

FY 21-22 Year to Date Financial Report

Operating Budget to Actual Performance

Fiscal Year to Date through April 2022

Issued June 7, 2022

Executive Summary

The Town's budget-to-actual performance for FY 21-22 through April shows favorable variances for both revenues and expenses. Actual revenues are performing well with receipts exceeding expectations by \$5.5M, or 7%. This is the result of Sales Tax, Construction Sales Tax, and Building/Engineering Revenues all performing better than expected due to continued residential and commercial growth throughout the Town. The FY 21-22 budget anticipated a moderation in the Town's rate of growth compared to the prior year. For example, the revised budget projects 1,801 single-family permits for the fiscal year, in contrast to a record 2,223 permits issued last fiscal year. To date the Town has issued 1,521 single-family permits including 218 permits issued in April. The revenue budget amounts in this report include higher revenue estimates that were approved by the Town Council in February 2022.

Total expenses to date are \$3.7M or 6% less than budget. The favorable variance is driven by savings in staff vacancies and various supplies and materials that remain on back-order due to nationwide supplychain issues. The revised budget includes expenditure budget adjustments that have been approved by the Town Council since the beginning of the fiscal year.

The revised Operating Budget anticipated that expenses (before transfers) would exceed revenues by \$20.9M through April. However, actual results to date are better than expected resulting in revenues exceeding expenses by \$30.1M, an improvement of \$9.2M or 44%.

The Operating Budget remains financially sound with healthy reserve balances, including \$25.5M in operating reserves and \$45.7M in pension reserves. Of note, the pension reserves are fully funded, representing 100% of the Town's estimated unfunded pension liabilities as of June 30, 2021, per the Town's Pension Funding Policy.

Recently, Standard & Poor's (S&P) and Fitch both upgraded the Town's bond ratings one step, from "AA" to "AA+" with a stable outlook. This upgrade places the Town's bond rating just one notch below the highest rating possible of "AAA." Both rating agencies cited several positive factors in their reports, including the following:

- Stable and diverse revenue base
- Expected strong revenue growth and resiliency through economic cycles
- Strong Arizona economy and connectivity to Phoenix-Metro Area
- Elimination of unfunded pension liabilities and manageable pension costs
- Increasing reserves
- Very strong financial management policies and practices

This higher bond rating means lower interest rates on the Town's future debt issues, which will save the Town's taxpayers hundreds of thousands of dollars in interest costs over time. The Town will use the comments in the ratings reports as a roadmap to our ultimate goal of achieving a "AAA" rating.

Operating Budget

The Operating Budget includes activity in the General, Streets (HURF), Emergency Services and Horseshoe Park Equestrian Center funds. The schedule below is a summary of the FY 21-22 Operating Budget results year to date. This year's budgeted revenues are expected to exceed expenses by \$20.1M, with additional amounts being transferred out to other funds to cover the non-growth share of debt payments and capital improvements. To date, \$870K has been transferred from the EMS Fund toward the cost of a replacement fire truck that was approved in the FY21-22 budget, and \$5.4M has been transferred from the Operating Budget to cover scheduled debt service payments.

The revised expense budget reflects \$3.5M that was carried forward from the previous fiscal year to provide spending authority for various projects and equipment needs, nearly half of which was for starting up the police department. Other recent budget adjustments have taken \$5.5M from contingency funds to provide budget authority for additional police equipment and staffing, advance purchase orders for long-lead items such as vehicles and heavy equipment, and a year-end transfer of \$6.5M from the General Fund for costs of new facilities for Public Works and the CIP Department that are expected to be built next fiscal year. After these adjustments, the revised budget anticipates the Town will add \$770K to fund balance by the end of the fiscal year.

The Town's Operating fund balance is expected to end the fiscal year at \$92.4M. Of the total fund balance, \$45.7M is reserved for pension funding and \$25.5M is reserved for operations based on the Town's 25% Reserve Policy. Notably, both pension reserves are fully funded, representing 100% of the Town's estimated unfunded pension liabilities as of June 30, 2021. The remaining fund balance of \$21.2M is available to fund future operating and capital needs.

	Sumi	mary FY 21-22	Ор	erating Budge	et				
		FY 21-22		FY 21-22		FY 21-22		FY 21-22	
	Т	otal Adopted	Т	otal Revised	Y	ear-to-Date	Year-to-Date		
		Budget		Budget		Budget		Actual	
Revenues	\$	95,823,650	\$	105,778,056	\$	81,644,978	\$	87,120,799	
Expenses		76,565,289		85,634,991		60,726,088		56,976,883	
Operating Re	sults \$	19,258,361	\$	20,143,065	\$	20,918,890	\$	30,143,916	
Transfers Out:									
Debt Service	\$	8,026,251	\$	8,016,251	\$	5,366,795	\$	5,366,795	
CIP		4,856,300		11,356,300		870,295		870,295	
Net Transfer	s Out \$	(12,882,551)	\$	(19,372,551)	\$	(6,237,091)	\$	(6,237,091)	
Net Operating Res	ults \$	6,375,810	\$	770,514	\$	14,681,800	\$	23,906,826	
Beginning Fund Balance	\$	81,365,269	\$	91,672,388					
Ending Fund Balance	\$	87,741,079	\$	92,442,902					
25% Revenue Reserve	\$	25,512,450	\$	25,512,450					
Police Unfunded Pension Liability Re	eserve	25,232,142		26,334,929					
ASRS Unfunded Pension Liability Re	serve	18,503,805		19,409,088					
Available Fund Balance		18,492,682		21,186,435					
Total Fund Balance	\$	87,741,079	\$	92,442,902					

