

FY 21-22 Year to Date Financial Report

Operating Budget to Actual Performance

Fiscal Year to Date through December 2021

Issued January 26, 2021

Executive Summary

The Town's budget-to-actual performance for FY 21-22 through December shows favorable variances for both revenues and expenses. Actual revenues are performing well with receipts exceeding expectations by \$6.4M, or 15%. This is the result of Sales Tax, Construction Sales Tax, and Building/Engineering Revenues all performing better than expected due to continued residential and commercial growth throughout the Town. The FY 21-22 budget anticipated a moderation (but not a significant slowdown), in the Town's rate of growth. For example, the adopted budget projected 1,331 single-family permits for the fiscal year, compared to a record 2,223 permits issued last fiscal year. Additionally, average monthly home closings are currently running 11% lower than the prior year but still at a strong pace of 128 closings per month.

Total expenses to date are \$3.7M or 10% less than budget. The favorable variance is driven by savings in staff vacancies and various supplies and materials that remain on back-order due to nationwide supplychain issues. The revised budget includes expenditure budget adjustments that have been approved by the Town Council since the beginning of the fiscal year.

The revised Operating Budget anticipated that expenses (before transfers) would exceed revenues by \$4.2M through December. However, actual results to date are better than expected resulting in revenues exceeding expenses by \$14.3M, an improvement of \$10.1M or 240%.

The Operating Budget remains financially sound with healthy reserve balances, including \$25.5M in operating reserves and \$45.7M in pension reserves. Of note, the pension reserves are fully funded, representing 100% of the Town's estimated unfunded pension liabilities as of June 30, 2021, per the Town's Pension Funding Policy.

With these positive results, staff is currently revising revenue estimates for FY 21-22 in conjunction with preparing revenue forecasts for the next fiscal year's budget adoption cycle. Staff will present these revised estimates to the Town Council on February 2, 2022.

Operating Budget

The Operating Budget includes the Town's activity in the General, Streets (HURF), Emergency Services and Horseshoe Park Equestrian Center funds. The schedule below is a summary of the FY 21-22 Operating Budget results year to date. This year's budgeted revenues are expected to exceed expenses by \$12.5M, with additional amounts being transferred out to other funds to cover the non-growth share of debt payments and capital improvements. To date, \$868K has been transferred from the EMS Fund toward the cost of a replacement fire truck that was approved in the FY21-22 budget.

The revised expense budget reflects \$3.5M that was carried forward from the previous fiscal year to provide spending authority for various projects and equipment needs, nearly half of which was for starting up the police department. Other recent budget adjustments have taken \$3.2M from contingency funds to provide budget authority for additional police software, equipment, and staffing, as well as to accommodate advance purchase orders for long-lead items such as vehicles and heavy equipment. The revised budget anticipates the Town will use \$369K of fund balance by the end of the fiscal year; however, with current supply chain issues and these long-lead items not expected to arrive until next fiscal year, actual results will likely not require use of any fund balance by the end of this fiscal year.

The Town's Operating fund balance is expected to end the fiscal year at \$91.3M. Of the total fund balance, \$45.7M is reserved for pension funding and \$25.5M is reserved for operations based on the Town's 25% Reserve Policy. Notably, both pension reserves are fully funded, representing 100% of the Town's estimated unfunded pension liabilities as of June 30, 2021. The remaining fund balance of \$20.1M is available to fund future operating and capital needs.

		•	•	0 0					
		FY 21-22		FY 21-22		FY 21-22		FY 21-22	
	٦	otal Adopted	Т	otal Revised	Y	ear-to-Date	Y	ear-to-Date	
		Budget		Budget		Budget	Actual		
Revenues	\$	95,823,650	\$	95,823,650	\$	41,995,030	\$	48,403,416	
Expenses		76,565,289		83,320,101		37,803,604		34,148,389	
Operating Re	sults \$	19,258,361	\$	12,503,549	\$	4,191,426	\$	14,255,027	
Transfers Out:									
Debt Service	\$	8,026,251	\$	8,016,251	\$	-	\$	-	
CIP		4,856,300		4,856,300		867,929		867,929	
Net Transfer	s Out 🖇	(12,882,551)	\$	(12,872,551)	\$	(867,929)	\$	(867,929)	
Net Operating Res	ults \$	6,375,810	\$	(369,002)	\$	3,323,497	\$	13,387,098	
Beginning Fund Balance	\$	81,365,269	\$	91,672,388					
Ending Fund Balance	\$	87,741,079	\$	91,303,386					
25% Revenue Reserve	Ś	25,512,450	\$	25,512,450					
MSCO Unfunded Pension Liability Re	eserve	25,232,142	·	26,334,929					
ASRS Unfunded Pension Liability Re		18,503,805		19,409,088					
Available Fund Balance		18,492,682		20,046,919					
Total Fund Balance	\$	87,741,079	\$	91,303,386					
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Summary FY 21-22 Operating Budget

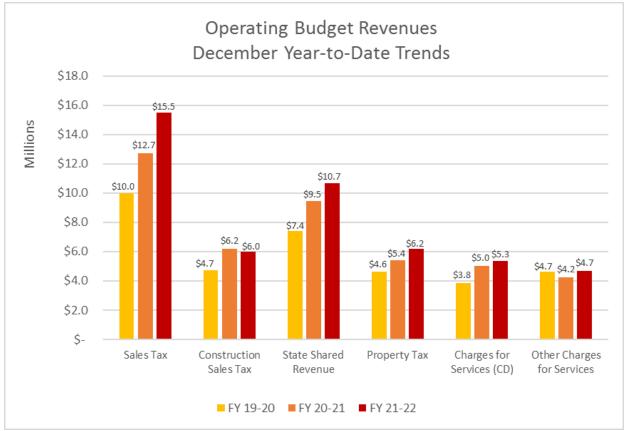
The remainder of this report focuses on revenues and expenses only. It does not include transfers, debt service, or infrastructure funding transfers.

