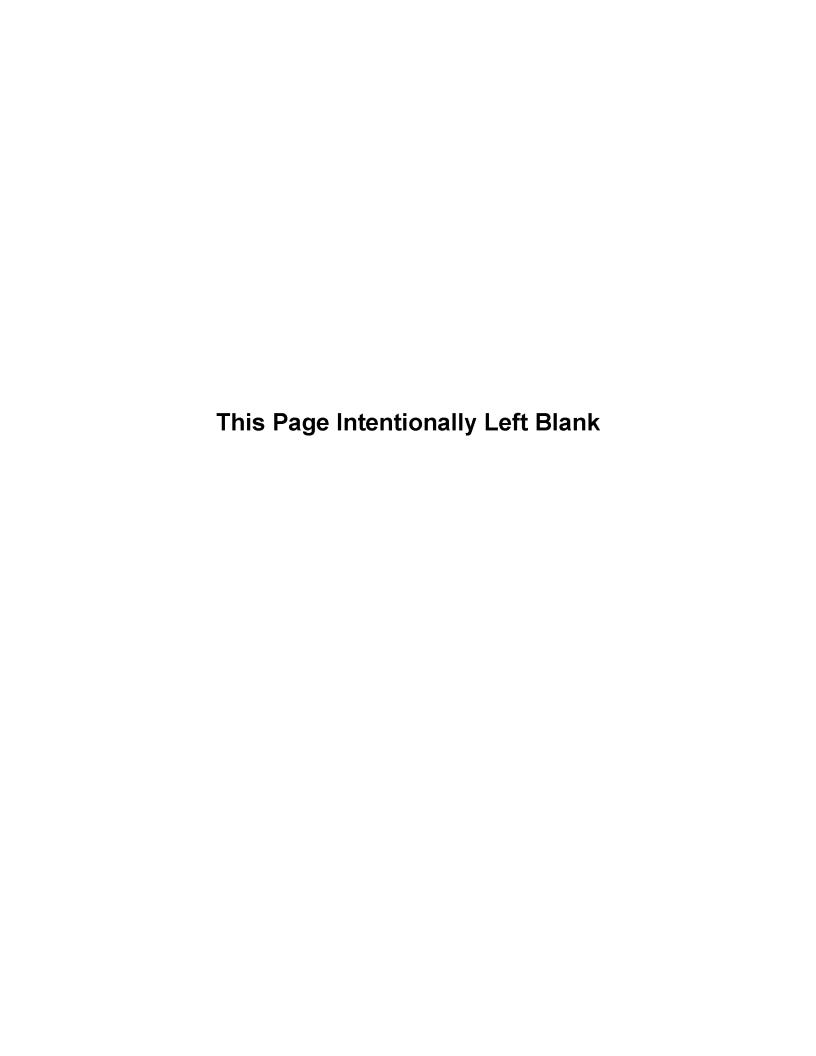
		Balance tember 30, 2011		Additions		Deletions	S	Balance September 30, 2012
Jackson County Tax Fund Assets:		2011		/ taditions		Bolotione		2012
Cash	\$	44,443	\$	18,373,747	\$	18,392,139	\$	26,051
Liabilities, due to other governments	\$	44,443	\$	18,383,517	\$	18,401,909	\$	26,051
Employees Flexible Benefit Fund Assets, cash	\$	2,453	\$	111	\$		\$	2,564
Liabilities, Employee flexible benefit deposits	\$	2,453	\$	91,346	\$	91,235	\$	2,564
Eastern Jackson County Betterment Council Fund								
Assets, cash	\$	40,166	\$	-	\$	4,847	\$	35,319
Liabilities, membership deposits	\$	40,166	\$	-	\$	4,847	\$	35,319
Adams Dairy Landing CID Assets:								
Cash	\$	94,391	\$	102,319	\$	-	\$	196,710
Taxes receivable  Total assets	\$	597 94,988	\$	102,319	\$	-	\$	597 197,307
Liabilities, due to other governments	\$	94,988	\$	205,610	\$	103,291	\$	197,307
	Ψ	94,900	Ψ	203,010	Ψ	103,291	Ψ	191,301
Coronado Drive TDD Assets:								
Cash	\$	-	\$	498,482	\$	498,482	\$	-
Taxes receivable		75,770		78,607		75,770		78,607
Total assets	\$	75,770	\$	577,089	\$	574,252	\$	78,607
Liabilities, due to other governments	\$	75,770	\$	88,392	\$	85,555	\$	78,607
Adams Farm TDD Assets:								
Cash	\$	_	\$	822,771	\$	822,771	\$	_
Taxes receivable		116,346		134,504		116,346		134,504
Total assets	\$	116,346	\$	957,275	\$	939,117	\$	134,504
Liabilities, due to other governments	\$	116,346	\$	146,210	\$	128,052	\$	134,504
Total - All Agency Fund Assets:								
Cash	\$	181,453	\$	19,797,430	\$	19,718,239	\$	260,644
Taxes receivable		192,713		213,111		192,116		213,708
Total assets	\$	374,166	\$	20,010,541	\$	19,910,355	\$	474,352
Liabilities:  Due to other governments	\$	331,547	\$	18,823,729	\$	18,718,807	\$	436,469
Employee flexible benefit deposits		2,453		91,346		91,235		2,564
Membership deposits		40,166		-		4,847		35,319
Total liabilities	\$	374,166	\$	18,915,075	\$	18,814,889	\$	474,352

## Combining Statement of Net Assets (Deficit) Discretely Presented Component Unit - Blue Springs Economic Development Corporation Year Ended September 30, 2012

		Pro	gram	1	_			
	Bli	ue Springs			_			Total
	E	Conomic		Missouri		Inter-	C	Consolidated
	De	velopment		Innovation	(	Organization		Component
	C	orporation		Park, Inc.		Activity		Unit
Assets								
Cash and investments	\$	12,119	\$	2,737	\$	-	\$	14,856
Receivables:								
Accounts		58		-		-		58
Notes		110,436		-		(110,436)		-
Depreciable capital assets, net		6,783		-		-		6,783
Total assets		129,396		2,737		(110,436)		21,697
Liabilities								
Accounts payable		18,771		6,585		-		25,356
Accrued liabilities		23,899		-		-		23,899
Short-term note payable		-		110,436		(110,436)		-
Total liabilities		42,670		117,021		(110,436)		49,255
Net Assets (Deficit)								
Invested in capital assets		6,783		_		_		6,783
Unrestricted		79,943		(114,284)		_		(34,341)
Total net assets (deficit)	\$	86,726	\$	(114,284)	\$	_	\$	(27,558)

## Combining Statement of Activities Discretely Presented Component Unit - Blue Springs Economic Development Corporation Year Ended September 30, 2012

		Pro	gram	1	_			
	В	lue Springs						Total
	1	Economic		Missouri		Inter-	С	onsolidated
	De	evelopment		Innovation		Organization	(	Component
	С	orporation		Park, Inc.		Activity		Unit
Revenues:								
Intergovernmental revenues	\$	288,750	\$	-	\$	-	\$	288,750
Contributions		107,727		77,364		-		185,091
In-kind contributions		25,617		1,857		-		27,474
Interest		279		-		-		279
Other		-		102,075		(100,000)		2,075
Total revenues		422,373		181,296		(100,000)		503,669
Expenses:								
Current, economic development		526,566		118,247		(100,000)		544,813
Change in net assets		(104,193)		63,049		-		(41,144)
Net assets (deficit), beginning of year		190,919		(177,333)		-		13,586
Net assets (deficit), end of year	\$	86,726	\$	(114,284)	\$	-	\$	(27,558)

