TOWN OF QUEEN CREEK, ARIZONA

COMPREHENSIVE ANNUAL FINANCIAL REPORT FISCAL YEAR ENDED JUNE 30, 2017



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TOWN OF QUEEN CREEK, ARIZONA COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

> Issued by: Finance Department

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INTRODUCTORY SECTION

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January 26, 2018

To the Honorable Mayor, Members of the Town Council, and Citizens of the Town of Queen Creek:

In accordance with Arizona statutes, we are pleased to present the Comprehensive Annual Financial Report of the Town of Queen Creek for the fiscal year ended June 30, 2017. Responsibility for the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Town's management.

We believe the enclosed information accurately presents the Town's financial position and results of operations, in all material respects, in accordance with generally accepted accounting principles. We also believe we have included all disclosures necessary to enable the reader to gain an understanding of the Town's financial activities. These assertions are made on the basis of the Town's system of internal control over assets and liabilities recorded in the accounting system. These controls have been designed to provide reasonable, but not absolute, assurance of safeguarding assets against loss from unauthorized use or disposition, and to ensure the reliability of financial records for preparing financial statements. The concept of reasonable assurance recognizes that the cost of a control should not exceed the expected benefits, and that the evaluation of costs and benefits requires estimates and judgments by management.

CliftonLarsonAllen LLP, a certified public accounting firm, has audited the Town's financial statements. The goal of the independent audit is to provide reasonable assurance that the financial statements of the Town are free of material misstatement. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Town of Queen Creek's financial statements for the fiscal year ended June 30, 2017, are fairly presented in conformity with generally accepted accounting principles. The auditor's report is presented as the first component of the Financial Section of this report.

A narrative introduction, overview, and analysis accompanies the basic financial statements in the form of Management's Discussion and Analysis (MD&A). The Town's MD&A can be found immediately following the report of the independent auditors. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

PROFILE

The Town of Queen Creek is located in the southeast corner of Maricopa County with a very small overlap into Pinal County. The City of Mesa borders the Town to the north, and the Town of Gilbert borders it to the west. Queen Creek is within 10 minutes of the Phoenix-Mesa Gateway Airport and 45 minutes of the Phoenix Sky Harbor International Airport. Queen Creek contains 26 square miles in its incorporated area and 70 square miles in its planning area. Given the Town's recent building uptick, current population is estimated at approximately 41,900 for fiscal year 2017.

The Town of Queen Creek incorporated in 1989 to preserve the benefits of rural life and provide avenues for managed change. By preserving the past while providing for economic and recreational opportunities and a high quality of life, the Town has grown from rich rural roots to what is one of the most innovatively planned, family-friendly hometowns in Arizona. With overall lower-density residential areas, preservation of open space, a variety of parks and recreational activities, spectacular views and multi-use trails, all among a vibrant and growing economy, the Town of Queen Creek offers comforts of the country amidst the convenience of the city.

With a few exceptions, Queen Creek is a full-service municipality. Police, jail, and animal control services are currently provided through a contract with Maricopa County. Municipal court services are provided through a contract with the Town of Gilbert. Refuse and recycling services are provided via a contract with a private company.

The Town of Queen Creek operates under the Council-Manager form of government. The sevenmember Town Council is elected at large on a nonpartisan ballot. The Mayor is elected every four years, and Town Council members are elected to staggered terms, with three members elected every two years. The Town Council is responsible for setting public policy, approving the Town's annual budget, approving agreements, providing policy leadership, approving planning and development decisions, and adopting new codes and ordinances. The Town Council appoints the Town Manager to implement policy and direct daily operations.

FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the basic financial statements is best understood when considered from the broader perspective of the environment in which the Town operates.

Local Economy

Fiscal year 2017 represented continued economic improvement. Recent growth of the Town's economy is highlighted below.

- Queen Creek's population has grown nearly 60% since the 2010, making the Town one of the fastest growing municipalities in the country and the state.
- The Town issued 1,003 single-family building permits during fiscal year 2017. Each housing permit generates over \$20,000 into the Town's treasury from development fees and construction sales tax revenue.
- City sales tax revenue grew 24% over the prior year due to the addition of new businesses and restaurants and from continued population growth.
- State-shared revenue increased 32% over the prior year in part due to a recent change in state law that now revises the population-based sharing formula annually instead of once every five years.

Employment and Development

Since 2011, the Town's unemployment rate has trended lower than rates of the Phoenix Metro Area, Maricopa County, and the state of Arizona. Primary employers in the community consist of a mix of private and public entities, with a strong concentration in the retail and education sectors. Additionally, Queen Creek residents are generally younger and have a higher percentage of college and post-graduate degrees relative to neighboring communities.

Of the community's total acreage, about 15 percent is set aside for commercial or industrial uses. Commercial development is focused in three main strategic areas: the Town Center, the northern boundary, and the southeast area. The Town Center is the economic core of the community and includes over one million square feet of commercial development.

The northern section of the Town is strategically positioned to capitalize on new employment growth with its proximity to the Phoenix-Mesa Gateway Airport, a tremendous economic development catalyst for the region, and State Route 24 which has freeway access within a mile and a half of the main employment corridor.

The Town's southeast area is adjacent to the San Tan Valley in Pinal County. With over 100,000 residents, this unincorporated area is a significant source of traffic through the Town's business districts and streets. The Town is developing plans to accommodate commercial development in the southeast area as the San Tan Valley population grows in tandem with the Town's expansion.

Accomplishments

In August 2016, both Fitch Ratings and S&P Global Ratings increased the Town's excise tax bond rating, from A+ to AA (Fitch Ratings) and from AA- to AA (Standard & Poor's). Additionally, the Town restructured several existing long-term obligations to provide substantial savings to the Town's future operating budgets, as follows:

- Refinanced \$55 million in outstanding excise tax bonds and loans, as well as the Town's portion of the Improvement District Series 2006 bonds, to save approximately \$12 million over the next 20 years.
- Refinanced the remaining privately-owned portion of the Improvement District Series 2006 bonds to generate savings of approximately \$4.7 million for the property owners. The new debt also shortened the term by three years to reduce the Town's non-payment risk.
- Terminated two developer agreements by paying \$25.2 million to the developers, which will save the Town \$10.8 million over the next 15 years. The termination payments were funded with a combination of operating funds and interfund loans.

Reserve Policy and Long-term Financial Planning

Recent economic growth has provided sufficient resources for the Town to maintain services for its residents while also building reserves in its operating funds. The Town Council's current financial policy is to have at least 25% of next year's General Fund budgeted revenues in reserve. For fiscal year 2017, this policy resulted in a minimum reserve requirement of \$12.2 million. The total General Fund balance at the end of the year was \$25.8 million, representing 211% of the reserve amount. The unassigned fund balance is \$5.6 million and \$20.2 million is classified as nonspendable. The nonspendable amount is the result of interfund loans used to address short-term cash flow needs associated with infrastructure construction. The nonspendable amount will be eliminated over the next several years as these loans are paid off and the unassigned fund balance will increase.

Each fall, the Town begins the annual budget process with a 5-year financial forecast. Using a longrange projection model, the Town is able to identify and address projected structural budget gaps and prioritize any potential use of fund balances for strategic needs. This long-range financial plan is included in the budget document each year.

Major Initiatives

The Town is in the midst of several major initiatives to meet the demands of a growing community. These initiatives include the following:

- Obtain voter approval for the renewal of the Town's expenditure authorization ("Home Rule"). In August 2018, Town's residents will vote on the renewal of the Town's current expenditure limit authorization for another four years.
- Develop funding recommendations for approximately \$195 million in critical transportation
 projects over the next ten years. The Town is currently updating its Infrastructure Improvement
 Plan and has included a \$6.5 million placeholder in the fiscal year 2018 budget to finance
 needed transportation and other infrastructure without increases to the sales tax rate or creating
 a voter-approved property tax.
- Update the Town's impact fees, capacity fees, and water utility rates. Studies are currently underway to update these fees and rates.
- Consider annexations within the Town's planning area. The Town is currently considering a petition to annex an existing residential subdivision that will eventually include approximately 3,700 new homes and over 12,000 residents.

AWARDS AND ACKNOWLEDGMENT

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Queen Creek for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2016. This was the twelfth consecutive year that the Town has received this prestigious award. In order to be awarded this certificate, the government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A certificate is valid for a period of one year only. We believe that our current CAFR continues to meet the program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition, the Town received the GFOA's Distinguished Budget Presentation Award for its annual budget for the fiscal year ending June 30, 2018. This was the fifteenth consecutive year that the Town has received this prestigious award. In order to qualify for the Distinguished Budget Presentation Award, the government's budget document must be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device. A budget award is valid for a period of one year only. We believe that our annual budget documents will continue to meet the program's requirements and we will submit them to the GFOA each year to determine their eligibility for a certificate.

The preparation of this report could not have been accomplished without the dedicated service of the entire staff of the Finance Department, and through the competent service of our independent auditors. I also wish to express our sincere appreciation to the Town Council and the Town Manager for their interest and support in planning and conducting the financial affairs of the Town in a responsible and progressive manner.

Respectfully Submitted,

Scott McCarty, CPA Finance Director

TOWN OF QUEEN CREEK, ARIZONA LIST OF PRINCIPAL OFFICIALS YEAR ENDED JUNE 30, 2017

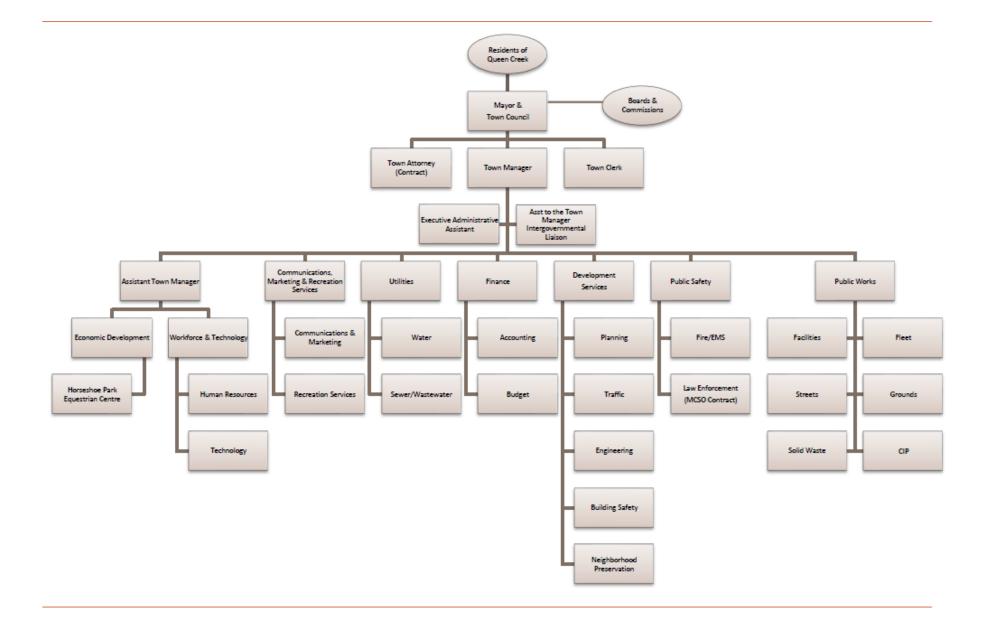
ELECTED OFFICIALS

Mayor	Gail Barney
Vice-Mayor	Emilena Turley
Councilmember	Jake Hoffman
Councilmember	Robin Benning
Councilmember	Jeff Brown
Councilmember	Dawn Oliphant
Councilmember	Julia Wheatley

DEPARTMENT DIRECTORS

Town Manager	John Kross
Assistant Town Manager	Bruce Gardner
Finance Director	Scott McCarty
Fire Chief	Ron Knight
Communications, Marketing & Recreation Director	Marnie Schubert
Development Service Director	Chris Anaradian
Economic Development Director	Doreen Cott
Utilities Director	Paul Gardner
Workforce and Technology Director	Bruce Gardner
Public Works Director	Troy White

TOWN OF QUEEN CREEK, ARIZONA ORGANIZATIONAL CHART YEAR ENDED JUNE 30, 2017





Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Queen Creek Arizona

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2016

Christopher P. Monill

Executive Director/CEQ

FINANCIAL SECTION

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INDEPENDENT AUDITORS' REPORT

The Honorable Mayor and the Town Council Town of Queen Creek, Arizona Queen Creek, Arizona

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the businesstype activities, each major fund, and the aggregate remaining fund information of the Town of Queen Creek, Arizona (Town), as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Town's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Queen Creek, Arizona as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the required supplementary information for the Town's pension plans, OPEB schedule of funding progress, and the budgetary comparison information for the general fund and constructional sales tax special revenue fund (as listed on the table of contents) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The combining and individual nonmajor fund financial statements and schedules and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund statements and schedules are fairly stated, in all material respects in relation to the basic financial statements taken as a whole.

The Honorable Mayor and the Town Council Town of Queen Creek, Arizona

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Clifton Larson Allen LLP

CliftonLarsonAllen LLP

Phoenix, Arizona January 26, 2018 THIS PAGE BLANK

REQUIRED SUPPLEMENTARY INFORMATION

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As management of the Town of Queen Creek, Arizona (Town), we offer readers of the Town's Comprehensive Annual Financial Report this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2017. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found in the introductory section of this report.

FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of resources of the Town of Queen Creek, Arizona exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$443.0 million (net position). Of this amount, \$20.8 million is unrestricted and may be used to meet the government's ongoing obligations to its citizens and creditors.
- Total net position increased by \$22.4 million during the fiscal year.
- As of June 30, 2017, the Town's governmental funds reported a combined ending fund balance of \$25.7 million, a decrease of \$31.5 million in comparison with the prior year. Most of this decrease is the result of terminating two development agreements at a cost of \$25.2 million which will result in a savings of approximately \$10.8 million.
- At the close of the current fiscal year, total fund balance for the General Fund was \$25.8 million or 70% of the total General Fund expenditures of \$37.1 million.
- The Town refinanced all of its general government bonded debt with a single refunding bond issue, which is expected to save the Town \$12.5 million over the next 20 years.
- The Town refunded the privately-owned portion of the Special Assessment bonds with a privateplacement debt issue. The refinancing shortened the debt term by three years to reduce the Town's risk of non-payment and will save property owners approximately \$5.0 million over the next 15 years.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements are separated into three component sections:

- 1. Government-wide financial statements.
- 2. Fund financial statements and schedules.
- 3. Notes to basic financial statements.

In addition to the basic financial statements, this report also includes other supplementary information.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances in a manner similar to private sector business.

The statement of net position presents information on all of the Town's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference being reported as net position. Over time, increases or decreases in net position may serve as useful indicators of whether the Town's financial position is improving or deteriorating.

The statement of activities presents data showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs regardless of the timing of the related cash flows.

Therefore, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal years, such as revenue from uncollected taxes or expenses from earned but unused vacation and sick leave.

Both of the government-wide financial statements distinguish Town functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from those functions that intend to recover all or a significant portion of their costs from user fees and charges (business-type activities). The governmental activities of the Town include general government, public safety, highways and streets, culture and recreation, and economic development. The business-type activities of the Town include water, wastewater, and solid waste.

The government-wide financial statements may be found on pages 23 - 25 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Like other state and local governments, the Town uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. All of the Town funds can be divided into two categories: governmental funds and proprietary (business-type) funds.

Governmental Funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, the reader may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate the comparison between governmental funds and governmental activities.

The Town maintains twenty-one individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Construction Sales Tax Fund, Drainage and Transportation Fund, General Capital Improvement Fund, Debt Service Fund, and the Improvement District Debt Service Fund, all of which are considered to be major funds. For financial reporting purposes, the Town's Emergency Services and Horseshoe Park and Equestrian Center Funds are presented as part of the Town's General Fund. Separate Budget to Actual Schedules for each fund are presented in the supplementary information section of this report. Data from the other thirteen funds are combined into a single aggregate presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of the combining statements contained within the supplementary information section of this report.

The governmental fund financial statements may be found on pages 26 - 32 of this report.

 Proprietary Funds – Proprietary funds are used to account for services for which the Town charges its customers. Enterprise funds are used to report the same functions as presented in the business-type activities in the government-wide financial statements. There are three funds reported under business-type activities and those include the water, wastewater, and solid waste funds, which are considered to be major funds of the Town.

The proprietary fund financial statements may be found on pages 33 - 40 of this report.

Notes to Basic Financial Statements

The notes to basic financial statements provide additional information that is essential to the full understanding of the data provided in the government-wide and fund financial statements. The notes to basic financial statements may be found on pages 41 – 84 of this report.

Required Supplementary Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Town's pension and the budgetary comparison schedules of the General Fund and Construction Sales Tax Fund. Required supplementary information may be found on pages 85 – 94 of this report.

The Town of Queen Creek, Arizona adopts an annual appropriated budget for all governmental funds. A schedule of revenues, expenditures and change in fund balances – budget and actual has been provided for the General Fund and Construction Sales Tax Fund as required supplementary information.

Combining and Individual Statements and Schedules

The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information on pages 95 – 123.

Government-Wide Financial Analysis

Comparative data is presented on the following pages for both the governmental activities and the business-type activities along with an analysis of significant variances between the current and prior year.

The following table presents a summary of the Town's net position for the fiscal years ended June 30, 2017 and 2016.

Table A-1 Net Position June 30, 2017 and 2016

	Governmental Activities		Governmental Activities Business-Type Activities		Total	
	2017	2016	2017	2016	2017	2016
ASSETS Current and Other Assets Capital Assets:	\$ 55,751,725	\$ 86,661,741	\$ 76,934,875	\$ 68,047,577	\$ 132,686,600	\$ 154,709,318
Non-depreciable	79,646,055	71,826,568	8,665,923	6,844,310	88,311,978	78,670,878
Depreciable (net)	250,964,491	228,233,182	178,883,958	173,351,049	429,848,449	401,584,231
Total Assets	386,362,271	386,721,491	264,484,756	248,242,936	650,847,027	634,964,427
Deferred Outflows of Resources	7,160,056	5,566,827	1,469,852	1,219,362	8,629,908	6,786,189
LIABILITIES						
Current and Other Liabilities	11,518,132	12,749,224	14,220,659	13,818,280	25,738,791	26,567,504
Long-Term Liabilities	88,349,433	88,570,259	99,174,787	104,360,344	187,524,220	192,930,603
Total Liabilities	99,867,565	101,319,483	113,395,446	118,178,624	213,263,011	219,498,107
Deferred Inflows of Resources	2,608,737	1,261,780	601,262	371,455	3,209,999	1,633,235
NET POSITION						
Net Investment in Capital Assets	254,327,784	222,579,325	107,702,757	99,502,329	362,030,541	322,081,654
Restricted	50,111,910	46,287,642	10,108,563	9,506,232	60,220,473	55,793,874
Unrestricted	(13,393,669)	20,840,088	34,146,580	21,903,658	20,752,911	42,743,746
Total Net Position	\$ 291,046,025	\$ 289,707,055	\$ 151,957,900	\$ 130,912,219	\$ 443,003,925	\$ 420,619,274

The largest portion of the Town's net position (82%) reflects its investment in capital assets (e.g. land, buildings, and equipment), less any debt used to acquire those assets. The Town uses these capital assets to provide services to its citizens; therefore, these assets are not available for future spending. Although the Town's investment in capital assets is reported net of related debt, resources needed to repay this debt must be provided from other sources since the assets themselves cannot be liquidated for these liabilities.

An additional portion of the Town of Queen Creek, Arizona's net position (14%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (\$20,752,911) may be used to meet the government's ongoing obligations to citizens and creditors.

Changes in Net Position

As described above, the Town's net position overall increased by \$22.4 million (5.3%) during the current fiscal year. The increase in the governmental activities and business-type activities are discussed on the following pages.

Table A-2Changes in Net PositionFor the Years Ended June 30, 2017 and 2016

	Governmental Activities		Business-Ty	/pe Activities	Total		
	2017	2017 2016		2017 2016		2015	
REVENUES							
Program Revenues:							
Fees, Fines and Charges for Services	\$ 15,206,130	\$ 16,119,456	\$ 38,796,413	\$ 36,743,176	\$ 54,002,543	\$ 52,862,632	
Operating Grants and Contributions	2,775,472	2,105,900	-	-	2,775,472	2,105,900	
Capital Grants and Contributions General Revenues:	10,885,524	18,373,422	6,882,565	8,710,353	17,768,089	27,083,775	
Sales Taxes	30,415,947	24,561,503	-	-	30,415,947	24,561,503	
Property Taxes	7,356,026	6,658,829	-	-	7,356,026	6,658,829	
Franchise Taxes Grants and Contributions Not	320,847	307,992	-	-	320,847	307,992	
Restricted to Specific Programs	8,781,117	6,589,267	-	-	8,781,117	6,589,267	
Investment Earnings	141,113	538,899	164,111	115,188	305,224	654,087	
Miscellaneous	442,080	1,431,199	45,700	-	487,780	1,431,199	
Total Revenues	76,324,256	76,686,467	45,888,789	45,568,717	122,213,045	122,255,184	
EXPENSES							
General Government	10,919,733	13,493,976	-	-	10,919,733	13,493,976	
Public Safety	14,142,386	12,032,441	-	-	14,142,386	12,032,441	
Highways and Streets	14,425,928	13,201,760	-	-	14,425,928	13,201,760	
Culture and Recreation	5,515,631	4,682,823	-	-	5,515,631	4,682,823	
Economic Development	27,824,042	1,115,722	-	-	27,824,042	1,115,722	
Interest on Long-Term Debt	2,562,461	3,899,852	-	-	2,562,461	3,899,852	
Water	-	-	15,343,717	14,181,944	15,343,717	14,181,944	
Wastewater	-	-	6,874,000	6,680,369	6,874,000	6,680,369	
Solid Waste	-	-	2,220,496	2,002,405	2,220,496	2,002,405	
Total Expenses	75,390,181	48,426,574	24,438,213	22,864,718	99,828,394	71,291,292	
CHANGE IN NET POSITION BEFORE TRANSFERS	934,075	28,259,893	21,450,576	22,703,999	22,384,651	50,963,892	
Transfers In (Out)	404,895	788,621	(404,895)	(788,621)			
		· · · · · ·					
CHANGE IN NET POSITION	1,338,970	29,048,514	21,045,681	21,915,378	22,384,651	50,963,892	
Net Position - Beginning of Year	289,707,055	260,658,541	130,912,219	108,996,841	420,619,274	369,655,382	
NET POSITION - END OF YEAR	\$ 291,046,025	\$ 289,707,055	\$ 151,957,900	\$ 130,912,219	\$ 443,003,925	\$ 420,619,274	

Governmental Activities – Combined tax revenues increased \$6.6 million (21%) as a result of continued growth in the Town's residential population and commercial construction activity. This increase was offset by a decline of \$7.5 million in contributions of infrastructure assets from developers relative to the prior year. Total revenues decreased \$362,000 (0.5%), ending the year at \$76.3 million.