April 2022 Year-to-Date Results YTD YTD \$ Variance % Variance Revenues Budget Actual Favorable (Unfavorable) Sales Tax \$ 26,290,462 \$ 29,237,820 \$ 2,947,358 11% **Construction Sales Tax** 481,044 4% 11,545,169 12,026,213 State Shared Revenue 18,004,829 532,573 3% 18,537,402 9,812,620 9,996,828 184,208 2% **Property Tax** Charges for Services (CD)* 8,697,128 9,343,898 646,770 7% Other Charges for Services 9% 7,294,770 7,978,638 683,868 7% **Total Revenues** 81,644,978 87,120,799 5,475,821 \$ \$ \$ Expenditures Salaries & Benefits \$ 32,606,152 \$ 31,949,421 \$ 656,731 2% Supplies & Services 20,017,943 17,970,362 2,047,581 10% Maricopa County Sheriff 3,925,000 3,758,144 166,856 4% **Capital Outlay** 4,176,993 3,298,956 878,037 21%

*Consists of Community Development Charges for Services including permits, planning and engineering fees

\$ 60,726,088

\$ 56,976,883

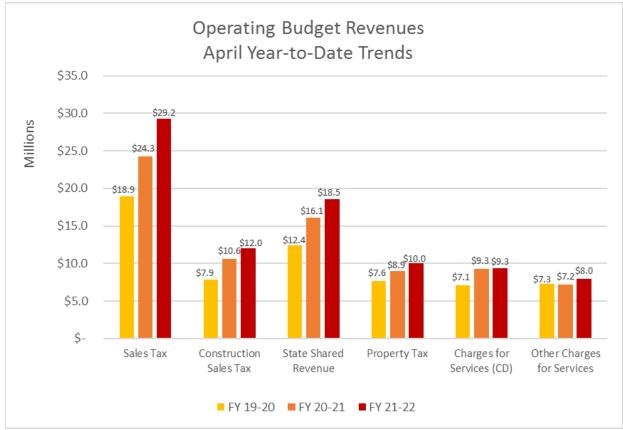
\$

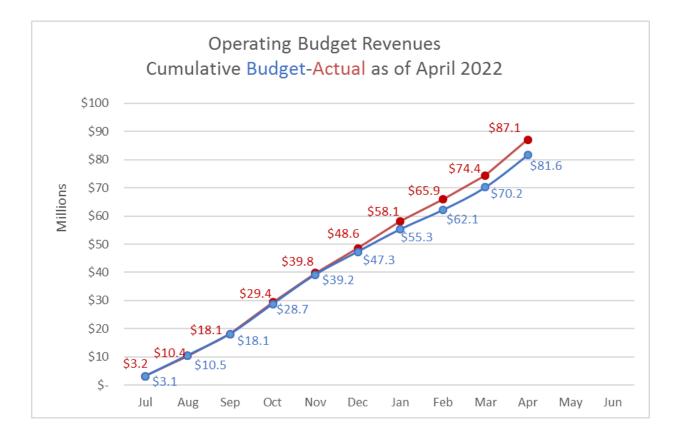
3,749,205

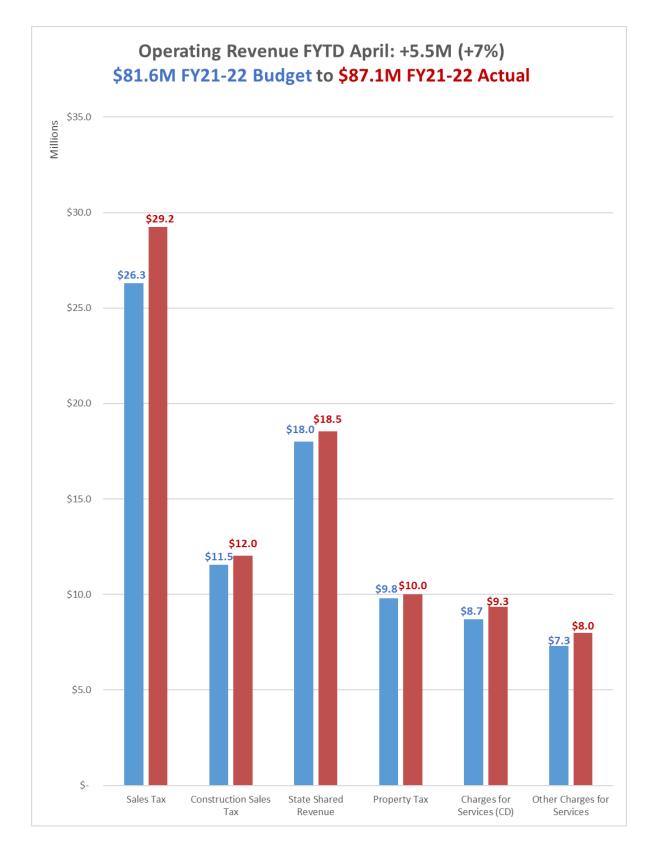
6%

Total Expenditures

Revenue Analysis







Overall, actual revenues are showing a 7% favorable variance compared to the revised budget. The variances of the Revenue Categories are explained below.

