



TOWN OF
QUEEN CREEK
ARIZONA

FY 21-22 Year to Date Financial Report

Operating Budget to Actual Performance
Fiscal Year to Date through March 2022

Issued April 28, 2022

Executive Summary

The Town's budget-to-actual performance for FY 21-22 through March shows favorable variances for both revenues and expenses. Actual revenues are performing well with receipts exceeding expectations by \$4.2M, or 6%. This is the result of Sales Tax, Construction Sales Tax, and Building/Engineering Revenues all performing better than expected due to continued residential and commercial growth throughout the Town. The FY 21-22 budget anticipated a moderation in the Town's rate of growth compared to the prior year. For example, the revised budget projects 1,801 single-family permits for the fiscal year, in contrast to a record 2,223 permits issued last fiscal year. To date the Town has issued 1,303 single-family permits including 221 permits issued in March. The revenue budget amounts in this report include higher revenue estimates that were approved by the Town Council in February 2022.

Total expenses to date are \$2.6M or 5% less than budget. The favorable variance is driven by savings in staff vacancies and various supplies and materials that remain on back-order due to nationwide supply-chain issues. The revised budget includes expenditure budget adjustments that have been approved by the Town Council since the beginning of the fiscal year.

The revised Operating Budget anticipated that expenses (before transfers) would exceed revenues by \$15.6M through March. However, actual results to date are better than expected resulting in revenues exceeding expenses by \$22.4M, an improvement of \$6.8M or 44%.

The Operating Budget remains financially sound with healthy reserve balances, including \$25.5M in operating reserves and \$45.7M in pension reserves. Of note, the pension reserves are fully funded, representing 100% of the Town's estimated unfunded pension liabilities as of June 30, 2021, per the Town's Pension Funding Policy.

Recently, Standard & Poor's (S&P) and Fitch both upgraded the Town's bond ratings one step, from "AA" to "AA+" with a stable outlook. This upgrade places the Town's bond rating just one notch below the highest rating possible of "AAA." Both rating agencies cited several positive factors in their reports, including the following:

- Stable and diverse revenue base
- Expected strong revenue growth and resiliency through economic cycles
- Strong Arizona economy and connectivity to Phoenix-Metro Area
- Elimination of unfunded pension liabilities and manageable pension costs
- Increasing reserves
- Very strong financial management policies and practices

This higher bond rating means lower interest rates on the Town's future debt issues, which will save the Town's taxpayers hundreds of thousands of dollars in interest costs over time. The Town will use the comments in the ratings reports as a roadmap to our ultimate goal of achieving a "AAA" rating.

Operating Budget

The Operating Budget includes activity in the General, Streets (HURF), Emergency Services and Horseshoe Park Equestrian Center funds. The schedule below is a summary of the FY 21-22 Operating Budget results year to date. This year's budgeted revenues are expected to exceed expenses by \$22.2M, with additional amounts being transferred out to other funds to cover the non-growth share of debt payments and capital improvements. To date, \$870K has been transferred from the EMS Fund toward the cost of a replacement fire truck that was approved in the FY21-22 budget, and \$5.4M has been transferred from the Operating Budget to cover scheduled debt service payments.

The revised expense budget reflects \$3.5M that was carried forward from the previous fiscal year to provide spending authority for various projects and equipment needs, nearly half of which was for starting up the police department. Other recent budget adjustments have taken \$3.2M from contingency funds to provide budget authority for additional police software, equipment, and staffing, as well as to accommodate advance purchase orders for long-lead items such as vehicles and heavy equipment. The revised budget anticipates the Town will add \$9.3M to fund balance by the end of the fiscal year.

The Town's Operating fund balance is expected to end the fiscal year at \$101M. Of the total fund balance, \$45.7M is reserved for pension funding and \$25.5M is reserved for operations based on the Town's 25% Reserve Policy. Notably, both pension reserves are fully funded, representing 100% of the Town's estimated unfunded pension liabilities as of June 30, 2021. The remaining fund balance of \$29.7M is available to fund future operating and capital needs.

Summary FY 21-22 Operating Budget

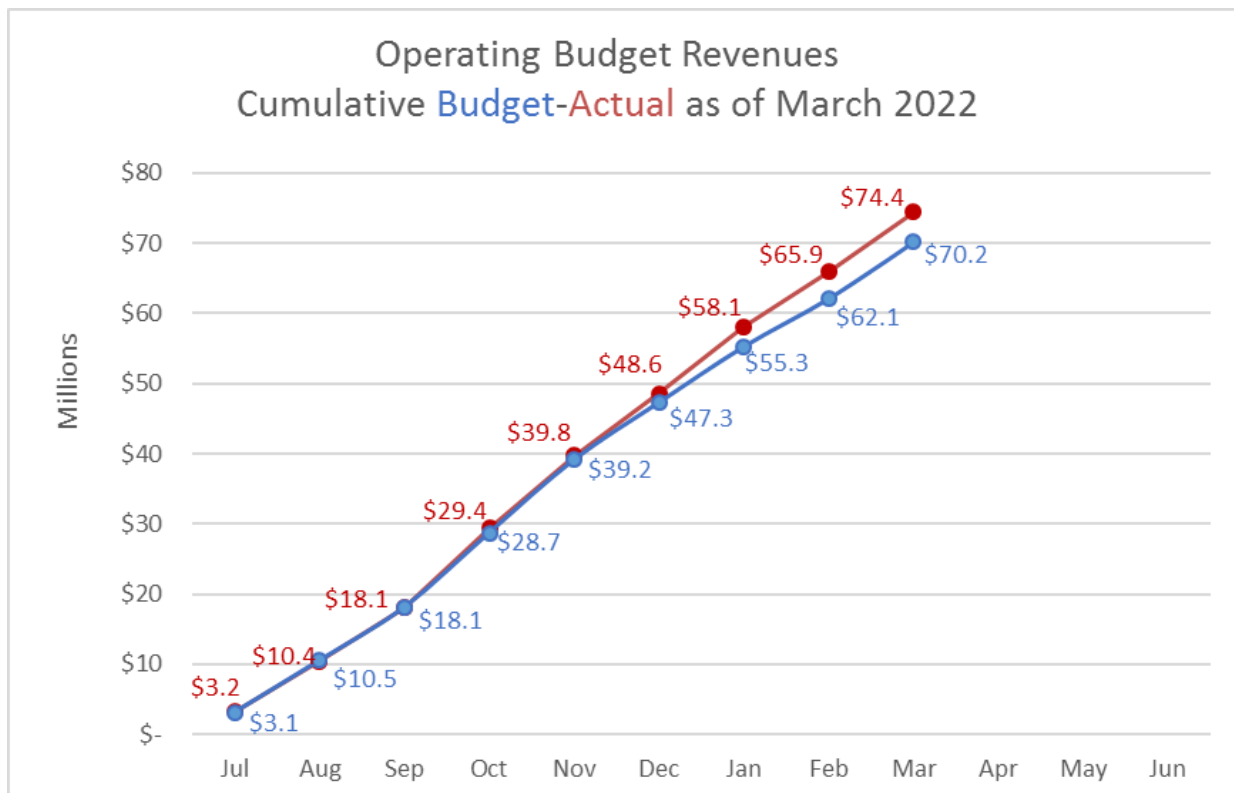
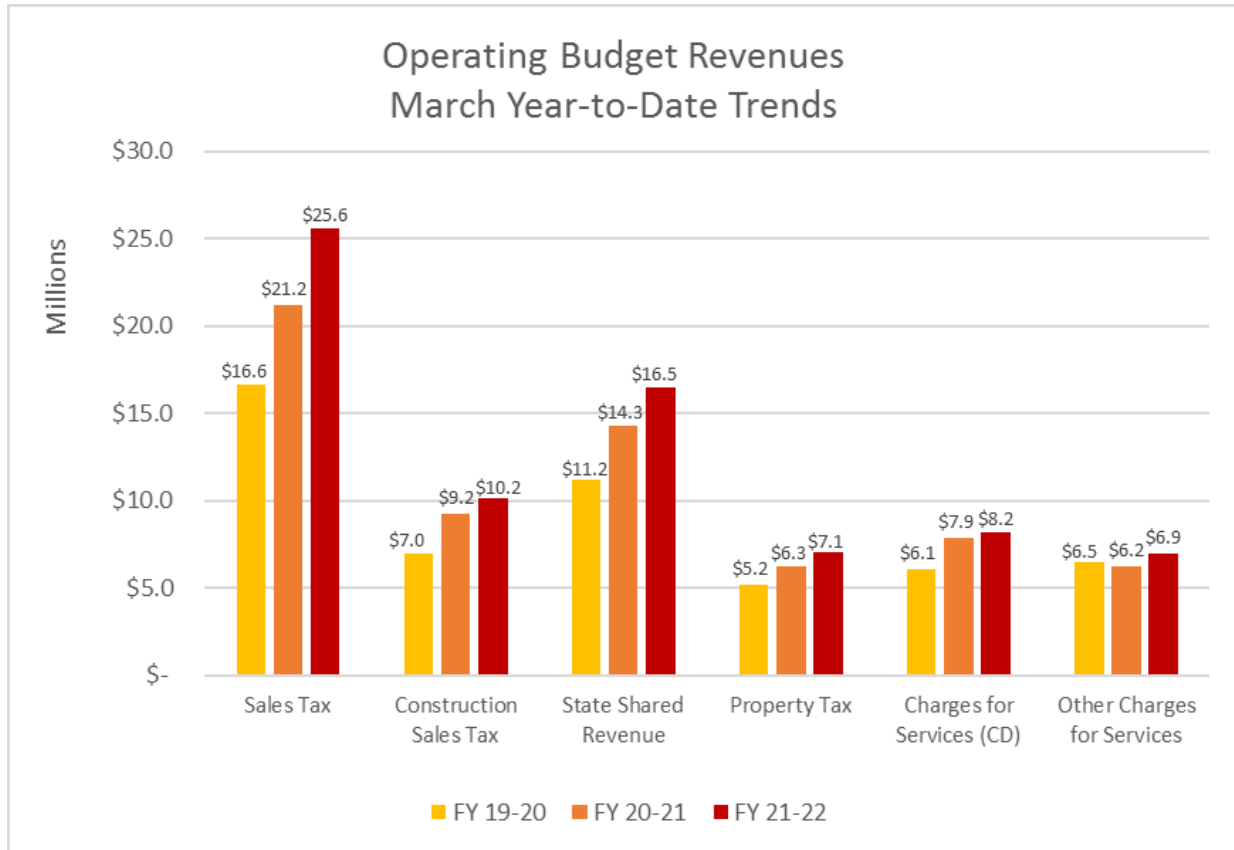
	FY 21-22 Total Adopted Budget	FY 21-22 Total Revised Budget	FY 21-22 Year-to-Date Budget	FY 21-22 Year-to-Date Actual
Revenues	\$ 95,823,650	\$ 105,490,056	\$ 70,170,025	\$ 74,432,344
Expenses	76,565,289	83,320,101	54,585,802	52,048,135
Operating Results	\$ 19,258,361	\$ 22,169,955	\$ 15,584,223	\$ 22,384,209
Transfers Out:				
Debt Service	\$ 8,026,251	\$ 8,016,251	\$ 5,364,334	\$ 5,364,334
CIP	4,856,300	4,856,300	870,295	870,295
Net Transfers Out	\$ (12,882,551)	\$ (12,872,551)	\$ (6,234,629)	\$ (6,234,629)
Net Operating Results	\$ 6,375,810	\$ 9,297,404	\$ 9,349,593	\$ 16,149,579
Beginning Fund Balance	\$ 81,365,269	\$ 91,672,388		
Ending Fund Balance	\$ 87,741,079	\$ 100,969,792		
25% Revenue Reserve	\$ 25,512,450	\$ 25,512,450		
MSCO Unfunded Pension Liability Reserve	25,232,142	26,334,929		
ASRS Unfunded Pension Liability Reserve	18,503,805	19,409,088		
Available Fund Balance	18,492,682	29,713,325		
Total Fund Balance	\$ 87,741,079	\$ 100,969,792		