Total expenses increased \$27.0 million (56%) mostly due to the Town's decision to terminate two development agreements at a cost of \$25.2 million. A portion of this cost was financed through internal borrowing and is expected to save the Town approximately \$10.8 million.

Net position for governmental activities increased \$1.3 million (0.5%), ending the year at \$291 million. However, the Town reported a negative unrestricted net position as a result of the internal borrowing for the developer agreement terminations just mentioned. The deficit will be eliminated over the next several years as these internal loans are paid off.

Business-Type Activities – Net position of the Town's business-type activities increased \$21 million (16%) as revenues continue to outpace expenses. Revenues from charges to utility customers increased \$2.1 million (5.6%) due to growth in the Town's residential and commercial populations. Additionally, the Town received \$6.9 million of infrastructure assets from new residential and commercial developments for which there is no corresponding expense offset. These developments generated \$9.8 million in capacity fees that are restricted to future capital projects related to the Town's water and wastewater infrastructure.

Total expenses increased \$1.6 million (6.9%) as a result of increased operating and maintenance activities to the utility system assets. As the Town grows, the size of the system's assets also grows, which adds to the costs of operating and maintaining the system each year.

FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with financerelated legal requirements.

<u>Governmental Funds</u> – The focus of the Town's governmental funds is to provide information on nearterm inflows, outflows, and balances of spendable resources. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. Types of governmental funds reported by the Town include the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Fund.

As of the end of the current fiscal year, the Town's governmental funds reported a combined ending fund balance of \$25.7 million, a decrease of \$31 million (55%) from the prior year. The decrease in fund balances is the result of several significant activities:

- The Town paid \$25.2 million to terminate two development agreements (mentioned previously) resulting in a savings of approximately \$10.8 million;
- The Town spent \$31.2 million on several transportation and public safety capital projects, using internal borrowing to meet short-term cash requirements; and
- The Town paid \$3.2 million to acquire two parcels of land for future economic development.

These activities created a negative \$26.3 million of unrestricted fund balances at the end of the fiscal year. However, approximately \$12.3 million of this deficit will be eliminated with bond proceeds that will be received in February 2018. The remaining deficit is the result of interfund loans that will be repaid over time as revenues are received in the respective funds.

At fiscal year ended June 30, 2017, fund balances were as follows.

Table A-3 Fund Balances

		Increase		
		(Decrease)		
Fund	Balance	From FY 2015-16		
General Fund	\$ 25,795,377	\$ 6,061,502		
Construction Sales Tax	(19,965,613)	(20,736,905)		
Drainage and Transportation	7,709,096	(234,177)		
General Capital Improvement	(8,884,104)	(17,356,998)		
Debt Service	10,725	10,725		
Improvement District Debt Service	360,683	97,145		
Nonmajor Governmental Funds	20,656,610	708,534		
	\$ 25,682,774	\$ (31,450,174)		

<u>General Fund</u> – Revenues of the General Fund exceeded expenditures and other financing sources (uses) by \$6.1 million due to continued growth in single-family home construction and commercial developments. Sales and property tax revenues increased \$4.2 million (16%) from the prior year. Intergovernmental revenues increased \$2.0 million (36%) mostly as a result of a change in state law that adjusts the population-based distribution formula annually instead of only once every ten years from an official census. As the Town's population grows each year, this change will continue to have a positive impact on the Town's revenues.

Total General Fund expenditures increased by \$5.8 million (19%). All of this increase was the result of using \$6.3 million of General Fund resources towards the development agreement termination payments mentioned previously. At the end of the current fiscal year, the unassigned fund balance of the General Fund was \$5.6 million, while total fund balance reached \$25.8 million, an increase of \$6.1 million (31%).

<u>General Fund Budgetary Highlights</u> – The Town's annual budget is the legally adopted expenditure control document of the Town. Budgetary comparison statements are required for the General Fund and all major special revenue funds and may be found on page 91. These statements compare the original adopted budget, the budget if amended throughout the fiscal year, and the actual expenditures prepared on a budgetary basis.

General Fund revenues, on a budgetary basis, exceeded budgeted revenues by \$1.3 million (3.8%). The increased revenues over the budgeted amount was the result of an improving economy and a growing community led by retail and construction sales tax revenues. Budgetary basis expenditures were \$1.4 million (5.7%) below budgeted expenditures. The savings in expenditures resulted from a combination of personnel cost savings from vacant positions, unfinished project and service contracts that will be carried over to the next fiscal year, and goods and services that cost less than expected.

During the year, the Town increased the General Fund budget for sales taxes by \$1.5 million (8%) as monthly sales tax revenue collections consistently exceeded the original projections. The Town increased the General Fund expenditure budget by \$6.2 million mostly by reallocating budget authority from other funds to cover the General Fund's portion of the development agreement termination payments mentioned earlier.

<u>Other Major Funds</u> – The Construction Sales Tax Fund spent \$18.8 million towards the development agreement termination payments. This amount was funded with interfund loans from the Water Fund, Wastewater Fund, and General Fund, which loans will be repaid over the next 12 years from the Town's dedicated transportation sales tax revenue. The early termination of the development agreements is expected to save the Town approximately \$10.8 million.

The Drainage and Transportation Fund spent \$12.9 million on several infrastructure projects during the year. These projects were funded from various sources including transportation sales taxes and impact fees. Fund balance decreased \$234,000 and ended the year at \$7.7 million.

The General Capital Improvement Fund spent \$17.4 million on two new fire stations and a new Law Enforcement and Community Chambers building. The fund ended the year with a deficit fund balance because funding for these projects will ultimately come from a new bond issue in February 2018. Interim financing came from an interfund loan from the General Fund.

As explained further below, the Town refinanced all of its outstanding general government bonded debt with a single excise tax refunding bond that included both current and advance refunding elements. This refunding activity is reported in the Debt Service Fund for fiscal year 2017.

The Town also refinanced its outstanding improvement district special assessment bonds through a private-placement debt issue. This activity is reported in the Improvement District Debt Service Fund and is explained further below.

<u>Nonmajor Funds</u> – Fund balances of the remaining Nonmajor Governmental Funds increased a combined total of \$709,000 (3.6%). These funds include the Town's Highway User Revenue Fund (HURF) and the Town's impact fee funds, all of which are restricted for specific purposes. Also, during fiscal year 2017 the Town purchased two parcels of land next to Town Hall for \$3.2 million that will be held for future economic development. This activity is reported in the Town Center fund and was financed with interfund loans from the Water Fund.

<u>*Proprietary Funds*</u> – The Town's proprietary funds provide the same type of information found in the business-type activities of the government-wide financial statements, but in more detail.

<u>Internal Service Fund</u> – The Town's internal service fund accounts for employee insurance benefits and related costs. Departments are charged the budgeted amounts for employee benefits, and the internal service fund pays actual claims, premiums, and administration costs. Any savings relative to the budget remain in the fund to offset future insurance cost increases.

CAPITAL ASSETS AND DEBT ADMINISTRATION Capital Assets

The Town's capital assets for its governmental and business-type activities as of June 30, 2017 amount to \$330.6 million and \$187.5 million (net of accumulated depreciation), respectively. Capital assets include land and improvements, infrastructure, buildings and improvements, machinery equipment, vehicles, and construction in progress. Capital assets for governmental activities increased 10.2% and capital assets for business-type activities increased 4.1%.

Table A-4 Capital Assets (Net) June 30, 2017 and 2016

	Governmental Activities		Business-Type Activities		Total	
	2017	2016	2017	2016	2017	2016
Land	\$ 45,621,421	\$ 43,470,915	\$ 1,816,657	\$ 1,816,657	\$ 47,438,078	\$ 45,287,572
Construction In Progress	34,024,634	28,355,653	6,849,266	5,027,653	40,873,900	33,383,306
Infrastructure	215,800,729	199,218,630	-	-	215,800,729	199,218,630
Buildings and Improvements	29,750,020	24,069,408	-	-	29,750,020	24,069,408
Vehicles, Furniture and Equipment	5,413,742	4,945,144	1,463,286	1,521,277	6,877,028	6,466,421
Wastewater Collection System	-	-	69,032,395	64,873,088	69,032,395	64,873,088
Water System			108,388,277	106,956,684	108,388,277	106,956,684
Total Capital Assets	\$ 330,610,546	\$ 300,059,750	\$ 187,549,881	\$ 180,195,359	\$ 518,160,427	\$ 480,255,109

Major capital asset events during the current fiscal year include the following:

Governmental Activities

- The Town added two fire stations and a new municipal facility that houses both public safety and a community chambers for Town Council and other public meetings.
- The Town received \$10.4 million of completed streets and other infrastructure from developers, while completing an additional \$20.2 million in Town-funded projects.
- At year-end, the Town had over \$34 million in projects under construction.

Business-type Activities

- The Town added approximately \$9.9 million of water and sewer infrastructure, with the majority of those assets coming from residential and commercial developments.
- At year-end, the Town had nearly \$7 million in utility projects under construction.

For government-wide financial statement purposes, capital assets were depreciated from acquisition date to the end of the current fiscal year. Fund financial statements record capital asset purchases as expenditures. Additional information on the Town's capital assets may be found in the notes to the basic financial statements in note 3.A.4.

Debt Administration

At the end of the current fiscal year, the Town had total long-term obligations outstanding of \$75.9 million for governmental activities and \$99.2 million for business-type activities. The outstanding debt is secured by pledges of specific revenue sources of the Town.

During the year, the Town issued \$48 million in excise tax and state-shared revenue refunding bonds to refund all of the Town's outstanding governmental activities bonds and loans and to refinance the Town's portion of the Special Assessment bonds. The Town expects to save \$12.5 million over the next 20 years from the refinancing. In conjunction with the bond issue, both Fitch Ratings and S&P Global Ratings increased the Town's excise tax bond ratings to AA.

The Town also refunded the privately-owned portion of the Special Assessment bonds with a privateplacement debt issue of \$18.445 million. The refinancing shortened the debt term by three years to reduce the Town's risk of non-payment and will save property owners approximately \$5 million over the next 15 years.

Overall, the Town's governmental activities debt decreased by \$1.6 million (2%) and the business-type activities debt decreased by \$5.6 million (5.3%). Apart from the bond refundings, the remaining decreases were due to regularly scheduled principal payments.

The following schedule shows the outstanding debt of the Town as of June 30, 2017 and 2016.

Additional information on the Town of Queen Creek Arizona's long-term debt may be found in the notes to basic financial statements in Notes 3.C., 3.D., and 3.E.

Table A-4 Outstanding Debt June 30, 2017 and 2016

	Governmen	tal Activities Business-Ty		vities Business-Type Activities		Total	
	2017	2016	2017	2016	2017	2016	
Excise Tax Revenue Bonds	\$ -	\$ 21,600,000	\$-	\$-	\$ -	\$ 21,600,000	
Special Assessment Bonds	-	19,375,974	-	-	-	19,375,974	
Special Assessment Bonds -							
Town Owned Property	-	17,154,026	-	-	-	17,154,026	
GADA Loan Payable	-	17,025,000	3,595,000	3,820,000	3,595,000	20,845,000	
Excise Tax Refunding Bonds	47,990,000	-	-	-	47,990,000	-	
Special Assessment							
Refunding Bonds	18,445,000	-	-	-	18,445,000	-	
Premium on Bonds	8,964,561	1,371,470	13,302,369	14,014,965	22,266,930	15,386,435	
WIFA Loan Payable	-	-	62,093,234	66,511,716	62,093,234	66,511,716	
Capital Leases	517,857	765,601	-	-	517,857	765,601	
Long-Term Contract	-	188,354	-	-	-	188,354	
Water System Obligation	-	-	19,425,088	19,425,088	19,425,088	19,425,088	
Advance in Aid of Construction	-	-	806,310	1,023,036	806,310	1,023,036	
Total Outstanding Debt	\$ 75,917,418	\$ 77,480,425	\$ 99,222,001	\$ 104,794,805	\$ 175,139,419	\$ 182,275,230	

TOWN OF QUEEN CREEK, ARIZONA MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2017

OTHER MATTERS

The following issues may affect the Town's future financial condition:

In February 2018, the Town expects to issue approximately \$64 million of new excise tax and stateshared revenue obligation bonds. Approximately \$10 million of the bond proceeds will reimburse the Town for the recently completed Fire Stations 1 and 3, and the Law Enforcement building. The remainder of the bond proceeds will be used by the Town to build roadways identified in the Town's ten-year \$195 million Transportation Master Plan that was approved by the Town Council in December 2016.

In August 2018, Town residents will vote on the renewal of the Town's expenditure limit authorization ("Home Rule"). Under Arizona statute, voter approval is required every four years for the Town to maintain its current expenditure limit authorization.

Annexation proposals continue to provide the Town with opportunities for growth:

- In May 2017, the Town approved an annexation petition from Banner Ironwood Medical Center, an 80-acre facility in the southeast section of the Town's planning area. The development agreement with the hospital requires the Town to provide credits of up to \$4 million towards development fees that the hospital would otherwise pay as it applies for future building permits over the next 30 years.
- In May 2017, the Town approved an annexation petition from Americo for approximately 35 acres on the corner of Ellsworth Road and Empire Boulevard. The property owner is expected to build several commercial developments on the site.

REQUESTS FOR INFORMATION

This financial report is designed to provide citizens, taxpayers, and creditors with a general overview of Queen Creek's finances and to demonstrate the Town's accountability for the money it receives. Questions concerning any of the information in this report, or any other matters related to the Town's budget and finances, can be addressed by contacting the Finance Department, 22358 South Ellsworth Road, Queen Creek, Arizona 85142, or by calling 480-358-3000.

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BASIC FINANCIAL STATEMENTS

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TOWN OF QUEEN CREEK, ARIZONA STATEMENT OF NET POSITION JUNE 30, 2017

	Primary Government				
	Governmental Activities	Business-Type Activities	Total		
ASSETS					
Cash and Investments	\$ 12,204,984	\$ 23,852,712	\$ 36,057,696		
Receivables, Net:	210 400	2 601 121	2 910 611		
Accounts Receivable Taxes Receivable	218,480 4,605,796	3,601,131	3,819,611 4,605,796		
Special Assessments Receivable	18,412,642	-	18,412,642		
Intergovernmental Receivable	537,147	-	537,147		
Interest Receivable	28,360	41,543	69,903		
Internal Balances	(14,185,356)	14,185,356			
Inventory	-	257,998	257,998		
Prepaid Items	133,224	34,324	167,548		
Restricted Cash and Investments	29,498,302	11,209,548	40,707,850		
Investment in Joint Venture		23,752,263	23,752,263		
Land Held for Economic Development Capital Assets:	4,298,146		4,298,146		
Non-Depreciable	79,646,055	8,665,923	88,311,978		
Depreciable (Net)	250,964,491	178,883,958	429,848,449		
Total Assets	386,362,271	264,484,756	650,847,027		
DEFERRED OUTFLOWS OF RESOURCES					
Pension Related	6,793,651	1,469,852	8,263,503		
Debt Related	366,405	-	366,405		
Total Deferred Outflows of Resources	7,160,056	1,469,852	8,629,908		
LIABILITIES					
Accounts Payable	4,411,714	1,434,998	5,846,712		
Accrued Wages and Benefits	987,177	199,397	1,186,574		
Retainage Payable	1,250,563	23,523	1,274,086		
Deposits Held for Others	51,485	1,100,985	1,152,470		
Interest Payable		1,495,833	1,495,833		
Matured Debt Principal Payable	-	4,726,898	4,726,898		
Noncurrent Liabilities		.,,	.,,		
Due Within One Year	4,817,193	5,239,025	10,056,218		
Due in More Than One Year	72,163,098	94,234,285	166,397,383		
Net Pension Liability	16,186,335	4,940,502	21,126,837		
Total Liabilities	99,867,565	113,395,446	213,263,011		
DEFERRED INFLOWS OF RESOURCES					
Pension Related	1,876,988	601,262	2,478,250		
Debt Related	731,749	-	731,749		
Total Deferred Inflows of Resources	2,608,737	601,262	3,209,999		
NET POSITION					
Net Investment in Capital Assets Restricted for:	254,327,784	107,702,757	362,030,541		
Streets and Transportation	2 315 825		2 315 825		
Debt Service	2,315,825 18,749,583	- 7,012,650	2,315,825 25,762,233		
Repair and Replacement	10,749,505	3,095,913	3,095,913		
Development	28,783,628	5,055,515	28,783,628		
Housing Rehab	75,386	-	75,386		
Parks and Community	187,488	-	187,488		
Unrestricted	(13,393,669)	34,146,580	20,752,911		
Total Net Position	\$ 291,046,025	\$ 151,957,900	\$ 443,003,925		

See accompanying Notes to Basic Financial Statements.

TOWN OF QUEEN CREEK, ARIZONA STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2017

			Program Revenues					
Functions/Programs	Expenses		Fees, Fines and Charges for Services		Operating Grants and Contributions			apital Grants and contributions
Primary Government		·						
Governmental Activities:								
General Government	\$	10,919,733	\$	1,547,398	\$	320,760	\$	-
Public Safety		14,142,386		940,888		124,409		-
Highways and Streets		14,425,928		1,636,979		2,330,303		10,885,524
Culture and Recreation		5,515,631		5,771,742		-		-
Economic Development		27,824,042		4,273,410		-		-
Interest and Fiscal Charges		2,562,461		1,035,713		-		-
Total Governmental Activities		75,390,181		15,206,130		2,775,472		10,885,524
Business-Type Activities:								
Water		15,343,717		25,303,198		-		2,657,571
Wastewater		6,874,000		11,078,023		-		4,224,994
Solid Waste		2,220,496		2,415,192		-		-
Total Business-Type Activities		24,438,213		38,796,413		-		6,882,565
Total Primary Government	\$	99,828,394	\$	54,002,543	\$	2,775,472	\$	17,768,089

General Revenues Taxes: Sales Taxes **Property Taxes** Franchise Taxes State Revenue Sharing State Sales Tax Revenue Sharing Auto Lieu Tax Revenue Sharing Grants and Contributions not Restricted Investment Income Other Gain on Disposal of Assets Transfers **Total General Revenues and Transfers** Change in Net Position Net Position - Beginning Net Position - Ending

Net (Expense) Revenue and Changes in Net Position	Net (Expense) Rev in Net F	
Governmental Activities	Business-Type Activities	Total
\$ (9,051,575)	\$ -	\$ (9,051,575)
(13,077,089)	-	(13,077,089)
426,878	-	426,878
256,111	-	256,111
(23,550,632)	-	(23,550,632)
(1,526,748)	-	(1,526,748)
(46,523,055)	- 12,617,052 8,429,017 194,696	(46,523,055) 12,617,052 8,429,017 194,696
- (46,523,055)	21,240,765 21,240,765	21,240,765 (25,282,290)
30,415,947	-	30,415,947
7,356,026	-	7,356,026
320,847	-	320,847
8,781,117	-	8,781,117
-	-	-
141,113	164,111	305,224
442,080	-	442,080
-	45,700	45,700
404,895	(404,895)	-
47,862,025	(195,084)	47,666,941
1,338,970	21,045,681	22,384,651
289,707,055	130,912,219	420,619,274
\$ 291,046,025	\$ 151,957,900	\$ 443,003,925

TOWN OF QUEEN CREEK, ARIZONA BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2017