Sales Tax

Sales tax revenue for FY 21-22 is currently \$2.9M or 11% above budget. This positive performance is attributed to the Town's fast-growing population, growth in e-commerce from more residents shopping online rather than at stores in other cities, and new businesses that continue to open in Queen Creek. Please refer to the Sales Tax Report (Appendix 1) for additional information on sales tax activity.

Construction Sales Tax

Construction sales tax revenue is currently \$481K or 4% above the revised budget. Though smaller than prior months, this positive variance reflects a continuation of the strong residential and commercial construction activity that the Town has seen over the last three years. Please refer to the Sales Tax Report (Appendix 1) for additional information on construction sales tax activity.

State-Shared Revenue

State-Shared Revenue is \$533K or 3% above the revised budget. The State of Arizona as a whole is seeing better-than-expected performance in sales tax activity. When combined with Queen Creek's population growth, this has increased the Town's share of state TPT distributions compared to prior years. In contrast, the estimates for the Town's share of HURF and Vehicle License Tax were lowered in February due to lower than expected distributions, which appears to be a statewide trend partially due to lingering effects of the COVID-19 pandemic.

Property Tax

Property tax revenue to date is \$184K or 2% above budget. The Town receives the majority of its property tax distributions in October and November, and the remainder in April and May, due to Arizona's statutes that allow property owners to pay their annual property taxes in two installments.

Charges for Services – Community Development (CD)

Charges for Services-CD accounts for planning, engineering and building permit revenues. Fiscal year 21-22 CD revenue to date is favorable by \$647K or 7%, as presented in the following schedule:

Charges for Services (CD)	<u>Budget</u>		<u>Actual</u>	<u>\$Variance</u>	% Variance
Planning Revenue	\$ 223,628	\$	242,383	\$ 18,755	8%
Engineering Revenue	1,417,500		1,493,592	76,092	5%
Building Permit Revenue	7,056,000		7,607,924	 551,924	8%
Total Charges for Services (CD)	\$ 8,697,128	\$	9,343,898	\$ 646,770	7%

April 2022 YTD Community Development Detailed Revenues

Similar to construction sales tax, CD revenue is tied to new and proposed development activity in the town for new subdivisions, commercial developments, and annexations. The FY 21-22 revised budget includes an estimate of 1,801 new single-family permits, which is lower than the record 2,223 permits issued last fiscal year but still reflective of continued and strong development activity. In April, the Town issued 218 single-family building permits, bringing the year-to-date total to 1,521 permits.

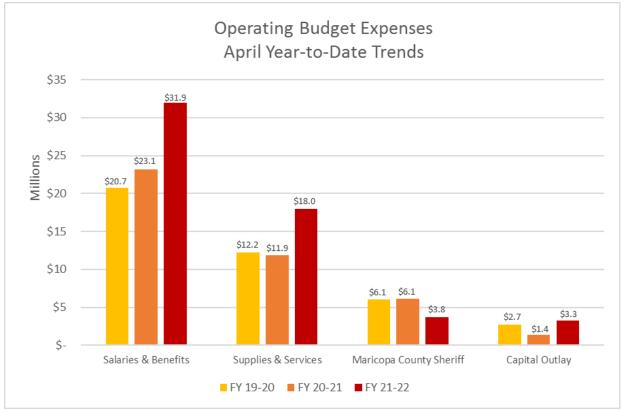
Other Charges for Services

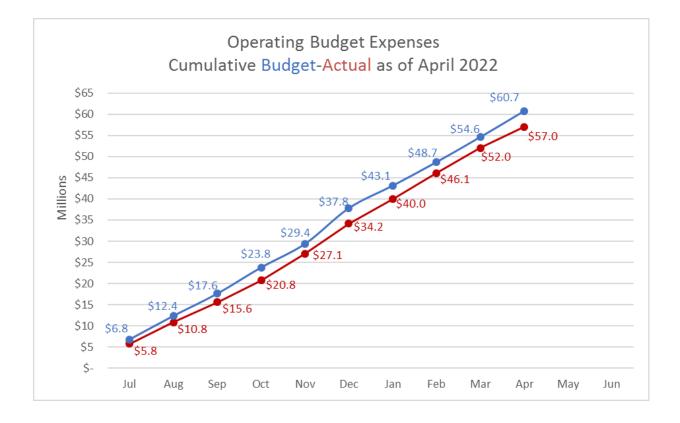
Other Charges for Services is comprised of a number of different sources and is currently showing a \$684K or 9% positive variance. Nearly all of this variance is due to higher than expected revenues from the Town's Recreation and HPEC activities. Through April, Recreation fees were \$311K or 106% above budget due to stronger than expected demand for recreation classes and rentals of Town facilities. HPEC revenues