March 2022 Year-to-Date Results

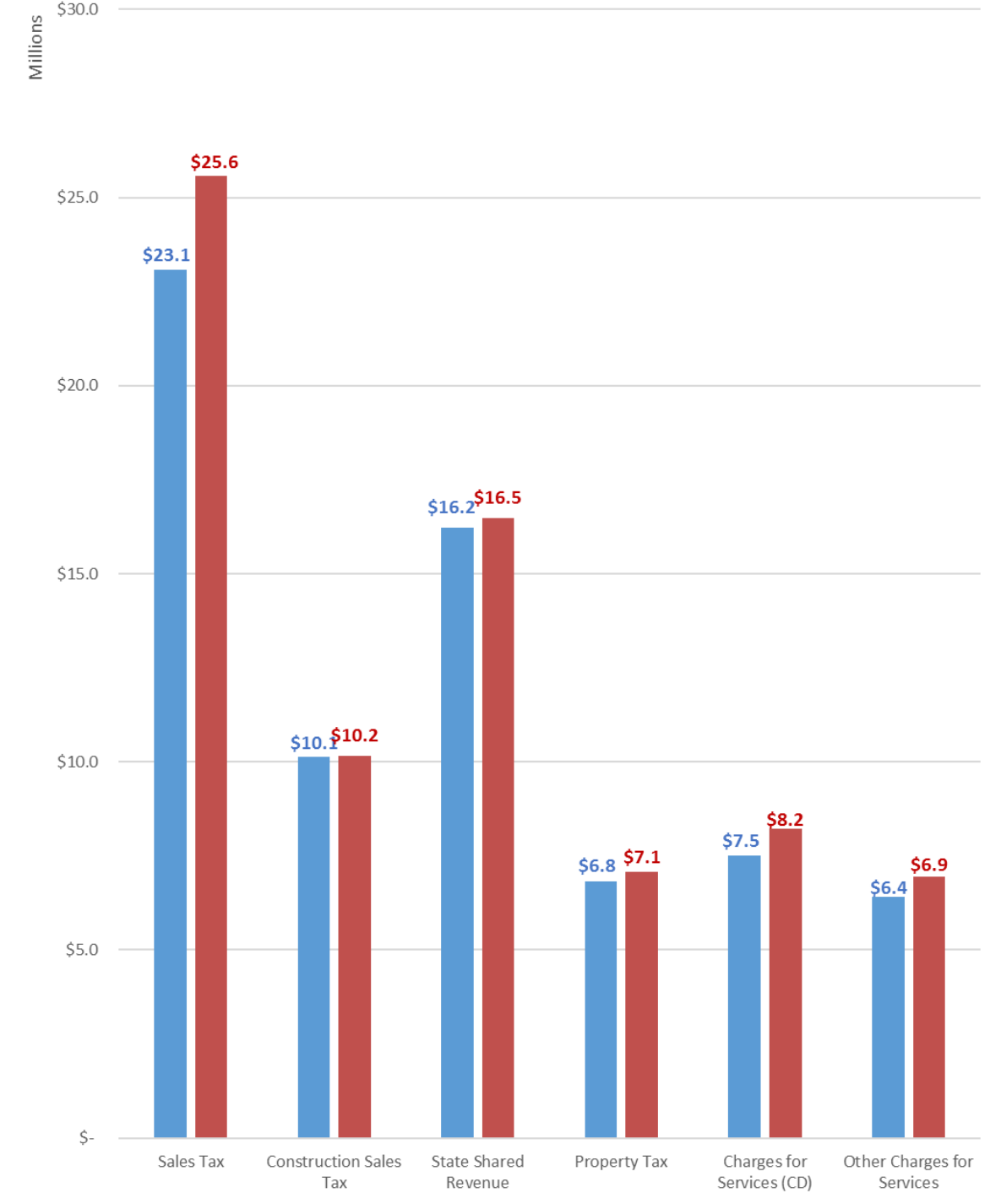
	<u>YTD</u>	<u>YTD</u>	<u>\$ Variance</u>	<u>% Variance</u>
	<u>Budget</u>	<u>Actual</u>	<u>Favorable (Unfavorable)</u>	
Revenues				
Sales Tax	\$ 23,081,309	\$ 25,567,479	\$ 2,486,170	11%
Construction Sales Tax	10,122,708	10,162,927	40,219	0%
State Shared Revenue	16,221,736	16,474,761	253,025	2%
Property Tax	6,828,170	7,062,900	234,730	3%
Charges for Services (CD)*	7,512,122	8,216,086	703,964	9%
Other Charges for Services	6,403,980	6,948,191	544,211	8%
Total Revenues	\$ 70,170,025	\$ 74,432,344	\$ 4,262,319	6%
Expenditures				
Salaries & Benefits	\$ 29,411,992	\$ 28,912,397	\$ 499,595	2%
Supplies & Services	17,671,357	16,107,954	1,563,403	9%
Maricopa County Sheriff	3,925,000	3,757,631	167,369	4%
Capital Outlay	3,577,453	3,270,154	307,299	9%
Total Expenditures	\$ 54,585,802	\$ 52,048,135	\$ 2,537,667	5%

*Consists of Community Development Charges for Services including permits, planning and engineering fees

Revenue Analysis



Operating Revenue FYTD March: +\$4.2M (+6%)
\$70.2M FY21-22 Budget to \$74.4M FY21-22 Actual



Overall, actual revenues are showing a 6% favorable variance compared to the revised budget. The variances of the Revenue Categories are explained below.

Sales Tax

Sales tax revenue for FY 21-22 is currently \$2.5M or 11% above budget. This positive performance is attributed to the Town's fast-growing population, growth in e-commerce from more residents shopping online rather than at stores in other cities, and new businesses that continue to open in Queen Creek. Please refer to the Sales Tax Report (Appendix 1) for additional information on sales tax activity.

Construction Sales Tax

Construction sales tax revenue is currently \$40K or just 0.4% above the revised budget. Though smaller than prior months, this positive variance reflects a continuation of the strong residential and commercial construction activity that the Town has seen over the last three years. Please refer to the Sales Tax Report (Appendix 1) for additional information on construction sales tax activity.

State-Shared Revenue

State-Shared Revenue is \$253K or 2% above the revised budget. The State of Arizona as a whole is seeing better-than-expected performance in sales tax activity. When combined with Queen Creek's population growth, this has increased the Town's share of state TPT distributions compared to prior years. In contrast, the estimates for the Town's share of HURF and Vehicle License Tax were lowered in February due to lower than expected distributions, which appears to be a statewide trend partially due to lingering effects of the COVID-19 pandemic.

Property Tax

Property tax revenue to date is \$235K or 3% above budget. The Town receives the majority of its property tax distributions in October and November, and the remainder in April and May, due to Arizona's statutes that allow property owners to pay their annual property taxes in two installments.