	General Fund		-	Construction Sales Tax		Drainage and Transportation	
ASSETS							
Cash and Investments	\$	3,583,474	\$	127,579	\$	743,562	
Restricted Cash		679,401		-		8,097,997	
Receivables:		405 500				00 0 77	
Accounts Receivable		185,732		-		32,277	
Taxes Receivable		3,614,011		891,354		-	
Special Assessments Receivable		-		-		-	
Intergovernmental Receivables		279,087		-		-	
Interest Receivable		28,360		-		-	
Due from Other Funds		69,102		-		-	
Prepaid Items		126,007		-		-	
Advances to Other Funds		20,114,341		-		-	
Total Assets	\$	28,679,515	\$	1,018,933	\$	8,873,836	
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE Liabilities: Accounts Payable Accrued Wages and Benefits Retainage Payable Deposits Held for Others Advances from Other Funds	\$	1,374,928 931,413 - 51,485 -	\$	- - - 20,984,546	\$	913,676 19,460 223,167 - -	
Total Liabilities		2,357,826		20,984,546		1,156,303	
Deferred Inflows of Resources: Unavailable Revenues		526,312				8,437	
Fund Balances:							
Nonspendable		20,240,348		-		-	
Restricted		-		-		8,121,837	
Unassigned		5,555,029		(19,965,613)		(412,741)	
Total Fund Balances		25,795,377		(19,965,613)	-	7,709,096	
Total Liabilities, Deferred Inflows of			<u>^</u>	<u> </u>	<u>^</u>		
Resources, and Fund Balances	\$	28,679,515	\$	1,018,933	\$	8,873,836	

See accompanying Notes to Basic Financial Statements.

neral Capital	Deb	t Service	nprovement bistrict Debt Service	Nonmajor overnmental Funds	 Total
\$ 2,396,225 73,020	\$	۔ 10,725	\$ 326,216 -	\$ 4,819,480 20,637,159	\$ 11,996,536 29,498,302
315		-	-	156 100,431	218,480 4,605,796
-		-	18,412,642 -	- 258,060	18,412,642 537,147
- -		- -	- -	- - 7,217	28,360 69,102 133,224
\$ - 2,469,560	\$	- 10,725	\$ - 18,738,858	\$ - 25,822,503	\$ 20,114,341 85,613,930
\$ 1,382,048	\$	-	\$ -	\$ 741,062 36,304	\$ 4,411,714 987,177
1,004,531 -		- -	-	22,865	1,250,563 51,485
 8,967,085 11,353,664		-	 -	 4,362,710 5,162,941	 34,314,341 41,015,280
 		-	 18,378,175	 2,952	 18,915,876
- 73,020 (8,957,124)		- 10,725 -	- 360,683 -	7,217 23,148,864 (2,499,471)	20,247,565 31,715,129 (26,279,920)
 (8,884,104)		10,725	 360,683	 20,656,610	 25,682,774
\$ 2,469,560	\$	10,725	\$ 18,738,858	\$ 25,822,503	\$ 85,613,930

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TOWN OF QUEEN CREEK, ARIZONA RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION YEAR ENDED JUNE 30, 2017

Total Fund Balances for Governmental Funds		\$ 25,682,774
Total net position reported for governmental activities in the statement of net position is different because:		
Capital assets used in governmental funds and land held for future investment are not financial resources and, therefore, are not reported in the funds. Those assets consist of:		
Governmental Capital Assets Less: Accumulated Depreciation	\$ 412,702,626 (82,092,080)	330,610,546
Land Held for Economic Development		4,298,146
Revenues earned but not received within 60 days of year-end are unavailable in the governmental funds, but are recognized in the		
Property Taxes Sales Taxes Charges for Services Development Agreement Special Assessments		44,016 476,765 8,483 8,437 18,378,175
Deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the funds.		
Deferred Outflows of Resources Related to Pensions Deferred Inflows of Resources Related to Pensions		6,793,651 (1,876,988)
Long-term liabilities that pertain to governmental funds, including bonds payable and net pension liabilities, are not due and payable in the current period and, therefore, are not reported as fund liabilities.		
Bonds Payable Premium on Bonds Payable Deferred Outflow of Resources Related to Refunding Deferred Inflow of Resources Related to Refunding Net Pension Liability Capital Lease Payable Compensated Absence Payable	 (66,435,000) (8,964,561) 366,405 (731,749) (16,186,335) (517,857) (1,062,873)	(93,531,970)
Internal service funds are used by management to charge the costs of certain activities to the individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net position		
Internal Service Fund Net Position Less: Amount Attributed to the Business-Type Activities		 208,448 (54,458)
Total Net Position of Governmental Activities		\$ 153,990 291,046,025

TOWN OF QUEEN CREEK, ARIZONA STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCES GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2017

	G	eneral Fund	(Construction Sales Tax	Drainage and Transportation
REVENUES					
Taxes	\$	30,392,191	\$	6,411,826	\$-
Intergovernmental Revenues	Ŧ	7,534,533	+	-	524,811
Licenses and Permits		5,174,695		-	-
Charges for Services		818,562		-	-
Rents and Royalties		570,999		-	-
Contributions and Donations		-		-	376,447
Impact Fees		-		-	-
Investment Income		35,468		-	6,847
Miscellaneous		436,816		-	-
Total Revenues		44,963,264		6,411,826	908,105
EXPENDITURES					
Current:					
General Government		10,728,669		-	-
Public Safety		13,496,827		-	-
Highways and Streets		1,171,755		-	379,202
Culture and Recreation		3,712,055		-	-
Economic Development		7,908,036		18,803,394	-
Capital Outlay		-		-	12,567,087
Debt Service:					
Principal Retirement		71,784		-	-
Interest on Long-Term Debt		11,596		-	-
Debt Issuance Costs					
Total Expenditures		37,100,722		18,803,394	12,946,289
Excess (Deficiency) of Revenues Over					
Expenditures		7,862,542		(12,391,568)	(12,038,184)
OTHER FINANCING SOURCES (USES)					
Transfers In		404,895		-	11,203,147
Transfers Out		(2,205,935)		(8,345,337)	-
Proceeds from Sale of Fixed Assets		-		-	600,860
Proceeds from Issuance of Long-Term Debt		-		-	-
Premium on the Issuance of Long-Term Debt		-		-	-
Payment to Refunding Escrow Agent		-		-	-
Total Other Financing Sources (Uses)		(1,801,040)		(8,345,337)	11,804,007
Net Change in Fund Balances		6,061,502		(20,736,905)	(234,177)
FUND BALANCES					
Beginning of Year		19,733,875		771,292	7,943,273
End of Year	\$	25,795,377	\$	(19,965,613)	\$ 7,709,096

See accompanying Notes to Basic Financial Statements.

General Capital Improvement	Debt Service	Improvement District Debt Service	Nonmajor Governmental Funds	Total
\$-	\$-	\$-	\$ 1,296,056	\$ 38,100,073
-	-	-	3,701,296	11,760,640
-	-	-	-	5,174,695
-	-	1,756,552	17,695	2,592,809
-	-	-	-	570,999
-	-	-	87,349	463,796
-	-	-	8,041,757	8,041,757
-	-	-	98,797	141,112
-	-	-	20,925	457,741
-	-	1,756,552	13,263,875	67,303,622
_	_	_	_	10,728,669
_	_	_	_	13,496,827
_	-	_	4,734,048	6,285,005
_	_	_	303,643	4,015,698
	_		3,317,142	30,028,572
17,356,998	-	-	1,267,949	31,192,034
-	34,305,000	19,075,000	175,960	53,627,744
-	1,772,103	746,577	47,754	2,578,030
	504,377	282,830	-	787,207
17,356,998	36,581,480	20,104,407	9,846,496	152,739,786
(17,356,998)	(36,581,480)	(18,347,855)	3,417,379	(85,436,164)
-	2,056,970	-	1,618,188	15,283,200
-	_,,	-	(4,327,033)	(14,878,305)
-	-	-	-	600,860
-	47,990,000	18,445,000	-	66,435,000
-	9,313,830	-	-	9,313,830
-	(22,768,595)	-	-	(22,768,595)
-	36,592,205	18,445,000	(2,708,845)	53,985,990
(17,356,998)	10,725	97,145	708,534	(31,450,174)
8,472,894	-	263,538	19,948,076	57,132,948
\$ (8,884,104)	\$ 10,725	\$ 360,683	\$ 20,656,610	\$ 25,682,774
Ψ (0,00 1 ,10 1)	φ 10,720	<i>φ</i> 000,000	φ <u>20,000,010</u>	¥ 20,002,114

TOWN OF QUEEN CREEK, ARIZONA RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCES OF THE GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2017

Net Change in Fund Balances-Total Governmental Funds		(31,450,174)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, assets are capitalized and the cost is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.		
Expenditures for Capital Assets Depreciation Expense	\$ 31,021,479 (10,831,396)	
Contributions of capital assets are not current financial resources and are not reflected		20,190,083
in the governmental funds.		10,360,713
Purchases of land held for economic development is recorded as expenditures in the		
governmental funds. Conversely, the land is recorded as an asset on the government- wide statements.		3,246,691
Some revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. Also, some revenues that are current financial resources reported in the funds have been recognized in the statement of activities in previous years.		
Property Taxes	(21,639)	
Sales Taxes Charges for Services	14,386 (39,089)	
Development Agreement Special Assessments	(158,711) (720,839)	
	(720,000)	(925,892)
Governmental funds report Town pension contributions as expenditures when made. However, in the statement of activities, pension expense is the cost of benefits earned, adjusted for member contributions, the recognition of changes in deferred outflows and inflows or resources related to pensions, and the investment experience.		
Pension Contributions Pension Expense		1,810,494 (3,113,519)
		(Continued)

TOWN OF QUEEN CREEK, ARIZONA RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCES OF THE GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES (CONTINUED) YEAR ENDED JUNE 30, 2017

(Concluded)

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction however has any effect on net position. The issuance of long-term debt increases long-term liabilities on the statement of net position and the repayment of principal on long-term debt reduces long-term debt on the statement of net position. Also, governmental funds report the effect of premiums, discounts when the debt is first issued, whereas these items are amortized over the term of the long-term debt in the statement of activities.

Issuance of Long-Term Debt	(66,435,000)	
Premium on Bonds Issued	(9,313,830)	
Principal Payments on Long-Term Debt	53,380,000	
Principal Payments to Refunding Escrow Agent	22,768,595	
Principal Payments on Capital Leases	247,744	
Principal Payments on Long-Term Contracts	188,354	
Interest Payable	440,979	
Amortization of Bond Premium	349,269	
Amortization of Deferred Amount on Refunding	12,531	
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds.		1,638,642
Change in Compensated Absences		(100,242)
Internal service funds are used by management to charge the costs of certain activities to the individual funds. The net revenues of the Internal Service Fund is reported with governmental activities.		
Net Expenses of the Internal Service Fund Less: Amount Attributable to the Business-Type Activities	_	(414,202) 96,376
		(317,826)

1,338,970

\$

Change in Net Position of Governmental Activities

TOWN OF QUEEN CREEK, ARIZONA STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2017

	В	usiness-Type Activities	6
	Wastewater	Solid Waste	Water
ASSETS			
Current Assets:			
Cash and Investments	\$ 13,243,417	\$-	\$ 10,609,295
Receivables, Net:			
Accounts Receivable	687,992	255,171	2,656,339
Other Receivable	-	-	1,629
Interest Receivable	19,949	-	21,594
Inventory	-	117,803	140,195
Prepaid Items	3,227	1,991	29,106
Total Current Assets	13,954,585	374,965	13,458,158
Noncurrent Assets:			
Restricted Cash and Investments	3,884,862	-	7,324,686
Advance to Other Funds	5,000,000	-	9,200,000
Investment in Joint Venture	23,752,263	-	-
Capital Assets:	-, - ,		
Non-Depreciable	1,629,391	-	7,036,532
Depreciable (Net)	69,370,973	12,783	109,500,202
Total Noncurrent Assets	103,637,489	12,783	133,061,420
Total Assets	117,592,074	387,748	146,519,578
	111,002,011	001,110	110,010,010
DEFERRED OUTFLOWS OF RESOURCES			
Pension Related	134,740	132,209	1,202,903
LIABILITIES			
Current Liabilities:			
Accounts Payable	731.347	130,016	573,635
Accrued Wages and Benefits	16,341	14,127	168,929
Retainage Payable	5,773	-	17,750
Deposits Held for Others	-	-	1,100,985
Due to Other Funds	-	69,102	-
Interest Payable	544,451	-	951,382
Matured Debt Principal Payable	1,938,563	-	2,788,335
Compensated Absences	11,307	10,867	124,156
Loans Payable	2,235,941	-	2,574,361
Advance in Aid of Construction			282,393
Total Current Liabilities	5,483,723	224,112	8,581,926
Noncurrent Liabilities:			
Compensated Absences	12,115	16,684	76,180
Net Pension Liability	452,892	444,383	4,043,227
Loans Payable	24,480,511	-	69,124,878
Advance in Aid of Construction	,,	-	523,917
Total Noncurrent Liabilities	24,945,518	461,067	73,768,202
Total Liabilities	30,429,241	685,179	82,350,128
	30,429,241	005,179	02,330,120
DEFERRED INFLOWS OF RESOURCES			
Pension Related	55,117	54,082	492,063
NET POSITION			
Net Investment in Capital Assets	66,447,124	12,783	41,242,850
Restricted for:	00,777,124	12,100	+ 1, 2+ 2,000
Debt Service	2,856,084	_	4,156,566
Repair and Replacement	1,028,778	-	2,067,135
Unrestricted	16,910,470	(232,087)	17,413,739
Total Net Position	\$ 87,242,456	\$ (219,304)	\$ 64,880,290
	÷ 01,272,700	÷ (210,004)	÷ 01,000,200

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds Net position of business-type activities

Totals	Internal Service Insurance Fund
\$ 23,852,712	\$ 208,448
3,599,502	-
1,629	-
41,543 257,998	-
34,324	-
27,787,708	208,448
11,209,548	-
14,200,000	-
23,752,263	-
8,665,923	-
178,883,958	
236,711,692	-
264,499,400	208,448
1,469,852	-
1,434,998 199,397	-
23,523	-
1,100,985	-
69,102 1,495,833	-
4,726,898	-
146,330	-
4,810,302	-
<u> </u>	
104,979	-
4,940,502 93,605,389	-
523,917	-
99,174,787	-
113,464,548	-
601,262	-
107,702,757	-
7,012,650	-
3,095,913	-
\$ 151,003,442	\$ 208,448
\$ 151,903,442	\$ 208,448
\$ 151 057 000	
\$ 151,957,900	

TOWN OF QUEEN CREEK, ARIZONA STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET POSITION PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2017

	Business-Type Activities				
	Wastewater	Solid Waste	Water		
OPERATING REVENUES					
Charges for Services	\$ 5,950,834	\$ 2,415,192	\$ 20,583,082		
Miscellaneous	1,219		63,974		
Total Operating Revenue	5,952,053	2,415,192	20,647,056		
OPERATING EXPENSES					
Administration	150,918	120,387	1,033,240		
Cost of Sales and Services	2,820,169	2,082,474	9,175,383		
Depreciation	1,690,989	3,933	2,698,984		
Equity Interest in Joint Venture	1,151,686	-	-		
Insurance Claims and Premiums	-	-			
Total Operating Expenses	5,813,762	2,206,794	12,907,607		
Operating Income (Loss)	138,291	208,398	7,739,449		
NONOPERATING REVENUES (EXPENSES)					
Capacity Fee	5,125,970	-	4,656,142		
Investment Income	65,042	1,727	97,342		
Interest and Fiscal Charges	(987,727)	-	(2,425,947)		
Gain(Loss) on Disposal of Assets			45,700		
Total Nonoperating Revenues (Expenses)	4,203,285	1,727	2,373,237		
Income Before Capital Contributions	4,341,576	210,125	10,112,686		
Capital Contributions	4,224,994	-	2,657,571		
Transfers Out	-	-	(404,895)		
	4,224,994	-	2,252,676		
Change in Net Position	8,566,570	210,125	12,365,362		
Total Net Position - Beginning of Year	78,675,886	(429,429)	52,514,928		
TOTAL NET POSITION - END OF YEAR	\$ 87,242,456	\$ (219,304)	\$ 64,880,290		

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds Change in net position of business-type activities

See accompanying Notes to Basic Financial Statements.

Totals	Internal Service Insurance Fund
\$ 28,949,108 65,193	\$ 3,013,448
29,014,301	3,013,448
1,304,545 14,078,026 4,393,906 1,151,686 - - 20,928,163	- - - 3,427,650 3,427,650
8,086,138	(414,202)
9,782,112 164,111 (3,413,674) 45,700 6,578,249	- - - - -
14,664,387	(414,202)
6,882,565 (404,895) 6,477,670	
21,142,057	(414,202)
	622,650
	\$ 208,448
(96,376) \$ 21,045,681	

TOWN OF QUEEN CREEK, ARIZONA STATEMENT OF CASH FLOWS PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2017

	Business-Type Activities				
	Wastewater	Solid Waste	Water		
CASH FLOWS FROM OPERATING ACTIVITIES Receipts from Customers Payments to Suppliers Payments to Employees Payments for Claims and Premiums	\$ 5,888,923 (2,550,494) (477,319)	\$ 2,374,612 (1,777,877) (401,168)	\$ 19,896,530 (6,589,380) (3,441,422)		
Customer Deposits	-	-	- 80,301		
Net Cash Flows Provided by Operating Activities	2,861,110	195,567	9,946,029		
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Cash Provided (Used) by Other Funds for Interfund Borrowing Transfers Out	(7,500,000)	(334,794)	(8,200,000) (404,895)		
Net Cash Flows Provided (Used) by Noncapital Financing Activities	(7,500,000)	(334,794)	(8,604,895)		
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES					
Purchases of Capital Assets	(1,365,772)	-	(3,339,178)		
Refunds of Waterline Agreements	-	-	(308,416)		
Payments to Joint Venture	(808,516)	-	-		
Capacity Fees	5,125,970	-	4,656,142		
Interest Paid on Capital Debt	(1,063,981)	-	(1,880,420)		
Principal Paid on Capital Debt	(2,093,791)		(3,343,850)		
Net Cash Flows Provided (Used) by Capital and Related Financing Activities	(206,090)	-	(4,215,722)		
CASH FLOWS FROM INVESTING ACTIVITIES					
Investment Income	45,093	1,727	75,748		
NET CHANGE IN CASH AND CASH EQUIVALENTS	(4,799,887)	(137,500)	(2,798,840)		
Cash and Cash Equivalents - Beginning of Year	21,928,166	137,500	20,732,821		
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 17,128,279	\$-	\$ 17,933,981		
RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION					
Cash and Cash Equivalents	\$ 13,243,417	\$-	\$ 10,609,295		
Restricted Cash and Cash Equivalents	3,884,862		7,324,686		
Total Cash and Cash Equivalents	\$ 17,128,279	\$-	\$ 17,933,981		
(Continued)					

\$ 3,013,448 - -
(3,045,650) (32,202)
-
-
- - - - -
(32,202)
240,650
\$ 208,448
\$ 208,448 - \$ 208,448

TOWN OF QUEEN CREEK, ARIZONA STATEMENT OF CASH FLOWS (CONTINUED) PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2017

	Business-Type Activities - Enterprise Fund					
	Wastewater		Solid Waste		Water	
RECONCILIATION OF OPERATING INCOME						
TO NET CASH PROVIDED BY OPERATING ACTIVITIES						
Operating Income (Loss)	\$	138,291	\$	208,398	\$	7,739,449
Adjustments to Reconcile Operating Income						
to Net Cash Provided by Operating Activities:						
Depreciation		1,690,989		3,933		2,698,984
Equity Interest in Joint Venture		1,151,686		-		-
Adjustment for Pension Expense		35,739		50,517		434,979
Change in Assets/Liabilities:						
Receivables, Net		(63,130)		(40,580)		(750,526)
Inventory		-		(39,333)		(94,525)
Prepaid Items		(810)		(802)		2,972
Accounts Payable		(99,365)		7,366		(231,865)
Deposits Held for Others		-		-		80,301
Compensated Absences		4,779		3,783		(894)
Accrued Payroll		2,931		2,285		67,154
Net Cash Provided by Operating Activities	\$	2,861,110	\$	195,567	\$	9,946,029
NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES						
Capital Assets Acquired through Contributions from Developers Capital Contributions Associated with Advances in Aid of	\$	4,224,994	\$	-	\$	2,565,881
Construction	\$		\$		\$	91,690

	Internal Service		
Totals	Insurance Fund		
\$ 8,086,138	\$	(414,202)	
4,393,906 1,151,686 521,235		- -	
 (854,236) (133,858) 1,360 (323,864) 80,301 7,668 72,370		382,000	
\$ 13,002,706	\$	(32,202)	

\$ 6,790,875	\$ -
\$ 91,690	\$ -

(Concluded)

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NOTES TO BASIC FINANCIAL STATEMENTS

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements of the Town of Queen Creek, Arizona (Town) have been prepared in conformity with accounting principles generally accepted in the United States of America applicable to governmental units adopted by the Governmental Accounting Standards Board (GASB). A summary of the Town's more significant accounting policies follows.

For the year ended June 30, 2017, the Town implemented the provisions of GASB Statement No. 77, *Tax Abatement Disclosures*.

A. Reporting Entity

The Town is a municipal entity governed by a separately elected governing body. It is legally separate from and fiscally independent of other state or local governments. Furthermore, there are no component units combined with the Town for financial statement presentation purposes, and the Town is not included in any other governmental reporting entity. Consequently, the Town's financial statements include only the funds of those organizational entities for which its elected governing body is financially accountable.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. The effect of interfund activity has been removed from these statements. *Governmental activities*, which are normally supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide and proprietary fund financial statements are reported using the *economic resources measurement focus* and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting, except expenditures related to compensated absences and claims and judgments, which are recorded only when payment is due. However, since debt service resources are provided during the current year for payment of long-term principal and interest due early in the following year, the expenditures and related liabilities have been recognized in the Debt Service Funds.

Property taxes, intergovernmental grants and aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column.