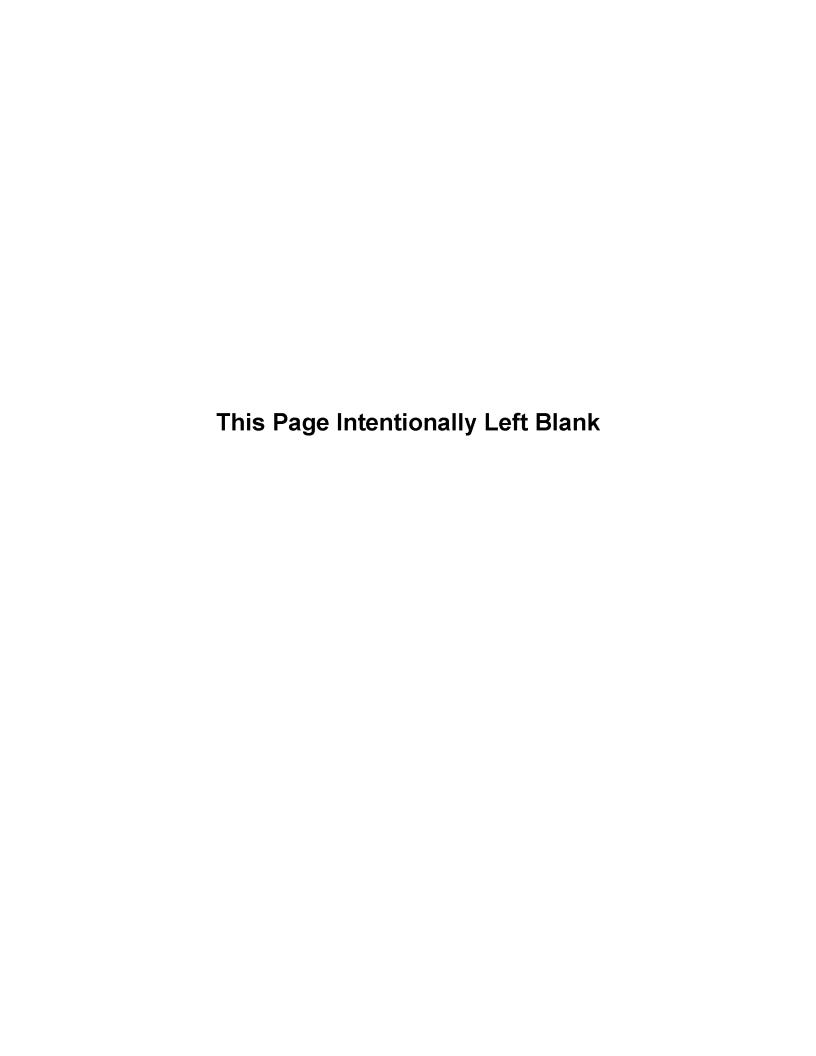


### **Statistical Section Contents**

The statistical section of the City's comprehensive annual financial report presents detailed information as a context for understanding what the information presented in the financial statements, note disclosures and required supplementary information say about the City's overall financial health.

Contents	Page
Financial Trends  These schedules contain trend information to help the reader understand how the City's financial performance and well being have changed over time.	85 - 89
Revenue Capacity  These schedules contain information to help the reader assess the City's two most significant local revenue sources: sales tax and property tax.	90 - 95
Debt Capacity  These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	96 - 100
Demographic and Economic Information  These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	101 - 102
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	103 - 105

**Sources**: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year. The City implemented GASB Statement No. 34 in fiscal year 2004; schedules presenting government-wide information include information beginning in that year.



Net Assets By Component Last Nine Fiscal Years (accrual basis of accounting) (Unaudited)

									ш	Fiscal Year								
		2004		2005		2006		2007		2008		2009		2010	2011		2	2012
Governmental activities:																		
Invested in capital assets,																		
net of related debt	69	74,350,440	↔	78,487,890	69	78,680,058 \$		75,421,297	69	\$ 392,096 \$	€	68,013,508	es	59,694,748 \$	48,629,336		\$	52,611,903
Restricted		10,270,621		8,056,155		8,086,101		9,363,978		9,141,264		9,902,864		6,793,655	17,423,528	,528	÷	12,530,535
Unrestricted		5,979,396		7,020,847		8,188,902		9,442,255		6,129,460		(14,846,756)		(10,206,636)	(12,768,225)	(,225)	Ë	(19,806,791)
Total governmental																		
activities net assets	છ	90,600,457	s	93,564,892	8	94,955,061 \$		94,227,530	s	88,662,820 \$		63,069,616	မှ	56,281,767 \$	53,284,639	\$ 659'		45,335,647
Business-type activities																		
Invested in capital assets,																		
net of related debt	69	49,993,501	↔	51,366,319	€9	51,532,431 \$		53,298,946	↔	49,883,666 \$	€	47,144,204	€9	47,749,588 \$	48,753,483	,483	4	48,535,736
Restricted		632,403		486,630		491,173		504,990		489,099		487,923		2,077,870	2,072,904	,904	•	2,478,007
Unrestricted		4,253,022		6,765,826		8,244,184		9,657,585		12,289,968		32,003,698		33,919,068	38,610,277	,277	4	41,628,468
Total business-type																		
activities net assets	69	54,878,926	69	58,618,775	φ.	60,267,788 \$		63,461,521	မှ	62,662,733 \$		79,635,825	69	83,746,526 \$	89,436,664		\$ 8	92,642,211
Primary government:																		
Invested in capital assets,																		
net of related debt	69	124,343,941	↔	129,854,209	69	130,212,489 \$		128,720,243	69	123,275,762 \$	. ↔	115,157,712	€	107,444,336 \$	97,382,819	,819	10	101,147,639
Restricted		10,903,024		8,542,785		8,577,274		9,868,968		9,630,363		10,390,787		9,051,525	19,496,432	,432	Ť	15,008,542
Unrestricted		10,232,418		13,786,673		16,433,086		19,099,840		18,419,428		17,156,942		23,712,432	25,842,052	,052	2	21,821,677
Total primary government																		
net assets	↔	145,479,383	\$	152,183,667	\$	155,222,849 \$		157,689,051	\$	151,325,553 \$		142,705,441	\$	140,208,293 \$	142,721,303	,303 \$		137,977,858

Notes: GASB Statement No. 34 was implemented in fiscal year 2004, so only nine years are shown. In 2006, the City implemented GASB Statement No. 46, which changed the reporting for restricted net assets.