Charges for Services – Community Development (CD)

Charges for Services-CD accounts for planning, engineering and building permit revenues. Fiscal year 21-22 CD revenue to date is favorable by \$704K or 9%, as presented in the following schedule:

March 2022 YTD Community Development Detailed Revenues

Charges for Services (CD)	<u>Budget</u>	<u>Actual</u>	<u>\$ Variance</u>	<u>% Variance</u>
Planning Revenue	\$ 207,622	\$ 204,073	\$ (3,550)	(2%)
Engineering Revenue	1,172,500	1,327,079	154,579	13%
Building Permit Revenue	6,132,000	6,684,934	552,934	9%
Total Charges for Services (CD)	\$ 7,512,122	\$ 8,216,086	\$ 703,964	9%

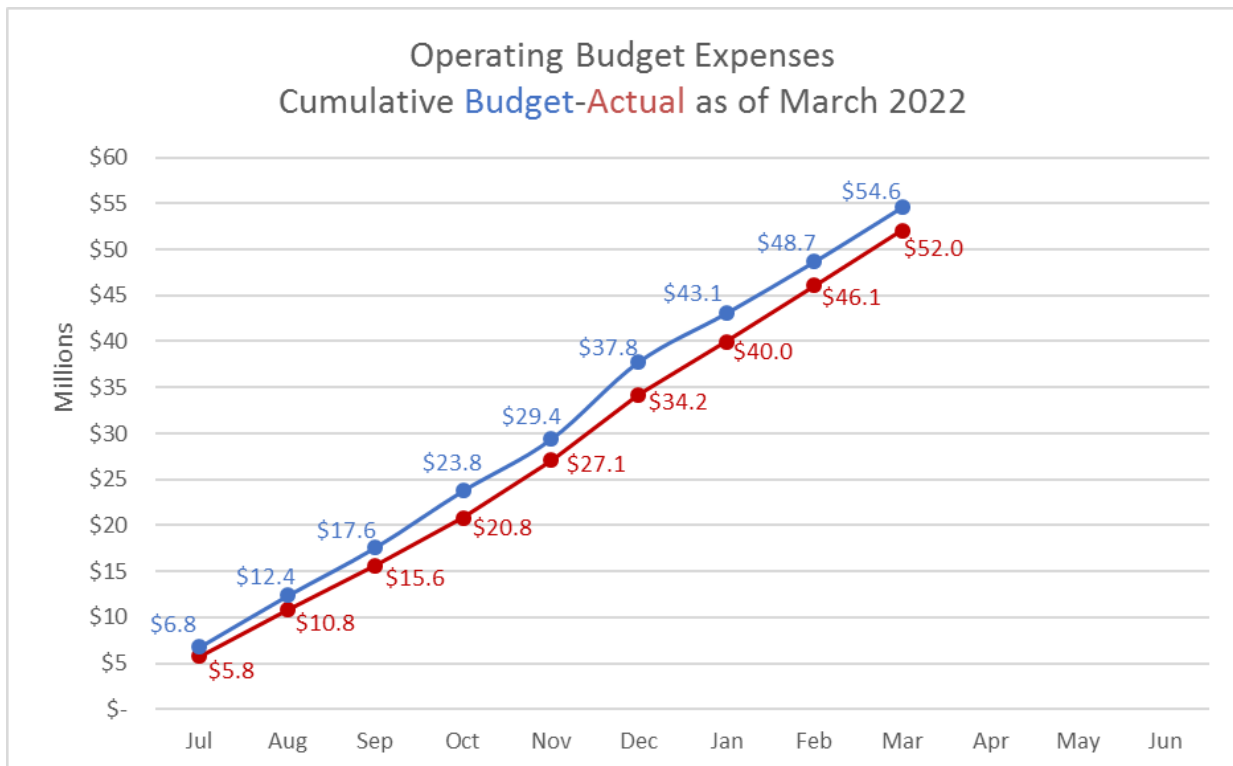
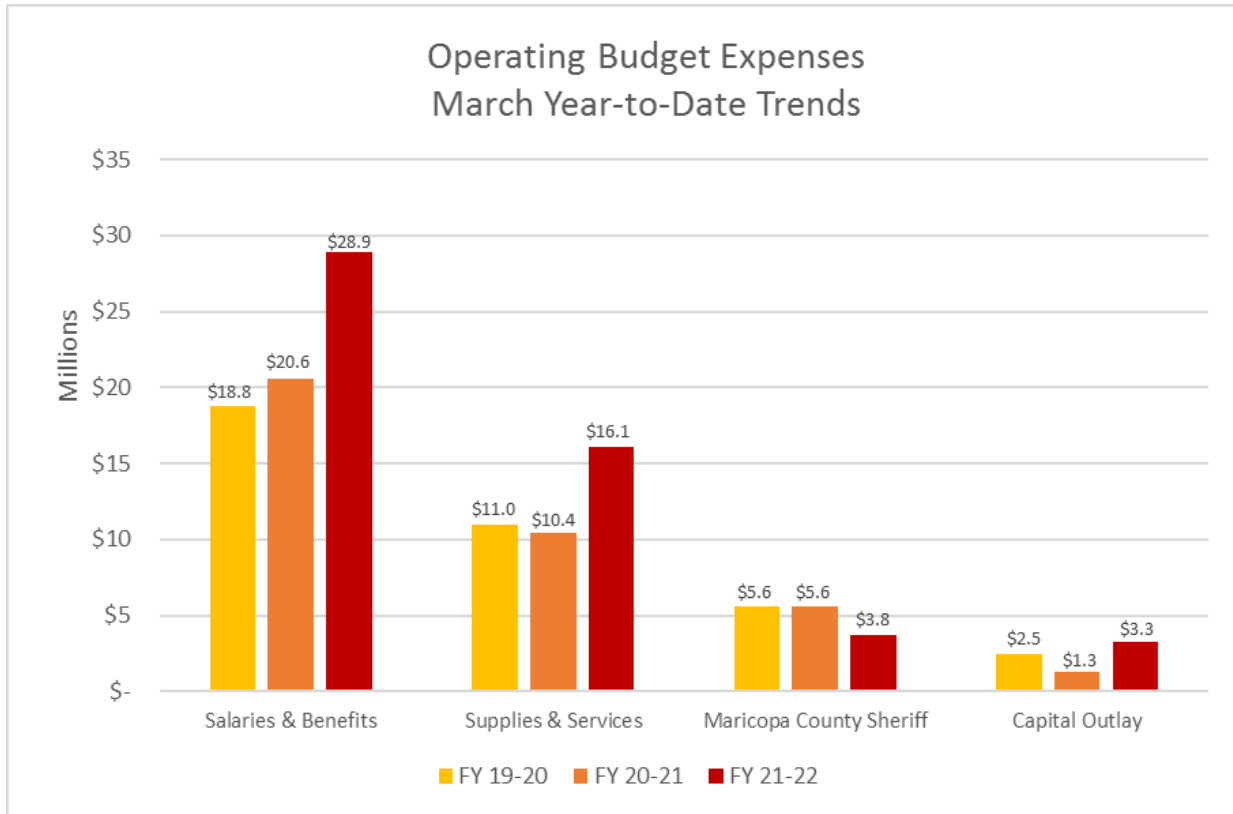
Similar to construction sales tax, CD revenue is tied to new and proposed development activity in the town for new subdivisions, commercial developments, and annexations. Engineering revenue is particularly strong through March due to reviews of several commercial developments and multi-family plans that have recently been submitted. The FY 21-22 revised budget includes an estimate of 1,801 new single-family permits, which is lower than the record 2,223 permits issued last fiscal year but still reflective of continued and strong development activity. In March, the Town issued 221 single-family building permits, bringing the year-to-date total to 1,303 permits.