The Town reports the following major governmental funds:

Major Governmental Funds

General Fund

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

Construction Sales Tax Fund

The Construction Sales Tax Fund accounts for the revenue and expenditures of the Town's 4.25% construction sales tax.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Drainage and Transportation Fund

This is a capital projects fund which accounts for resources accumulated and used for acquisition and construction of various Town infrastructure.

General Capital Improvement Fund

The General Capital Improvement Fund accounts for the acquisition and construction of the Town's general government infrastructure (excluding streets) such as buildings, parks, and trails.

Debt Service Fund

The Debt Service Fund accounts for the accumulation of resources for, and payments of, debt service principal, interest, and related costs for the Town's excise tax revenue bonds and GADA Loans.

Improvement District Debt Service Fund

This fund accounts for resources accumulated and used for the payment of long-term principal, interest and related costs for the Town's improvement district.

The Town reports the following major proprietary funds:

Major Proprietary Funds

Wastewater Fund

The Wastewater Fund accounts for the costs to operate, construct, and finance the Town's wastewater treatment facilities.

Solid Waste Fund

The Solid Waste Fund accounts for the costs to operate, construct, and finance the Town's trash and recycling operations.

Water Fund

The Water Fund accounts for the costs to operate, construct, and finance the Town's water utility operations.

Internal Service Fund

In addition to the fund types noted above, the Town reports an internal service fund to account for the Town's employee and dependent care insurance program administered through the Valley School's Employee Benefit Trust.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Amounts reported as program revenues include 1) charges for services, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges for utility services. Operating expenses for the proprietary funds include the cost of sales and services and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

For governmental activities, business-type activities, and proprietary funds, when both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as needed. For governmental funds, when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the Town uses restricted resources first, then unrestricted resources are available, it is incurred for purposes for which committed, assigned and unassigned resources are available, it is the Town's policy to use committed, assigned and then unassigned amounts.

D. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position or Equity

1. Deposits and Investments

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, cash and investments held by the State Treasurer, and highly liquid investments with maturities of three months or less from the date of acquisition.

Cash and investments are pooled except for funds required to be held by fiscal agents or restricted under provisions of bond indentures. Interest earned from investments purchased with such pooled monies is allocated to each of the funds based on the average daily cash balances. State statutes and Town policy authorize the Town to invest in obligations of the U.S. Treasury and U.S. agencies, certificates of deposit in eligible depositories, repurchase agreements, obligations of the State of Arizona or any of its counties or incorporated cities, towns or duly organized school districts, improvement districts in this state, the State Treasurer's Local Government Investment Pool, commercial paper of prime quality, or bonds and notes of corporations organized and doing business within the United States of America that are of a high rating. Investments are stated at fair value.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position or Equity (Continued)

1. Deposits and Investments (Continued)

The State Board of Deposit provides oversight for the State Treasurer's pools, and the Local Government Investment Pool Advisory Committee provides consultation and advice to the Treasurer. The fair value of a participant's position in the pool approximates the value of that participant's pool shares.

2. Receivables

All trade and taxes receivables are shown net of an allowance for uncollectibles. Governmental activities reported an allowance of \$154,149.

Property taxes are levied and collected by the Maricopa and Pinal County Treasurers. Property taxes are levied no later than the third Monday in August and are payable in two installments due on the first day of October and the first day of March of the subsequent year. Taxes become delinquent after the first business day of November and May, respectively. Interest attaches on installments after the delinquency date. However, a lien against real and personal property assessed attaches on the first day of January preceding assessment and levy thereof.

3. Intergovernmental Receivables

Intergovernmental receivables include state shared revenues and federal and state grants.

4. Interfund Receivables/Payables

During the course of operations, individual funds within the Town's pooled cash accounts may borrow money from the other funds within the pool on a short-term basis. These receivables and payables are classified as "due from other funds" or "due to other funds" on the balance sheet of the fund financial statements and are eliminated in the preparation of the government-wide financial statements.

Individual funds also borrow resources from other funds on a long-term basis. These loans are formally approved by the Town Council and the terms require repayment over several fiscal years. These receivables and payables are classified as "advances to other funds" and "advances from other funds" and are eliminated in the preparation of the government-wide financial statements.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position or Equity (Continued)

5. Inventories

Inventories are recorded as expenditures at the time of purchase in the governmental funds, and are recorded as an asset and expensed when consumed in the government-wide and proprietary fund financial statements.

6. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and are expensed when consumed.

7. Restricted Assets

As required by applicable bond and loan documents, certain resources are set aside for debt service requirements on bonds and loans and the repair and replacement of utility infrastructure. In addition, certain resources are set aside for the Town's contribution to the operations and maintenance of the joint water reclamation plant with the City of Mesa, Arizona and the Town of Gilbert, Arizona.

Customer deposits, impact fees and developer payments for the construction of future infrastructure are also recorded as restricted assets because their use is limited.

8. Capital Assets

Capital assets, which include property, plant, infrastructure, machinery, equipment and vehicles, are reported in the governmental and business-type activities columns in the government-wide financial statements and in the proprietary fund financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of more than \$10,000 and an estimated useful life in excess of one year.

Capital assets purchased or acquired are carried at historical cost or estimated historical cost. Contributed assets are recorded at acquisition value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position or Equity (Continued)

8. Capital Assets (Continued)

Depreciation on all assets is provided on a straight-line basis over the following estimated useful lives:

ars
ars

9. Deferred Outflows of Resources

The Town recognizes the consumption of net position that is applicable to a future reporting period as deferred outflows of resources. Reported amounts are related to a loss on refunding of long-term debt and the requirements of accounting and financial reporting for pensions.

10. Compensated Absences

The liability for compensated absences reported in the government-wide and proprietary fund financial statements consists of unpaid, accumulated leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. Compensated absences are paid by the applicable fund where each employee is regularly paid, primarily the General Fund.

The Town's employee vacation policy provides for granting vacation leave with pay. The policy states that a maximum of 240 hours can be accrued for each employee (336 hours for fire employees). Every year, the excess above 240 (or 336) is paid out to the employees who meet certain eligibility criteria. The employee is compensated at their current rate of pay.

11. Long-Term Obligations

In the government-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund statement of net position. Bond premiums and discounts are amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position or Equity (Continued)

11. Long-Term Obligations (Continued)

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

12. Pension Plans

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Arizona State Retirement System (ASRS) and Public Safety Personnel Retirement System (PSPRS) and additions to/deductions from ASRS/PSPRS's fiduciary net position have been determined on the same basis as they are reported by ASRS/PSPRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

13. Deferred Inflows of Resources

The Town recognizes the acquisition of net position that is applicable to a future reporting period as deferred inflows of resources. Deferred inflows of resources reported on the governmental fund financial statements represent resources that are not available to the Town as of June 30, 2017 or within 60 days of fiscal year-end. These deferred inflows of resources represent a reconciling item between the governmental fund financial statements and the government-wide financial statements, amounts reported are related to a gain in the refunding of long-term debt and the requirements of accounting and financial reporting for pensions.

14. Net Position

In the government-wide financial statements, net position is reported in three categories: net position invested in capital assets; restricted net position; and unrestricted net position. Investment in capital assets is separately reported because capital assets make up a significant portion of total net position. Restricted net position accounts for the portion of net position restricted by parties outside the Town. Unrestricted net position is the remaining net position not included in the previous two categories.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position or Equity (Continued)

15. Fund Balance Classifications

Fund balances of the governmental funds are reported separately within classifications based on a hierarchy of the constraints placed on the use of those resources. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are nonspendable and spendable fund balances. Spendable fund balances include restricted, committed, assigned and unassigned fund balance classifications.

The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form such as inventories, or are legally or contractually required to be maintained intact.

Restricted fund balances are those that have externally imposed restrictions on their usage by creditors (such as through debt covenants), grantors, contributors, or laws and regulations.

The committed fund balances are self-imposed limitations approved by the Town's Council, through formal resolution. The Town Council is the highest level of decision-making authority within the Town and the formal commitment must occur prior to fiscal year end. Only the Town Council can remove or change the constraints placed on committed fund balances through formal council action.

Assigned fund balances are resources constrained by the Town's intent to be used for specific purposes, but are neither restricted nor committed. The Town Council, through formal resolution, has authorized the Chief Financial Officer to make assignments of resources for a specific purpose.

The unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not reported in the other classifications. Also, deficits in fund balances of the other governmental funds are reported as unassigned.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the Town uses restricted fund balance first, then unrestricted fund balance. When an expenditure is incurred for purposes for which committed, assigned or unassigned are available, the Town uses committed, assigned and finally, unassigned amounts.

NOTE 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Deficit Fund Balance/Net Position

At year-end, The Town reported deficit fund balances in the following funds:

	Deficit	
Major Governmental Fund:		
Construction Sales Tax	\$	19,965,613
General Capital Improvement		8,884,104
Major Enterprise Fund:		
Solid Waste		219,304
Non-Major Governmental Fund:		
Town Center		1,314,012
Transportation Development		1,185,459

The deficit balance in the Construction Sales Tax Fund is the result of two major activities. First, the Town spent approximately \$2.2 million on capital projects in anticipation of bond proceeds that will reimburse the Town for such spending. The Town expects the bond to be issued in February 2018, at which time the bond proceeds will eliminate a portion of the deficit. The remaining deficit fund balance is the result of payments to two developers to terminate their agreements several years early, which payments were funded using interfund loans. The loans will be repaid from the Fund's dedicated construction sales tax revenue over a period not to exceed 12 years, per the terms of the interfund loan approved by the Town Council.

The deficit balance in the General Capital Improvement Fund is the result of spending on capital projects in anticipation of bond proceeds that will reimburse the Town for such spending. The Town expects to eliminate the deficit balance when the bonds are issued in February 2018.

The deficit balance in the Solid Waste Enterprise Fund is the result of the Town's startup costs for the fund which have yet to be fully recovered through operating revenues. The Town expects that operating revenues will be sufficient to eliminate the deficit balance by the end of fiscal year 2018.

The deficit balance in the Town Center Fund is the result of two land purchases made in January 2017 in anticipation of future economic development. The land purchases were financed with interfund loans for a period not to exceed 5 years which will be repaid from the Fund's dedicated sales tax revenue, per the terms of the interfund loans approved by the Town Council.

NOTE 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONTINUED)

A. Deficit Fund Balance/Net Position (Continued)

The deficit balance in the Transportation Development Fund is the result of spending on capital projects in anticipation of bond proceeds that will reimburse the Town for such spending. The Town expects to eliminate the deficit balance when the bonds are issued in February 2018.

NOTE 3 DETAILED NOTES ON ALL FUNDS

A. Assets

1. Deposits and Investments

Deposits and investments at June 30, 2017 consist of the following:

Deposits: Cash on Hand Cash in Bank	\$
Investments:	11,010,702
Money Market	22,848,895
Commercial Paper	4,357,525
Federal Home Loan Mortgage Corporation	4,672,030
Federal Home Loan Bank	7,727,796
Federal National Mortgage Association	6,478,590
Federal Farm Credit Bank	996,170
US Treasury Obligations	2,492,580
Corporate Bonds	4,020,620
State Treasurer's Investment Pool	11,249,328
Total Deposits and Investments	76,765,546
Less Restricted Assets	(40,707,850)
Cash and Investments on Statement of Net Position	\$ 36,057,696

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

1. Deposits and Investments (Continued)

<u>Investments</u>

Investments -- Town investment policy has been established to allow for the prudent investment of cash reserves in order to attain a competitive rate of return while maintaining the safety and liquidity of Town funds. Permitted investments under Town policy include certificates of deposits or interest-bearing savings accounts at eligible depositories, State Treasurer investment pools, obligations issued or guaranteed by the United States of America, bonds or other debt instruments of the State of Arizona (or any political subdivision thereof), commercial paper of prime quality, or bonds and notes of corporations organized or doing business within the United States that are of a high rating.

At June 30, 2017, the Town's investments consisted of money market, commercial paper, Federal Home Loan Mortgage Corporation securities, Federal Home Loan Bank Securities, Federal National Mortgage Association Securities, Federal Farm Credit Bank, U.S. Treasury Obligations, Corporate Bonds, and cash on deposit with the State Treasurer's Investment Pool.

Fair Value Measurements. The Town uses fair value measurements to record fair value adjustments to certain assets and liabilities to determine fair value disclosures.

The Town follows accounting principles generally accepted in the United States of America that define fair value, establish a framework for measuring fair value, establish a fair value hierarchy based on the quality of inputs used to measure fair value, and requires expanded disclosures about fair value measurements. In accordance with these requirements, the Town has categorized its investments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level III). If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

Financial assets and liabilities recorded on the statement of net position are categorized based on the inputs to the valuation techniques as follows:

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

1. Deposits and Investments (Continued)

Level I – Financial assets and liabilities are valued using inputs that are unadjusted quoted prices in active markets accessible at the measurement date of identical financial assets and liabilities. The inputs include those traded on an active exchange, such as the New York Stock Exchange, as well as U.S. Treasury and other U.S. government and agency mortgage-backed securities that are traded by dealers or brokers in active over-the-counter markets.

Level 2 – Financial assets and liabilities are valued based on quoted prices for similar assets, or inputs that are observable, either directly or indirectly for substantially the full term through corroboration with observable market data.

Level 3 – Financial assets and liabilities are valued using pricing inputs which are unobservable for the asset, inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset.

The Town's investments at June 30, 2017, categorized within the fair value hierarchy established by generally accepted accounting principles, were as follows:

			Fair Value Measurements Using					ng
			Q	uoted Prices		Significant		
			in A	Active Markets		Other	5	Significant
			f	or identical	(Observable	C	Observable
				Assets		Inputs		Inputs
	J	une 30, 2017		(Level I)		(Level II)		(Level III)
Investments by fair value level								
Debt Securities								
Corporate Bond Issues	\$	4,020,620	\$	-	\$	4,020,620	\$	-
US Government Bond Issues		22,367,166		-		22,367,166		-
Total Debt Securities		26,387,786		-		26,387,786		-
Total Investments by fair value level	\$	26,387,786	\$	-	\$	26,387,786	\$	-
External investments pools measured at fair value State Treasurer's Investment Pool Total investments measured at fair value	\$	11,249,328 11,249,328						
Investments by amortized cost								
Commercial Paper		4,357,525						
Money market		22,848,895						
Total investments by amortized cost	\$	27,206,420						
Total Investments	\$	64,843,534	:					

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

1. Deposits and Investments (Continued)

Interest Rate Risk – Interest rate risk represents the possibility of a reduction in the value of a security, most notably a bond, resulting from a rise in interest rates. This risk can be reduced through diversification of the duration of fixed-income investments that are held at a given time. The Town's investment policy limits the duration of investments held by the Town to a maximum maturity of five years.

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A schedule of the Town's investment maturities is as follows:

	Maturity						
	Less than 1		More than 3				
Investment	Year	1-3 Years	Years	Total			
Money Market	\$ 22,848,895	\$-	\$-	\$ 22,848,895			
Commercial Paper	4,357,525	-	-	4,357,525			
Federal Home Loan Mortgage Corporation	-	4,672,030	-	4,672,030			
Federal Home Loan Bank	-	7,727,796	-	7,727,796			
Federal National Mortgage Association	-	6,478,590	-	6,478,590			
Federal Farm Credit Bank	-	996,170	-	996,170			
US Treasury Obligations		2,492,580		2,492,580			
Corporate Bonds	-	4,020,620	-	4,020,620			
State Treasurer's Investment Pool	11,249,328	-		11,249,328			
Total	\$ 38,455,748	\$ 26,387,786	\$-	\$ 64,843,534			

Custodial Credit Risk – Custodial credit risk is the risk that in the event of bank failure the Town's deposits may not be returned to the Town. The Town does not have a formal policy regarding custodial credit risk. The carrying value of the Town's deposits at June 30, 2017 was \$11,918,762 and the bank balance was \$12,907,543. At June 30, 2017, \$250,000 of the Town's deposits was covered by federal depository insurance. The remaining \$12,657,543 was collateralized by securities held by the Town's agent in the Town's name.

For an investment, this is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

In accordance with the Town policy and state statutes, the Town limits its investments to obligations of the U.S. Treasury and U.S. agencies, certificates of deposit in eligible depositories, obligations of the State of Arizona (or any political subdivision thereof), the State Treasurer's Local Government Investment Pool, commercial paper of prime quality, or bonds and notes of corporations organized and doing business within the United States of America that are of a high rating. Investments are stated at fair value. Information regarding the composition and credit rating of the Town's investments at June 30, 2017 were are presented on the following page.

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

1. Deposits and Investments (Continued)

Rating Agency Rating	Amount
Standard and Poor's	
AA+	\$ 21,871,146
AA	1,007,640
AA-	1,016,420
N/A	2,492,580
Moody's Investor Service	
Aaa	21,870,676
Aa1	996,380
Aa2	1,007,640
A1	1,016,420
N/A	1,496,670
Not Rated	
Money Market	22,848,895
Commercial Paper	4,357,525
State Treasurer's Investment Pool	11,249,328

The Town's investment in the State Treasurer's investment pool represents a proportionate interest in the pool's portfolio; however the Town's portion is not identified with specific investments and is not subject to custodial credit risk.

Concentration of Credit Risk – The Town places no limit on the amount the Town may invest in any one issuer. The concentration of investment types is indicated in the table below.

Investment	Total	Percent
Money Market	\$ 22,848,895	35%
Commercial Paper	4,357,525	7
Federal Home Loan Mortgage Corporation	4,672,030	7
Federal Home Loan Bank	7,727,796	12
Federal National Mortgage Association	6,478,590	10
Federal Farm Credit Bank	996,170	2
US Treasury Obligations	2,492,580	4
Corporate Bonds	4,020,620	6
State Treasurer's Investment Pool	11,249,328	17
Total	\$ 64,843,534	100%

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

2. Restricted Assets

Restricted assets at June 30, 2017 consisted of the following:

		General Fund		ainage and nsportation Fund	•		Nonmajor Governmental Funds		Wastewater Fund	Water Fund		Total		
Loan Debt Service Reserve	¢		¢	_	¢		¢		•		¢ 0.050.004	¢ 4450.500	¢	7.010.050
Requirement	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 2,856,084	\$ 4,156,566	\$	7,012,650
Loan Repair and Replacement														
Reserve Requirement		-		-		-		-		-	1,028,778	2,067,135		3,095,913
Customer Deposits		-		-							-	1,100,985		1,100,985
Development Impact Fees		-		-		-		-		20,637,159	-	-		20,637,159
Future Construction		-		8,097,997		73,020		-		-	-	-		8,171,017
Debt Service		-		-		-		10,725		-	-	-		10,725
Developer Agreement		679,401		-		-		-		-				679,401
Total	\$	679,401	\$	8,097,997	\$	73,020	\$	10,725	\$	20,637,159	\$ 3,884,862	\$ 7,324,686	\$	40,707,850

3. Receivables

Property taxes are recognized as revenues in the fiscal year they are levied in the government-wide financial statements and represent a reconciling item between the government-wide and fund financial statements. In the fund financial statements, property taxes are recognized as revenues in the fiscal year levied and collected or if they are collected within 60 days subsequent to fiscal year-end. Property taxes not collected within 60 days subsequent to fiscal year-end or collected in advance of the fiscal year for which they are collected are reported as unavailable revenues.

Governmental funds report unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unavailable and unearned revenue reported in the governmental funds were as follows:

	<u> </u>	navailable
General Fund:		
Delinquent Sales Tax Receivable	\$	476,765
Delinquent Property Tax Receivable		41,064
Charges for Services		8,483
Improvement District Debt Service Fund:		
Special Assessments Not yet Received		18,378,175
Drainage and Transportation Fund:		
Development Agreement		8,437
Nonmajor Governmental Funds:		
Delinquent Property Tax Receivable		2,952
Totals	\$	18,915,876

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

4. Capital Assets

Capital asset activity for the primary government's governmental activities for the year ended June 30, 2017 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:				
Capital Assets, Not Being Depreciated:				
Land	\$ 43,470,915	\$ 2,757,065	\$ (606,559)	\$ 45,621,421
Construction in Progress	 28,355,653	 29,957,902	 (24,288,921)	 34,024,634
Total Capital Assets, Not Being				
Depreciated	71,826,568	32,714,967	(24,895,480)	79,646,055
Capital Assets, Being Depreciated:				
Infrastructure	258,127,242	25,810,034	-	283,937,276
Buildings and Improvements	30,660,800	6,377,371	-	37,038,171
Vehicles, Furniture and Equipment	10,922,944	1,467,708	(309,528)	12,081,124
Total Capital Assets, Being	 , , ,	 		 · · ·
Depreciated	299,710,986	33,655,113	(309,528)	333,056,571
Accumulated Depreciation for:				
Infrastructure	(58,908,612)	(9,227,935)	-	(68,136,547)
Buildings and Improvements	(6,591,392)	(696,759)	-	(7,288,151)
Vehicles, Furniture and Equipment	(5,977,800)	(906,702)	217,120	(6,667,382)
Total Accumulated Depreciation	 (71,477,804)	 (10,831,396)	217,120	 (82,092,080)
Total Capital Assets, Being				
Depreciated, Net	228,233,182	22,823,717	(92,408)	250,964,491
Governmental Activities Capital				
Assets, Net	\$ 300,059,750	\$ 55,538,684	\$ (24,987,888)	\$ 330,610,546

Depreciation expense was charged to functions/programs as follows:

Governmental Activities:	
General Government	\$ 702,111
Public Safety	223,593
Highways and Streets	7,961,148
Culture and Recreation	1,093,141
Economic Development	 851,403
Total Depreciation Expense, Governmental Activities	\$ 10,831,396

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

4. Capital Assets (Continued)

Capital assets activity for the primary government's business-type activities for the year ended June 30, 2017 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Business-Type Activities:				
Capital Assets, Not Being Depreciated:				
Land	\$ 1,816,657	\$ -	\$ -	\$ 1,816,657
Construction in Progress	5,027,653	4,488,213	(2,666,600)	6,849,266
Total Capital Assets, Not Being		 		
Depreciated	6,844,310	4,488,213	(2,666,600)	8,665,923
Capital Assets, Being Depreciated:				
Wastewater Collection System	77,789,626	5,792,923		83,582,549
Water System	118,954,689	3,858,693		122,813,382
Vehicles, Furniture and Equipment	2,941,106	292,746	(116,025)	3,117,827
Total Capital Assets, Being	 2,341,100	 232,740	 (110,023)	 5,117,027
Depreciated	199,685,421	9,944,362	(116,025)	209,513,758
Depresided	100,000,421	0,044,002	(110,020)	200,010,700
Accumulated Depreciation for:				
Wastewater Collection System	(12,916,538)	(1,633,616)	-	(14,550,154)
Water System	(11,998,005)	(2,427,100)	-	(14,425,105)
Vehicles, Furniture and Equipment	 (1,419,829)	 (333,190)	 98,478	 (1,654,541)
Total Accumulated Depreciation	(26,334,372)	 (4,393,906)	 98,478	 (30,629,800)
Total Capital Assets, Being				
Depreciated, Net	173,351,049	5,550,456	(17,547)	178,883,958
Business-Type Activities				
Capital Assets, Net	\$ 180,195,359	\$ 10,038,669	\$ (2,684,147)	\$ 187,549,881

Depreciation expense was charged to functions/programs as follows:

Business-Type Activities:	
Wastewater	\$ 1,690,989
Solid Waste	3,933
Water	2,698,984
Total Depreciation Expense, Business-Type Activities	\$ 4,393,906

During the year, the Town capitalized net interest costs of \$236,253. Total interest expense in the Proprietary Funds before capitalization was \$3,649,927.