City of Blue Springs, Missouri

Changes In Net Assets
Last Nine Fiscal Years
(accrual basis of accounting)
(Unaudited)

							Fiscal Year						
		2004		2005	2006	2007	2008		2009	2010	2011	_	2012
Expenses:													
Governmental activities:													
General government	↔	5,061,078	မှ	5,162,402 \$	5,872,381	\$ 7,241,811	\$ 9,417,156	69	6,722,852	\$ 5,952,221	\$ 5,74	5,747,148 \$	6,173,185
Public works		1,734,022		1,061,284	1,182,225	1,114,645	1,085,815	10	1,150,617	1,157,261	1,16	1,165,906	1,235,515
Highways and streets		8,825,368		8,909,445	10,682,407	18,328,434	12,583,751	_	12,091,281	13,175,169	14,9	14,911,575	12,656,685
Public safety		9,173,252		9,903,600	10,853,511	10,844,451	11,387,848	~	11,308,429	11,855,976	12,4	12,475,129	12,868,434
Parks and recreation		2,971,296		3,451,261	3,697,637	3,644,910	3,926,097	_	3,808,823	3,926,898	4,0	4,059,046	4,036,137
Economic development		٠		•	•	٠	•		22,120,492	3,023,924	39	625,859	6,577,745
Interest and fiscal charges		1,423,327		1,248,918	834,021	807,943	768,656	"	720,823	1,921,555	2,8(	2,809,800	2,759,693
Total governmental activities expenses		29,188,343		29,736,910	33,122,182	41,982,194	39,169,323		57,923,317	41,013,004	41,78	41,794,463	46,307,394
Business-type activities:													
Water		5,211,945		6,231,010	6,707,118	7,133,548	7,028,585	10	7,691,581	7,378,974	8,2,	8,215,144	8,322,203
Sewer		4,471,163		4,966,863	6,173,085	6,365,722	7,248,223	~	7,438,288	6,991,779	7,3	7,315,040	7,348,680
Golf course		1,703,288		1,869,774	1,840,266	1,851,144	1,920,248	3	1,850,615	1,836,939	1,67	1,670,943	2,019,349
Total business-type activities expenses		11,386,396		13,067,647	14,720,469	15,350,414	16,197,056	9	16,980,484	16,207,692	17,20	17,201,127	17,690,232
Total primary government expenses		40,574,739		42,804,557	47,842,651	57,332,608	55,366,379	6	74,903,801	57,220,696	58'96	58,995,590	63,997,626
Program revenue:													
Governmental activities:													
Charges for services:													
General government		2,952,107		3,317,649	3,280,500	3,438,438	3,192,776	"	3,526,012	3,050,375	30'6	3,095,525	3,171,600
Public works		263,335		107,735	336,522	240,110	303,539	0	50,586	26,376	-	54,941	332,068
Highways and streets		1,000		009	1,200	5,023	5,200	0	1	1			Ū
Public safety		1,792,071		1,857,024	1,962,360	2,020,941	2,448,292	01	2,826,024	2,732,433	2,97	2,971,402	2,915,982
Parks and recreation		527,557		595,549	596,353	679,237	670,760	0	645,069	633,235	39	626,200	398,451
Operating grants and contributions		833,101		729,039	960,638	718,617	684,440	_	649,095	457,455	26	567,701	574,895
Capital grants and contributions		2,972,351		5,947,809	6,516,879	10,522,467	1,529,944		1,578,255	1,248,938	4,53	4,535,142	124,686
Total governmental activities program revenue		9,341,522		12,555,405	13,654,452	17,624,833	8,834,951		9,275,041	8,148,812	11,8	11,850,911	7,517,682
Business-type activities:													
Charges for services:		0		1	1	1	0	,	0		1	0	1
water		5,555,238		6,744,738	61.5,829,7	7,208,618	6,454,183	~	6,459,597	1.66,1.60,0	Ď,	0,7,2cU,1	7,886,884
Sewer		4,240,036		5,555,895	5,812,493	5,995,606	6,141,450	_	6,621,395	6,731,206	9,8	6,800,171	6,773,648
Golf course		1,013,571		1,384,868	1,482,474	1,658,689	1,750,262	٥.	1,516,109	1,433,111	1,36	1,367,495	1,520,568
Capital grants and contributions		744,003		2,459,503	620,600	2,572,073	289,624	_	18,812,221	5,054,010	7,16	7,169,853	3,413,162
Total business-type activities program revenues		11,530,848		16,145,004	15,544,882	17,434,986	14,635,519	0	33,409,322	19,869,878	22,38	22,389,795	19,594,262
Total primary government program revenues	Θ	20,872,370	s	28,700,409 \$	29,199,334	\$ 35,059,819	\$ 23,470,470	\$	42,684,363	\$ 28,018,690	\$ 34,24	34,240,706 \$	27,111,944

(Continued)

City of Blue Springs, Missouri

Changes In Net Assets (Continued)
Last Nine Fiscal Years
(accrual basis of accounting)
(Unaudited)

								Fisc	Fiscal Year						
		2004		2005	2006		2007		2008	2009	2010		2011	2	2012
Net (expense) revenue: Governmental activities	↔	(19.846,821)	69	(17,181,505)	\$ (19,467,730)	2.730) \$	(24.357,361)	69	(30,334,372) \$	(48.648.276)	\$ (32,864,192)	192) \$	(29,943,552)	\$	(38,789,712)
Business-type activities		144,452		3,077,357					(1,561,537)	16,428,838					1,904,030
Total primary government net expense	↔	(19,702,369)	છ	(14,104,148)	\$ (18,643,317)	3,317) \$	(22,272,789)	છ	(31,895,909) \$	(32,219,438)	\$ (29,202,006)	\$ (900	(24,754,884)	\$ (36	(36,885,682)
General revenues and other changes in net assets:															
Governmental activities:															
l dxes. Sales taxes	69	9.191.460	69	9.587.464	696	8 690.850 \$	10.057.093	69	10.119.903 \$	8.843.215	\$ 9.639.673	573 \$	10.227.290	13	13.710.170
Property taxes		4,738,263		4,716,407	4,97	4,975,870	5,153,731		5,421,561	5,288,096	5,373,148	148	5,345,937		5,675,553
Franchise tax		2,894,796		3,097,345	3,25	3,254,497	3,705,535		5,413,715	5,096,487	6,111,034	334	5,311,660	w,	5,062,742
Intergovernmental activity taxes		1		,		,	•			662,481	1,981,710	710	2,598,427	N	2,910,479
Motor Vehicle		ı		1			1		1	1		,	1	_	1,785,850
Hotel		495,672		524,755	54	548,352	586,635		591,127	493,983	572,571	571	573,835		544,620
Other taxes		2,219,170		1,939,272	1,74	,747,842	1,802,724		1,759,356	1,995,432	2,054,909	606	2,064,588		409,592
Interest		266,799		408,735	0/	705,272	966,719		894,555	367,671	334,685	385	419,579		410,317
Miscellaneous		4,749		1	19.	192,206	1,500,396		718,366	611,431	504,639	339	588,977		581,404
Gain on disposal of capital assets		i		124,315		,	1		ı	1		,	ı		
Transfers		-		(452,353)	(25	(256,990)	(143,003)		(148,921)	(303,724)	(316,026)	126)	(363,869)		(250,007)
Total governmental activities		19,810,909		19,945,940	20,857,899	668'2	23,629,830		24,769,662	23,055,072	26,256,343	343	26,766,424	30	30,840,720
Business-type activities:															
Interest		76,764		210,139	.99	567,610	966,158		613,828	237,530	135,489	189	137,601	_	1,051,510
Transfers		1		452,353	256	256,990	143,003		148,921	303,724	316,026	326	363,869		250,007
Total business-type activities		76,764		662,492	82	824,600	1,109,161		762,749	541,254	451,515	515	501,470	-	1,301,517
Total primary government	↔	19,887,673	ક્ર	20,608,432	\$ 21,682,499	2,499 \$	24,738,991	↔	25,532,411 \$	23,596,326	\$ 26,707,858	358 \$	27,267,894	\$ 32	32,142,237
Changes in net assets:															
Governmental activities		(35,912)		2,764,435	1,39	1,390,169	(727,531)		(5,564,710)	(25,593,204)	(6,607,849)	349)	(3,177,128)	C	(7,948,992)
Business-type activities		221,216		3,739,849	1,64	1,649,013	3,193,733		(798,788)	16,970,092	4,113,701	701	5,690,138	6)	3,205,547
Total primary government	€	185,304	ь	6,504,284	\$ 3,03	3,039,182 \$	2,466,202	69	(6,363,498) \$	(8,623,112)	\$ (2,494,148)	148) \$	2,513,010	\$	(4,743,445)

Notes: GASB 34 was implemented in the 2004 fiscal year, so only nine years are shown.

Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (Unaudited)

		2003		2004	2	2005	20	2006		2007		2008		2009		2010	2011	7	2012
General Fund:																			
Reserved	s	879,990	s	2,537,181 \$	60	2,453,085 \$	8	2,570,622	€9	2,758,255	es.	2,505,963	εĐ	2,680,486	69	2,585,922 \$	•	s	•
Unreserved		6,917,633		6,029,373	-	6,852,457		7,846,412		9,112,054		8,635,056		9,700,183		11,143,726	•		•
Nonspendable		•		•		,		٠		٠		,		٠		•	2,069,873		2,124,185
Restricted		•		,		,		,		•		٠		•			131,654		107,265
Committed		•				,				•		•					7,174,859		7,145,032
Assigned		•		,				,		•		•		•			2,042,797		32,217
Unassigned		•				,				•		•		•			4,060,154		6,041,570
Total General Fund	છ	7,797,623	\$	8,566,554 \$	40	9,305,542 \$		10,417,034	es	11,870,309	s	11,141,019	ક	12,380,669	s	13,729,648 \$	15,479,337	\$ ,	15,450,269
All other governmental funds:																			
Reserved	မာ	4,118,871	s	8,868,531	·	5,215,662 \$	5	9,185,884	↔	3,528,551	€9	2,148,966	€9	7,095,640	↔	9,822,955 \$		s	•
Unreserved, reported in:																			
Special revenue funds		10,936				49,536		161,217		262,018		358,830		363,631		436,280			•
Capital projects funds		5,927,822		1,343,931	•	2,733,941	Ξ	(1,325,929)		5,331,632		6,593,008		2,479,359		14,587,042			•
Nonspendable,																			
Special revenue funds		•										٠					58,169		340,394
Restricted/Committed/Assigned:																			
Capital projects funds		•		•				•		•		•				•	16,053,845		14,628,781
Public Safety Sales Tax fund		•								•		•		•					3,673,183
Other governmental funds		,		,		•				•		•		•		•	7,382,340		8,150,087
Total all other government	lent																		
funds	↔	10,057,629 \$	\$	10,212,462 \$		7,999,139 \$		8,021,172	\$	9,122,201	\$	9,100,804	\$	9,938,630	s	24,846,277 \$	23,494,354	\$	26,792,445

(1) GASB 54 was implemented during fiscal year 2011. The City did not restate fund balance in prior years to comply with the new presentation format.

City of Blue Springs, Missouri

Changes In Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (Unaudited)

					Fiscal Year					
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Revenues:										
Taxes \$	17,088,193 \$	17,540,930 \$	18,117,769 \$	18,670,374 \$	19,704,229 \$	21,755,056 \$	19,248,967 \$	21,148,583 \$	23,005,968 \$	24,686,823
Intergovernmental activity taxes			•		•		662,481	1,981,709	2,598,425	2,843,750
Licenses, fees and permits	533,156	579,575	760,058	777,131	772,510	746,020	917,980	572,183	629,447	639,179
Intergovernmental	3,346,988	5,449,791	6,243,461	7,948,706	8,055,156	3,576,748	3,893,513	3,935,449	6,676,347	2,979,681
Charges for services	4,185,922	4,110,007	4,156,716	5,114,710	4,515,378	4,870,792	4,981,920	4,697,653	4,982,338	3,559,085
Administrative charges	•						•			1,382,522
Fines, forfeitures and court costs	425,530	553,597	722,021	748,320	753,650	777,911	924,640	957,684	884,777	882,785
Interest	377,166	269,240	411,450	705,272	966,722	894,555	367,671	334,685	419,578	410,317
Donations	119,756	57,972	137,971	133,924	153,479	41,003	82,816	56,735	55,672	87,409
Other	458,592	564,760	282,247	268,160	1,641,225	803,366	687,218	559,601	904,226	581,904
Total revenues	26,535,303	29,125,872	30,831,693	34,366,597	36,562,349	33,465,451	31,767,206	34,244,282	40,156,778	38,053,455
Expenditures:										
General government	4,351,160	4,656,520	4,757,672	5,451,595	6,815,363	6,242,211	6,195,290	5,602,502	5,471,625	5,676,363
Public works	1,623,242	1,570,692	1,022,693	983,707	1,036,256	938,675	888,418	848,364	844,437	820,337
Highways and streets	1,726,890	1,876,221	1,848,000	1,774,500	2,203,282	2,144,303	2,067,920	2,206,235	2,407,243	2,487,103
Public safety	8,680,545	9,426,386	9,659,194	10,241,806	10,623,207	10,919,674	10,821,665	11,649,900	11,742,075	16,335,463
Parks and recreation	2,618,110	2,685,209	3,237,531	3,392,075	3,415,753	3,621,081	3,545,496	3,549,907	3,680,470	3,378,523
Economic development			•				12,660,575	14,212,124	383,397	431,682
Capital outlay	5,145,501	6,460,272	8,325,707	8,920,232	7,893,555	7,993,886	5,305,272	7,777,445	10,310,341	13,994,620
Debt service:										
Principal	1,725,000	1,251,336	873,436	1,440,000	1,140,000	1,109,587	1,278,955	1,316,011	1,893,905	2,254,897
Interest	1,105,267	1,404,822	1,413,570	791,517	764,868	704,544	1,010,720	2,083,257	2,694,128	2,625,145
Bond Issuance Costs										158,350
Total expenditures	26,975,715	29,331,458	31,137,803	32,995,432	33,892,284	33,673,961	43,774,311	49,245,745	39,427,621	48,162,483
Excess of revenues over										
(under) expenditures	(440,412)	(205,586)	(306,110)	1,371,165	2,670,065	(208,510)	(12,007,105)	(15,001,463)	729,157	(10,109,028)
Other financing sources (uses):										
Bond proceeds	•	1,110,000	4,225,000		•	•	14,500,000	31,805,000	•	13,409,490
Refunded bond proceeds								3,590,000		
Discount on issuance							(144,034)	(3,643,181)		185,701
Payment to refunded bond escrow agent	•		(5,084,537)			(421,330)		(210,274)		
Transfers in	1,633,273	1,565,062	1,173,324	741,274	381,232	3,993,280	1,676,368	2,418,388	4,035,359	4,975,087
Transfers out	(1,611,887)	(1,545,712)	(1,606,327)	(978,914)	(496,993)	(4,114,127)	(1,947,753)	(2,701,844)	(4,366,750)	(5,192,227)
Sale of capital assets	•	•	124,315	-	-	•	-	-	i	
Total other financing sources										
(nses)	21,386	1,129,350	(1,168,225)	(237,640)	(115,761)	(542,177)	14,084,581	31,258,089	(331,391)	13,378,051
Net changes in fund balance	(419,026) \$	923,764 \$	(1,474,335) \$	1,133,525 \$	2,554,304 \$	\$ (750,687)	2,077,476 \$	16,256,626 \$	397,766	3,269,023
Debt service as a percentage of noncapital										
expenditures	19.4%	11.4%	%6'6	8.4%	5.9%	6.3%	%0.9	%0.6	12.9%	14.5%

City of Blue Springs, Missouri

Total City Taxable Sales by Category Last Six Fiscal Years

Sales by Retail Category:		2007		2008		2009		2010		2011		2012
Retail	↔	595,309	↔	605,917	↔	530,141	မာ	585,204	မ	626,092	€	641,420
Manufacturing		3,739		2,717		2,947		1,952		3,208		3,650
Restaurants		20,176		21,618		20,583		24,640		29,592		29,773
Services		24,337		24,237		22,701		25,361		25,458		25,519
All other outlets		923		2,769		11,158		2,333		2,532		22,004
Total	\$	644,484	\$	657,258 \$	\$	\$ 587,530 \$	\$	639,490	\$	686,883	\$	722,366

Note: Amounts are in thousands of dollars. This schedule is intended to show the last ten fiscal years;

however, amounts for years prior to 2007 are not available.