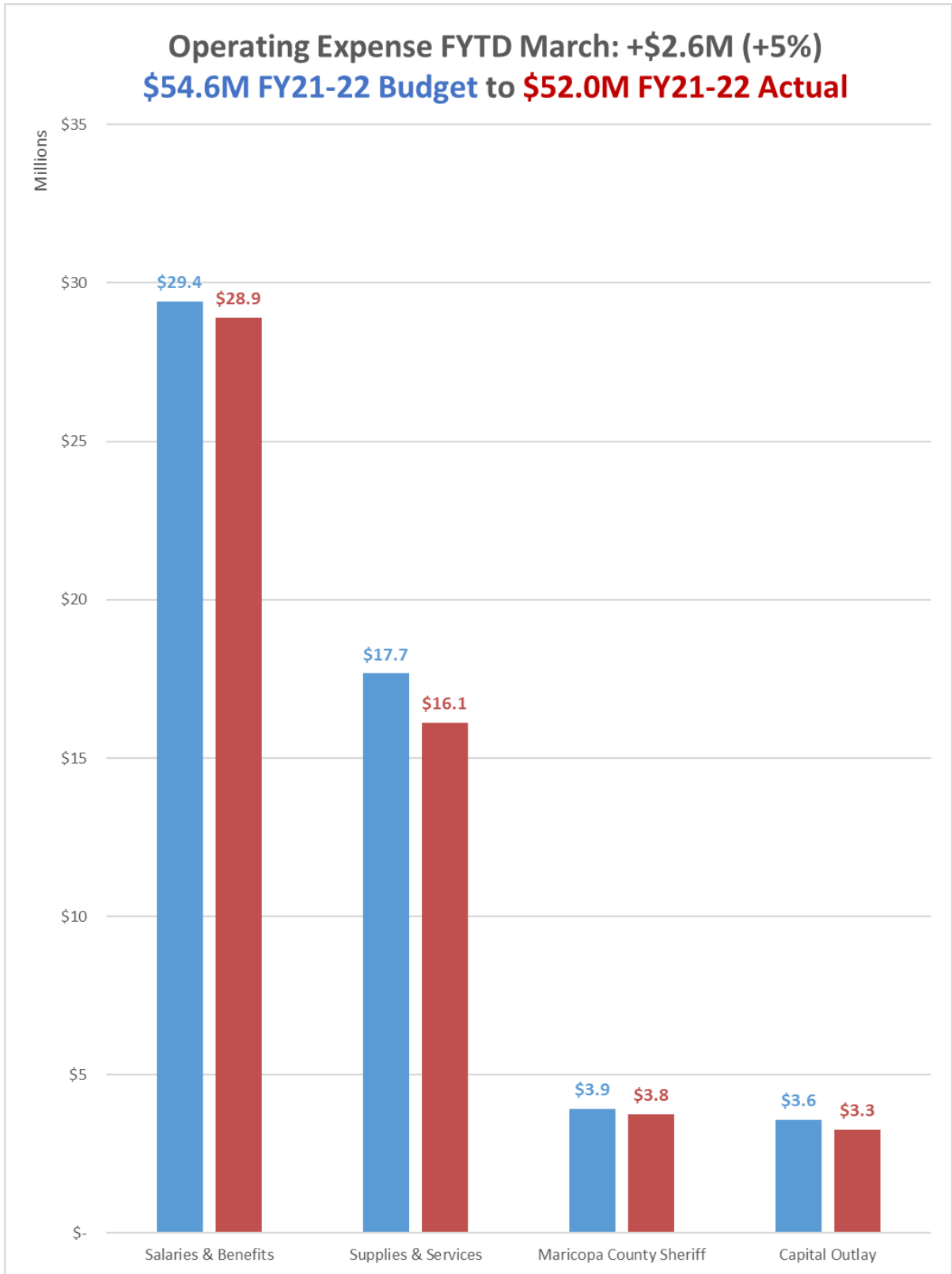
Other Charges for Services

Other Charges for Services is comprised of a number of different sources and is currently showing a \$544K or 8% positive variance. All of this variance is due to higher than expected revenues from the Town's Recreation and HPEC activities. Through March, Recreation fees were \$293K or 104% above budget due to stronger than expected demand for recreation classes and rentals of Town facilities. HPEC revenues are \$266K or 50% above budget due to strong attendance at popular events such as Roots 'n Boots and Art of the Cowgirl.

Other revenue in this category include Utility ROI and Utility Franchise Fees from the Town's Water and Sewer utility operations, which together account for \$2.3M or 33% of the Other revenue category. Departmental Support Revenue accounts for an additional \$1.3M or 18% of the total revenue in this category. The Town has received \$148K more in investment income to date than expected due to maturity of older investments that were purchased prior to the drop in interest rates caused by the COVID-19 pandemic. Finally, the Town has received \$119K in insurance recovery funds related to storm damage claims through the Town's insurance provider.

Expense Analysis





The year-to-date expenditures for FY 21-22 reflect a favorable variance of 5%. The variances of the Expenditure Categories are explained below.

Salaries and Benefits

Salaries and Benefits expenses to date are \$500K or 2% below budget. This variance is partly due to turnover in staff positions. As they happen, vacancies are evaluated on a case-by-case basis to determine if the position needs to be filled right away or if the Town can delay hiring a replacement. At the end of March, the Town had 13 vacancies related to staff turnover in the Operating Budget. Additionally, two of the FY 21-22 budget's new positions were still vacant at the end of March: one in the Police Department and one in Fleet Maintenance.

Supplies and Services

Supplies and Services expenses are \$1.6M or 9% below budget so far this year. This savings is currently coming from several categories including software; software support; credit card fees; employee uniforms, safety supplies, and personal protective equipment; and maintenance and repairs of facilities and vehicles. Also, national and global supply-chain disruptions continue to affect the Town's ability to acquire needed supplies and materials on time in areas such as traffic, public safety, and street & facilities maintenance. Staff is working with vendors to find solutions to these issues, but economists and business analysts expect these disruptions to continue throughout calendar year 2022, which means the operating budget is expected to show positive variances in supplies and services budgets through the end of the fiscal year.

Maricopa County Sheriff

Maricopa County Sheriff costs are showing a favorable variance of \$167K or 4%. With the MCSO contract officially ending on January 10, 2022, the Town closed out the contract with MCSO and made the final payments to the county in February.

Capital Outlay

Capital Outlay expenses to date show a favorable variance of \$307K or 9%. The budgets in this category are for one-time purchases related to major equipment and special projects. Similar to Supplies and Services, vendors for capital items continue to struggle with supply-chain issues due to lingering effects of the COVID-19 pandemic, which means the timing of delivery for items such as vehicles and related equipment remains uncertain.



TOWN OF
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FY 21-22 Year to Date Sales Tax Report

FY 21-22 Business Activity through February 2022*

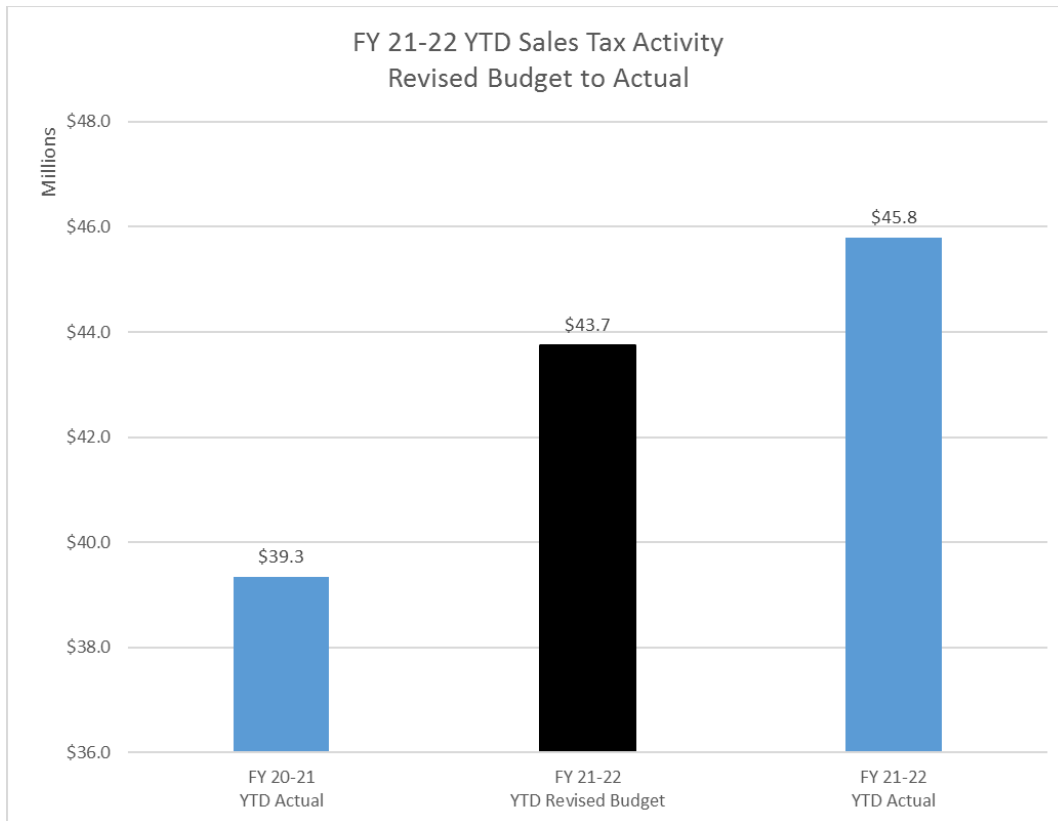
Issued April 2022

This report contains information regarding the actual revenue collections from the Town's 2.0% sales tax reflected in the General Fund, 0.25% dedicated EMS sales tax, 0.25% Town Center dedicated sales tax and the 2.0% Construction Contracting sales tax dedicated to infrastructure improvements.

YEAR-TO-DATE FY 21-22 SALES TAX ACTIVITY

OVERALL PERFORMANCE SUMMARY:

The February 2022 sales tax revenue year-to-date total of \$45.8M exceeds the revised budget by 5%, or \$2.0M. Relative to the same period in FY 20-21, FY 21-22 actuals are 16%, or \$6.4M higher than the previous year.



Sales Category	FY 20-21 YTD Actual	FY 21-22 YTD Revised Budget	FY 21-22 YTD Actual	FY 21-22 YTD Revised Budget-To-Actual		FY 20-21 YTD Actual to FY 21-22 YTD Actual	
				\$ Variance	% Variance	\$ Increase	% Increase
Construction	\$ 17,453,427	\$ 19,651,553	\$ 19,196,641	\$ (454,912)	(2%)	\$ 1,743,215	10%
Retail Trade	\$ 14,633,587	16,322,233	17,962,178	1,639,945	10%	3,328,591	23%
Communications & Utilities	\$ 1,417,395	1,465,577	1,481,858	16,281	1%	64,463	5%
Restaurant & Bar	\$ 2,856,444	3,120,176	3,436,424	316,248	10%	579,980	20%
Real Estate, Rental & Leasing	\$ 1,443,022	1,547,778	1,687,587	139,809	9%	244,565	17%
All Others**	\$ 1,535,608	1,632,197	2,023,496	391,299	24%	487,887	32%
Totals	\$ 39,339,484	\$ 43,739,514	\$ 45,788,185	\$ 2,048,671	5%	\$ 6,448,701	16%

**All Others includes transportation, wholesale trade, finance and insurance, services, arts and entertainment, and other categories.