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Assets (Continued)

5. Land Held for Economic Development

As part of the Town's long-term development plan, the Town has acquired various parcels of land within the commercial center of Town. The Town does not intend to use the properties for government services purposes, but rather intends to use the properties for economic development. During 2017, the Town acquired two additional parcels of land to be held for economic development for approximately \$3.2 million. The total balance of land being held for economic development as of June 30, 2017 was \$4,298,146 which is recorded as a noncurrent asset in the governmental activities column of the statement of net position.

B. Interfund Receivables, Payables and Transfers

The Town recognizes the following short-term interfund receivable and payable at June 30, 2017:

		Due To			
Due From	General Fund				
Solid Waste Fund	\$	69,102			

The above interfund receivable and payable was recorded to cover a short-term cash short-fall in the Solid Waste Fund due to timing of customer and vendor payments. Funds were received subsequent to June 30, 2017 to cover the interfund borrowing.

As of June 30, 2017 advances to and from funds were as follows:

		Advances From									
Advances to	G	eneral Fund	V	Vater Fund	V	/astewater Fund	Total				
General Capital Improvement Construction Sales Tax Nonmajor Governmental Funds	\$	8,967,085 9,984,546 1,162,710	\$	- 6,000,000 3,200,000	\$	- 5,000,000	\$ 8,967,085 20,984,546 4,362,710				
Total	\$	20,114,341	\$	9,200,000	\$	5,000,000	\$ 34,314,341				

Interfund advances were loans to pay for the early termination of two developer agreements, to fund the purchase of two land parcels for economic development, and to pay for capital project costs anticipated to be reimbursed from bond proceeds from bonds to be issued in a future period.

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

B. Interfund Receivables, Payables and Transfers (Continued)

The \$6,000,000 Water Fund Ioan, \$5,000,000 Wastewater Fund Ioan and \$7,803,394 General Fund Ioan each were made to fund the early termination of two developer agreement and bear an interest rate of 2% to be repaid over a period not to exceed 12 years.

Additionally, the General Fund advanced \$8,967,085 to the General Capital Improvement Fund, \$2,181,152 to the Construction Sales Tax Fund, and \$1,162,710 to the Transportation Development Nonmajor Governmental Fund to fund capital project cost which are anticipated to be reimbursed through the issuance of bond in a future period. Each of these loans bears an interest rate of 2.25% and will be repaid over a period not to exceed 2 years. The Town anticipates these advances from capital projects to be reimbursed by June 30, 2018.

Finally, the Water Fund advanced in two loans \$3,200,000 to the Town Center Nonmajor Governmental Fund to provide working capital for the purchase of two parcels of land in the town center development area to be held for economic development. The loans are anticipated to be repaid from Town Center sales tax revenues. The loans each bear an interest rate of 2.5% and are to be repaid over the next five years.

				T	ransfers In		
Transfers Out	Ge	neral Fund	rainage and ansportation Fund	D	ebt Service Fund	Nonmajor overnmental Funds	 Total
General Fund Construction Sales Tax Nonmajor Governmental	\$	-	\$ - 8,183,987	\$	652,397 161,350	\$ 1,553,538 -	\$ 2,205,935 8,345,337
Funds Water Fund	\$	- 404,895 404,895	\$ 3,019,160 - 11,203,147	\$	1,243,223 - 2,056,970	\$ 64,650 - 1,618,188	\$ 4,327,033 404,895 15,283,200

Interfund transfers for the year ended June 30, 2017 consisted of the following:

Interfund transfers were made by the Town during the fiscal year to fund debt service and capital projects as well as support operations in the various funds.

C. Obligations Under Capital Leases

The Town has acquired vehicles and equipment under the provisions of long-term lease agreements classified as capital leases. These lease agreements qualify as capital leases for accounting purposes and, therefore, are being recorded at the present value of their future minimum lease payments as of the inception date. Revenues from the General Fund and Fire Development Nonmajor Governmental Fund are used to pay the capital lease obligations.

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

C. Obligations Under Capital Leases (Continued)

The assets acquired through capital leases that meet the Town's capitalization threshold are as follows:

	G	overnmental Activities
Asset:		
Vehicles, Furniture and Equipment	\$	2,675,889
Less: Accumulated Depreciation		(1,386,615)
Total	\$	1,289,274

The future minimum lease payments under the capital leases, together with the present value of the net minimum lease payments as of June 30, 2017, were as follows:

	Gove	rnmental
Year Ending June 30:	Ac	tivities
2018	\$	277,094
2019		103,776
2020		93,577
2021		77,437
Total Minimum Lease Payments		551,884
Less: Amount Representing Interest		(34,027)
Present Value of Minimum		
Lease Payments	\$	517,857

D. Advances in Aid of Construction

The Town purchased water companies in fiscal year 2008 and 2014. Included in the purchases was the assumption of unearned advances in aid of construction. These are contracts with various property owners who advanced payment to the water company for the cost of extended water lines to their property. As part of the contracts, the Town is required to remit to the property owners, on an annual basis, 15% of additional water sales earned on the line extension paid for by the owner for a period of years indicated in the contract or until the cost of the line extension has been repaid by the property owner, whichever comes first. After the period of time indicated in the contract, any balance remaining on the contract is recognized by the Town as a capital contribution. In the current year the Town made refund payments of \$308,416 and recognized a capital loss of \$91,690 as a result of a change in the estimated liability for future payouts. As of June 30, 2017, the Town has \$806,310 of outstanding unearned advances in aid of construction.

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Long-Term Obligations

Special assessments districts are created only by petition of the Town Council by property owners within the district areas. The Improvement District No. 1 (District) was created so the Town could fund improvements within the District. Each of the property owners within the District has been assessed taxes by the Town for repayment of the bond. In case of default, the Town has the responsibility to cover delinquencies of special assessment bonds with other sources until foreclosure proceeds are received. In the current year the Town issued \$18.445 million and contributed \$1.4 million cash on hand to currently refund \$19.075 million in special assessment bonds. The Town has pledged special assessment revenues from special assessments levied on property owners within the improvement district to repay the refunding bonds. Annual principal and interest payments on the bonds are estimated to require all special assessment revenues. Total principal and interest remaining on the bonds is \$21,371,710 payable through 2030. For the current year \$1,756,552 in special assessment revenue and \$18,445,000 in refunding bond proceeds were utilized to repay \$19,075,000 in principal, \$746,577 in interest and \$282,830 in bond issue costs. As a result of the refunding, the Town recognized a \$763.564 gain which will be recognized over the life of the refunding bonds. The refunding will decrease debt service payments by \$4,765,676 over the next 15 years producing an economic gain (difference between the present value of old and new debt service payments) of \$4,543,437.

The Town has issued \$47.990 million in excise tax and state shared revenue refunding bonds at a premium of \$9,313,830 to currently refund \$16.005 million in GADA loans and \$17.455 million in special assessment bonds (for Town owned property) outstanding and to advance refund \$1.020 million in GADA loans and \$20.755 million in excise tax revenue bonds outstanding. The revenue refunding bonds are secured by all excise taxes and state shared revenues of the Town. Annual principal and interest payments on the bonds and loans are estimated to require 11% of excise tax and state shared revenues. Total principal and interest remaining on the revenue refunding bonds is \$67,925,400 payable through 2036. For the current year, principal and interest paid on the revenue bonds (exclusive of refunding activity) was \$2,277,293. For the current year, total excise tax and state shared revenues were \$38,030,297. As a result of the refunding, the Town recognized a \$385,689 loss which will be recognized over the life of the refunded bonds. The refunding will decrease debt service payments by \$12,508,694 over the next 20 years producing an economic gain (difference between the present value of old and new debt service payments) of \$10,330,392.

The Town has a loan with the Greater Arizona Development Authority (GADA) to finance improvements to the Town's Wastewater infrastructure. The GADA loan is secured by all future excise tax and state shared revenue of the Town. Annual principal and interest payments on the loan are made from wastewater customer revenue and thus are expected to require no excise tax or state shared revenues. However, annual principal and interest payments on the loan are estimated not to exceed 1% of excise tax and state shared revenues annually. Total principal and interest remaining on the loan is \$4,733,350 and is payable through 2028. For the current year, principal and interest paid was \$173,150. For the current year, total excise tax and state shared revenues were \$38,030,297.

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Long-Term Obligations (Continued)

The Town has various wastewater revenue loans with the Water Infrastructure Finance Authority of Arizona (WIFA). The loans are being drawn as required by the Town. The debt is secured by all future wastewater revenue of the Town. The Town has pledged a portion of future wastewater customer revenue, net of specified operating expenses, to repay \$38.4 million in WIFA loans issued in 1998 and 2005. Proceeds from the loans provided financing for development of the Town's wastewater system and investment in a joint reclamation plant. The loans are payable from wastewater customer net revenues and are payable through 2018 and 2025. Annual principal and interest payments on the loans are estimated to require 64% of net revenues. The total principal and interest remaining to be paid on the loans is \$28,100,880. For the current year, principal and interest paid and wastewater customer net revenue for the fiscal year was \$2,856,083 and \$8,171,978, respectively.

The Town has pledged future water customer revenues, net of specified operating expense, to repay a \$40.0 million WIFA loan issued in fiscal year 2008. Proceeds from the loan provided financing for the purchase of a local water company and improvements to the infrastructure acquired. The loan is payable from water customer net revenues and is payable through 2028. Annual principal and interest payments on the loans are estimated to require 55% of net revenues. The total principal and interest remaining to be paid on the loan is \$32,483,569. For the current year, principal and interest paid and water customer net revenues for the fiscal year were \$2,953,052 and \$15,971,917, respectively.

During fiscal year 2014, the Town pledged future water customer revenues, net of specified operating expense to repay a \$16.0 million WIFA loan. Proceeds from the loan provided financing for the purchase of a local water company and improvements to the infrastructure acquired. The loan is payable from water customer net revenues and is payable through 2033. Annual principal and interest payments on the loans are estimated to require 55% of net revenues. The total principal and interest remaining to be paid on the loan is \$17,453,149. For the current year, principal and interest paid and water customer net revenues for the fiscal year were \$1,090,822 and \$15,191,917, respectively.

On November 1, 2013 the Town issued Subordinate Lien Water System Revenue Obligations Series 2013 totaling \$19,425,088 with a stated interest rate of 8% and an effective interest rate of 3.154%. Proceeds from the revenue obligation provided financing for the purchase of a water company. The obligation is payable from water customer net revenues and is payable through 2043. The total principal and interest remaining to be paid on the loan is \$35,215,930. For the current year, principal and interest paid and water customer net revenues for the fiscal year were \$1,038,053 and \$15,191,917, respectively.

Compensated absences are paid by the applicable fund where each employee is regularly paid, primarily the General Fund.

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Long-Term Obligations (Continued)

The following tables summarize the Town's loans/bonds payable.

Description	 Original Issue	Maturity	Interest Rate (%)	utstanding at une 30, 2017
Governmental Activities				
Excise Tax and State Shared				
Revenue Refunding Obligations, Series 2016	\$ 47,990,000	8/1/17-36	2.00-5.00%	\$ 47,990,000
Special Assessment				
Revenue Refunding Bonds, Series 2016	18,445,000	1/1/18-30	2.45%	18,445,000
Total Governmental Bonds and Loans Payable				\$ 66,435,000
Business-Type Activities				
WIFA Loan, 1998	\$ 4,400,000	7/1/17-18	3.88%	\$ 319,219
WIFA Loan, 2005	34,000,000	7/1/17-25	3.71%	22,470,507
WIFA Loan, 2008	40,000,000	7/1/17-28	4.04%	25,817,898
WIFA Loan, 2014	16,000,000	1/1/18-33	4.25%	13,485,610
GADA Infrastructure Revenue Loan, Series 2014A	3,845,000	8/1/18-28	2.00-5.00%	3,595,000
Revenue Obligation Indenture, Series 2013	19,425,088	5/1/18-43	8.00%	19,425,088
Total Business-Type Loans Payable				\$ 85,113,322

Changes in long-term obligations for the year ended June 30, 2017 are as follows:

	Beginning of Year		Additions		Retirements		End of Year		Due within One Year	
Governmental Activities:										
Bonds/Loans Payable										
Excise Tax Revenue Bonds	\$	21,600,000	\$ -	\$	(21,600,000)	\$	-	\$	-	
Special Assessment Bonds		19,375,974	-		(19,375,974)		-		-	
Special Assessment Bonds -										
Town Owned Property		17,154,026	-		(17,154,026)		-		-	
GADA Loan Payable		17,025,000	-		(17,025,000)		-		-	
Excise Tax Refunding Obligations		-	47,990,000				47,990,000		2,610,000	
Special Assessment Refunding										
Bonds		-	18,445,000				18,445,000		1,265,000	
Premium on Bonds		1,371,470	 9,313,830		(1,720,739)		8,964,561		-	
Total Bonds and Loans		76,526,470	75,748,830		(76,875,739)		75,399,561		3,875,000	
Other Liabilities:										
Long-Term Contract		188,354	-		(188,354)		-		-	
Capital Leases		765,601	-		(247,744)		517,857		258,288	
Compensated Absences		962,631	 1,807,201		(1,706,959)	_	1,062,873		683,905	
Total Governmental										
Activities	\$	78,443,056	\$ 77,556,031	\$	(79,018,796)	\$	76,980,291	\$	4,817,193	
Business-Type Activities:										
Loans Payable										
WIFA Loans Payable	\$	66,511,716	\$ -	\$	(4,418,482)	\$	62,093,234	\$	4,585,302	
GADA Loans Payable		3,820,000	-		(225,000)		3,595,000		225,000	
Revenue Obligation Indenture		19,425,088	-		-		19,425,088		-	
Premiums		14,014,965	-		(712,596)	_	13,302,369		-	
Total Loans		103,771,769	-		(5,356,078)		98,415,691		4,810,302	
Other Liabilities:										
Advances in Aid of Construction		1,023,036	-		(216,726)		806,310		282,393	
Compensated Absences		243,641	 460,199		(452,531)		251,309		146,330	
Total Business-Type										
Activities	\$	105,038,446	\$ 460,199	\$	(6,025,335)	\$	99,473,310	\$	5,239,025	

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Long-Term Obligations (Continued)

Annual debt service requirements to maturity on governmental loans and bonds payable at June 30, 2017 are summarized as follows.

	 Governmental Activities									
	 Bonds ar	nd L	oans		Capital Leases					
Year Ended June 30.	Principal		Interest	iterest Principal			Interest			
2018	\$ 3,875,000	\$	2,502,206	\$	258,288	\$	18,806			
2019	3,635,000		2,409,770		95,988		7,788			
2020	3,740,000		2,294,748		88,604		4,973			
2021	3,865,000		2,164,154		74,977		2,460			
2022	3,990,000		2,016,353		-		-			
2023-2027	21,840,000		7,728,699		-		-			
2028-2032	19,970,000		3,394,405		-		-			
2033-2036	 5,520,000		351,775		-		-			
Totals	\$ 66,435,000	\$	22,862,110	\$	517,857	\$	34,027			

Debt service requirements on business-type activities long-term debt at June 30, 2017, including \$56,382 in future WIFA draws available, are summarized as follows.

	Business-Type Activities						
		Bonds a	nd Lo	oans			
<u>Year Ended June 30,</u>		Principal		Interest			
2018	\$	4,810,302	\$	3,496,467			
2019		4,671,855		3,286,588			
2020		3,084,279					
2021		5,318,893	2,873,738				
2022		5,531,625		2,654,006			
2023-2027		31,221,916		9,661,173			
2028-2032		13,729,666		4,151,090			
2033-2037		5,296,881		2,334,480			
2038-2042		6,229,088		1,166,695			
2043-2044		3,188,659		108,657			
Totals	\$ 85,113,322 \$ 32,817,173						
	-		-				

NOTE 3 DETAILED NOTES ON ALL FUNDS (CONTINUED)

F. Lease of Town Property

The Town leases land to various third parties. Annual rental revenue from the lease is recognized in the General Fund. The future minimum payments required under the leases at June 30, 2017 are as follows:

Year Ended June 30,	 Amount
2018	\$ 155,241
2019	159,899
2020	164,697
2021	140,401
2022	136,547
2023 - 2027	433,367
2028 - 2032	196,942
2033 - 2035	 113,660
	\$ 1,500,754

G. Fund Balance Classifications of Governmental Funds

The Town has classified its fund balances as follows:

	General Fund	Construction Construction Sales Tax Fund	Drainage and Transportation Fund	General Capital Improvement Fund	Debt Service Fund	Improvement District Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
Fund Balances: Nonspendable:								
Advances to Other Funds	\$ 20,114,341	\$-	\$-	\$-	\$-	\$-	\$ -	\$ 20,114,341
Prepaid Items	126,007						7,217	133,224
Total Nonspendable	20,240,348	-	-	-	-	-	7,217	20,247,565
Restricted:								
Debt Service	-		-	-	10,725	360,683	-	371,408
Park Development	-	-	-	-	-	-	12,833,699	12,833,699
Town Building Development	-	-	-	-	-	-	2,232,470	2,232,470
Library Development	-		-	-	-	-	1,986,793	1,986,793
Public Safety Development	-	-	-	-	-	-	1,535,127	1,535,127
Fire Development	-	-	-	-	-	-	1,992,245	1,992,245
Future Development	-	-	8,121,837	73,020	-	-	-	8,194,857
Street Lighting Districts	-	-	-	-	-	-	86,182	86,182
Streets and Transportation	-	-	-	-	-	-	2,219,474	2,219,474
Housing Rehabilitation	-	-	-	-	-	-	75,386	75,386
Parks and Community	-		-				187,488	187,488
Total Restricted	-	-	8,121,837	73,020	10,725	360,683	23,148,864	31,715,129
Unassigned:	5,555,029	(19,965,613)	(412,741)	(8,957,124)			(2,499,471)	(26,279,920)
Total Fund Balance	\$ 25,795,377	\$ (19,965,613)	\$ 7,709,096	\$ (8,884,104)	\$ 10,725	\$ 360,683	\$ 20,656,610	\$ 25,682,774

NOTE 4 OTHER INFORMATION

A. Joint Venture

The Town participates in a joint water reclamation plant with the City of Mesa, Arizona and the Town of Gilbert, Arizona. The water reclamation plant began operations in fiscal year 2006-07. Mesa acts as the lead agency and is responsible for planning, budgeting, construction, operation and maintenance of the plant. Mesa, Gilbert and the Town participate in the ownership of the plant and are financially responsible for operating expenses based on gallons of flow. The Town's investment in the joint venture at June 30, 2017 was \$23,752,263 and it is recorded in the Town's Wastewater Fund. The Town does not anticipate significant changes that would result in a financial burden or benefit. The joint venture does not issue separate financial statements.

B. Risk Management

The Town of Queen Creek, Arizona, is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters. The Town carries commercial insurance for certain risks of loss including potential worker related accidents.

The Town's insurance protection is provided by a private carrier (Arizona Municipal Risk Retention Pool), of which the Town is a participating member. The limit for basic coverage is for \$1,000,000 per occurrence on a claims made basis. Excess coverage is for an additional \$8,000,000 per occurrence on a follow form, claims made basis. No significant reduction in insurance coverage occurred during the year and no settlements exceeded insurance coverage during any of the past three fiscal years.