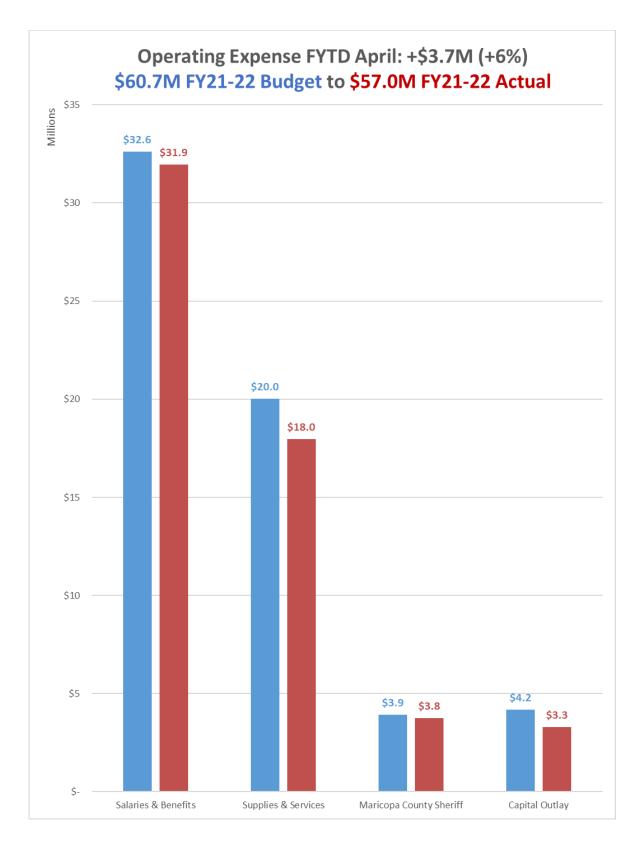
are \$265K or 44% above budget due to strong attendance at popular events such as Roots 'n Boots and Art of the Cowgirl. Additionally, the Town has received \$154K or 105% more in investment income to date than expected due to maturity of older investments that were purchased prior to the drop in interest rates caused by the COVID-19 pandemic. Finally, the Town has received \$119K in insurance recovery funds related to storm damage claims through the Town's insurance provider.

Other revenue in this category include Utility ROI and Utility Franchise Fees from the Town's Water and Sewer utility operations, which together account for \$3.0M or 38% of the Other revenue category. Departmental Support Revenue accounts for an additional \$1.4M or 18% of the total revenue in this category.

Expense Analysis







The year-to-date expenditures for FY 21-22 reflect a favorable variance of 6%. The variances of the Expenditure Categories are explained below.

Salaries and Benefits

Salaries and Benefits expenses to date are \$657K or 2% below budget. This variance is partly due to turnover in staff positions. As they happen, vacancies are evaluated on a case-by-case basis to determine if the position needs to be filled right away or if the Town can delay hiring a replacement. At the end of April, the Town had 14 vacancies related to staff turnover in the Operating Budget. Additionally, one of the FY 21-22 budget's new positions was still vacant at the end of April, in the Police Department.

Supplies and Services

Supplies and Services expenses are \$2.0M or 10% below budget so far this year. This savings is currently coming from several categories including software; software support; credit card fees; employee uniforms, safety supplies, and personal protective equipment; and maintenance and repairs of facilities and vehicles. Also, national and global supply-chain disruptions continue to affect the Town's ability to acquire needed supplies and materials on time in areas such as traffic, public safety, and street & facilities maintenance. Staff is working with vendors to find solutions to these issues, but economists and business analysts expect these disruptions to continue throughout calendar year 2022, which means the operating budget is expected to show positive variances in supplies and services budgets through the end of the fiscal year.

Maricopa County Sheriff

Maricopa County Sheriff costs are showing a favorable variance of \$167K or 4%. With the MCSO contract officially ending on January 10, 2022, the Town closed out the contract with MCSO and made the final payments to the county in February.

Capital Outlay

Capital Outlay expenses to date show a favorable variance of \$878K or 21%. The budgets in this category are for one-time purchases related to major equipment and special projects. Similar to Supplies and Services, vendors for capital items continue to struggle with supply-chain issues due to lingering effects of the COVID-19 pandemic, which means the timing of delivery for items such as vehicles and related equipment is often uncertain. Staff expects to have large positive variances in capital outlay budgets at the end of the fiscal year due to these supply-chain issues.



FY 21-22 Year to Date Sales Tax Report

FY 21-22 Business Activity through March 2022*

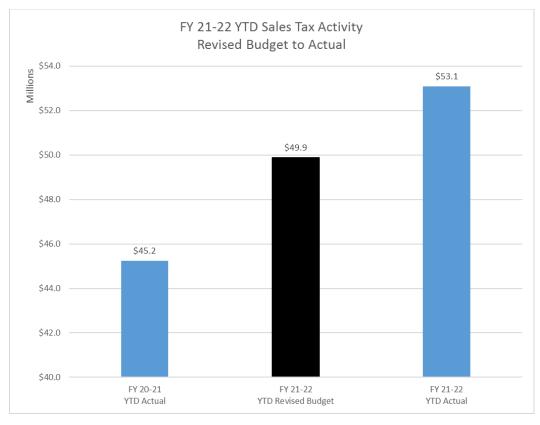
Issued May 2022

This report contains information regarding the actual revenue collections from the Town's 2.0% sales tax reflected in the General Fund, 0.25% dedicated EMS sales tax, 0.25% Town Center dedicated sales tax and the 2.0% Construction Contracting sales tax dedicated to infrastructure improvements.