Note: Reporting categories are based on Arizona Department of Revenue Business Code classifications.

ANALYSIS

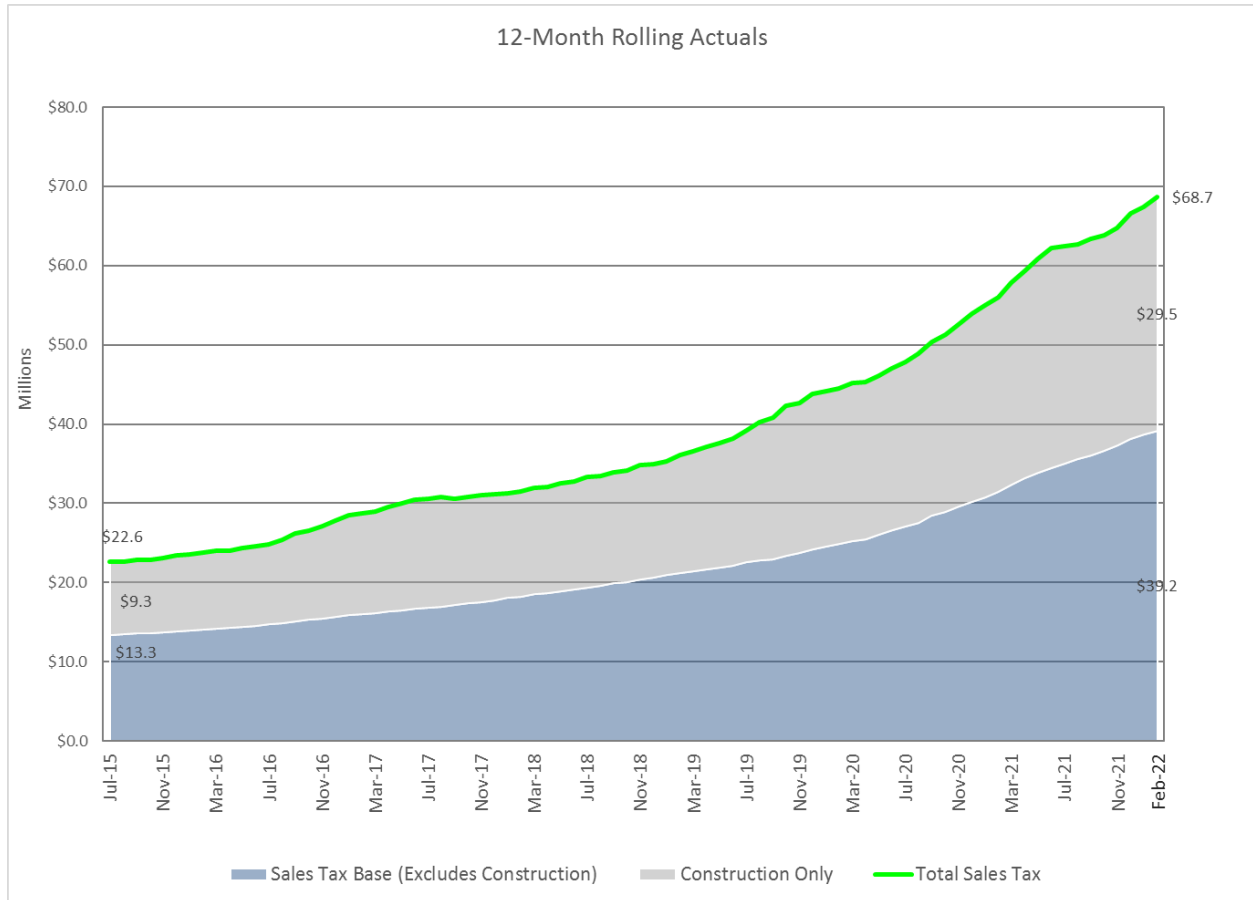
Town of Queen Creek sales tax collections are positively impacted by the high incomes of Town households. Per the 2020 American Communities Supplemental Survey data provided by the U.S. Census, Queen Creek's median household income is \$104,161, which is among the highest in the region for full-service cities and towns. Additionally, taxable spending from an estimated 100K+ population from Eastmark master-planned community (Mesa) and unincorporated San Tan Valley has a significant impact on the Town's sales tax revenues. Based on a study from Elliott Pollack & Company, about 27% of sales tax collections in the retail category and about 50% in the restaurant and bar category as of FY 18-19 are from non-Queen Creek residents spending in the Town.

February sales tax collections in FY 21-22 were higher than in FY 20-21. The strong levels of sales tax collections can be attributed to the continuing growth in population due to development both within the Town and in surrounding areas, more individuals shopping closer to home, new businesses continuing to open, strong construction activity, and the Town's ability to collect sales taxes on e-commerce transactions.

In recent months, inflation levels have risen along with the price of goods. The higher prices of goods are anticipated to cause further increases in sales tax collections for the Town for the foreseeable future.

HISTORICAL 12 MONTH ROLLING PERIODS

The following section contains a 12-month rolling historical actuals chart for the sales tax base (everything except construction) and separately for construction contracting sales tax revenues. Together, these categories comprise the total monthly revenue collections for sales tax. This chart is useful to identify the overall data trends since 2015. Of particular note is the continued growth of the sales tax base over time, which signifies that the Town’s commercial sectors have continued to grow, diversify, and mature since 2015.



YEAR-TO-DATE ANALYSIS BY CATEGORY

CONSTRUCTION CONTRACTING:

Construction sales tax is collected on all construction activity; commercial, new residential and major residential remodels. It also includes landscaping, painting, flooring installation, siding, roofing, concrete, plumbing, heating, framing, drywall, infrastructure, masonry, finish carpentry, etc. Speculative construction activity (developing land for sale as a building site) is also included in this category.

February 2022 Actuals: \$2.6M

FY 21-22 YTD Actuals: \$19.2M

FY 21-22 YTD Revised Budget to Actual Variance of (\$455K) or (2%)

FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$1.7M or 10%

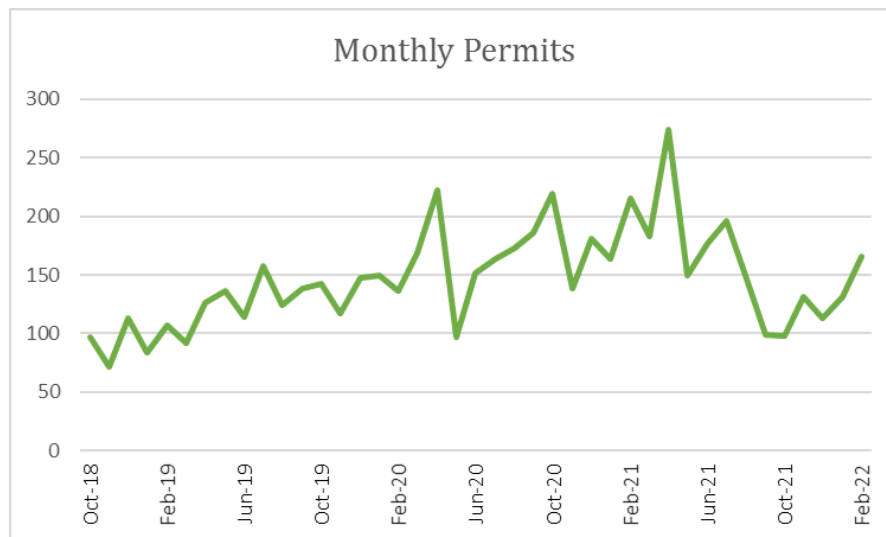
FY 21-22 collections are slightly below the FY 21-22 revised budget, but were slightly higher than the prior fiscal year actuals through February activity.

Performance in construction contracting ties mostly to new home sales and in particular, the large-scale homebuilders. Known major homebuilders accounted for the majority of construction contracting sales tax revenues for the month of February. Homebuilders have been impacted by supply chain issues stemming from the COVID-19 pandemic, as well as increasing home prices throughout the greater Phoenix region. Despite these issues, construction in the Town is continuing at a strong pace.