The Arizona Municipal Risk Retention Pool is structured such that member premiums are based on an actuarial review that will provide adequate reserves to allow the Pool to meet its expected financial obligations. The Pool has the authority to assess its members additional premiums should reserves and annual premiums be insufficient to meet the Pool's obligations.

C. Contingent Liabilities

The Town is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the Town's legal counsel, the Town has some exposure to loss; however, the Town is vigorously defending these claims and any loss or dollar value of the loss is not determinable.

NOTE 4 OTHER INFORMATION (CONTINUED)

D. Construction Commitments

The Town had major contractual commitments related to various capital projects at June 30, 2017, for the construction of various site improvements. At June 30, 2017, the Town had remaining contractual commitments with contractors of \$16,325,291. The Town's commitments with contractors were as follows:

	Comm	itment
Project	Governmental	Business-Type
Town Center Electrical Conversions	\$ 25,839	\$ -
Library Parking Lot	27,695	-
DSB Building Remodel	48,425	-
Appliances and Equipment For Fire Station #3	48,627	-
Town Center Pocket Park/Corner Improvements Ocotillo Rd	58,301	-
Trail Improvements - Crismon To UPRR	58,476	-
Ocotillo Rd: Recker To Power	126,794	-
Accela Project	141,010	-
Ellsworth & Empire Improvements	159,591	-
Signal @ Riggs & Hawes	283,551	-
Town Center: Ocotillo Rd-Loop To Loop	353,691	-
Power: Ocotillo To Brooks Farm	939,902	-
Ellsworth @ Queen Creek	1,024,472	-
Mansel Carter Park	1,252,839	-
Riggs Rd: Power To Hawes	1,270,000	-
Fire Station 413	1,367,066	-
Municipal Complex	2,235,219	-
Riggs: Ellsworth To Meridian	3,411,862	-
Project Management Software	24,881	14,309
Riggs Rd & Sossaman Intersection South	,	352
Ellsworth 24" Sewer Crossing @ Ryan	-	598
Ellsworth Rd: Ryan To Germann	-	598
Riggs Rd: Sossaman To Hawes Rd	-	1,704
Schnepf Well To Gantzel Tank Transmission Line	-	2,300
Hasitngs Well Rehab	-	4,622
Rittenhouse To Ellsworth Loop North	-	8,145
Ocotillo Rd: Ellsworth Loop-Heritage Loop	-	9,122
Roosevelt Water Conservation District Tie-In	-	9,679
Encanterra/Shea Line Install	-	11,087
Hunt Hwy: Power To Sossaman	-	12,000
Church Farms East Well	-	13,797
Cloud Rd - 220th To Signal Butte	-	15,945
Pressure Reducing Valve-Ocotillo And Fulton Dr.	-	17,040
Ocotillo Rd - 188th To Power	-	17,127
Shea Secondary Well	-	26,952
Ryan Rd: Ellsworth To Crismon Water	-	27,486
Power Rd: Ocotillo To Chandler Heigh	-	28,039
Power: Ocotillo To Chandler Heights	-	28,039
Ocotillo: Heritage Loop To Ellsworth Loop	-	28,049
Cloud Rd - Ellsworth To 220th St	-	33,091
Empire: Ellsworth To Pegasis Water	-	33,932
Empire: Ellsworth To 209th	_	39,594
Riggs Rd: Ellsworth To Meridian	_	46,631
Ryan Rd: Ellsworth To Crismon	_	50,377
Sossaman Wells	_	68,812
Riggs Rd Ph1: Ellsworth Crismon	_	90,563
West Park Lake Well	-	91,650
Church Farms Secondary Well		176,492
	-	
Riggs Rd Sewer: Ellsworth To Crismon	-	604,434
Ryan Rd: Crismon To Signal Butte	-	1,954,485
	\$ 12,858,241	\$ 3,467,050

NOTE 4 OTHER INFORMATION (CONTINUED)

E. Tax Abatements

The Town has entered into agreements that include the abatement of tax payments. As of June 30, 2017, four lease agreements exist for the abatement of property taxes. These agreements were entered into pursuant to the following:

- Arizona Revised Statutes (A.R.S.) 9-500.05 provides the Town the authority to enter into development agreements
- A.R.S. 9-500.11 allows the Town to spend public monies for economic development activities providing assistance in the creation or retention of jobs or otherwise improving the economic welfare of Town inhabitants
- A.R.S. 42-6209 which allows the Town to abate Government Property Lease Excise Tax (GPLET) for up to 8 years after the certificate of occupancy is issued for the lease of property within the Town's central business district

Government Property Lease Excise Tax – The Town has four ongoing agreements in which the GPLET tax has been abated for 8 years. For each of these agreements, the property was temporarily given to the Town and leased back by each tenant for a period of 8 years after which time the property will be returned to the tenant. Only properties within the Town's established Central Business District are eligible for this abatement program and these lease agreements were part of a larger development agreement, the goal of which was to attract private investment and foster job creation along Ellsworth Road. These agreements have abated taxes to the extent that the Town is not collecting any property taxes during the 8 year period.

For the year ended June 30, 2017, the Town abated \$49,959 in property taxes as a result of the GPLET abatement agreements for the purpose of economic development.

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans

Cost-Sharing and Agent Multiple Employer Pension Plans

The Town contributes to the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS) for firefighters. The plans are component units of the State of Arizona.

At June 30, 2017, the Town reported the following aggregate amounts related to pensions for all plans to which it contributes:

Statement of Net Position and	Governmental	Business-Type	
Statement of Activities	Activities	Activities	Total
Net Pension Liabilities	\$ 16,186,335	\$ 4,940,502	\$ 21,126,837
Deferred Outflows of Resources	366,405	-	366,405
Deferred Inflows of Resources	1,876,988	601,262	2,478,250
Pension Expense	3,113,519	849,707	3,963,226

The Town's accrued payroll and employee benefits includes \$-0- of outstanding pension contribution amounts payable to all pension plans for the year ended June 30, 2017. Also, the Town reported \$2,138,956 of pension expenditures in the governmental funds related to all pension plans to which it contributes.

Arizona State Retirement System

Plan Descriptions – Town employees not covered by the other pension plans described below participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing, multiple-employer defined benefit pension plan; a cost-sharing, multiple-employer defined benefit long-term disability (OPEB); and a cost-sharing, multiple-employer defined benefit long-term disability (OPEB) plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Articles 2 and 2.1. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on its website at www.azasrs.gov.

Benefits Provided – The ASRS provides retirement, health insurance premium supplement, long-term disability, and survivor benefits. State statute establishes benefit terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Arizona State Retirement System (Continued)

	Retirement		
	Initial Membership Date:		
	Before	On or After	
	July 1, 2011	July 1, 2011	
Years of service	Sum of years and age equals 80	30 years, age 55	
and age required	10 years, age 62	25 years, age 60	
to receive benefit	5 years, age 50*	10 years, age 62	
	any years, age 65	5 years, age 50*	
		any years, age 65	
Final average	Highest 36 consecutive	Highest 60 consecutive	
salary is based on	months of last 120 months	months of last 120 months	
Benefit percentage			
per year of service	2.1% to 2.3 %	2.1% to 2.3 %	
* * * * * * * * * * * * * * * *			

* With actuarially reduced benefits

Retirement benefits for members who joined the ASRS prior to September 13, 2013, are subject to automatic cost-of-living adjustments based on excess investment earnings. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the retirement benefit option chosen determines the survivor benefit. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

<u>**Contributions</u>** – In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2017, statute required active ASRS members to contribute at the actuarially determined rate of 11.48% (11.34% for retirement and 0.14% for long-term disability) of the members' annual covered payroll, and statute required the Town to contribute at the actuarially determined rate of 11.48% (10.78% for retirement, 0.56% for the health insurance premium benefit, and 0.14% for long-term disability) of the active members' annual covered payroll.</u>

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Arizona State Retirement System (Continued)

In addition, the Town was required by statute to contribute at the actuarially determined rate of 9.47% (9.17% for retirement, 0.21% for health insurance premium benefit and 0.09% for long-term disability) of annual covered payroll of retired members who worked for the Town in positions than an employee who contributes to the ASRS would typically fill. The Town's contributions to the pension plan for the year ended June 30, 2017, were \$1,353,837. The Town's contributions for the current and two preceding years for OPEB, all of which were equal to the required contributions, were as follows:

	-	alth Benefit upplement Fund	ng-Term bility Fund
<u>Year Ended June 30,</u>			
2017	\$	87,034	\$ 17,441
2016		59,023	14,166
2015		61,998	12,610

During the fiscal year ended June 30, 2017, the Town paid for ASRS pension and OPEB contributions as follows: 66% from the General Fund, 24% from major funds, and 10% from other funds.

Pension Liability – At June 30, 2017, the Town reported a liability of \$20,363,491 for its proportionate share of the ASRS' net pension liability. The net pension liability was measured as of June 30, 2016. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of June 30, 2015, to the measurement date of June 30, 2016. The total pension liability as of June 30, 2016 reflects a change in actuarial assumption for a decrease in loads for future potential permanent benefit increases.

The Town's proportion of the net pension liability was based on the Town's FY 2016 contributions. The Town's proportion measured as of June 30, 2016, was 0.12616%, which was an increase of 0.007470 from its proportion measured as of June 30, 2015.

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Arizona State Retirement System (Continued)

Pension Expense and Deferred Outflows/Inflows of Resources – For the year ended June 30, 2017, the Town recognized pension expense for ASRS of \$3,214,288. At June 30, 2017, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Defe	rred Outflows	Def	erred Inflows
	of	Resources	of	Resources
Differences between expected and actual experience	\$	123,748	\$	1,400,859
Changes of assumptions or other inputs		-		1,077,391
Net difference between projected and actual earnings				
on pension plan investments		2,206,725		-
Changes in proportion and differences between Town				
contributions and proportionate share of contributions		2,374,045		-
Town contributions subsequent to the measurement				
date		1,353,837		
Total	\$	6,058,355	\$	2,478,250

The \$1,353,837 reported as deferred outflows of resources related to ASRS pensions resulting from Town contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to ASRS pensions will be recognized in pension expense as follows:

\$ 735,707
(104,221)
976,020
618,762

Actuarial Assumptions – The significant actuarial assumptions used to measure the total pension liability are as follows:

Actuarial Valuation Date	June 30, 2015
Actuarial Roll Forward Date	June 30, 2016
Actuarial Cost Method	Entry Age Normal
Discount Rate	8%
Projected Salary Increases	3 - 6.75%
Inflation	3%
Permanent Benefit Increase	Included
Mortality Rates	1994 GAM Scale BB

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Arizona State Retirement System (Continued)

Actuarial assumptions used in the June 30, 2015 valuation were based on the results of an actuarial study for the 5-year period ended June 30, 2012.

The long-term expected rate of return on ASRS pension plan investments was determined to be 8.75% using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

		Real
	Target	Return
Asset Class	Allocation	Arithmetic Basis
Equity	58%	6.73%
Fixed Income	25%	3.70%
Real Estate	10%	4.25%
Multi-asset Class	5%	3.41%
Commodities	2%	3.84%
Total	100%	

Discount Rate – The discount rate used to measure the ASRS total pension liability was 8%, which is less than the long-term expected rate of return of 8.75%. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board's funding policy, which establishes the contractually required rate under Arizona statutes. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Town's Proportionate Share of the ASRS Net Pension Liability to Changes in the Discount Rate – The following table presents the Town's proportionate share of the net pension liability calculated using the discount rate of 8%, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (7%) or 1 percentage point higher (9%) than the current rate.

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Arizona State Retirement System (Continued)

		Current Discount	
	1% Decrease	Rate	1% Increase
	(7%)	(8%)	(9%)
Town's proportionate share of the			
net pension liability	\$ 25,964,998	\$ 20,363,491	\$ 15,872,308

Pension Plan Fiduciary Net Position – Detailed information about the pension plan's fiduciary net position is available in the separately issued ASRS financial report.

Public Safety Personnel Retirement System (PSPRS)

Plan Descriptions – Town firefighters who are regularly assigned hazardous duty participate in the Public Safety Personnel Retirement System (PSPRS). The PSPRS administers an agent multiple-employer defined benefit pension plan and an agent multiple-employer defined benefit health insurance premium benefit (OPEB) plan (agent plans). A nine-member board known as the Board of Trustees and the participating local boards govern the PSPRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 6.

The PSPRS issues a publicly available financial report that include their financial statements and required supplementary information. The report is available on the PSPRS website at www.psprs.com.

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

Benefits Provided — The PSPRS provide retirement, health insurance premium supplement, disability, and survivor benefits. State statute establishes benefits terms. Retirement, disability, and survivor benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

	Initial Membership Date		
Batiromont and Disability	Before	On or After	
Retirement and Disability Years of service	January 1, 2012	January 1, 2012	
and age required	20 years, any age 15 years, age 62	25 years, and age 52.5	
to receive benefit	13 years, age 02		
Final average	Highest 36 consecutive months	Highest 60 consecutive months	
salary is based on	of last 20 years	of last 20 years	
Benefit percentage			
Normal Retirement	50% less 2.0% for each year	2.5% per year of credited	
	of credited service less than	service, not to exceed 80%	
	20 years OR plus 2.0% to 2.5%		
	for each year of credited service		
	over 20 years, not to exceed 80%		
Accidental Disability Retirement	50% or normal retiremer	nt, whichever is greater	
Catastrophic Disability Retirement	90% for the first 60 months then re retirement, which		
Ordinary Disability Retirement	Normal retirement calculated with actual years of credited service or 20 years of credited service, whichever is greater, multiplied by years of credited service (not to exceed 20 years) divided by 20		
Survivor Benefit			
Retired Members	80-100% of retired men	nber's pension benefit	
Active Members	80-100% of accidental disability retir monthly compensation if death was the	÷	

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

Retirement and survivor benefits are subject to automatic cost-of-living adjustments based on excess investment earnings. In addition, the Legislature may enact permanent one-time benefit increases after a Joint Legislative Budget Committee analysis of the increase's effects on the plan. PSPRS also provides temporary disability benefits of 50% of the member's compensation for up to 12 months.

Employees Covered by Benefit Terms – At June 30, 2017, the following employees were covered by the agent pension plans' benefit terms:

	PSPRS Firefighters
Inactive Employees or Beneficiaries Currently Receiving Benefits	2
Inactive Employees Entitled to but not yet Receiving Benefits	2
Active Employees	30
Total	34

Contributions and Annual OPEB Cost – State statutes establish the pension contribution requirements for active PSPRS employees. In accordance with state statutes, annual actuarial valuations determine employer contribution requirements for PSPRS pension and health insurance premium benefits. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. Contributions rates for the year ended June 30, 2017, are indicated below. Rates are a percentage of active members' annual covered payroll.

	PSPRS Firefighters
PSPRS members with an initial membership date on or before July 19, 2011: July 2016 through April 2017 April 2017 through June 2017	11.65% 7.65%
PSPRS members with an initial membership date on after July 19, 2011:	11.65%
Town Pension Health Insurance Premium Benefit	11.04% 0.16%

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

For PSPRS, the Town's contributions to the pension plan and annual OPEB cost and contributions for the health insurance premium benefit for the year ended June 30, 2017, were:

	-	PSPRS Firefighters	
Pension Contributions Made	\$	790,865	
Health Insurance Premium Benefit:			
Annual OPEB Cost		5,746	
Contributions Made		5,746	

During the fiscal year 2017, the Town paid for PSPRS pension and OPEB contributions 100% from the General Fund.

Pension Liability – At June 30, 2017, the Town reported the following net pension liability:

	Net	Pension
	L	iability
PSPRS Firefighters	\$	763,346

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The total pension liability as of June 30, 2016 reflects the following changes of benefit terms and actuarial assumptions.

- In May 2016 voters approved Proposition 124 that authorized certain statutory adjustments to PSPRS' automatic cost-of-living adjustments. The statutory adjustments change the basis of future cost-of-living adjustments from excess investment earnings to the change in the consumer price index, limited to a maximum annual increase of 2%.
- Laws 2016, Chapter 2, changed the benefit formula and contribution requirements for members hired on or after July 1, 2017
- The investment rate of return actuarial assumption was decreased from 7.85% to 7.50%.

The net pension liability measured as of June 30, 2017 will reflect changes in actuarial assumptions based on the results of an actuarial experience study for the 5-year period ended June 30, 2016. The change in the Town's net pension liability as a result of these changes is not known.

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

Pension Actuarial Assumptions – The significant actuarial assumptions used to measure the total pension liability for PSPRS are as follows:

Actuarial Valuation Date	June 30, 2016
Actuarial Cost Method	Entry Age Normal
Investment Rate of Return	7.50%
Projected Salary Increases	4.0%-8.0%
Inflation	4.0%
Permanent Benefit Increase	Included
Mortality Rates	RP-2000 mortality table (adjusted by
	105% for both males and females)

Actuarial assumptions used in the June 30, 2016, valuation were based on results of an actuarial experience study for the 5-year period ended June 30, 2011.

The long-term expected rate of return on PSPRS pension plan investments was determined to be 7.50% using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Target	Long-Term Expected Arithmetic Real
	Rate of Return
	0.75%
5%	4.11%
4%	5.13%
7%	2.92%
8%	4.77%
10%	4.38%
11%	9.50%
10%	4.48%
13%	7.08%
14%	8.25%
16%	6.23%
100%	
	Allocation 2% 5% 4% 7% 8% 10% 11% 10% 13% 14% 16%

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

Pension Discount Rates – The following discount rate was used to measure the total pension liability:

	Discount	
	Rate	
PSPRS Firefighters	7.50%	

The current discount rate utilized reflects a decrease of 0.35% from the discount rate used as of June 30, 2015.

The projection of cash flows used to determine the PSPRS discount rates assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between the actuarially determined contribution rate and the member rate. Based on those assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the Agent Plans' Net Pension Liability – The following table presents changes in the Town's net pension liability for the PSPRS – Fire plan is as follows:

PSPRS - Firefighters	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a) - (b)
Balance at June 30, 2016	\$ 4,896,055	\$ 4,713,449	\$ 182,606
Changes for the Year:			
Service Cost	445,706	-	445,706
Interest on the Total Pension Liability	393,828	-	393,828
Changes of Benefit Terms	606,223	-	606,223
Differences Between Expected and Actual Experience in the Measurement			
of the Pension Liability	37,328	-	37,328
Changes of Assumptions or Other Inputs	320,534	-	320,534
Contributions - Employer	-	752,649	(752,649)
Contributions - Employee	-	284,138	(284,138)
Net Investment Income	-	30,764	(30,764)
Benefit Payments, Including Refunds of			
Employee Contributions	(203,984)	(203,984)	-
Administrative Expenses	-	(4,827)	4,827
Other Changes	-	160,155	(160,155)
Net Changes	1,599,635	1,018,895	580,740
Balances as of June 30, 2017	\$ 6,495,690	\$ 5,732,344	\$ 763,346

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

Sensitivity of the Town's Net Pension Liability to Changes in the Discount Rate – The following table presents the Town's net pension liability (asset) calculated using the discount rate noted above, as well as what the Town's net pension liability (asset) would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

				Current		
	1%	6 Decrease	Dis	count Rate	19	6 Increase
PSPRS Firefighters						
Rate		6.50%		7.50%		8.50%
Net Pension Liability (Asset)	\$	1,997,966	\$	763,346	\$	(227,428)

Pension Plan Fiduciary Net Position – Detailed information about the pension plans' fiduciary net position is available in the separately issued PSPRS financial reports.

Pension Expense – For the year ended June 30, 2017, the Town recognized the following pension expense:

	F	Pension
	E	xpense
PSPRS Firefighters	\$	748,938

Pension Deferred Outflows/Inflows of Resources – At June 30, 2017, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

PSPRS - Firefighters	Deferred Outflows of Resources		Deferred Inflov of Resources	
Differences between expected and actual experience	\$	626,508	\$	-
Changes of assumptions or other inputs		432,765		-
Net difference between projected and actual earnings				
on pension plan investments		360,756		-
Town contributions subsequent to the measurement				
date		785,119		-
Total	\$	2,205,148	\$	-

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

The \$785,119 reported as deferred outflows of resources related to PSPRS pensions resulting from Town contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

		PSPRS
Year Ending June 30,	Firefighters	
2018	\$	183,414
2019		183,414
2020		207,405
2021		171,967
2022		96,361
Thereafter		577,468

Agent Plan OPEB Actuarial Assumptions – The health insurance premium benefit contribution requirements for the year ended June 30, 2017, were established by the June 30, 2015 actuarial valuations, and those actuarial valuations were based on the following actuarial methods and assumptions.

Actuarial valuations involve estimates of the reported amounts' value and assumptions about the probability of events in the future. Amounts determined regarding the funded status of the plans and the annual required contributions are subject to continual revision as actual results are compared to past expectations and new estimates are made. The required schedule of funding progress for the health insurance premium benefit presented as required supplementary information provides multiyear trend information that shows whether the actuarial value of the plans' assets are increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Projections of benefits are based on (1) the plans as understood by the Town and plans' members and include the types of benefits in force at the valuation date, and (2) the pattern of sharing benefit costs between the Town and plans' members to that point. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets. The significant actuarial methods and assumptions used are the same for all PSPRS plans and related benefits (unless noted), and the actuarial methods and assumptions used to establish the fiscal year 2017 contribution requirements, are as follows:

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

PSPRS - OPEB Contribution Requirements	
Actuarial Valuation Date	June 30, 2015
Actuarial Cost Method	Entry Age Normal
Amortization Method	Level percent closed for underfunded actuarial accrued liability, open for excess
Remaining Amortization Period	21 years for unfunded actuarial accrued liability, 20 years for excess
Asset Valuation Method	7-year smoothed market value; 80%/120% market corridor
Actuarial Assumptions:	
Investment Rate of Return	7.85%
Projected Salary Increases	4.0% - 8.0%
Wage Growth	4.0%

Agent Plan OPEB Trend Information – The table below presents the annual OPEB cost information for the health insurance premium benefit for the current and 2 preceding years:

	Ann	ual OPEB	Percentage of Annual Cost	Net	OPEB
Year Ended June 30		Cost	Contributed	Ob	ligation
PSPRS Firefighters					
2017	\$	5,746	100.00%	\$	-
2016		14,947	100.00		-
2015		10,568	100.00		-

Agent Plan OPEB Funded Status – The following table presents the funded status of the health insurance premium benefit plans as of the most recent valuation date, June 30, 2016, along with the actuarial assumptions and methods used.