YEAR-TO-DATE FY 21-22 SALES TAX ACTIVITY

OVERALL PERFORMANCE SUMMARY:

The March 2022 sales tax revenue year-to-date total of \$53.1M exceeds the revised budget by 6%, or \$3.2M. Relative to the same period in FY 20-21, FY 21-22 actuals are 17%, or \$7.9M higher than the previous year.



				FY 21-2	22 YTD	FY 20-21 YTD Actual to			
				Revised Budg	get-To-Actual	FY 21-22 Y	TD Actual		
		FY 21-22							
	FY 20-21	YTD Revised	FY 21-22	\$	%	\$	%		
Sales Category	YTD Actual	Budget	YTD Actual	Variance	Variance	Increase	Increase		
Construction	\$ 20,110,325	\$ 22,345,063	\$ 22,716,181	\$ 371,118	2%	\$ 2,605,856	13%		
Retail Trade	\$ 16,836,514	18,750,359	20,581,854	1,831,495	10%	3,745,340	22%		
Communications & Utilities	\$ 1,548,248	1,594,535	1,627,280	32,745	2%	79,032	5%		
Restaurant & Bar	\$ 3,325,321	3,573,720	3,918,634	344,914	10%	593,313	18%		
Real Estate, Rental & Leasing	\$ 1,643,552	1,750,898	1,936,781	185,883	11%	293,230	18%		
All Others**	\$ 1,774,950	1,856,741	2,310,473	453,732	24%	535,523	30%		
Totals	\$ 45,238,910	\$ 49,871,316	\$ 53,091,204	\$ 3,219,888	6%	\$ 7,852,294	17%		

**All Others includes transportation, wholesale trade, finance and insurance, services, arts and entertainment, and other categories.

Note: Reporting categories are based on Arizona Department of Revenue Business Code classifications.

ANALYSIS

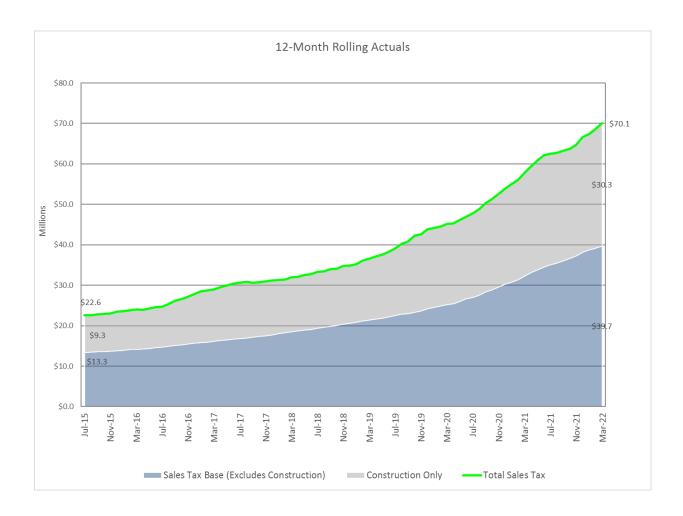
Town of Queen Creek sales tax collections are positively impacted by the high incomes of Town households. Per the 2020 American Communities Supplemental Survey data provided by the U.S. Census, Queen Creek's median household income is \$104,161, which is among the highest in the region for full-service cities and towns. Additionally, taxable spending from an estimated 100K+ population from Eastmark master-planned community (Mesa) and unincorporated San Tan Valley has a significant impact on the Town's sales tax revenues. Based on a study from Elliott Pollack & Company, about 27% of sales tax collections in the retail category and about 50% in the restaurant and bar category as of FY 18-19 are from non-Queen Creek residents spending in the Town.

March sales tax collections in FY 21-22 were higher than in FY 20-21. The strong levels of sales tax collections can be attributed to the continuing growth in population due to development both within the Town and in surrounding areas, more individuals shopping closer to home, new businesses continuing to open, strong construction activity, and the Town's ability to collect sales taxes on e-commerce transactions.

In recent months, inflation levels have risen along with the price of goods. The higher prices of goods are anticipated to cause further increases in sales tax collections for the Town for the foreseeable future.

HISTORICAL 12 MONTH ROLLING PERIODS

The following section contains a 12-month rolling historical actuals chart for the sales tax base (everything except construction) and separately for construction contracting sales tax revenues. Together, these categories comprise the total monthly revenue collections for sales tax. This chart is useful to identify the overall data trends since 2015. Of particular note is the continued growth of the sales tax base over time, which signifies that the Town's commercial sectors have continued to grow, diversify, and mature since 2015.



YEAR-TO-DATE ANALYSIS BY CATEGORY

CONSTRUCTION CONTRACTING:

Construction sales tax is collected on all construction activity; commercial, new residential and major residential remodels. It also includes landscaping, painting, flooring installation, siding, roofing, concrete, plumbing, heating, framing, drywall, infrastructure, masonry, finish carpentry, etc. Speculative construction activity (developing land for sale as a building site) is also included in this category.

March 2022 Actuals: \$3.5M FY 21-22 YTD Actuals: \$22.7M FY 21-22 YTD Revised Budget to Actual Variance of \$371K or 2% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$2.6M or 13%

FY 21-22 collections are about equal with the FY 21-22 revised budget and are slightly higher than the prior fiscal year actuals through March activity.