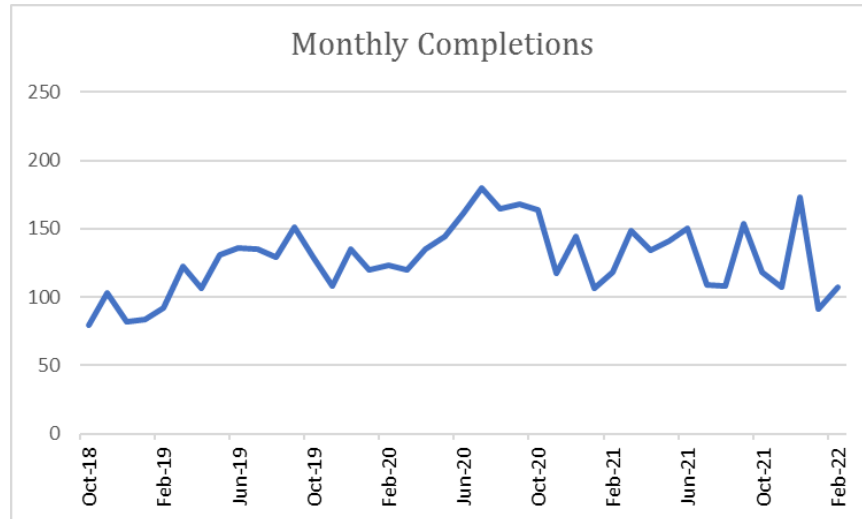
Sales tax paid by homebuilders ties to the sale of a new home, which is dependent on permit completions. The following schedule and graphs display new single-family home (NSF) permits issued and home completions over a rolling 12-month period for the current fiscal year against the previous fiscal year according to Queen Creek’s Development Services Department:

12-Month Rolling NSF Home Permits	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Total	Mo. Avg.
FY 20-21 TOQC NSF Permits Issued	169	222	97	151	164	173	186	219	138	181	164	215	2,079	173
FY 21-22 TOQC NSF Permits Issued	183	274	149	177	196	149	99	98	131	113	131	166	1,866	156

12-Month Rolling NSF Home Completions	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Total	Mo. Avg.
FY 20-21 TOQC NSF Completions	120	135	144	161	180	165	168	164	117	144	106	118	1,722	144
FY 21-22 TOQC NSF Completions	149	134	141	150	109	108	154	118	107	173	91	107	1,541	128



Appendix 1: Queen Creek Monthly Sales Tax Report



The Town utilizes RL Brown Housing Reports, an independent source of housing market information, to track monthly home sales, which are an indicator of construction sales tax receipts for the month. RL Brown’s data indicates that Queen Creek had 108 new home sales close in the month of February with an average sales price of \$572K for these homes. Overall, the Town made up 5.6% of total NSF permits issued in Maricopa County in February. The following table shows the monthly closings by builder, average sale price and estimated gross revenue for the month of February for permits issued within the Town.

BUILDER	# CLOSINGS	AVG. SALE PRICE	EST. GROSS REVENUE
MATTAMY HOMES	22	\$ 541,994	\$ 11,923,871
SHEA HOMES	14	\$ 517,185	\$ 7,240,584
WILLIAM LYON HOMES	14	\$ 470,194	\$ 6,582,711
TAYLOR MORRISON	11	\$ 663,218	\$ 7,295,396
BEAZER HOMES	9	\$ 454,962	\$ 4,094,654
MERITAGE HOMES	8	\$ 533,275	\$ 4,266,200
TOLL BROTHERS	7	\$ 776,697	\$ 5,436,876
FULTON HOMES	5	\$ 469,145	\$ 2,345,727
ASHTON WOODS HOMES	5	\$ 861,395	\$ 4,306,975
MISC CUSTOM	2	\$ 809,990	\$ 1,619,980
NEWPORT HOMES	2	\$ 572,802	\$ 1,145,603
DAVID WEEKLEY HOMES	2	\$ 757,155	\$ 1,514,309
LANDSEA HOMES	2	\$ 496,663	\$ 993,326
ELLIOTT HOMES	2	\$ 695,055	\$ 1,390,110
RICHMOND AMERICAN	1	\$ 644,357	\$ 644,357
GEHAN HOMES	1	\$ 494,682	\$ 494,682
CRESLEIGH HOMES	1	\$ 478,496	\$ 478,496
GRAND TOTAL	108	\$ 571,980	\$ 61,773,857

RETAIL TRADE:

Retail trade includes large department stores, auto dealers, grocery stores, supercenters, automotive repairs, discount stores, home furnishings, drug stores, jewelry and other vendors typically selling merchandise in small quantities to the public. This category also includes use tax.

February 2022 Actuals: \$2.1M

FY 21-22 YTD Actuals: \$18.0M

FY 21-22 YTD Revised Budget to Actual Variance of \$1.6M or 10%

FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$3.3M or 23%

FY 21-22 YTD collections in the retail category exceeded the FY 21-22 revised budget and prior year actual collections. Compared to the previous fiscal year, new businesses continue to open, but more influentially, retail anchors in the major retail centers in the Town are performing well. The higher-dollar entities drive revenue in this class. In February, the top 20 payers of 4,159 total payers in the retail category delivered 63% of the revenue. The top 10 payers in the category account for 52% of the total.

Of the total retail sales tax collections in February, \$340K is estimated to come from e-commerce transactions. February 2022 e-commerce sales tax collections are 31% higher than collections in February 2021. This growth can be attributed to an increase in e-commerce reporters due to increased compliance with the Wayfair legislation passed in October 2019, as well as an increase in e-commerce sales overall.

COMMUNICATIONS/UTILITIES:

This category includes businesses that provide telecommunications (internet, telephone, cellular service, cable/satellite television, etc.) and electricity, gas, or water services.

February 2022 Actuals: \$144K

FY 21-22 YTD Actuals: \$1.5M

FY 21-22 YTD Revised Budget to Actual Variance of \$16K or 1%

FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$64K or 5%

Year-to-date collections in the communications/utilities category are in line with the revised FY 21-22 budget and slightly higher than prior year collections.

RESTAURANTS & BARS:

This industry is comprised of establishments serving customers by preparing meals, snacks, and beverages for immediate consumption.

February 2022 Actuals: \$466K

FY 21-22 YTD Actuals: \$3.4M

FY 21-22 YTD Revised Budget to Actual Variance of \$316K or 10%

FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$580K or 20%

This category is above the current year revised budget and prior year actual collections. Performance in this category has been strong for existing restaurants and bars and new restaurants and bars continue to open in the Town. Some restaurant operations were impacted due to restrictions placed on many restaurant and bar establishments in the summer of 2020 (FY21), but these restrictions have lifted and have resulted in increased revenues year-to-date in FY22.

RENTAL, REAL ESTATE & LEASES:

This category consists of entities engaged in renting or leasing tangible and intangible assets as well as other establishments providing related services.

February 2022 Actuals: \$222K

FY 21-22 YTD Actuals: \$1.7M

FY 21-22 YTD Revised Budget to Actual Variance of \$140K or 9%

FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$245K or 17%

This category's collections are above the revised budget and prior year collections. This can be attributed to the continued development of commercial and residential properties that have become available for rent to tenants this year. Additionally, an increase in rent prices may contribute to the year-over-year increase.

ALL OTHER CATEGORIES:

The categories included here are transportation, accommodations, manufacturing, wholesale trade, finance and insurance, services, and arts and entertainment. Use tax is also included in this category.

February 2022 Actuals: \$235K

FY 21-22 YTD Actuals: \$2.0M

FY 21-22 YTD Revised Budget to Actual Variance of \$391K or 24%

FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$488K or 32%

This category is above the current year revised budget and prior year actual collections. The arts and entertainment and services categories have performed better than anticipated due to the opening of new businesses in the Town and the relaxation of COVID-19 restrictions that were in place during the same period last year. Use tax collections are also higher year-to-date in FY22 than in FY21.

ATTACHMENT 1:

SALES TAX BACKGROUND INFORMATION:

The Town of Queen Creek’s sales tax is the largest revenue source for Town operations. The Town of Queen Creek’s Transaction Privilege Tax (TPT) program is administered by the State of Arizona’s Department of Revenue (AZDOR). AZDOR issues TPT licenses to businesses, updates license data, provides support, collects tax dollars due, performs audits, and distributes the tax revenue to the Town.

SALES TAX RATE DETAILS

The Town of Queen Creek has the following sales tax rates:

- 2.0% tax rate charged on all taxable activities within Town limits
 - Dedicated to the General Fund for general purpose government operations
- 0.25% tax rate charged on all taxable activities within Town limits
 - Dedicated to the Emergency Services (EMS) Fund to fund law enforcement and fire and medical services
- 0.25% special district rate – an additional tax rate charged on certain taxable activities occurring within certain major retail developments in Town Center: Queen Creek Marketplace, Cornerstone, and QC District
 - Dedicated to the Town Center Fund to fund infrastructure related improvements and other operations within the Town Center planning area
- 2.0% additional tax rate on construction contracting activities within Town limits
 - Dedicated to funding infrastructure improvements within Town limits