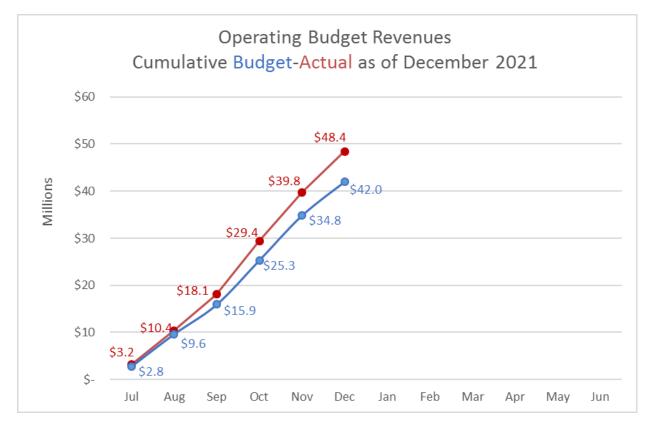
December 2021 Year-to-Date Results

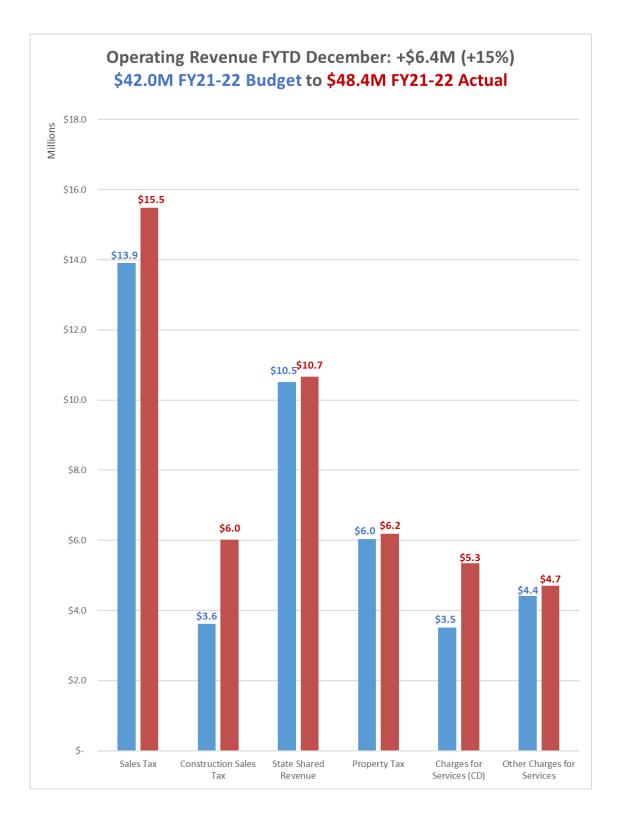
	YTD	YTD	<u>\$ Variance</u> 9		<u>% Variance</u>
Revenues	<u>Budget</u>	<u>Actual</u>		Favorable (L	Jnfavorable)
Sales Tax	\$ 13,900,760	\$ 15,484,958	\$	1,584,198	11%
Construction Sales Tax	3,611,220	6,018,659		2,407,439	67%
State Shared Revenue	10,520,180	10,673,785		153,605	1%
Property Tax	6,027,570	6,179,172		151,602	3%
Charges for Services (CD)*	3,517,090	5,349,389		1,832,299	52%
Other Charges for Services	4,418,210	 4,697,452		279,242	6%
Total Revenues	\$ 41,995,030	\$ 48,403,416	\$	6,408,386	15%
Expenditures					
Salaries & Benefits	\$ 19,988,435	\$ 19,324,861	\$	663,574	3%
Supplies & Services	12,201,897	10,163,975		2,037,922	17%
Maricopa County Sheriff	3,925,000	3,084,898		840,102	21%
Capital Outlay	1,688,272	 1,574,655		113,617	7%
Total Expenditures	\$ 37,803,604	\$ 34,148,389	\$	3,655,215	10%

*Consists of Community Development Charges for Services including permits, planning and engineering fees

Revenue Analysis







Overall, actual revenues are showing a 15% favorable variance compared to the revised budget. The variances of the Revenue Categories are explained below.

Sales Tax

Sales tax revenue for FY 21-22 is currently \$1.6K or 11% above budget. This positive performance is attributed to the Town's fast-growing population, growth in e-commerce from more residents shopping online rather than at stores in other cities, and new businesses that continue to open in Queen Creek. Please refer to the Sales Tax Report (Appendix 1) for additional information on sales tax activity.

Construction Sales Tax

Construction sales tax revenue is currently \$2.4M or 67% above budget, reflecting a continuation of the strong residential and commercial construction activity that the Town has seen over the last three years. Construction sales tax is paid at the time a home or nonresidential project is completed. Though new home construction remains strong, recent data show a slight drop in the rolling 12-month average number of single-family home closings in the Town. Through December 2021, the monthly average was 128 closings compared to 144 closings for the previous 12-month period. This is a decrease of 16 homes or 11% per month and likely reflects the current supply-chain issues affecting builders' ability to complete homes on schedule for their customers. Please refer to the Sales Tax Report (Appendix 1) for additional information on construction sales tax activity.