Source: Missouri Department of Revenue

City of Blue Springs, Missouri

Sales Tax Rates
Direct and Overlapping Governments
Last Ten Calendar Years
(in percent)

					Fiscal Year	ar				
Direct Sales Tax Rate City of Blue Springs	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
General fund	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Transportation	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500
Public Safety										0.500
Direct sales tax rate City of Blue Springs	1.500	1.500	1.500	1.500	1.500	1.500	1.500	1.500	1.500	2.000
Transportation Development District										
Adams Farm TDD							1.000	1.000	1.000	1.000
Home Depot TDD		•	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500
Coronado Drive TDD	•	-					0.500	0.500	0.500	0.500
Total direct sales tax rate	1.500	1.500	2.000	2.000	2.000	2.000	3.500	3.500	3.500	4.000
Total Local Option Sales Tax Rate										
State of Missouri	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000
Mo. State Conservation	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
Mo. State Parks and Soil	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100
Jackson County	0.750	0.750	0.750	1.125	1.125	1.125	1.125	1.125	1.125	1.125
City of Blue Springs	1.500	1.500	1.500	1.500	1.500	1.500	1.500	1.500	1.500	2.000
Central Jackson County Fire Protection										
District		•			•	•	0.500	0.500	0.500	0.500
Z00	•									0.125
Total direct and overlapping sales tax rate	6.475	6.475	6.475	6.850	6.850	6.850	7.350	7.350	7.350	7.975

Note: The rates shown for the Transportation Development Districts apply within those districts only.

Source: Missouri Department of Revenue.

City of Blue Springs, Missouri

Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (Unaudited)

		Real Pro	Property		Other Property	roperty	Total Taxable		Estimated	Assessed Value
Fiscal	Residential	Agricultural	Commercial		Personal	Railroads &	Assessed	Total Direct	Market	as a Percentage
Year	Property	Property	Property	Total	Property	Utilities	Value	Tax Rate	Value	of Actual Value
2003	337,154,581	88,095	79,202,065	416,444,741	121,304,731	6,858,371	544,607,843	0.7523	2,408,449,254	22.61%
2004	388,906,198	80,947	96,173,026	485,160,171	115,557,219	6,859,574	607,576,964	0.7130	2,716,544,835	22.37
2005	401,285,697	180,788	99,568,477	501,034,962	117,035,906	6,528,205	624,599,073	0.7140	2,796,547,859	22.33
2006	446,162,760	182,141	103,291,773	549,636,674	120,162,987	5,507,669	675,307,330	0.7027	3,050,590,961	22.14
2007	456,882,349	184,193	107,901,822	564,968,364	124,234,987	5,507,022	694,710,373	0.7029	3,133,659,560	22.17
2008	493,629,422	181,943	115,500,336	609,311,701	129,576,528	5,360,046	744,248,275	0.6971	3,366,373,178	22.11
2009	499,748,063	172,367	121,072,121	620,992,551	130,285,814	4,879,636	756,158,001	0.6989	3,416,537,286	22.13
2010	474,190,733	170,782	121,505,173	595,866,688	121,476,300	4,550,413	721,893,401	0.7259	3,255,881,283	22.17
2011	476,649,966	165,812	121,890,009	598,705,787	119,506,303	6,480,646	724,692,736	0.7259	3,270,101,882	22.16
2012	474.054.725	170.838	110.865.876	585.091.439	125.435.676	7.797.528	718.324.643	0.7489	3,243,955,368	22.14

Note: The assessed value is set at 19% for residential property; 12% for agricultural property; and 32% for commercial property of the estimated fair market value.

Source: Jackson County Assessor's Office

#### Direct and Overlapping Governments Last Ten Fiscal Years (rate per \$100 assessed value)

	City	City Direct Rates (1)	5			Overlapping Rates (2 & 3)	Rates (2 & 3)		
	Basic/ General	Debt	Total	Central Jackson	Metropolitan Junior	Blu	Jackson		Total
Fiscal Year	Rate	Service	Direct	County Fire	College	District	County	State	Overlapping
2003	0.6023	0.1500	0.7523	1.2081	0.2300	4.6500	1.1130	0.0300	7.2311
2004	0.5630	0.1500	0.7130	1.1488	0.2300	5.3893	1.1070	0.0300	7.9051
2005	0.5640	0.1500	0.7140	1.1350	0.2300	5.3893	1.1070	0.0300	7.8913
2006	0.5527	0.1500	0.7027	1.1146	0.2171	5.3893	1.0598	0.0300	7.8108
2007	0.5529	0.1500	0.7029	1.1146	0.2172	5.3893	1.0632	0.0300	7.8143
2008	0.5471	0.1500	0.6971	1.1029	0.2132	5.3893	1.0523	0.0300	7.7877
2009	0.5489	0.1500	0.6989	1.1058	0.2143	5.5307	1.0610	0.0300	7.9418
2010	0.5759	0.1500	0.7259	1.0974	0.2266	5.5307	1.0596	0.0300	7.9443
2011	0.5759	0.1500	0.7259	1.0497	0.2329	5.7286	1.0596	0.0300	8.1008
2012	0.5988	0.1501	0.7489	1.0692	0.2335	5.7286	1.0464	0.0300	8.1077

Notes: 1 The General Fund levy rates are limited by Missouri Statues to \$1.00 per \$100.00 assessed valuation.

There is no limit on the levy rates for General Debt and Interest.

2 County Tax Breakdown for Current Year:

0.1526 O.1526	0.1487	Fund 0.1387	0.0898	Public Library 0.3200	0.0748	0.1218	
Health & Welfare Fund	General Fund	Road & Bridge Fund	Park Fund	Mid-Continent Public Library	Handicap	Mental Health	- C

3 Two other school districts are in the City of Blue Springs. School tax rates for the current year

in these districts are:

Grain Valley Reorganized #5 Lee's Summit Reorganized #7 Note: Taxes are due November 1, delinquent after December 31. Interest of 1.5% per month, up to a maximum of 18% annually is added for each month of delinquency. Collections are enforced through the attachment and sale of the property. Commercial real property is also assessed an additional "replacement tax" of 1.437 per \$100 assessed value.