Performance in construction contracting ties mostly to new home sales and in particular, the large-scale homebuilders. Known major homebuilders accounted for the majority of construction contracting sales tax revenues for the month of March. Homebuilders have been impacted by supply chain issues stemming from the COVID-19 pandemic, as well as increasing home prices throughout the greater Phoenix region. Despite these issues, construction in the Town is continuing at a strong pace.

Sales tax paid by homebuilders ties to the sale of a new home, which is dependent on permit completions. The following schedule and graphs display new single-family home (NSF) permits issued and home completions over a rolling 12-month period for the current fiscal year against the previous fiscal year according to Queen Creek's Development Services Department:

12-Month Rolling NSF Home Permits	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total	Mo. Avg.
FY 20-21 TOQC NSF Permits Issued	222	97	151	164	173	186	219	138	181	164	215	183	2,093	174
FY 21-22 TOQC NSF Permits Issued	274	149	177	196	149	99	98	131	113	131	166	221	1,904	159
12-Month Rolling NSF Home Completions	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total	Mo. Avg.
FY 20-21 TOQC NSF Completions	135	144	161	180	165	168	164	117	144	106	118	149	1,751	146
FY 21-22 TOQC NSF Completions	134	141	150	109	108	154	118	107	173	91	107	159	1,551	129





The Town utilizes RL Brown Housing Reports, an independent source of housing market information, to track monthly home sales, which are an indicator of construction sales tax receipts for the month. RL Brown's data indicates that Queen Creek had 154 new home sales close in the month of March with an average sales price of \$602K for these homes. Overall, the Town made up 6.2% of total NSF permits issued in Maricopa County in March. The following table shows the monthly closings by builder, average sale price and estimated gross revenue for the month of March for permits issued within the Town.

BUILDER	# CLOSINGS	AVG	. SALE PRICE	EST	. GROSS REVENUE
TAYLOR MORRISON	35	\$	679,332	\$	23,776,630
WILLIAM LYON HOMES	31	\$	516,401	\$	16,008,437
FULTON HOMES	12	\$	508,570	\$	6,102,845
MATTAMY HOMES	12	\$	538,011	\$	6,456,130
TOLL BROTHERS	10	\$	747,436	\$	7,474,360
BEAZER HOMES	10	\$	477,930	\$	4,779,295
LANDSEA HOMES	9	\$	473,125	\$	4,258,122
MERITAGE HOMES	9	\$	520,734	\$	4,686,605
RICHMOND AMERICAN	7	\$	699,930	\$	4,899,512
MARACAY HOMES	5	\$	817,705	\$	4,088,525
ASHTON WOODS HOMES	3	\$	812,403	\$	2,437,209
MISC CUSTOM	3	\$	705,500	\$	2,116,499
ELLIOTT HOMES	2	\$	695,072	\$	1,390,144
CRESLEIGH HOMES	2	\$	510,228	\$	1,020,456
DAVID WEEKLEY HOMES	2	\$	776,586	\$	1,553,171
VIP HOMES	1	\$	739,414	\$	739,414
LUXE HOMES	1	\$	941,105	\$	941,105
GRAND TOTAL	154	\$	602,133	\$	92,728,459

RETAIL TRADE:

Retail trade includes large department stores, auto dealers, grocery stores, supercenters, automotive repairs, discount stores, home furnishings, drug stores, jewelry and other vendors typically selling merchandise in small quantities to the public.

March 2022 Actuals: \$2.6M FY 21-22 YTD Actuals: \$20.6M FY 21-22 YTD Revised Budget to Actual Variance of \$1.8M or 10% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$3.7M or 22%

FY 21-22 YTD collections in the retail category exceeded the FY 21-22 revised budget and prior year actual collections. Compared to the previous fiscal year, new businesses continue to open, but more influentially, retail anchors in the major retail centers in the Town are performing well. The higher-dollar entities drive revenue in this class. In March, the top 20 payers of 4,762 total payers in the retail category delivered 62% of the revenue. The top 10 payers in the category account for 51% of the total.

High inflation has a direct impact on the collections in the retail category. Retail sales tax collections increase as prices rise, but collections are also impacted by changes in consumer behavior that may come as a result of those increased prices (buying less items, switching to generic brands, etc.).

Of the total retail sales tax collections in March, \$340K is estimated to come from e-commerce transactions. March 2022 e-commerce sales tax collections are 54% higher than collections in March 2021. This growth can be attributed to an increase in e-commerce reporters due to increased compliance with the Wayfair legislation passed in October 2019, as well as an increase in e-commerce sales overall.

COMMUNICATIONS/UTILITIES:

This category includes businesses that provide telecommunications (internet, telephone, cellular service, cable/satellite television, etc.) and electricity, gas, or water services.

March 2022 Actuals: \$145K FY 21-22 YTD Actuals: \$1.6M FY 21-22 YTD Revised Budget to Actual Variance of \$32K or 2% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$79K or 5%

Year-to-date collections in the communications/utilities category are in line with the revised FY 21-22 budget and slightly higher than prior year collections.

RESTAURANTS & BARS:

This industry is comprised of establishments serving customers by preparing meals, snacks, and beverages for immediate consumption.