State-Shared Revenue

State-Shared Revenue is \$154K or 1% above the revised budget. The State of Arizona as a whole is seeing better-than-expected performance in sales tax activity. When combined with Queen Creek's population growth, this has increased the Town's share of state tax distributions compared to prior years. In recent months, statewide HURF and Vehicle License Tax are coming in lower than expected partially due to the continued effects of the COVID-19 pandemic.

Property Tax

Property tax revenue to date is \$152K or 3% above budget. The Town receives the majority of its property tax distributions in October and November, and the remainder in April and May, due to Arizona's statutes that allow property owners to pay their annual property taxes in two installments.

Charges for Services – Community Development (CD)

Charges for Services-CD accounts for planning, engineering and building permit revenues. Fiscal year 21-22 CD revenue to date is favorable by \$1.8M or 52%, as presented in the following schedule:

December 2021 YTD Community Development Detailed Revenues

Charges for Services (CD)	<u>Budget</u>		<u>Actual</u>	<u>\$ Variance</u>	<u>% Variance</u>
Planning Revenue	\$ 64,390		\$ 144,333	\$ 79,943	124%
Engineering Revenue	210,230		972,933	762,703	363%
Building Permit Revenue	3,242,470		 4,232,123	 989,653	31%
Total Charges for Services (CD)	\$ 3,517,090		\$ 5,349,389	\$ 1,832,299	52%

Similar to construction sales tax, CD revenue is tied to new and proposed development activity in the town for new subdivisions, commercial developments, and annexations. Engineering revenue is particularly strong through December due to reviews of several commercial developments and multi-family plans that have recently been submitted. The FY 21-22 budget was developed with an estimate of 1,331 new single-family permits. This amount is lower than the record 2,223 permits issued last fiscal year as we expect the pace of new development to moderate, but development activity is still expected to remain strong.

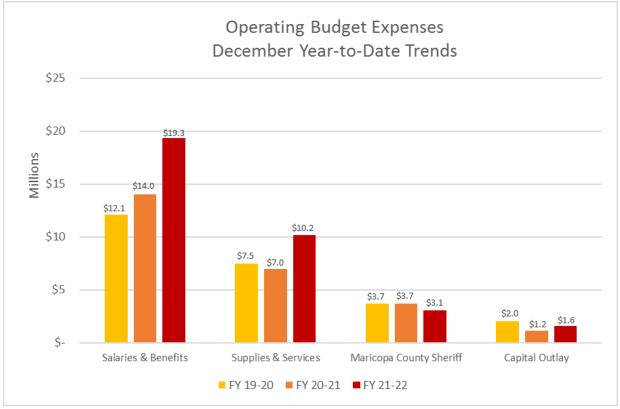
Other Charges for Services

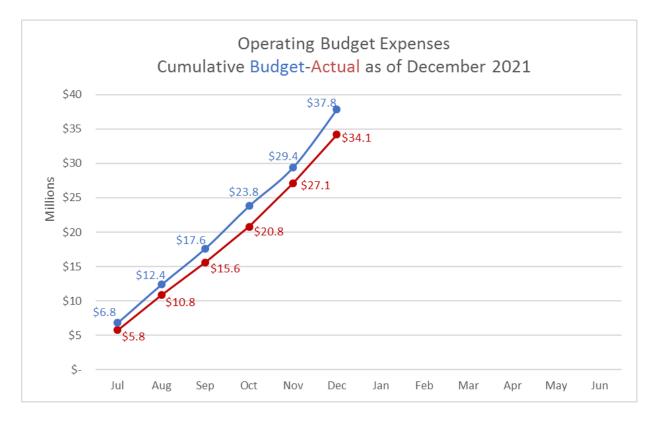
Other Charges for Services is comprised of a number of different sources and is currently showing a \$279K or 6% positive variance. The largest revenue group in this category is Utility ROI and Utility Franchise Fees from the Town's Water and Sewer utility operations, which together account for \$1.6M or 34% of the Other revenue category. Departmental Support Revenue accounts for an additional \$803K or 17% of the total revenue in this category. Finally, revenues from the Town's Recreation and HPEC activities make up \$666K or 14% of Other revenue and are currently running \$275K or 70% above budget estimates due to stronger than expected demand for recreation classes and rentals of Town facilities, and from popular events at HPEC that have generated higher than expected revenues.