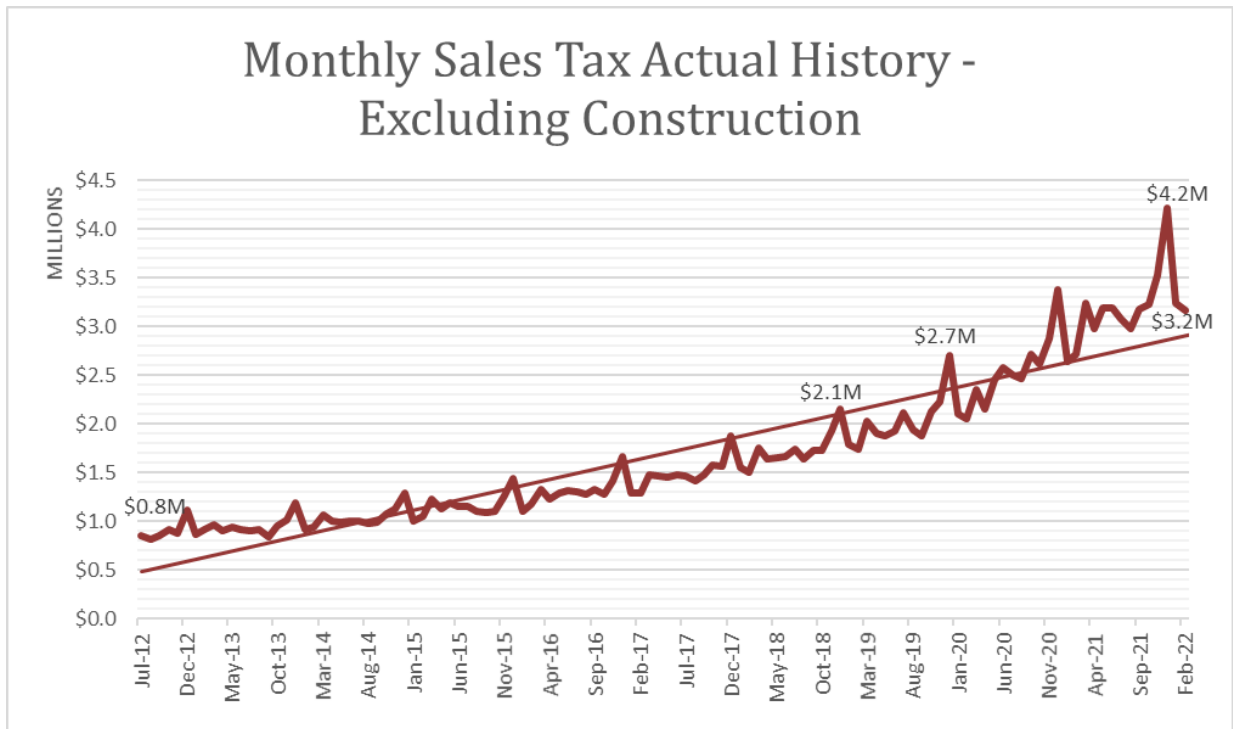
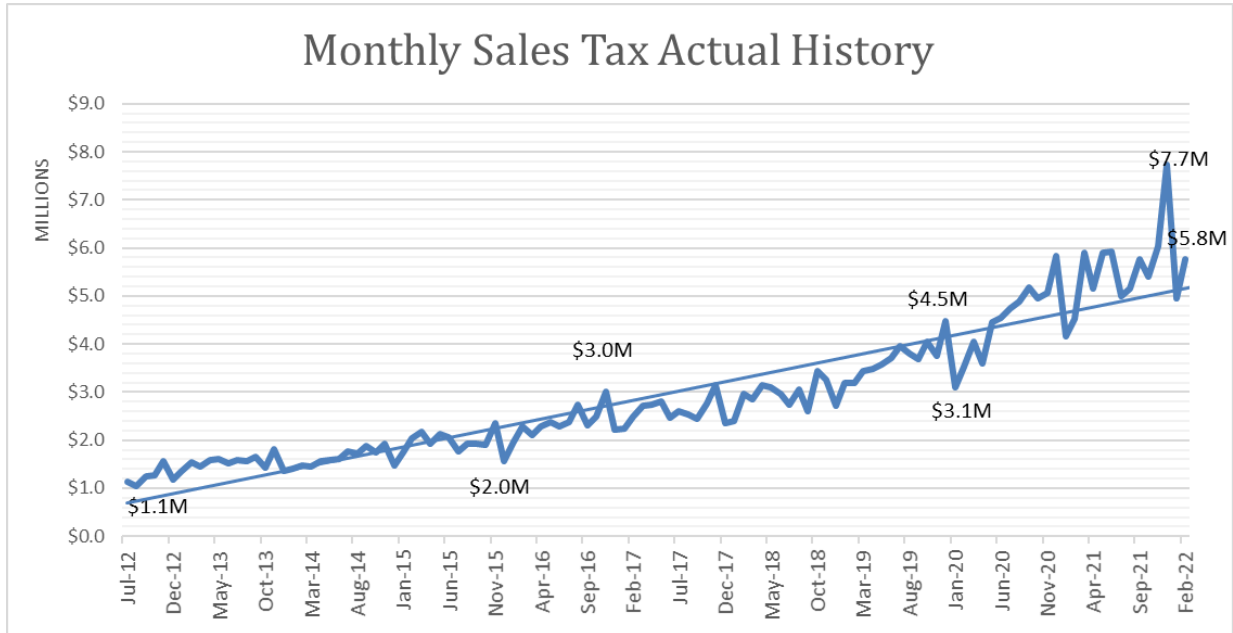
Sales Tax Rate Components					
Queen Creek Rate		Queen Creek Special District Rate (Town Center)		Construction Contracting Rate	
General Fund	2.00%	General Fund	2.00%	General Fund	2.00%
EMS	0.25%	EMS	0.25%	EMS	0.25%
		Town Center	0.25%	Construction Fund	2.00%
Total Rate	2.25%	Total Rate	2.50%	Total Rate	4.25%

Revenue by Fund	YTD	% of Total
General Fund	\$ 31,747,894	69.3%
EMS Fund	3,968,487	8.7%
Town Center Fund	1,038,087	2.3%
Construction Fund	9,033,713	19.7%
Totals	\$ 45,788,181	100.0%

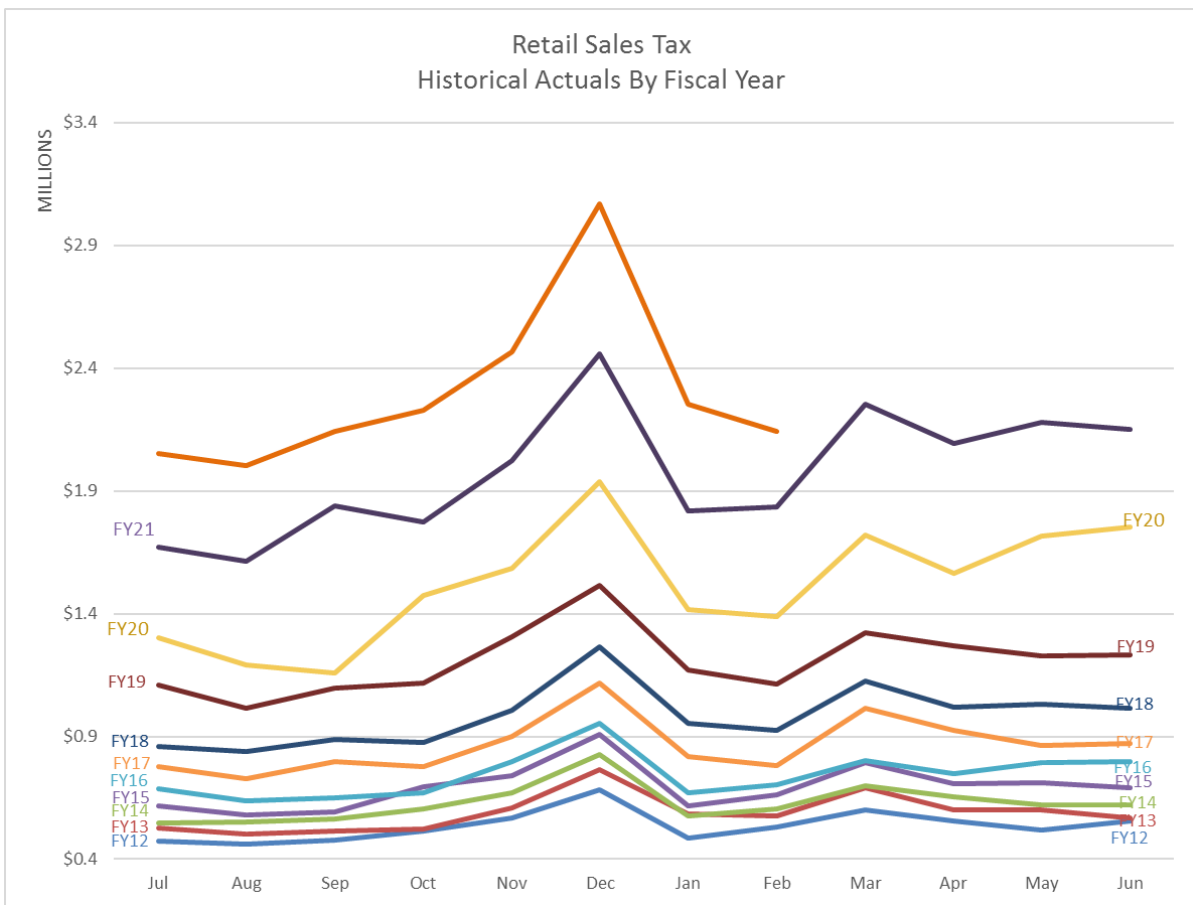
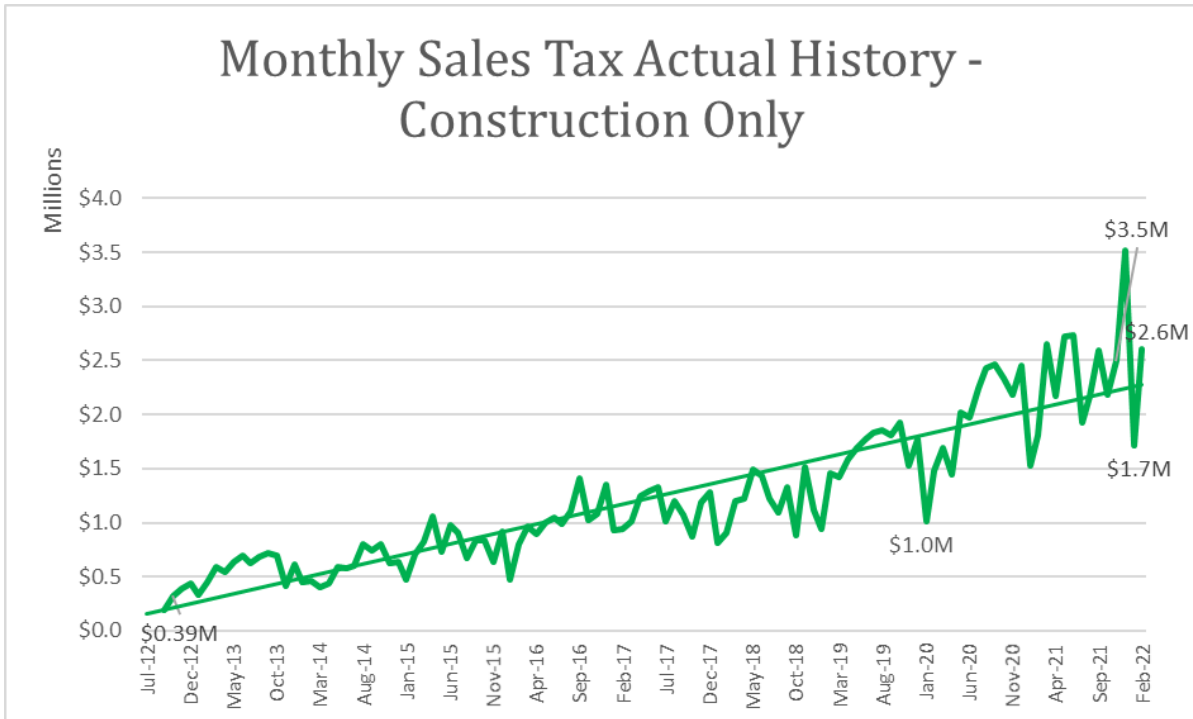
Operating Budget	Jul	Aug	Sept	Oct	Nov	Dec
General Fund	\$ 3,550,774	\$ 3,583,227	\$ 3,949,734	\$ 3,804,464	\$ 4,213,662	\$ 5,119,857
EMS Fund	\$ 443,847	\$ 447,903	\$ 493,717	\$ 475,558	\$ 526,708	\$ 639,982
Total Operating Budget	\$ 3,994,620	\$ 4,031,130	\$ 4,443,451	\$ 4,280,022	\$ 4,740,370	\$ 5,759,840