Agent OPEB Plan Funded Status	PSPRS	
	Fir	efighters
Actuarial Value of Assets (a)	\$	144,251
Actuarial Accrued Liability (b)		129,702
Unfunded Actuarial Accrued Liability		
(Funding Excess) (b) - (a)		(14,549)
Funded Ratio (a) / (b)		111.22%
Annual Covered Payroll (c)		2,447,591
Unfunded Actuarial Accrued Liability		
(Funding Excess) as a Percentage		
of Covered Payroll (b) - (a) / (c)		-0.59%

NOTE 4 OTHER INFORMATION (CONTINUED)

F. Retirement Plans (Continued)

Public Safety Personnel Retirement System (PSPRS) (Continued)

The funded status of the PSPRS health insurance premium benefit plan in the June 30, 2016 actuarial valuation was determined using the following actuarial methods and assumptions, applied to all periods included in the measurement:

PSPRS - OPEB Funded Status	
Actuarial Valuation Date	June 30, 2016
Actuarial Cost Method	Entry Age Normal
Amortization Method	Level percent closed for underfunded actuarial accrued liability, open for excess
Remaining Amortization Period	20 years for unfunded actuarial accrued liability, 20 years for excess
Asset Valuation Method	7-year smoothed market value; 80%/120% market corridor
Actuarial Assumptions:	
Investment Rate of Return	7.85%
Projected Salary Increases	4.0% - 8.0%
Wage Growth	4.0%

G. Subsequent Events

The Town expects to issue approximately \$64.395 million of excise tax and state shared revenue obligation bonds in February 2018 to provide resources to reimburse the Town for the costs of constructing several public safety and transportation facilities and to provide resources for future transportation construction activities. The Town Council gave final approval for the bond sale at its regular meeting on December 6, 2017.

REQUIRED SUPPLEMENTARY INFORMATION

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TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF NET PENSION LIABILITY COST SHARING PENSION PLANS JUNE 30, 2017

Arizona State Retirement System	Reporting Year								
	(Measurement Date)						
	2017	2016	2015						
	(2016)	(2015)	(2014)						
Town's Proportion of the Net Pension Liability	0.126160%	0.118690%	0.097621%						
Town's Proportionate Share of the Net Pension Liability	\$ 20,363,491	\$ 18,487,672	\$ 14,444,571						
Town's Covered Payroll	11,783,167	10,732,389	9,043,494						
Town's Proportionate Share of the Net Pension Liability as a									
Percentage of its Covered Payroll	172.82%	172.26%	159.72%						
Plan Fiduciary Net Position as a Percentage of the Total									
Pension Liability	67.06%	68.35%	69.49%						

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE TOWN'S NET PENSION LIABILITY AND RELATED RATIOS AGENT PENSION PLANS JUNE 30, 2017

PSPRS Fire		(porting Year surement Date)	
		2017	mout	2016	/	2015
		(2016)		(2015)		(2014)
Total Pension Liability		()		()		()
Service Cost	\$	445,706	\$	392,089	\$	353,480
Interest on the Total Pension Liability	•	393,828		341,882	,	235,479
Changes of Benefit Terms		606,223		-		12,393
Differences Between Expected and Actual Experience in the						
Measurement of the Pension Liability		37,328		67,556		685,945
Changes of Assumptions or Other Inputs		320,534		-		176,038
Benefit Payments, Including Refunds of Employee Contributions		(203,984)		(129,228)		(125,141)
Net Change in Total Pension Liability		1,599,635		672,299		1,338,194
Total Pension Liability - Beginning		4,896,055		4,223,756		2,885,562
Total Pension Liability - Ending (a)		6,495,690		4,896,055		4,223,756
Plan Fiduciary Net Position						
Contributions - Employer		752,649		1,807,100		318,427
Contributions - Employee		284,138		264,558		275,273
Net Investment Income		30,764		110,386		293,387
Benefit Payments, Including Refunds of Employee Contributions		(203,984)		(129,228)		(125,141)
Administrative Expenses		(4,827)		(3,085)		(2,363)
Other Changes		160,155		(60,116)		84,429
Net Change in Plan Fiduciary Net Position		1,018,895		1,989,615		844,012
Plan Fiduciary Net Position - Beginning		4,713,449		2,723,834		1,879,822
Plan Fiduciary Net Position - Ending (b)		5,732,344		4,713,449		2,723,834
Town's Net Pension Liability (Asset) - Ending (a) - (b)	\$	763,346	\$	182,606	\$	1,499,922
Plan Fiduciary Net Position as a Percentage of the Total Pension						
Liability		88.25%		96.27%		64.49%
Covered Payroll	\$	2,447,591	\$	2,354,769	\$	2,129,345
Town's Net Pension Liability (Asset) as a Percentage of Covered						
Payroll		31.19%		7.75%		70.44%

See Notes to Pension Schedules, Required Supplementary Information.

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF TOWN PENSION CONTRIBUTIONS JUNE 30, 2017

Arizona State Retirement System	Reporting Fiscal Year									
		2017		2016		2015		2014		
Statutorily Required Contribution	\$	1,353,837	\$	1,281,699	\$	1,144,335	\$	1,013,052		
Town's Contribution in Relation to the Statutorily Required Contribution		1,353,837		1,281,699		1,144,335		1,013,052		
Town's Contribution Deficiency (Excess)	\$	-	\$	-	\$	-	\$	-		
Town's Covered Payroll	\$	12,555,709	\$	11,783,167	\$	10,732,389	\$	9,043,494		
Town's Contributions as a Percentage of Covered Payroll		10.78%		10.88%		10.66%		11.20%		
PSPRS Fire				Reporting	Fisca	al Year				
		2017		2016		2015		2014		
Actuarially Determined Contribution	\$	400,644	\$	446,372	\$	322,368	\$	318,427		
Town's Contribution in Relation to the Actuarially Determined Contribution		785,119		752,649		1,807,100		318,427		
Town's Contribution Deficiency (Excess)	\$	(384,475)	\$	(306,277)	\$	(1,484,732)	\$	-		
Town's Covered Payroll	\$	3,167,132	\$	2,447,591	\$	2,354,769	\$	2,129,345		
Town's Contributions as a Percentage of Covered Payroll		24.79%		30.75%		76.74%		14.95%		

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION NOTES TO PENSION SCHEDULES JUNE 30, 2017

NOTE 1 ACTUARIALLY DETERMINED CONTRIBUTION RATES

Actuarial determined contribution rates for PSPRS are calculated as of June 30 two years prior to the end of the fiscal year in which contributions are made. The actuarial methods and assumptions used to establish the contribution requirements are as follows:

Actuarial Cost Method	Entry age normal
Amortization Level	Level percent closed for unfunded actuarial accrued liability, open for excess
Remaining Amortization Period as of the 2015 Actuarial Valuation	21 years for unfunded actuarial accrued liability, 20 years for excess
Asset Valuation Method	7-year smoothed market value; 80%/120% market corridor
Actuarial Assumptions:	
Investment Rate of Return	In the 2013 actuarial valuation, the investment rate of return was decreased from 8.0% to 7.85%
Projected Salary Increases	In the 2014 actuarial valuation, projected salary increases were decreased from 4.5%-8.5% to 4.0%-8.0%. In the 2013 actuarial valuation, projected salary increases decreased from 5.0%-9.0% to 4.5%-8.5%
Wage Growth	In the 2014 actuarial valuation, wage growth was decreased from 4.5% to 4.0%. In the 2013 actuarial valuation, wage growth was decreased from 5.0% to 4.5%
Retirement Age	Experience-based table of rates that is specific to the type of eligibility condition. Last updated for the 2012 valuation pursuant to an experience study of the period July 1, 2006-June 30, 2011.
Mortality	RP-2000 mortality table (adjusted by 105% for both males and females).

NOTE 2 INFORMATION PRIOR TO MEASUREMENT DATE

Information prior to the measurement date of June 30, 2013 was not available. GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an Amendment of GASB Statement No. 27, requires the Town to present ten years of pension information as required supplementary information. However, until a full ten years of trend data is compiled, the Town will present information for only those years for which information is available.

NOTE 3 FACTORS THAT AFFECT THE IDENTIFICATION OF TRENDS

In February 2014, the Arizona Supreme Court affirmed a Superior Court ruling that a 2011 law that changed the mechanism for funding future permanent benefit increases was unconstitutional. As a result, PSPRS changed benefit terms to reflect the prior mechanism for funding permanent benefit increases and revised actuarial assumptions to explicitly value future permanent benefit increases, with these changes reflected in the fiscal 2015 liability.

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF AGENT OPEB PLANS' FUNDING PROGRESS JUNE 30, 2017

	Health Insurance Premium Benefits												
Valuation Date June 30,	-	Actuarial √alue of Assets	A A	ntry Age Actuarial Accrued bility (AAL)	Percent Funded		er (Under) Funded AAL		Annual Covered Payroll	Unfunded AAL as a Percentage of Covered Payroll			
PSPRS Fire 2016 2015 2014	\$	144,251 128,792 59,196	\$	129,702 97,181 88,783	111.2% 132.5 66.7	\$	14,549 31,611 (29,587)	\$	2,447,591 2,354,769 2,129,346	0.59% 0.00% 1.39%			

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION NOTE TO SCHEDULE OF AGENT OPEB PLANS' FUNDING PROGRESS JUNE 30, 2016

NOTE 1 FACTORS THAT AFFECT THE IDENTIFICATION OF TRENDS

Beginning in fiscal year 2014, PSPRS established separate funds for pension benefits and health insurance premium benefits. Previously, the plans recorded both pension and health insurance premium contributions in the same Pension Fund. During fiscal year 2014, the plans transferred prior-year health insurance premium benefit contributions that exceeded benefit payments from each plan's pension fund to the new health insurance fund.

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL GENERAL FUND – BUDGETARY BASIS YEAR ENDED JUNE 30, 2017

		Budgeted	Amc	ounts			Variance With	
		Original		Final	Actual		F	inal Budget
REVENUES								
Local Taxes	\$	17,703,170	\$	19,198,287	\$	20,703,382	\$	1,505,095
Licenses and Permits	Ŧ	5,200,472	Ŧ	5,200,472	•	5,174,695	Ŧ	(25,777)
Intergovernmental Revenues		7,493,546		7,493,546		7,410,124		(83,422)
Franchise/License Fees		307,460		307,460		320,847		13,387
Charges for Services		2,464,146		2,464,146		2,321,442		(142,704)
Investment Income		200,000		200,000		81,623		(118,377)
Miscellaneous		125,000		125,000		305,668		180,668
Total Revenues	1	33,493,794		34,988,911		36,317,781		1,328,870
EXPENDITURES								
Current:								
Mayor and Town Council		420,857		420,857		380,546		40,311
Town Manager		877,690		955,922		955,891		31
Town Clerk and Legal Services		598,747		675,779		660,581		15,198
Finance		1,345,043		1,538,448		1,510,187		28,261
Economic Development		1,628,901		7,281,749		7,114,231		167,518
Communications, Marketing and								
Recreation Services		1,704,288		1,719,287		1,683,571		35,716
Workforce and Technology		2,333,362		2,693,249		2,331,265		361,984
Development Services		3,670,107		3,845,112		3,578,144		266,968
Public Works		3,550,070		3,556,296		3,521,579		34,717
Non-Departmental		2,581,608		2,220,101		1,749,797		470,304
Total Expenditures		18,710,673		24,906,800		23,485,792		1,421,008
Excess (Deficiency) of Revenues Over								
Expenditures		14,783,121		10,082,111		12,831,989		2,749,878
OTHER FINANCING SOURCES (USES)								
Transfers In		-		128,351		128,351		-
Transfers Out		(12,620,014)		(6,061,046)		(6,100,978)		(39,932)
Total Other Financing Sources (Uses)		(12,620,014)		(5,932,695)		(5,972,627)		(39,932)
Net Change in Fund Balance		2,163,107		4,149,416		6,859,362		2,709,946
FUND BALANCE								
Beginning of Year				-		19,527,172		19,527,172
End of Year	\$	2,163,107	\$	4,149,416	\$	26,386,534	\$	22,237,118

See Notes to Budgetary Comparison Schedule, Required Supplementary Information.

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL CONSTRUCTION SALES TAX FUND YEAR ENDED JUNE 30, 2017

	 Budgeted Original	Amo	unts Final		Actual	Variance With Final Budget	
REVENUES	 <u> </u>						na zagot
Taxes	\$ 4,664,890	\$	5,707,958	\$	6,411,826	\$	703,868
EXPENDITURES Current:							
Economic Development	 2,184,000		19,141,644		18,803,394		338,250
Excess (Deficiency) of Revenues Over Expenditures	2,480,890		(13,433,686)		(12,391,568)		1,042,118
OTHER FINANCING SOURCES (USES) Transfers Out	 (2,819,140)		(1,772,823)		(8,345,337)		(6,572,514)
Net Change in Fund Balance	 (338,250)		(15,206,509)		(20,736,905)		(5,530,396)

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION NOTES TO BUDGETARY COMPARISION SCHEDULES YEAR ENDED JUNE 30, 2017

NOTE 1 BASIS OF ACCOUNTING

The adopted budget of the Town is prepared on a basis of accounting consistent with accounting principles generally accepted in the United States of America with the following exceptions:

- 1) The General Fund as reported in the Statement of Revenues, Expenditures, and Changes in Fund Balances includes the Town's General Fund in addition to the Town's Emergency Services and HPEC Funds which, while separately budgeted, do not meet the requirements under GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*; for separate presentation. The budgetary comparison schedules for these separate budget funds are presented on pages 117 through 118. The Activity from these funds is excluded from the General Fund and represents a reconciling item between the fund statements and the General Fund budgetary-basis comparison schedule.
- 2) Departmental support costs are charged to the Town's departments for information technology, communications and marketing, finance, budget, human resources, legal and administrative costs incurred in the General Fund for each department. These revenues and expenditures are recognized on a budgetary basis and are eliminated for financial statement reporting, representing a reconciling item.
- 3) Intrafund activity between the General Fund and those funds which are consolidated is eliminated on a consolidated basis for financial reporting and represents a reconciling item between the fund statement and budgetary schedule.
- 4) Unrealized gains (losses) on investments and accrued payroll expenditures that will be paid in the next fiscal period are GAAP adjustments not included in the Town's General Fund Budgetary-basis comparison schedule.

The following adjustments are necessary to present actual revenues, expenditures, other financing sources and uses, beginning fund balance and ending fund balance on a budgetary basis in order to present only the activity of the Town's General Fund for budgetary purposes.

	Total Revenues	Total Expenditures		Other Financing Sources and Uses		Fund Balance Beginning of Year		Fund Balance End of Year	
Statement of Revenues, Expenditures, and Changes in Fund Balance	\$ 44,963,264	\$	(37,100,722)	\$	(1,801,040)	\$	19,733,875		25,795,377
Other Funds Included in General Fund - Budgeted as Special Revenue Funds: Emergency Services Fund Horseshoe Park and Equestrian Centre	(9,768,048) (606,433)		12,928,925 1,383,314		- 210,952		(342,953) (7,679)		2,817,924 980,154
Interdepartmental Support Revenue	1,406,299		(852,063)		-		-		554,236
Elimination of Intrafund Activity	276,544		-		(4,382,539)		-		(4,105,995)
GAAP Adjustments	 46,155		154,754				143,929		344,838
Budgetary Comparison Schedule - General Fund	\$ 36,317,781	\$	(23,485,792)	\$	(5,972,627)	\$	19,527,172	\$	26,386,534

TOWN OF QUEEN CREEK, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION NOTES TO BUDGETARY COMPARISION SCHEDULES YEAR ENDED JUNE 30, 2017

NOTE 2 BUDGETARY INFORMATION

The Town Council follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1) In accordance with Arizona Revised Statutes, the Town Manager submits a proposed budget for the fiscal year commencing the following July 1, to the Town Council. The operating budget includes proposed expenditures and the means of financing them for the upcoming year.
- 2) Public hearings are conducted to obtain taxpayer comment.
- 3) Prior to the third Monday in August, the expenditure limitation for the Town is legally enacted through passage of an ordinance. To ensure compliance with the expenditure limitation, a uniform expenditure report must be filed with the state each year. This report, issued under a separate cover, reconciles total Town expenditures from the audited basic financial statements to total expenditures for reporting in accordance with the state's uniform expenditure reporting system (A.R.S. §41-1279.07).
- 4) Expenditures may not legally exceed the expenditure limitation of all fund types as a whole. For management and legal purposes, the Town Council adopts a budget by department for the General Fund and in total by other funds. The Town Manager may at any time transfer any unencumbered appropriation balance or portion thereof between a department or activity.
- 5) Formal budgetary integration is employed as a management control device during the year for the funds on essentially the same modified accrual basis of accounting used to record actual revenues and expenditures.
- 6) The Town is subject to the State of Arizona's Spending Limitation Law for Towns and Cities. This law does not permit the Town to spend more than budgeted revenues plus the carryover unrestricted cash balance from the prior fiscal year. The limitation is applied to the total of the combined funds. The Town complied with this law during the year.

The Town did not adopt an annual budget for the LTAF, Housing Rehab, or Parks and Recreation Funds. Accordingly, no budget to actual schedules have been presented for those funds.

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

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NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Highway Users Revenue Fund (HURF) – accounts for the Town's share of state taxes on gasoline, diesel fuels, and other transportation related fees to be used solely for street and highway purposes.

Local Transportation Assistance Fund (LTAF) – accounts for the activity of the Town's lottery proceeds.

Town Center Fund – accounts for land use and economic development of the Town center.

Street Lighting District Fund – accounts for the operation of street lighting in specific areas. Funding is provided by property taxes on the benefited property owners.

Housing Rehab Fund – accounts for housing rehabilitation assistance monies.

Parks and Recreation Fund – accounts for donations and contributions specific to recreation programs.

Community Events Fund – accounts for donations and contributions for specific community events.

CAPITAL PROJECTS FUNDS

Park Development Fund – accounts for the revenues and expenditures of impact fees received by the Town for Park Development.

Town Building and Vehicles Development Fund – accounts for the revenues and expenditures of impact fees received by the Town for acquisition and construction of new Town buildings and vehicles.

Transportation Development Fund – accounts for the revenues and expenditures of impact fees received by the Town for the acquisition and construction of transportation infrastructure.

Library Development Fund – accounts for the revenues and expenditures of impact fees received by the Town for the acquisition and construction of new library infrastructure.

Public Safety Development Fund – accounts for the revenues and expenditures of impact fees received by the Town for the acquisition and construction of new public safety infrastructure.

Fire Development Fund – accounts for the revenues and expenditures of impact fees received by the Town for acquisition and construction of new fire and emergency.