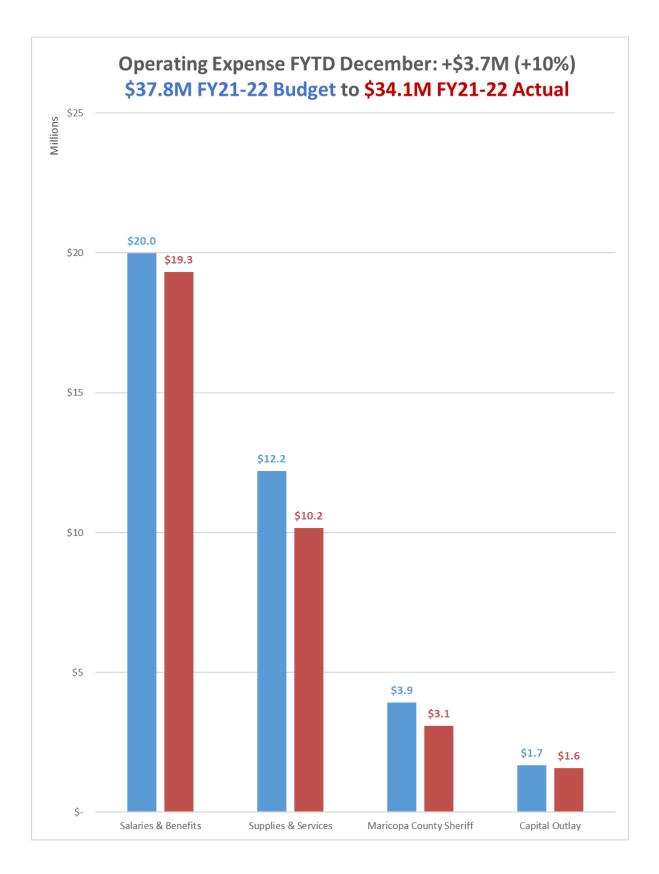
Revenue Budget Adjustments

Given the continued strong performance of the Town's sales tax and CD revenue categories, staff is revising the budget estimates for the current fiscal year and will submit a revenue budget adjustment recommendation to the Town Council in February 2022.

Expense Analysis







The year-to-date expenditures for FY 21-22 reflect a favorable variance of 10%. The variances of the Expenditure Categories are explained below.

Salaries and Benefits

Salaries and Benefits expenses to date are \$664K or 3% below budget. This variance is partly due to turnover in staff positions. As they happen, vacancies are evaluated on a case-by-case basis to determine if the position needs to be filled right away or if the Town can delay hiring a replacement. At the end of December, the Town had 17 vacancies related to staff turnover in the Operating Budget. Additionally, 10 of the FY 21-22 budget's new positions were still vacant at the end of December, of which eight are in the Police Department, one is in Finance, and one is in Information Technology.

Supplies and Services

Supplies and Services expenses are \$2.0M or 17% below budget so far this year. This savings is currently coming from several categories including software; software support; credit card fees; employee uniforms, safety supplies, and personal protective equipment; and maintenance and repairs of facilities and vehicles. Also, national and global supply-chain disruptions are beginning to hamper the Town's ability to acquire needed supplies and materials on time in areas such as traffic, public safety, and street & facilities maintenance. Staff is working with vendors to find solutions to these issues, but economists and business analysts expect these disruptions to continue well into the summer of 2022, which means the operating budget will continue to show large variances in supplies and services budgets in the coming months.

Maricopa County Sheriff

Maricopa County Sheriff costs are showing a favorable variance of \$840K or 21%. With the MCSO contract officially ending on January 10, 2022, MCSO administration has determined to send one final invoice to include all of December through the end of the contract period, rather than two separate invoices for December and January. The final bill will also include adjustments and credits for vacant positions and various equipment items that have transitioned over to the Queen Creek Police Department, in accordance with the Town's contract and close-out terms. The Town expects to receive this final invoice from MCSO by January 31, 2022.

Capital Outlay

Capital Outlay expenses to date show a favorable variance of \$114K or 7%. The budgets in this category are for one-time purchases related to major equipment and special projects. Similar to Supplies and Services, vendors for capital items continue to struggle with supply-chain issues due to lingering effects of the COVID-19 pandemic, which means the timing of delivery for items such as vehicles and related equipment remains uncertain.



FY 21-22 Year to Date Sales Tax Report

FY 21-22 Business Activity through November 2021*

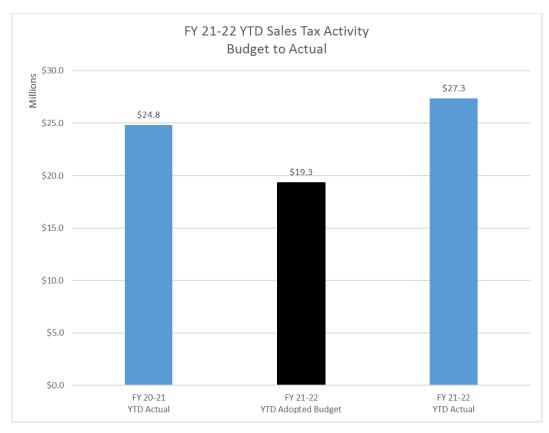
Issued January 2022

This report contains information regarding the actual revenue collections from the Town's 2.0% sales tax reflected in the General Fund, 0.25% dedicated EMS sales tax, 0.25% Town Center dedicated sales tax and the 2.0% Construction Contracting sales tax dedicated to infrastructure improvements.

YEAR-TO-DATE FY 21-22 SALES TAX ACTIVITY

OVERALL PERFORMANCE SUMMARY:

The November 2021 sales tax revenue year-to-date total of \$27.3M exceeds the adopted budget by 41%, or \$8.0M. Relative to the same period in FY 20-21, FY 21-22 actuals are 10%, or \$2.5M higher than the previous year.