March 2022 Actuals: \$482K FY 21-22 YTD Actuals: \$3.9M FY 21-22 YTD Revised Budget to Actual Variance of \$345K or 10% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$593K or 18% This category is above the current year revised budget and prior year actual collections. Performance in this category has been strong for existing restaurants and bars and new restaurants and bars continue to open in the Town. Some restaurant operations were impacted due to restrictions placed on many restaurant and bar establishments in the summer of 2020 (FY21), but these restrictions have lifted and have resulted in increased revenues year-to-date in FY22.

RENTAL, REAL ESTATE & LEASES:

This category consists of entities engaged in renting or leasing tangible and intangible assets as well as other establishments providing related services.

March 2022 Actuals: \$249K FY 21-22 YTD Actuals: \$1.9M FY 21-22 YTD Revised Budget to Actual Variance of \$186K or 11% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$293K or 18%

This category's collections are above the revised budget and prior year collections. This can be attributed to the continued development of commercial and residential properties that have become available for rent to tenants this year. Additionally, an increase in rent prices may contribute to the year-over-year increase.

ALL OTHER CATEGORIES:

The categories included here are transportation, accommodations, manufacturing, wholesale trade, finance and insurance, services, and arts and entertainment. Use tax is also included in this category.

March 2022 Actuals: \$287K FY 21-22 YTD Actuals: \$2.3M FY 21-22 YTD Revised Budget to Actual Variance of \$454K or 24% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$536K or 30%

This category is above the current year revised budget and prior year actual collections. The arts and entertainment and services categories have performed better than anticipated due to the opening of new businesses in the Town and the relaxation of COVID-19 restrictions that were in place during the same period last year. Use tax collections are also higher year-to-date in FY22 than in FY21.

ATTACHMENT 1:

SALES TAX BACKGROUND INFORMATION:

The Town of Queen Creek's sales tax is the largest revenue source for Town operations. The Town of Queen Creek's Transaction Privilege Tax (TPT) program is administered by the State of Arizona's Department of Revenue (AZDOR). AZDOR issues TPT licenses to businesses, updates license data, provides support, collects tax dollars due, performs audits, and distributes the tax revenue to the Town.

SALES TAX RATE DETAILS

The Town of Queen Creek has the following sales tax rates:

- 2.0% tax rate charged on all taxable activities within Town limits
 - o Dedicated to the General Fund for general purpose government operations
- 0.25% tax rate charged on all taxable activities within Town limits
 - Dedicated to the Emergency Services (EMS) Fund to fund law enforcement and fire and medical services
- 0.25% special district rate an additional tax rate charged on certain taxable activities occurring within certain major retail developments in Town Center: Queen Creek Marketplace, Cornerstone, and QC District
 - Dedicated to the Town Center Fund to fund infrastructure related improvements and other operations within the Town Center planning area
- 2.0% additional tax rate on construction contracting activities within Town limits
 - Dedicated to funding infrastructure improvements within Town limits

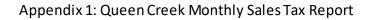
Sales Tax Rate Components										
Queen Creel	k Rate	Queen Creek Speci (Town Ce		Construction Contracting Rat						
General Fund	2.00%	General Fund	2.00%	General Fund	2.00%					
EMS	0.25%	EMS	0.25%	EMS	0.25%					
		Town Center	0.25%	Construction Fund	2.00%					
Total Rate	2.25%	Total Rate	2.50%	Total Rate	4.25%					

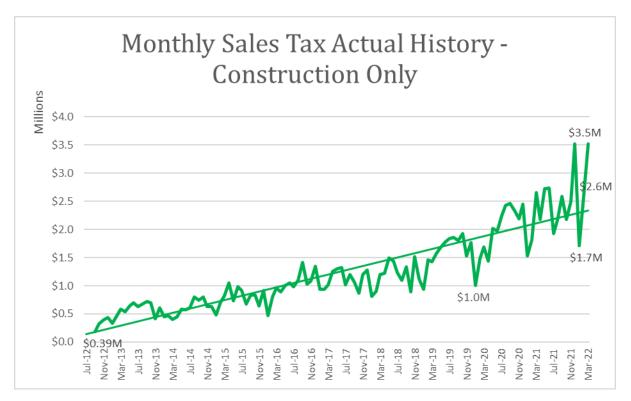
	_	Revenue by I	Fund	ł	YTD		% of Total		
		General Fund	ł		\$ 36,666,674		69.1%		
		EMS Fund			4,583,334		8.6%		
		Town Center	Fun	ıd	1,151,225		2.2%		
		Construction	Fun	ıd	10,689,967		20.1%		
		Totals			\$ 53,091,200		100.0%		
Operating Budget		Jul		Aug	Sept		Oct	Nov	Dec
General Fund	\$	3,550,774	\$	3,583,227	\$ 3,949,734	\$	3,804,464	\$ 4,213,662	\$ 5,119,857
EMS Fund	\$	443,847	\$	447,903	\$ 493,717	\$	475,558	\$ 526,708	\$ 639,982
Total Operating Budget	\$	3,994,620	\$	4,031,130	\$ 4,443,451	\$	4,280,022	\$ 4,740,370	\$ 5,759,840
Operating Budget		Jan		Feb	March	F	Y21-22 YTD		
General Fund	1	3,577,730	\$	3,948,447	\$ 4,918,780	\$	36,666,674		
EMS Fund		447,216	\$	493,556	\$ 614,848	\$	4,583,334		
Total Operating Budget	\$	4,024,946	\$	4,442,003	\$ 5,533,628	\$	41,250,008		