Operating Budget	Jan	Feb	FY21-22 YTD
General Fund	3,577,730	\$ 3,948,447	\$ 31,747,894
EMS Fund	447,216	\$ 493,556	\$ 3,968,487
Total Operating Budget	\$ 4,024,946	\$ 4,442,003	\$ 35,716,381

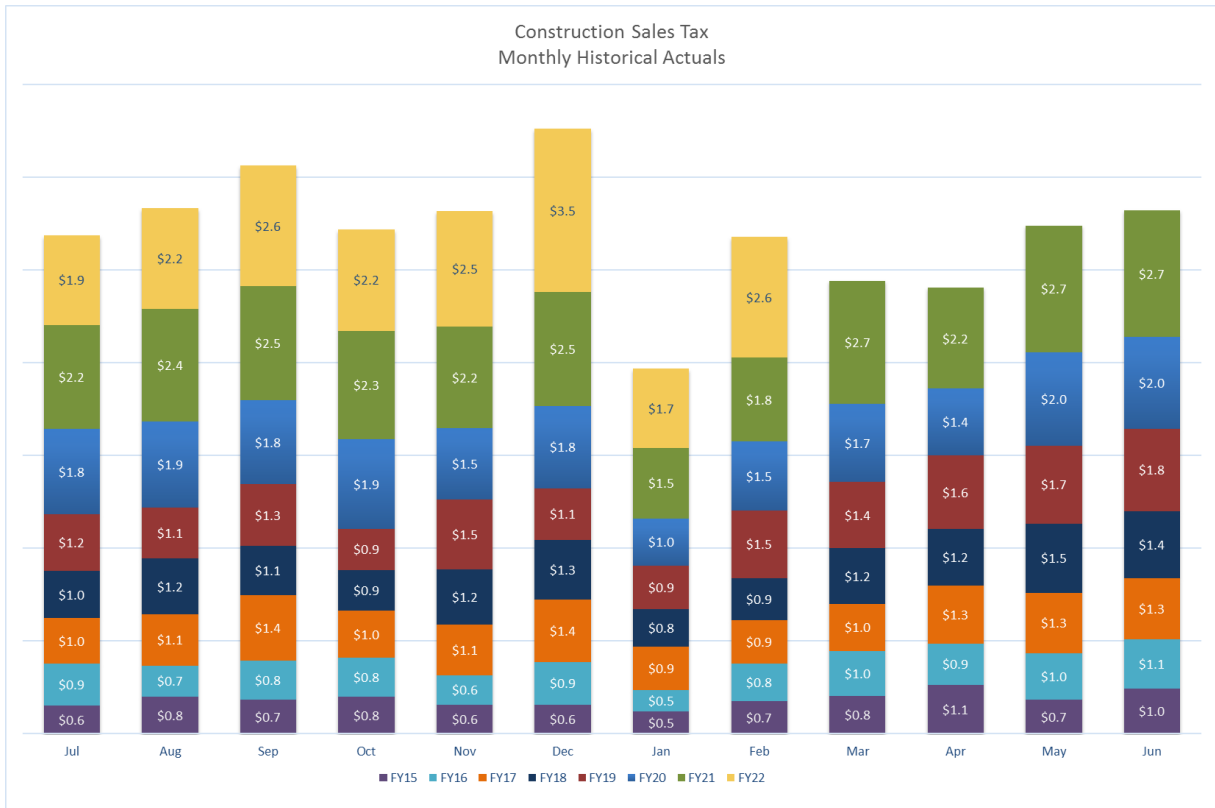
Historical Performance



Appendix 1: Queen Creek Monthly Sales Tax Report



Appendix 1: Queen Creek Monthly Sales Tax Report



Note: In FY 19-20 reporting is revised to reflect ADOR business code categories. Overall TPT revenues are not impacted.

Appendix 1: Queen Creek Monthly Sales Tax Report

TAX RATE CATEGORIES

Town-wide Queen Creek Sales Tax Rates:

BUSINESS CODE CATEGORY	REGION CODE	BUSINESS CODE	TAX RATE	REPORTING CATEGORY
Advertising	QC	018	2.25%	All Others
Amusements	QC	012	2.25%	All Others
Contracting-Prime	QC	015	4.25%	Construction Contracting
Contracting-Speculative Builders	QC	016	4.25%	Construction Contracting
Contracting – Owner Builder	QC	037	4.25%	Construction Contracting
Job Printing	QC	010	2.25%	All Others
Manufactured Buildings	QC	027	2.25%	Construction Contracting
Timbering & Other Extraction	QC	020	0.10%	All Others
Severance – Metal Mining	QC	019	2.25%	All Others
Publication	QC	009	2.25%	All Others
Hotels	QC	044	2.25%	All Others
Hotel/Motel (Additional Tax)	QC	144	3.00%	All Others
Residential Rental, Leasing & Licensing for Use	QC	045	2.25%	Rental, R.E. & Leases
Commercial Rental, Leasing & Licensing for Use	QC	213	2.25%	Rental, R.E. & Leases
Rental, Leasing & Licensing for Use	QC	214	2.25%	Rental, R.E. & Leases
Restaurants & Bars	QC	011	2.25%	Restaurants & Bars
Retail Sales	QC	017	2.25%	Retail Sales
Retail Sales Food for Home	QC	062	2.25%	Retail Sales
MRRA	QC	315	2.25%	All Others
Communications	QC	005	2.25%	Comm. & Utilities
Transporting	QC	006	2.25%	All Others
Utilities	QC	004	2.25%	Comm. & Utilities
Use Tax Purchases	QC	029	2.25%	All Others
Use Tax from Inventory	QC	030	2.25%	All Others
Retail Sales for Remote Sellers	QC	605	2.25%	Retail Sales
Retail Sales Food for Home Consumption Remote Sellers	QC	606	2.25%	Retail Sales
Marijuana Sales	QC	420	2.25%	Retail Sales
Medical Marijuana Sales	QC	203	2.25%	Retail Sales

Queen Creek Special District Tax Rates (Town Center):

BUSINESS CODE CATEGORY	REGION CODE	BUSINESS CODE	TAX RATE	REPORTING CATEGORY
Amusements	QD	012	2.50%	All Others
Job Printing	QD	010	2.50%	All Others
Publication	QD	009	2.50%	All Others
Hotels	QD	044	2.50%	All Others
Hotel/Motel (Additional Tax)	QD	144	3.00%	All Others
Restaurants & Bars	QD	011	2.50%	Restaurants & Bars
Retail Sales	QD	017	2.50%	Retail Sales
Retail Sales Food for Home	QD	062	2.50%	Retail Sales
MRRA	QD	315	2.50%	All Others
Communications	QD	005	2.50%	Comm. & Utilities
Utilities	QD	004	2.50%	Comm. & Utilities
Retail Sales for Remote Sellers	QD	605	2.50%	Retail Sales
Retail Sales Food for Home Consumption Remote Sellers	QD	606	2.50%	Retail Sales