				FY 21-	22 YTD	FY 20-21 YTD Actual to			
				Adopted Bud	get-To-Actual	FY 21-22 YTD Actual			
		FY 21-22							
	FY 20-21	YTD Adopted	FY 21-22	\$	%	\$	%		
Sales Category	YTD Actual	Budget	YTD Actual	Variance	Variance	Increase	Increase		
Construction	\$ 11,660,841	\$ 6,513,353	\$ 11,368,579	\$ 4,855,226	75%	\$ (292,261)	(3%)		
Retail Trade	\$ 8,669,370	8,217,298	10,643,911	2,426,613	30%	1,974,540	23%		
Communications & Utilities	\$ 1,033,501	1,417,406	1,054,214	(363,192)	(26%)	20,714	2%		
Restaurant & Bar	\$ 1,694,005	1,633,565	2,087,469	453,904	28%	393,464	23%		
Real Estate, Rental & Leasing	\$ 871,737	899,050	1,002,426	103,376	11%	130,688	15%		
All Others**	\$ 887,027	657,750	1,190,313	532,563	81%	303,286	34%		
Totals	\$ 24,816,481	\$ 19,338,422	\$ 27,346,912	\$ 8,008,490	41%	\$ 2,530,431	10%		

**All Others includes transportation, wholesale trade, finance and insurance, services, arts and entertainment, and other categories.

Note: Reporting categories are based on Arizona Department of Revenue Business Code classifications.

ANALYSIS

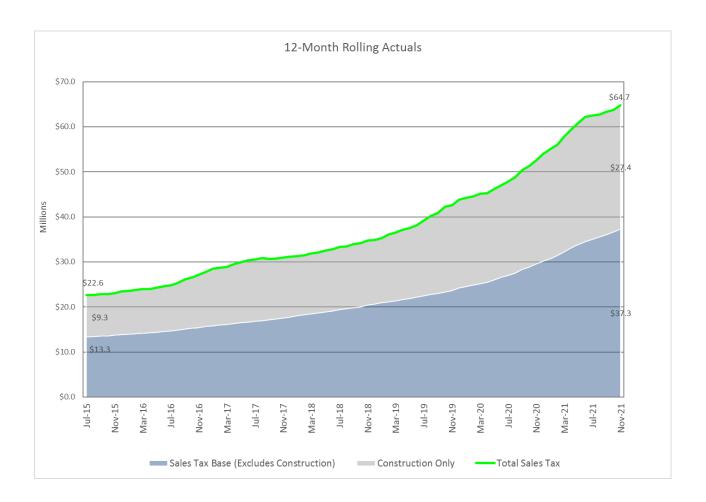
Town of Queen Creek sales tax collections are positively impacted by the high incomes of Town households. Per the 2019 American Communities Supplemental Survey data provided by the U.S. Census, Queen Creek's median household income is \$105,729, which is among the highest in the region for full-service cities and towns. Additionally, taxable spending from an estimated 100K+ population from Eastmark master-planned community (Mesa) and unincorporated San Tan Valley has a significant impact on the Town's sales tax revenues. Based on a study from Elliott Pollack & Company, about 27% of sales tax collections in the retail category and about 50% in the restaurant and bar category as of FY 18-19 are from non-Queen Creek residents spending in the Town.

November sales tax collections in FY 21-22 were higher than in FY 20-21. The strong levels of sales tax collections can be attributed to the continuing growth in population due to development both within the Town and in surrounding areas, more individuals shopping closer to home, new businesses continuing to open, strong construction activity, and the Town's ability to collect sales taxes on e-commerce transactions.

In recent months, inflation levels have risen along with the price of goods. The higher prices of goods are anticipated to cause further increases in sales tax collections for the Town for the foreseeable future.

HISTORICAL 12 MONTH ROLLING PERIODS

The following section contains a 12-month rolling historical actuals chart for the sales tax base (everything except construction) and separately for construction contracting sales tax revenues. Together, these categories comprise the total monthly revenue collections for sales tax. This chart is useful to identify the overall data trends since 2015. Of particular note is the continued growth of the sales tax base over time, which signifies that the Town's commercial sectors have continued to grow, diversify, and mature since 2015.



YEAR-TO-DATE ANALYSIS BY CATEGORY

CONSTRUCTION CONTRACTING:

Construction sales tax is collected on all construction activity; commercial, new residential and major residential remodels. It also includes landscaping, painting, flooring installation, siding, roofing, concrete, plumbing, heating, framing, drywall, infrastructure, masonry, finish carpentry, etc. Speculative construction activity (developing land for sale as a building site) is also included in this category.

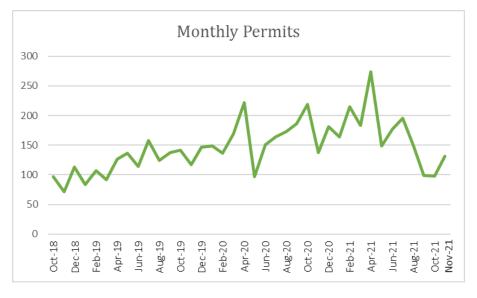
November 2021 Actuals: \$2.5M FY 21-22 YTD Actuals: \$11.4M FY 21-22 YTD Adopted Budget to Actual Variance of \$4.8M or 75% FY 21-22 YTD Actual to FY 20-21 YTD Actual Decrease of (\$292K) or (3%)

FY 21-22 collections exceed the FY 21-22 adopted budget, but were slightly below the prior fiscal year actuals through November activity.

Performance in construction contracting ties mostly to new home sales and in particular, the large-scale homebuilders. Known major homebuilders accounted for the majority of construction contracting sales tax revenues for the month of November. Homebuilders have been impacted by supply chain issues stemming from the COVID-19 pandemic, as well as increasing home prices throughout the greater Phoenix region. Despite these issues, construction in the Town is continuing at a strong pace.