City of Blue Springs, Missouri

Principal Property Taxpayers Current Year and Nine Years Ago (Unaudited)

			2012				2003	
				Percentage				Percentage
				of Total				of Total
		Taxable		Taxable		Taxable		Taxable
		Assessed		Assessed		Assessed		Assessed
Taxpayer		Value	Rank	Value		Value	Rank	Value
KCPI - Greater MO Oner Co (Aquija)	<del>U</del>	6.713.818	-	%860				
Wal-Mart Stores, Inc.	•	5,311,165	. 4	0.74	s	2,389,862	က	0.44%
George & Jeanette Ward		3,167,325	က	0.44		3,323,483	2	0.61
Blue Springs Development Three Inc.		2,844,309	4	0.40				1
HD Development of Maryland Inc.		2,014,811	ß	0.28				,
Southern Union Company		1,826,229	9	0.25		22,197,312	2	4.08
Fike Metal Products Corp.		1,605,182	7	0.22				,
Akers Apartments LLC		1,529,975	œ	0.21				ı
Comcast of MO		1,377,005	တ	0.19				ı
Blue Springs Housing Associates LP		1,305,661	10	0.18				1
Utilicorp						4,778,052	_	0.88
Fike Metal Products Corp.						2,246,290	4	0.41
Southwestern Bell						1,955,005	9	0.36
Haldex						1,617,252	7	0.30
White Oak Ventures						1,344,000	∞	0.25
Sunnyside Garden Apartments						1,272,378	တ	0.23
BS Ford - Robert Balderston						1,153,235	10	0.21
Total	<del>∨</del>	27,695,480		3.86%	မ	42,276,869		7.76%

Source: Jackson County Collection Department

City of Blue Springs, Missouri

Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

		Collected Within the	Vithin the			
		Fiscal Year of the Levy	of the Levy		Total Collections to Date	ns to Date
	Taxes Levied					
Fiscal Year Ended	for the		Percentage	Collections in		Percentage
September 30:	Fiscal Year	Amount	of Levy	Subsequent Years	Amount	of Levy
2003	4,085,057	3,908,880	%69.66	156,757	4,065,637	99.52
2004	4,319,897	4,157,979	96.25	145,048	4,303,027	99.61
2005	4,430,699	4,258,261	96.11	151,110	4,409,371	99.52
2006	4,762,600	4,588,481	96.34	149,346	4,737,827	99.48
2007	4,939,713	4,751,744	96.19	164,520	4,916,264	99.53
2008	5,195,766	5,071,884	97.62	94,296	5,166,180	99.43
2009	5,754,504	5,513,233	95.81	210,869	5,724,102	99.47
2010	5,825,726	5,633,240	96.70	157,279	5,790,519	99.40
2011	6,239,956	6,009,470	96.31	150,053	6,159,523	98.71
2012	6,637,020	6,425,351	96.81		6,425,351	96.81

Ratios of Outstanding Debt Last Ten Fiscal Years (Unaudited)

		9	Governmental Activities						Business-Type Activities	be Activities				
												Total	Percentage of	
Fiscal	General Obligation	General Obligation Leasehold Revenue Special Obligation	Special Obligation	Capital	Certifications of	Development	Leasehold	Capital	Certificates of	Neighborhood	State Revolving	Primary	Personal	Per
Year	Bonds	Bonds	Bonds	Leases	Participation	Agreement	Revenue Bonds	Leases	Participation	Improvements	Fund Loan	Government	Income	Capita (1)
2003	\$ 8,649,772	\$ 5,325,000			s	\$ 3,207,500	\$ 6,000,000	190,172	s	·		\$ 23,372,444	1.95	477.01
2004	9,218,436	4,720,000				3,102,500	5,400,000	143,714				22,584,650	1.83	457.20
2005	8,760,000	•		•	3,925,000	2,987,500	•	132,532	5,300,000	•		21,105,032	1.59	406.57
2006	7,860,000			•	3,510,000	2,862,500		283,340	5,115,000	10,475,000		30,105,840	2.21	566.98
2007	7,065,000			•	3,300,000	2,727,500		215,239	4,925,000	17,490,000		35,722,739	2.39	662.94
2008	5,970,000		٠	•	3,075,000	5,332,892		278,350	4,725,000	17,490,000	,	36,871,242	2.44	670.01
2009	5,219,470		14,500,000	•	2,835,000	17,640,689		188,617	4,515,000	18,725,000		63,623,776	3.95	1,142.30
2010	19,450,000		31,305,000	•	2,595,000	13,591,502		92,570	4,305,000	18,325,000	2,411,481	92,075,553	6.01	1,649.60
2011	18,605,000		30,845,000	,	2,350,000	13,386,972		7,472	4,100,000	17,900,000	14,689,221	101,883,665	99'9	1,937.87
2012	25,445,000		30,310,000	5,482,622	\$ 2,095,000	19,155,006		•	3,880,000	17,475,000	20,509,149	124,351,777	8.26	2,357.42

Notes: See Table 16 for personal income and population data. The 2006 ratios are calculated using personal income and population data from table 16 which is an estimate.

City of Blue Springs, Missouri

Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years (Unaudited)

			Per Capita (2)	157.03	164.72	159.92	324.34	434.79	409.84	410.98	657.88	674.29	792.78
	Percentage of Est.	Actual Taxable	Value of Property (1)	0.32%	0:30	0:30	0.56	0.75	0.67	0.67	1.13	1.08	1.29
ding			Total	7,694,234	8,136,653	8,301,564	17,222,226	23,428,678	22,553,921	22,890,995	36,721,035	35,451,035	41,818,424
General Bonded Debt Outstanding	Less Amounts	Available in Debt	Service	\$ (955,538) \$	(1,081,783)	(458,436)	(1,112,774)	(1,126,322)	(906,079)	(1,053,475)	(1,053,965)	(1,053,965)	(1,101,576)
Genera		General Obligation	and NID Bonds	\$ 8,649,772	9,218,436	8,760,000	18,335,000	24,555,000	23,460,000	23,944,470	37,775,000	36,505,000	42,920,000
		Fiscal	Year	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012

Notes: 1 See Table 7 for property value data.

2 See Table 16 for population data.

# Direct and Overlapping Governmental Activities Debt For the Year Ended September 30, 2012 (Unaudited)

Name of Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Debt repaid with property taxes City of Blue Springs	\$ 82,383,769	100.00% \$	82,383,769
Total direct debt	82,383,769	I	82,383,769
Blue Springs Reorganized #4 School District	131,945,000	92.70%	122,313,015
Grain Valley Reorganized #5 School District	41,010,515	1.40%	574,147
Central Jackson County Fire Protection District	13,625,000	%00:06	12,262,500
Total overlapping debt	186,580,515		135,149,662
Total direct and overlapping debt	\$ 268,964,284	<b> </b> \$	217,533,431

schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, and businesses of Blue Springs. This process recognizes that, when considering the City's ability to issue and repay Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

Source: The debt outstanding data and applicable percentages provided by each governmental entity.

## Legal Debt Margin Information Last Ten Fiscal Years (Unaudited)

		Fiscal Year						Fiscal Year				
2004			2005	2006	2007	2008	2009	60	2010	2011		2012
\$ 121	121,515,393	\$	124,919,815 \$	135,061,466 \$	138,942,075 \$	148,849,655	\$ 151,	151,231,600 \$	144,378,680	\$ 144,9	144,938,547 \$	143,664,929
	8,136,653		8,301,564	17,222,226	23,428,678	22,553,921	22,	22,890,995	36,721,035	35,4	35,451,035	41,818,424
\$ 113	113,378,740	8	116,618,251 \$	117,839,240 \$	115,513,397 \$	126,295,734	\$ 128,	128,340,605 \$	107,657,645	\$ 109,4	109,487,512 \$	101,846,505
	969.9		6.646	12.751	16.862	15.152		15.136	25.434		24.459	29.108
							Legal Debt Margi Assessed Value Debt Limit (20% .	Legal Debt Margin Calculation for Fi Assessed Value Debt Limit (20% of assessed value)	Legal Debt Margin Calculation for Fiscal Year 2012 Assessed Value Debt Limit (20% of assessed value)	:012	ø,	718,324,643
							General obligation: City-wide	gation:				25,445,000
							Neighbo	Neighborhood Improvement Districts	ent Districts			17,475,000
								Total Bonded Debt	ded Debt			42,920,000
							Less:					
							Debt	Debt Service Fund Balance	alance			1,101,576
								Total net debt appl Legal debt margin	Total net debt applicable to limit Legal debt margin	limit	w	41,818,424

1 - Article 6, Section 26(b) of the Missouri Constitution permits any county or city, by vote of four-sevenths of qualified electors voting thereon, to incur an indebtedness for city purposes not to exceed 5 percent of the value of the taxable tangible property therein, as shown by the last assessment. 1 - Article 6, Section 26(c) of the Missouri Constitution permits any county or city, by vote of four-sevenths of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the value of the taxable tangible property therein, as shown by the last assessment. 1 - Article 6, Section 26(d) & (e) of the Missouri Constitution provides that any city may become indebted not exceeding in the aggregate an additional 10 percent of the value of the taxable tangible property for the purpose of acquiring right-of-ways, constructing, extending and improving streets and avenues and/or sanitary or storm sewer systems and an additional 10 percent for purchasing or construction of watenworks, electric or other light plants provided the total general obligated indebtedness of the city does not exceed 20 percent of the assessed valuation.