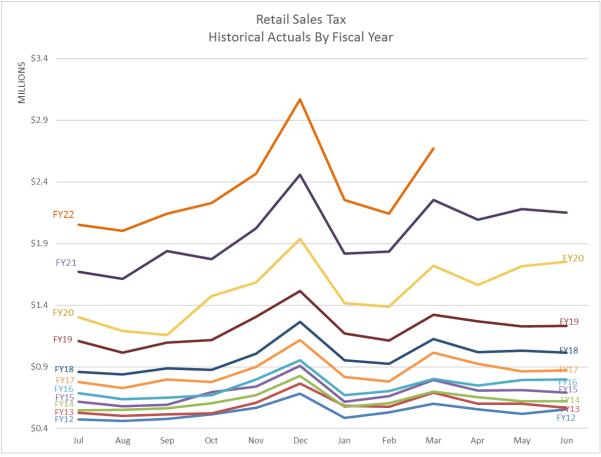
Historical Performance



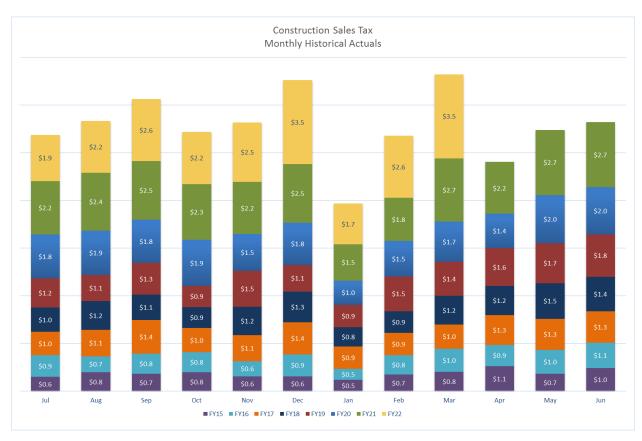








Appendix 1: Queen Creek Monthly Sales Tax Report



Note: In FY 19-20 reporting is revised to reflect ADOR business code categories. Overall TPT revenues are not impacted.

TAX RATE CATEGORIES

Town-wide Queen Creek Sales Tax Rates:

BUSINESS CODE CATEGORY	REGION	BUSINESS	TAX	REPORTING CATEGORY
	CODE	CODE	RATE	
Advertising	QC	018	2.25%	All Others
Amusements	QC	012	2.25%	All Others
Contracting-Prime	QC	015	4.25%	Construction Contracting
Contracting-Speculative Builders	QC	016	4.25%	Construction Contracting
Contracting – Owner Builder	QC	037	4.25%	Construction Contracting
Job Printing	QC	010	2.25%	All Others
Manufactured Buildings	QC	027	2.25%	Construction Contracting
Timbering & Other Extraction	QC	020	0.10%	All Others
Severance – Metal Mining	QC	019	2.25%	All Others
Publication	QC	009	2.25%	All Others
Hotels	QC	044	2.25%	All Others
Hotel/Motel (Additional Tax)	QC	144	3.00%	All Others
Residential Rental, Leasing & Licensing for Use	QC	045	2.25%	Rental, R.E. & Leases
Commercial Rental, Leasing & Licensing for Use	QC	213	2.25%	Rental, R.E. & Leases
Rental, Leasing & Licensing for Use	QC	214	2.25%	Rental, R.E. & Leases
Restaurants & Bars	QC	011	2.25%	Restaurants & Bars
Retail Sales	QC	017	2.25%	Retail Sales
Retail Sales Food for Home	QC	062	2.25%	Retail Sales
MRRA	QC	315	2.25%	All Others
Communications	QC	005	2.25%	Comm. & Utilities
Transporting	QC	006	2.25%	All Others
Utilities	QC	004	2.25%	Comm. & Utilities
Use Tax Purchases	QC	029	2.25%	All Others
Use Tax from Inventory	QC	030	2.25%	All Others
Retail Sales for Remote Sellers	QC	605	2.25%	Retail Sales
Retail Sales Food for Home Consumption Remote Sellers	QC	606	2.25%	Retail Sales
Marijuana Sales	QC	420	2.25%	Retail Sales
Medical Marijuana Sales	QC	203	2.25%	Retail Sales

Queen Creek Special District Tax Rates (Town Center):

BUSINESS CODE CATEGORY	REGION CODE	BUSINESS CODE	TAX RATE	REPORTING CATEGORY
Amusements	QD	012	2.50%	All Others
Job Printing	QD	010	2.50%	All Others
Publication	QD	009	2.50%	All Others
Hotels	QD	044	2.50%	All Others
Hotel/Motel (Additional Tax)	QD	144	3.00%	All Others
Restaurants & Bars	QD	011	2.50%	Restaurants & Bars
Retail Sales	QD	017	2.50%	Retail Sales
Retail Sales Food for Home	QD	062	2.50%	Retail Sales
MRRA	QD	315	2.50%	All Others
Communications	QD	005	2.50%	Comm. & Utilities
Utilities	QD	004	2.50%	Comm. & Utilities
Retail Sales for Remote Sellers	QD	605	2.50%	Retail Sales
Retail Sales Food for Home Consumption Remote Sellers	QD	606	2.50%	Retail Sales