Sales tax paid by homebuilders ties to the sale of a new home, which is dependent on permit completions. The following schedule and graphs display new single-family home (NSF) permits issued and home completions over a rolling 12-month period for the current fiscal year against the previous fiscal year according to Queen Creek's Development Services Department:

12-Month Rolling NSF Home Permits	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Total	Mo. Avg.
FY 20-21 TOQC NSF Permits Issued	147	149	136	169	222	97	151	164	173	186	219	138	1,951	163
FY 21-22 TOQC NSF Permits Issued	181	164	215	183	274	149	177	196	149	99	98	131	2,016	168
12-Month Rolling NSF Home Completions	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Total	Mo. Avg.
FY 20-21 TOQC NSF Completions	135	120	123	120	135	144	161	180	165	168	164	117	1,732	144
FY 21-22 TOQC NSF Completions	144	106	118	149	134	141	150	109	108	154	118	107	1,538	128





The Town utilizes RL Brown Housing Reports, an independent source of housing market information, to track monthly home sales, which are an indicator of construction sales tax receipts for the month. RL Brown's data indicates that Queen Creek had 98 new home sales close in the month of November with an average sales price of \$602K for these homes. Overall, the Town made up 5.9% of total NSF permits issued in Maricopa County in November. The following table shows the monthly closings by builder, average sale price and estimated gross revenue for the month of November for permits issued within the Town.

BUILDER	# CLOSINGS	AVG	. SALE PRICE	EST	. GROSS REVENUE
TAYLOR MORRISON	22	\$	600,969	\$	13,221,327
WILLIAM LYON HOMES	17	\$	473,214	\$	8,044,644
PULTE HOMES	11	\$	503,286	\$	5,536,150
MERITAGE HOMES	9	\$	527,271	\$	4,745,436
TOLL BROTHERS	6	\$	940,550	\$	5,643,300
FULTON HOMES	4	\$	546,088	\$	2,184,353
DAVID WEEKLEY HOMES	4	\$	726,696	\$	2,906,784
GEHAN HOMES	4	\$	499,720	\$	1,998,880
LANDSEA HOMES	4	\$	511,976	\$	2,047,904
ELLIOTT HOMES	4	\$	884,343	\$	3,537,373
ASHTON WOODS HOMES	3	\$	663,474	\$	1,990,422
LUXE HOMES	3	\$	829,453	\$	2,488,358
RICHMOND AMERICAN	2	\$	620,344	\$	1,240,688
MATTAMY HOMES	2	\$	585,688	\$	1,171,376
MARACAY HOMES	1	\$	891,123	\$	891,123
BEAZER HOMES	1	\$	438,604	\$	438,604
CRESLEIGH HOMES	1	\$	427,255	\$	427,255
GRAND TOTAL	98	\$	601,808	\$	58,513,978

RETAIL TRADE:

Retail trade includes large department stores, auto dealers, grocery stores, supercenters, automotive repairs, discount stores, home furnishings, drug stores, jewelry and other vendors typically selling merchandise in small quantities to the public. This category also includes use tax.

November 2021 Actuals: \$2.4M FY 21-22 YTD Actuals: \$10.6M FY 21-22 YTD Adopted Budget to Actual Variance of \$2.4M or 30% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$2.0M or 23%

FY 21-22 YTD collections in the retail category exceeded the FY 21-22 adopted budget and prior year actual collections. Compared to the previous fiscal year, new businesses continue to open, but more influentially, retail anchors in the major retail centers in the Town are performing well. The higher-dollar entities drive revenue in this class. In November, the top 20 payers of 3,778 total payers in the retail category delivered 65% of the revenue. The top 10 payers in the category account for 54% of the total.

Of the total retail sales tax collections in November, \$475K is estimated to come from e-commerce transactions. November 2021 e-commerce sales tax collections are 51% higher than collections in November 2020. This growth can be attributed to an increase in e-commerce reporters due to increased compliance with the Wayfair legislation passed in October 2019, as well as an increase in e-commerce sales due to the COVID-19 pandemic.

COMMUNICATIONS/UTILITIES:

This category includes businesses that provide telecommunications (internet, telephone, cellular service, cable/satellite television, etc.) and electricity, gas, or water services.

November 2021 Actuals: \$153K FY 21-22 YTD Actuals: \$1.1M FY 21-22 YTD Adopted Budget to Actual Variance of (\$363K) or (26%) FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$21K or 2%

Year-to-date collections in the communications/utilities category are lower than the adopted FY 21-22 budget. The FY22 adopted budget in this category was based on YTD performance through October 2020. The revenues through October 2020 included summer utility usage that was slightly higher than prior years due to continued construction of new homes. Though the projection process accounts for a decline in revenue during the winter months, the budgeted decline was smaller than what we have seen during the winter months in 2020 and 2021, which has resulted in the negative variance between the adopted budget and actual collections. Year-to-date collections are matching the prior year's YTD collections.

RESTAURANTS & BARS:

This industry is comprised of establishments serving customers by preparing meals, snacks, and beverages for immediate consumption.

November 2021 Actuals: \$445K FY 21-22 YTD Actuals: \$2.1M FY 21-22 YTD Adopted Budget to Actual Variance of \$454K or 28% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$393K or 23% This category is above the current year adopted budget and prior year actual collections. Performance in this category has been strong for existing restaurants and bars and new restaurants and bars continue to open in the Town. Some restaurant operations were impacted due to restrictions placed on many restaurant and bar establishments in the summer of 2020 (FY21), but many of these restrictions have lifted and have resulted in increased revenues year-to-date in FY22.