#### Pledged-Revenue Coverage Last Ten Fiscal Years (Unaudited)

	Coverage	5.25	2.33			•	•				•
ce	Interest (2)	30,345	15,563		1	1	,	•	•	1	•
Servi		↔									
Debt Service	Principal	365,000	375,000	•	1	•	•	•	•	•	•
		↔									
Net Available	Revenue	2,075,977	910,933	4,159,009	2,766,388	2,192,902	1,069,353	1,265,085	2,275,987	1,513,620	2,162,495
_		↔									
ess Operating	Expenses (1)	7,059,966	9,683,108	9,368,387	10,977,950	11,040,024	11,526,280	11,815,907	11,106,770	12,338,827	12,498,037
ت	"	↔									
			က	4	2	9					
	Revenues	\$ 9,135,943	10,594,041	13,527,396	13,744,338	13,232,926	12,595,633	13,080,992	13,382,757	13,852,447	14,660,532
Fiscal	Year	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012

Details regarding the City's outstanding debt can be found in the Notes to the Financial Statements.

Notes. 1 Operating ex 2 Includes esti 3 Includes inte 4 Includes inte 5 Includes inte	Operating expenses excludes depreciation, interest expense, amortization and non-operating expenses. Includes estimated fiscal charges. Includes entergovernmental grants for Adams Dairy Parkway for \$681,677. Includes intergovernmental grants for Adams Dairy Parkway for \$1,226,763. Includes intergovernmental grants for Adams Dairy Parkway for \$30,2,530.
6 Includes inte	Includes intergovernmental grants for Adams Dairy Parkway for \$28,702.

Demographic and Economic Statistics Last Ten Fiscal Years (Unaudited)

	Unemployment	Rate (1)	2.70%	2.90%	3.50%	3.70%	3.40%	3.40%	6.30%	7.60%	7.80%	5.20%
	School	Enrollment (2)	13,012	13,312	13,286	13,608	13,871	13,951	14,085	14,162	14,174	14,447
	Median	Age (1)	35.30	35.30	35.90	35.10	33.10	35.26	33.10	35.50	34.80	34.70
Per	Capita Personal	Income (1)	24,515	25,005	25,505	25,703	27,720	27,415	28,901	27,440	28,996	28,502
Personal	Income	(in thousands)	1,201,180,278	1,235,205,956	1,323,979,351	1,364,803,597	1,493,692,200	1,508,674,865	1,609,727,898	1,531,618,480	1,524,464,700	1,503,451,998
		Population (1)	48,998	49,398	51,910	53,099	53,885	55,031	55,698	55,817	52,575	52,749
	Fiscal Year Ended	September 30, (3) Population (1	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012

The information for 2006 is an estimate. Note: Information provided by KCADC through the Blue Springs Economic Development Council - Claritas report Information provided by school districts.
The information shown is for fiscal years. - 0 w Sources:

City of Blue Springs, Missouri

Principal Employers Current Year and Nine Years Ago (Unaudited)

	Percentage of Total City	Employment	6.80%	2.50%	1.34%	1.53%	1.22%	1.05%	1.63%	2.24%	1.02%		2.65%	21.98%
2003	L c	Rank	_	2	7	9	∞	တ	5	4	10		ر س	
		Employees	1,674	615	330	376	300	258	402	550	250	ı	652	5,407
	Percentage of Total City		7.11%	2.33%	1.61%	1.56%	1.41%	1.04%	0.92%	0.73%	%09:0	0.55%		17.86%
2012		Rank	_	2	က	4	2	9	7	∞	6	10	ı	II
		Employees	1,938	636	440	425	385	285	250	200	163	150		4,872
		Employer	Blue Springs School District	St. Mary's Hospital of Blue Springs	Hy-Vee	Wal-Mart Stores, Inc.	Fike Corporation	City of Blue Springs	Price Chopper	Kohl's Distribution Center	Haldex, Inc.	Gemaco	Harmon Industries	Total

Source: Blue Springs Chamber of Commerce for 2003

<sup>2012</sup> amounts were estimated using 2011 numbers plus 2% increase

City of Blue Springs, Missouri

Full-Time Equivalent City Government Employees by Functions/Programs Last Ten Fiscal Years (Unaudited)