RENTAL, REAL ESTATE & LEASES:

This category consists of entities engaged in renting or leasing tangible and intangible assets as well as other establishments providing related services.

November 2021 Actuals: \$235K FY 21-22 YTD Actuals: \$1.0M FY 21-22 YTD Adopted Budget to Actual Variance of \$103K or 11% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$130K or 15%

This category's collections are above the adopted budget and prior year collections. This can be attributed to the continued development of commercial and residential properties that have become available for rent to tenants this year. Additionally, an increase in rent prices may contribute to the year-over-year increase.

ALL OTHER CATEGORIES:

The categories included here are transportation, accommodations, manufacturing, wholesale trade, finance and insurance, services, and arts and entertainment. Use tax is also included in this category.

November 2021 Actuals: \$277K FY 21-22 YTD Actuals: \$1.2M FY 21-22 YTD Adopted Budget to Actual Variance of \$533K or 81% FY 21-22 YTD Actual to FY 20-21 YTD Actual Increase of \$303K or 34%

This category is above the current year adopted budget and previous year actual collections. The arts and entertainment and services categories have performed better than anticipated due to the opening of new businesses in the Town and the relaxation of COVID-19 restrictions that were in place during the same period last year.

ATTACHMENT 1:

SALES TAX BACKGROUND INFORMATION:

The Town of Queen Creek's sales tax is the largest revenue source for Town operations. The Town of Queen Creek's Transaction Privilege Tax (TPT) program is administered by the State of Arizona's Department of Revenue (AZDOR). AZDOR issues TPT licenses to businesses, updates license data, provides support, collects tax dollars due, performs audits, and distributes the tax revenue to the Town.

SALES TAX RATE DETAILS

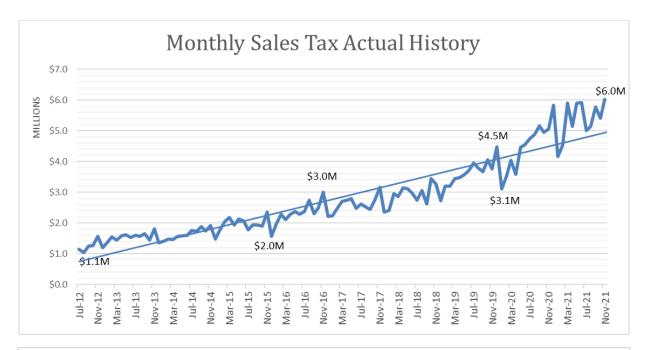
The Town of Queen Creek has the following sales tax rates:

- 2.0% tax rate charged on all taxable activities within Town limits
 - o Dedicated to the General Fund for general purpose government operations
- 0.25% tax rate charged on all taxable activities within Town limits
 - Dedicated to the Emergency Services (EMS) Fund to fund law enforcement and fire and medical services
- 0.25% special district rate an additional tax rate charged on certain taxable activities occurring within certain major retail developments in Town Center: Queen Creek Marketplace, Cornerstone, and QC District
 - Dedicated to the Town Center Fund to fund infrastructure related improvements and other operations within the Town Center planning area
- 2.0% additional tax rate on construction contracting activities within Town limits
 - Dedicated to funding infrastructure improvements within Town limits

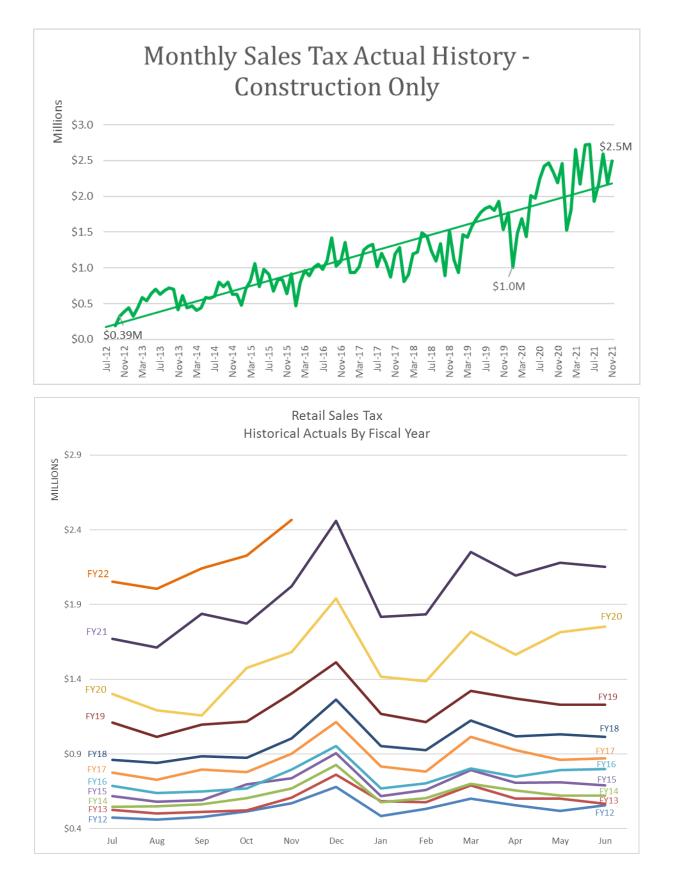
Sales Tax Rate Components										
Queen Cree	k Rate	Queen Creek Speci (Town Ce		Construction Contracting Rate						
General Fund	2.00%	General Fund	2.00%	General Fund	2.00%					
EMS	0.25%	EMS	0.25%	EMS	0.25%					
		Town Center	0.25%	Construction Fund	2.00%					
Total Rate	2.25%	Total Rate	2.50%	Total Rate	4.25%					

Reve	enu	nue by Fund				YTD		% of T	ota	l		
Gene	eral	ral Fund				\$ 19,101,8	60		69.9%			
EMS	Fur	und				2,387,7	33		.7%			
Том	n Ce	Center Fund				507,3	98		.9%			
Cons	tru	truction Fund				5,349,919			19.6%			
Tota	ls				1	\$ 27,346,910			100	.0%		
Operating Budget		Jul		Aug		Sept		Oct		Nov	F	Y21-22 YTD
General Fund	\$	3,550,774	\$	3,583,227	\$	3,949,734	\$	3,804,464	\$	4,213,662	\$	19,101,860
EMS Fund	\$	443,847	\$	447,903	\$	493,717	\$	475,558	\$	526,708	\$	2,387,733
Total Operating Budget	\$	3,994,620	\$	4,031,130	\$	4,443,451	\$	4,280,022	\$	4,740,370	\$	21,489,593

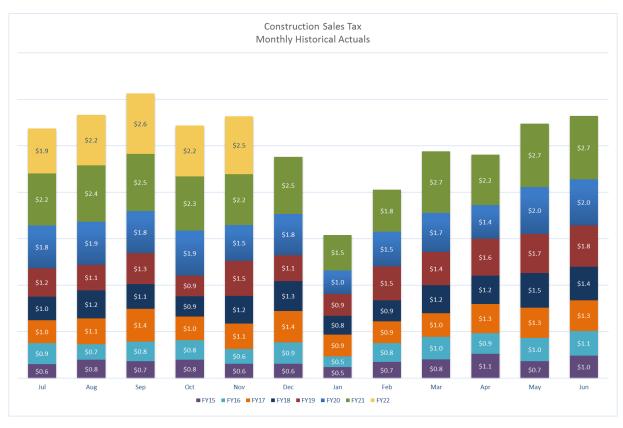
Historical Performance







Appendix 1: Queen Creek Monthly Sales Tax Report



Note: In FY 19-20 reporting is revised to reflect ADOR business code categories. Overall TPT revenues are not impacted.

TAX RATE CATEGORIES

Town-wide Queen Creek Sales Tax Rates:

BUSINESS CODE CATEGORY	REGION	BUSINESS	TAX	REPORTING CATEGORY
	CODE	CODE	RATE	
Advertising	QC	018	2.25%	All Others
Amusements	QC	012	2.25%	All Others
Contracting-Prime	QC	015	4.25%	Construction Contracting
Contracting-Speculative Builders	QC	016	4.25%	Construction Contracting
Contracting-Owner Builder	QC	037	4.25%	Construction Contracting
Job Printing	QC	010	2.25%	All Others
Manufactured Buildings	QC	027	2.25%	Construction Contracting
Timbering & Other Extraction	QC	020	0.10%	All Others
Severance – Metal Mining	QC	019	2.25%	All Others
Publication	QC	009	2.25%	All Others
Hotels	QC	044	2.25%	All Others
Hotel/Motel (Additional Tax)	QC	144	3.00%	All Others
Residential Rental, Leasing & Licensing for Use	QC	045	2.25%	Rental, R.E. & Leases
Commercial Rental, Leasing & Licensing for Use	QC	213	2.25%	Rental, R.E. & Leases
Rental, Leasing & Licensing for Use	QC	214	2.25%	Rental, R.E. & Leases
Restaurants & Bars	QC	011	2.25%	Restaurants & Bars
Retail Sales	QC	017	2.25%	Retail Sales
Retail Sales Food for Home	QC	062	2.25%	Retail Sales
MRRA	QC	315	2.25%	All Others
Communications	QC	005	2.25%	Comm. & Utilities
Transporting	QC	006	2.25%	All Others
Utilities	QC	004	2.25%	Comm. & Utilities
Use Tax Purchases	QC	029	2.25%	All Others
Use Tax from Inventory	QC	030	2.25%	All Others
Retail Sales for Remote Sellers	QC	605	2.25%	Retail Sales
Retail Sales Food for Home Consumption Remote Sellers	QC	606	2.25%	Retail Sales
Marijuana Sales	QC	420	2.25%	Retail Sales
Medical Marijuana Sales	QC	203	2.25%	Retail Sales

Queen Creek Special District Tax Rates (Town Center):

BUSINESS CODE CATEGORY	REGION CODE	BUSINESS CODE	TAX RATE	REPORTING CATEGORY
Amusements	QD	012	2.50%	All Others
Job Printing	QD	010	2.50%	All Others
Publication	QD	009	2.50%	All Others
Hotels	QD	044	2.50%	All Others
Hotel/Motel (Additional Tax)	QD	144	3.00%	All Others
Restaurants & Bars	QD	011	2.50%	Restaurants & Bars
Retail Sales	QD	017	2.50%	Retail Sales
Retail Sales Food for Home	QD	062	2.50%	Retail Sales
MRRA	QD	315	2.50%	All Others
Communications	QD	005	2.50%	Comm. & Utilities
Utilities	QD	004	2.50%	Comm. & Utilities
Retail Sales for Remote Sellers	QD	605	2.50%	Retail Sales
Retail Sales Food for Home Consumption Remote Sellers	QD	606	2.50%	Retail Sales