Consist Goldmann         Consist Goldmann<		2012	<b>2012</b> 2011 2010 2009	2010	2009	2008	2007	2007 2006 2005 2004	2005	2004	2003
Communications   Comm	Function/Program										
1,000   1,00	General Government:										
1.60   1.60   1.00	Administration	9.00	4.00	5.00	5.00	2.00	5.00	5.00	5.00	9.00	5.00
Comparison   Com	Legal	1.50	1.50	1.00	1.00		•		•	•	•
## 5.00	Public relations and communications	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	•
Second   S	Human resources	2.00	2:00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
## 10	Information services	5.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00	3.00
No. 10	Community development	00.9	00.9	7.20	7.20	7.20	7.20	7.20	7.20	7.20	6.19
100   100   100   120	Codes administration	8.46	8.46	10.46	11.46	10.46	10.00	00.6	8.00	7.23	7.23
NA   NA   NA   NA   NA   NA   NA   NA	Geographic information systems	1.00	1.00	1.20	1.20	1.20	1.20	0.20	0.20	0.20	•
230         230         230         220         220         210         2190         2100         412 <td>Economic development</td> <td>N/A</td> <td>N/A</td> <td>A/N</td> <td>A/N</td> <td>A/N</td> <td>2.00</td> <td>2.00</td> <td>2.00</td> <td>2.00</td> <td>2.00</td>	Economic development	N/A	N/A	A/N	A/N	A/N	2.00	2.00	2.00	2.00	2.00
### 12 612 612 662 662 662 662 662 662 662	Finance	22.90	23.90	22.90	22.90	22.90	21.90	21.90	21.90	20.30	19.80
15.30   16.30   10.00   12.44   12.54   12.54   12.54   12.9	Municipal court	6.12	6.12	5.62	5.62	5.62	5.62	5.62	4.62	4.12	3.12
1,530   1,53	Public Works	9.00	00.6	10.00	12.14	12.54	12.54	12.94	12.94	12.94	14.94
2.00         1.00         1.00         1.00         2.00 <th< td=""><td>Highways and streets</td><td>15.30</td><td>15.30</td><td>16.30</td><td>16.30</td><td>16.30</td><td>17.30</td><td>15.30</td><td>15.30</td><td>15.30</td><td>15.30</td></th<>	Highways and streets	15.30	15.30	16.30	16.30	16.30	17.30	15.30	15.30	15.30	15.30
5.00         100         100         200         63.00<	Public Safety:										
The color   The	Administration	2.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00
sand         18 00         18 00         17 00         18 00         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         26 20         27 66         17 50	Operations	78.00	67.00	71.00	00.99	63.00	63.00	59.23	59.23	53.23	54.23
Fig. 1 (6.00) 1720 1620 1620 865 765 766 766 665 1700 1730 1750 1750 1750 1750 1750 1750 1750 175	Staff services	30.00	18.00	18.00	17.00	18.00	26.20	26.20	26.20	29.20	30.85
Short   28.00   20.15   20.15   18.65   17.00   17.50   17.50   15.00   17.50   15.00   17.50   15.00   17.50   15.00   17.50   15.00   17.50   15.00   17.50   15.00   17.5	Professional standards	•	16.00	17.20	16.20	15.20	8.65	7.65	7.65	6.65	3.00
5.00         19.60         19.60 <td>Community/youth outreach</td> <td>28.00</td> <td>20.00</td> <td>20.15</td> <td>20.15</td> <td>18.65</td> <td>17.00</td> <td>17.50</td> <td>17.50</td> <td>15.00</td> <td>15.00</td>	Community/youth outreach	28.00	20.00	20.15	20.15	18.65	17.00	17.50	17.50	15.00	15.00
5.00         5.00 <th< td=""><td>Parks and recreation:</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	Parks and recreation:										
The part of the pa	Administration	9.00	2.00	5.50	5.50	2.00	5.00	2.00	2.00	2.00	2.00
7.24         7.20         7.20 <th< td=""><td>Building maintenance</td><td>2.00</td><td>2.00</td><td>2.00</td><td>2.00</td><td>2.00</td><td>2.00</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td></th<>	Building maintenance	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00
## 19.71 19.71 20.33 20.33 19.60 19.	50-Plus Programs	7.24	7.24	7.99	7.99	7.99	7.47	7.47	7.47	7.47	6.32
5.00         2.00 <th< td=""><td>Parks maintenance</td><td>19.71</td><td>19.71</td><td>20.33</td><td>20.33</td><td>20.33</td><td>20.33</td><td>19.60</td><td>19.60</td><td>19.60</td><td>19.60</td></th<>	Parks maintenance	19.71	19.71	20.33	20.33	20.33	20.33	19.60	19.60	19.60	19.60
5.00       5.00       5.33       5.33       5.33       5.00       4.50       4.50       5.00       7.00	Recreation	2.00	2:00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.75
6.00         5.00         5.33         5.33         5.33         5.00         5.00         4.50         5.00           7.00         7.	Swimming pool	•	1	•	ı	1	•	i	•	11.00	11.04
6.00         5.00         5.33         5.33         5.33         5.00         5.00         4.50         5.00           7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00           6.00         5.00         5.00         5.33         5.33         5.33         5.00         6.00         4.50         5.00           6.00         6.00         6.00         6.00         6.00         6.00         4.00         4.00         4.00           3.00         3.00         3.00         3.00         3.00         3.00         3.00         3.00         3.00         3.00           2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00           2.55.31         2.68.23         2.86.53         272.05         272.41         263.81         261.44         26	Water:										
5.00         7.00 <th< td=""><td>Operations</td><td>9.00</td><td>2.00</td><td>5.33</td><td>5.33</td><td>5.33</td><td>5.00</td><td>2.00</td><td>4.50</td><td>5.00</td><td>4.00</td></th<>	Operations	9.00	2.00	5.33	5.33	5.33	5.00	2.00	4.50	5.00	4.00
6.00         5.00         6.33         5.33         5.33         5.00         5.00         4.50         5.00           6.00         6.00         6.00         6.00         6.00         4.00         4.00         4.00           3.00         3.00         3.00         3.00         3.00         3.00         3.00         3.00           2.00 </td <td>Maintenance</td> <td>7.00</td> <td>7.00</td> <td>7.00</td> <td>7.00</td> <td>7.00</td> <td>7.00</td> <td>7:00</td> <td>7.00</td> <td>7.00</td> <td>7.00</td>	Maintenance	7.00	7.00	7.00	7.00	7.00	7.00	7:00	7.00	7.00	7.00
6.00         6.00         6.00         6.00         6.00         6.00         6.00         4.00         4.00           at plant         3.00 <t< td=""><td>Sewer:</td><td>9</td><td>ς. Ο</td><td>5 5 3 3</td><td>7 33</td><td>7 23</td><td>بر 0</td><td>بر 00</td><td></td><td>г. С</td><td>2</td></t<>	Sewer:	9	ς. Ο	5 5 3 3	7 33	7 23	بر 0	بر 00		г. С	2
6.00 6.00 6.00 6.00 6.00 6.00 6.00 4.00 4	Maintenant		9 6	8 6	9 6	8 6	8 6	8 6	5 5	8 8	9 9
1   1   286.23   268.23   281.51   278.65   272.05   272.41   263.81   261.44   26	Maintenance	6.00	00.0	9.00	0.00	0.00	9.00	0.00	00.4	00.4	00.4
2.00         2.00 <th< td=""><td>oni-A-bar treatment piant</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td><td>3.00</td></th<>	oni-A-bar treatment piant	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
<b>285.23</b> 268.23 281.51 278.65 272.05 272.41 263.81 258.81 261.44 :	Central Garage Fund	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
	Total	285.23	268.23	281.51	278.65	272.05	272.41	263.81	258.81	261.44	256.37

Source: City of Blue Springs Budget

City of Blue Springs, Missouri

Operating Indicators by Function/Program Last Ten Fiscal Years (Unaudited)

					Fiscal Year	ear				
Function/Program	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Police,										
Number of citations issued	N/A	N/A	9,777	10,162	9,691	10,800	13,296	13,402	12,198	10,506
Public Works:										
Street overlay (lane miles)	6.17	N/A	8.76	4.50	,	92.00	48.00	36.00	38.00	36.00
Potholes repaired	2,452	4,936	8,045	7,181	10,561	6,129	3,650	7,503	3,199	7,888
Crack sealing (sq. yds.)	1,007,583	993,848	831,734	1,360,234	717,795	621,927	560,475	273,950	936,577	1,209,825
Slurry seal (sq. yds.)	155,521	166,309	140,157	199,700	208,517	1	1	1	ı	•
Parks and Recreation:										
Park shelter reservations	N/A	N/A	1,117	1,075	1,000	1,222	955	1,243	1,201	1,123
Vesper Hall rentals	N/A	N/A	142	118	105	62	06	20	64	29
Number of participants in recreation programs	N/A	N/A	173,112	166,991	183,116	160,400	181,675	182,100	180,700	164,464
Community Development:										
Building permits issued	293	645	518	507	491	527	460	490	544	648
Number of nuisance violations cited	1,111	1,409	1,537	3,174	2,353	3,051	2,571	3,660	3,912	4,400
Water:										
Number of customers	19,324	19,417	19,972	19,959	20,134	20,427	20,439	20,356	20,377	20,376
Water main breaks	119	53	25	87	84	51	09	9/	06	196
New water connections	337	297	386	391	217	138	48	28	56	42
Sewer	;	;	;	:	:	!	;	;	:	;
Number of customers	19,092	18,868	19,225	19,414	19,742	19,887	19,932	20,073	20,148	20,205
New sewer connections	312	304	328	227	212	231	99	89	92	88

City of Blue Springs, Missouri

Capital Asset Statistics by Function/Program Last Ten Fiscal Years (Unaudited)

<sup>\*</sup> Note: Distribution of park land between developed and undeveloped was unavailable prior to 2005.