TOWN OF QUEEN CREEK, ARIZONA NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET JUNE 30, 2017

	Special Revenue Funds			Capital Projects Funds	Total Nonmajor Governmental Funds		
ASSETS	¢	4 910 490	¢		¢	4 910 490	
Cash and Investments Restricted Cash	\$	4,819,480	\$	- 20,637,159	\$	4,819,480 20,637,159	
Receivables:		-		20,037,139		20,007,109	
Accounts Receivable		156		-		156	
Taxes Receivable		100,431		-		100,431	
Intergovernmental Receivables		258,060		-		258,060	
Prepaid Items		7,217		-		7,217	
Total Assets	\$	5,185,344	\$	20,637,159	\$	25,822,503	
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE Liabilities: Accounts Payable Accrued Wages and Benefits Retainage Payable Advances from Other Funds Total Liabilities	\$	661,488 36,304 22,865 3,200,000 3,920,657	\$	79,574 - 1,162,710 1,242,284	\$	741,062 36,304 22,865 4,362,710 5,162,941	
Deferred Inflows of Resources:							
Unavailable Revenues		2,952		-		2,952	
Fund Balances:							
Nonspendable		7,217		-		7,217	
Restricted		2,568,530		20,580,334		23,148,864	
Unassigned		(1,314,012)		(1,185,459)		(2,499,471)	
Total Fund Balances Total Liabilities, Deferred Inflows of		1,261,735		19,394,875		20,656,610	
Resources, and Fund Balances	\$	5,185,344	\$	20,637,159	\$	25,822,503	

TOWN OF QUEEN CREEK, ARIZONA NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES YEAR ENDED JUNE 30, 2017

		Special Revenue Funds		Capital Project Funds	Total Nonmajor Governmental Funds		
REVENUES Taxes	¢	1 206 056	¢		\$	1 206 056	
Intergovernmental Revenues	\$	1,296,056 3,701,296	\$	-	Φ	1,296,056 3,701,296	
Charges for Services		17,695		-		17,695	
Contributions and Donations		87,349		-		87,349	
Impact Fees		-		8,041,757		8,041,757	
Investment Income		17,466		81,331		98,797	
Miscellaneous		20,925		-		20,925	
Total Revenues		5,140,787		8,123,088		13,263,875	
EXPENDITURES							
Current:							
Highways and Streets		4,683,942		50,106		4,734,048	
Culture and Recreation		111,389		192,254		303,643	
Economic Development		3,317,142		-		3,317,142	
Capital Outlay Debt Service:		786,698		481,251		1,267,949	
Principal Retirement		18,815		157,145		175,960	
Interest on Long-Term Debt		31,581		16,173		47,754	
Total Expenditures		8,949,567		896,929		9,846,496	
		0,010,001		000,020		0,010,100	
Excess (Deficiency) of Revenues Over							
Expenditures		(3,808,780)		7,226,159		3,417,379	
OTHER FINANCING SOURCES (USES)							
Transfers In		459,693		1,158,495		1,618,188	
Transfers Out		(332,950)		(3,994,083)		(4,327,033)	
Total Other Financing Sources (Uses)		126,743		(2,835,588)		(2,708,845)	
Net Change in Fund Balances		(3,682,037)		4,390,571		708,534	
FUND BALANCES							
Beginning of Year		4,943,772		15,004,304		19,948,076	
End of Year	\$	1,261,735	\$	19,394,875	\$	20,656,610	

TOWN OF QUEEN CREEK, ARIZONA NONMAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS COMBINING BALANCE SHEET JUNE 30, 2017

	HURF		LTAF	Town Center		
ASSETS						
Cash and Investments	\$ 1,970,453	\$	596,696	\$	1,860,516	
Receivables:						
Accounts Receivable	156		-		-	
Taxes Receivable	1,626		-		88,359	
Intergovernmental Receivables	258,060		-		-	
Prepaid Items	7,217		-		-	
Total Assets	\$ 2,237,512	\$	596,696	\$	1,948,875	
LIABILITIES, DEFERRED INFLOWS OF RESOURCES,						
AND FUND BALANCE						
Liabilities:						
Accounts Payable	\$ 571,213	\$	-	\$	40,022	
Accrued Wages and Benefits	36,304		-		-	
Retainage Payable	-		-		22,865	
Advances from Other Funds	-		-		3,200,000	
Total Liabilities	607,517		-		3,262,887	
Deferred Inflows of Resources:						
Unavailable Revenues	 -	1			-	
Fund Balances:						
Nonspendable	7,217		-		-	
Restricted	1,622,778		596,696		-	
Unassigned	-		-		(1,314,012)	
Total Fund Balances	1,629,995		596,696		(1,314,012)	
Total Liabilities, Deferred Inflows of						
Resources, and Fund Balances	\$ 2,237,512	\$	596,696	\$	1,948,875	

eet Lighting District	Hous	ing Rehab	arks and ecreation	Community Events		otal Special venue Funds
\$ 128,911	\$	75,386	\$ 58,037	\$	129,481	\$ 4,819,480
-		-	-		-	156
10,446		-	-		-	100,431
-		-	-		-	258,060
 -		-	 -		-	 7,217
\$ 139,357	\$	75,386	\$ 58,037	\$	129,481	\$ 5,185,344
\$ 50,223 - - 50,223	\$	- - - - -	\$ - - - -	\$	30 - - 30	\$ 661,488 36,304 22,865 3,200,000 3,920,657
 2,952			 			 2,952
 86,182 - 86,182		- 75,386 - 75,386	 - 58,037 - 58,037		- 129,451 - 129,451	 7,217 2,568,530 (1,314,012) 1,261,735
\$ 139,357	\$	75,386	\$ 58,037	\$	129,481	\$ 5,185,344

TOWN OF QUEEN CREEK, ARIZONA NONMAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCES YEAR ENDED JUNE 30, 2017

	HURF			LTAF	Town Center	
REVENUES						
Taxes	\$	-	\$	-	\$	699,172
Intergovernmental Revenues	+	3,625,266	Ŧ	76,030	+	-
Charges for Services		-,,		-		17,695
Contributions and Donations		-		-		_
Investment Income		8,327		-		8,413
Miscellaneous		4,225		-		15,250
Total Revenues		3,637,818		76,030		740,530
EXPENDITURES						
Current:						
Highways and Streets		4,118,161		-		-
Culture and Recreation		-		-		-
Economic Development		-		-		3,317,142
Capital Outlay		-		-		786,698
Debt Service:						
Principal Retirement		18,815		-		-
Interest on Long-Term Debt		1,581		-		30,000
Total Expenditures		4,138,557		-		4,133,840
Excess (Deficiency) of Revenues Over						
Expenditures		(500,739)		76,030		(3,393,310)
OTHER FINANCING SOURCES (USES)						
Transfers In		370,043		-		-
Transfers Out		(268,300)		-		(64,650)
Total Other Financing Sources (Uses)		101,743		-		(64,650)
Net Change in Fund Balances		(398,996)		76,030		(3,457,960)
FUND BALANCES						
Beginning of Year		2,028,991		520,666		2,143,948
End of Year	\$	1,629,995	\$	596,696	\$	(1,314,012)

et Lighting District	Housing	g Rehab	rks and creation	ommunity Events	otal Special /enue Funds
\$ 596,884 - - - 422	\$	- - - 304	\$ - - -	\$ - - 87,349 -	\$ 1,296,056 3,701,296 17,695 87,349 17,466
 597,306		304	 1,450 1,450	 - 87,349	 20,925 5,140,787
565,781 - - -		- - -	- - -	- 111,389 - -	4,683,942 111,389 3,317,142 786,698
 - - 565,781		- -	 	 - - 111,389	 18,815 31,581 8,949,567
 31,525		304	 1,450	 (24,040)	 (3,808,780)
 -		- -	 	 89,650 - 89,650	 459,693 (332,950) 126,743
 31,525		304	 1,450	 65,610	 (3,682,037)
\$ 54,657 86,182	\$	75,082 75,386	\$ 56,587 58,037	\$ 63,841 129,451	\$ 4,943,772 1,261,735

TOWN OF QUEEN CREEK, ARIZONA NONMAJOR CAPITAL PROJECTS GOVERNMENTAL FUNDS COMBINING BALANCE SHEET JUNE 30, 2017

	D	Park evelopment	ar	wn Building Id Vehicles evelopment	Transportation Development	
ASSETS						
Restricted Cash	\$	12,890,499	\$	2,232,470	\$	-
Total Assets	\$	12,890,499	\$	2,232,470	\$	-
LIABILITIES AND FUND BALANCE Liabilities:						
Accounts Payable	\$	56.800	\$	-	\$	22,749
Advances from Other Funds		_	•		•	1,162,710
Total Liabilities		56,800		-		1,185,459
Fund Balances:						
Restricted		12,833,699		2,232,470		-
Unassigned		-				(1,185,459)
Total Fund Balances		12,833,699		2,232,470		(1,185,459)
Total Liabilities and Fund Balances	\$	12,890,499	\$	2,232,470	\$	-

De	Library evelopment		ublic Safety evelopment	Fire	Development		otal Capital roject Funds
\$ \$	1,986,818 1,986,818	\$ \$	1,535,127 1,535,127	\$ \$	1,992,245 1,992,245	\$ \$	20,637,159 20,637,159
\$	25 25	\$		\$	-	\$	79,574 1,162,710 1,242,284
\$	1,986,793 - 1,986,793 1,986,818	\$	1,535,127 	\$	1,992,245 - 1,992,245 1,992,245	\$	20,580,334 (1,185,459) 19,394,875 20,637,159

TOWN OF QUEEN CREEK, ARIZONA NONMAJOR CAPITAL PROJECTS GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCES YEAR ENDED JUNE 30, 2017

	Park Development			wn Building nd Vehicles evelopment	Transportation Development	
REVENUES	•		•	500 400	•	4 000 070
Impact Fees Investment Income	\$	4,174,518	\$	589,190	\$	1,636,979
Total Revenues		46,569 4,221,087		8,393 597,583		5,837 1,642,816
EXPENDITURES						
Current:						
Highways and Streets		-		-		50,106
Culture and Recreation		192,254		-		-
Capital Outlay		481,251		-		-
Debt Service:						
Principal Retirement		-		-		-
Interest on Long-Term Debt		-		-		-
Total Expenditures		673,505		-		50,106
Excess (Deficiency) of Revenues Over						
Expenditures		3,547,582		597,583		1,592,710
OTHER FINANCING SOURCES (USES)						
Transfers In		1,158,495		-		-
Transfers Out		(469,071)		(101,666)		(3,307,499)
Total Other Financing Sources (Uses)		689,424		(101,666)		(3,307,499)
Net Change in Fund Balances		4,237,006		495,917		(1,714,789)
FUND BALANCES						
Beginning of Year		8,596,693		1,736,553		529,330
End of Year	\$	12,833,699	\$	2,232,470	\$	(1,185,459)

De	Library evelopment	Public Safety Development		Fire Development		otal Capital oject Funds
\$	819,841 7,028 826,869	\$ 209,262 5,863 215,125	\$	611,967 7,641 619,608	\$	8,041,757 81,331 8,123,088
	- -	- - -		- -		50,106 192,254 481,251
	-	 		157,145 16,173 173,318		157,145 16,173 896,929
	826,869	215,125		446,290		7,226,159
	- (115,847) (115,847)	 		-		1,158,495 (3,994,083) (2,835,588)
	711,022	215,125		446,290		4,390,571
\$	1,275,771 1,986,793	\$ 1,320,002 1,535,127	\$	1,545,955 1,992,245	\$	15,004,304 19,394,875

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL DRAINAGE AND TRANSPORTATION FUND YEAR ENDED JUNE 30, 2017

	Budgeted	Amounts		Variance With	
	Original	Final	Actual	Final Budget	
REVENUES					
Intergovernmental Revenues	\$-	\$-	\$ 524,811	\$ 524,811	
Contributions and Donations	2,766,596	2,766,596	376,447	(2,390,149)	
Investment Income	-	-	6,847	6,847	
Total Revenues	2,766,596	2,766,596	908,105	(1,858,491)	
EXPENDITURES					
Current:					
Highways and Streets	297,295	297,295	379,202	(81,907)	
Capital Outlay	28,445,809	30,358,110	12,567,087	17,791,023	
Budget Contingency		444,207		444,207	
Total Expenditures	28,743,104	31,099,612	12,946,289	18,153,323	
Excess (Deficiency) of Revenues Over					
Expenditures	(25,976,508)	(28,333,016)	(12,038,184)	16,294,832	
OTHER FINANCING SOURCES (USES)					
Transfers In	4,611,473	1,611,473	11,203,147	9,591,674	
Issuance of Long-Term Debt	45,000,000	-	-	-	
Proceeds from Sale of Fixed Assets			600,860	600,860	
Total Other Financing Sources (Uses)	49,611,473	1,611,473	11,804,007	10,192,534	
Net Change in Fund Balance	23,634,965	(26,721,543)	(234,177)	26,487,366	

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL GENERAL CAPITAL IMPROVEMENT FUND YEAR ENDED JUNE 30, 2017

		Budgeted Amounts					Variance With	
	Original		Final	Actual		Final Budget		
EXPENDITURES								
Capital Outlay	\$	-	\$	21,310,378	\$	17,356,998	\$	3,953,380
Budget Contingency		25,000,000		516,064				516,064
Total Expenditures		25,000,000		21,826,442		17,356,998		4,469,444
Net Change in Fund Balance		(25,000,000)		(21,826,442)		(17,356,998)		4,469,444

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL DEBT SERVICE FUND YEAR ENDED JUNE 30, 2017

	Budgeted A	mounts		Variance With
	Original	Final	Actual	Final Budget
EXPENDITURES				
Debt Service:				
Principal Retirement	1,605,000	1,605,000	1,605,000	-
Interest on Long-Term Debt	8,662,878	1,882,878	889,283	993,595
Total Expenditures	10,267,878	3,487,878	2,494,283	993,595
Excess (Deficiency) of Revenues Over Expenditures	(10,267,878)	(3,487,878)	(2,494,283)	993,595
OTHER FINANCING SOURCES (USES) Transfers In	10,267,878	2,056,980	2,056,970	(10)
Net Change in Fund Balance		(1,430,898)	(437,313)	993,585

RECONCILIATION OF BUDGETARY-BASIS STATEMENT TO GAAP-BASIS:

Bond Issue Costs	(504,377)
Proceeds from Bond Issuance	47,990,000
Premium on Bond Issuance	9,313,830
Payment to Refunding Escrow Agent	(22,768,595)
Payment on Currently Refunded Debt	(33,582,820)
Net Change in Fund Balance - GAAP Basis	10,725

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL IMPROVEMENT DISTRICT DEBT SERVICE FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts				Actual		Variance With Final Budget	
	Original Final							
REVENUES Special Assessments	\$	1,774,020	\$	1,774,020	\$	1,756,552	\$	(17,468)
opeolariteeeennin		1,771,020		1,771,020		1,700,002	Ψ	(17,100)
EXPENDITURES								
Debt Service:								
Principal Retirement		3,384,243		3,384,243		1,399,379		1,984,864
Interest on Long-Term Debt		-		-		746,577		(746,577)
Total Expenditures		3,384,243		3,384,243		2,145,956		1,238,287
Excess (Deficiency) of Revenues Over Expenditures		(1,610,223)		(1,610,223)		(389,404)		1,220,819
OTHER FINANCING SOURCES (USES) Transfers In		1,610,223						
Net Change in Fund Balance		-		(1,610,223)		(389,404)		1,220,819

RECONCILIATION OF BUDGETARY-BASIS STATEMENT TO GAAP-BASIS:

Bond Issue Costs	(282,830)
Proceeds from Bond Issuance	18,445,000
Payment on Currently Refunded Debt	(17,675,621)
Net Change in Fund Balance - GAAP Basis	97,145

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL HURF FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts							riance With
		Original		Final	Actual		Final Budget	
REVENUES								
Intergovernmental Revenues	\$	3,459,282	\$	3,459,282	\$	3,625,266	\$	165,984
Investment Income		10,000		10,000		8,327		(1,673)
Miscellaneous		-				4,225		4,225
Total Revenues		3,469,282		3,469,282		3,637,818		168,536
EXPENDITURES								
Current:								
Highways and Streets		5,170,327		5,499,970		4,110,661		1,389,309
Debt Service:								
Principal Retirement		18,815		18,815		18,815		-
Interest on Long-Term Debt		1,581	_	1,581		1,581		-
Total Expenditures		5,190,723		5,520,366		4,131,057		1,389,309
Excess (Deficiency) of Revenues Over								
Expenditures		(1,721,441)		(2,051,084)		(493,239)		1,557,845
OTHER FINANCING SOURCES (USES)								
Transfers In		664,987		664,987		370,043		(294,944)
Transfers Out		(308,869)		(268,301)		(268,300)		1
Total Other Financing Sources (Uses)		356,118		396,686		101,743		(294,943)
Net Change in Fund Balance		(1,365,323)		(1,654,398)		(391,496)		1,262,902

RECONCILIATION OF BUDGETARY-BASIS STATEMENT TO GAAP-BASIS:

Payroll Related Adjustments	(7,500)
Net Change in Fund Balance - GAAP Basis	(398,996)

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL TOWN CENTER FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts							ance With
	(Original		Final	Actual		Final Budget	
REVENUES								
Taxes	\$	590,620	\$	611,237	\$	699,172	\$	87,935
Charges for Services		25,000		25,000		17,695		(7,305)
Investment Income		10,000		10,000		8,413		(1,587)
Miscellaneous		-		-		15,250		15,250
Total Revenues		625,620		646,237		740,530		94,293
EXPENDITURES								
Current:								
Economic Development		1,475,000		3,494,700		3,317,142		177,558
Capital Outlay		120,000		946,658		786,698		159,960
Debt Service:								
Interest on Long-Term Debt		-		33,333		30,000		3,333
Total Expenditures		1,595,000		4,474,691		4,133,840		340,851
Excess (Deficiency) of Revenues Over								
Expenditures		(969,380)		(3,828,454)		(3,393,310)		435,144
OTHER FINANCING SOURCES (USES)								
Transfers Out		(64,650)		(64,650)		(64,650)		-
Net Change in Fund Balance		(1,034,030)		(3,893,104)		(3,457,960)		435,144
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TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL STREET LIGHTING DISTRICT FUND YEAR ENDED JUNE 30, 2017

		Budgeted	ints			Vari	ance With		
		Original		Final		Actual		Final Budget	
REVENUES Taxes Investment Income	\$	601,680 -	\$	601,680 -	\$	596,884 422	\$	(4,796) 422	
Total Revenues		601,680		601,680		597,306		(4,374)	
EXPENDITURES Current:									
Highways and Streets		601,680		601,680		565,781		35,899	
Net Change in Fund Balance		_				31,525		31,525	

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL COMMUNITY EVENTS FUND YEAR ENDED JUNE 30, 2017

	Budgete Original	d Amounts Final	Actual	Variance With Final Budget	
REVENUES Contributions and Donations	\$ 75,000	\$ 75,000	\$ 87,349	\$ 12,349	
EXPENDITURES Current: Culture and Recreation	162,650	162,650	111,389	51,261	
Excess (Deficiency) of Revenues Over Expenditures	(87,650)	(87,650)	(24,040)	63,610	
OTHER FINANCING SOURCES (USES) Transfers In	89,650	89,650	89,650		
Net Change in Fund Balance	2,000	2,000	65,610	63,610	

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL PARK DEVELOPMENT FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts							Variance With	
	Original			Final		Actual	Final Budget		
REVENUES									
Impact Fees	\$	3,918,590	\$	3,918,590	\$	4,174,518	\$	255,928	
Investment Income		40,000		171,400		46,569		(124,831)	
Total Revenues		3,958,590		4,089,990		4,221,087		131,097	
EXPENDITURES									
Current:									
Culture and Recreation		50,000		278,964		192,254		86,710	
Capital Outlay		21,115,000		3,089,808		481,251		2,608,557	
Total Expenditures		21,165,000		3,368,772		673,505		2,695,267	
Excess (Deficiency) of Revenues Over									
Expenditures		(17,206,410)		721,218		3,547,582		2,826,364	
OTHER FINANCING SOURCES (USES)									
Transfers In		-		-		1,158,495		1,158,495	
Transfers Out		(2,002,398)		(469,073)		(469,071)		2	
Total Other Financing Sources (Uses)		(2,002,398)		(469,073)		689,424		1,158,497	
Net Change in Fund Balance		(19,208,808)		252,145		4,237,006		3,984,861	

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL TOWN BUILDING AND VEHICLES DEVELOPMENT FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts Original Final				Actual		Variance With Final Budget	
		Onginal		Final		Actual	FIN	arbudget
REVENUES								
Impact Fees	\$	574,342	\$	574,342	\$	589,190	\$	14,848
Investment Income		20,000		20,000		8,393		(11,607)
Total Revenues		594,342		594,342		597,583		3,241
EXPENDITURES								
Capital Outlay		10,000		10,000		-		10,000
Excess (Deficiency) of Revenues Over Expenditures		584,342		584,342		597,583		13,241
OTHER FINANCING SOURCES (USES) Transfers Out		(353,234)		(101,667)		(101,666)		11
Net Change in Fund Balance		231,108		482,675		495,917		13,242

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL TRANSPORTATION DEVELOPMENT FUND YEAR ENDED JUNE 30, 2017

	Budgeted Original	I Amounts Final	Actual	Variance With Final Budget
REVENUES Impact Fees Investment Income Total Revenues	\$ 1,630,004 10,000 1,640,004	\$ 1,630,004 10,000 1,640,004	\$ 1,636,979 5,837 1,642,816	\$ 6,975 (4,163) 2,812
EXPENDITURES Current: Highways and Streets		105,811	50,106	55,705
Excess (Deficiency) of Revenues Over Expenditures	1,640,004	1,534,193	1,592,710	58,517
OTHER FINANCING SOURCES (USES) Transfers Out	(2,331,937)	(288,340)	(3,307,499)	(3,019,159)
Net Change in Fund Balance	(691,933)	1,245,853	(1,714,789)	(2,960,642)

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL LIBRARY DEVELOPMENT FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts Original Final				Actual		Variance With Final Budget	
		Jigilia	1 IIIdi			Actual	1 1110	a Duuget
REVENUES								
Impact Fees	\$	769,757	\$	769,757	\$	819,841	\$	50,084
Investment Income		10,000		10,000		7,028		(2,972)
Total Revenues		779,757		779,757		826,869		47,112
EXPENDITURES								
Capital Outlay		10,000		10,000		-		10,000
Excess (Deficiency) of Revenues Over Expenditures		769,757		769,757		826,869		57,112
OTHER FINANCING SOURCES (USES) Transfers Out		(486,819)		(115,848)		(115,847)		1
Net Change in Fund Balance		282,938		653,909		711,022		57,113

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL PUBLIC SAFETY DEVELOPMENT FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts Original Final				Actual		Variance With Final Budget	
REVENUES Impact Fees Investment Income Total Revenues	\$	220,283 10,000 230,283	\$	220,283 10,000 230,283	\$	209,262 5,863 215,125	\$	(11,021) (4,137) (15,158)
EXPENDITURES Capital Outlay		50,000		50,000				50,000
Excess (Deficiency) of Revenues Over Expenditures		180,283		180,283		215,125		34,842
OTHER FINANCING SOURCES (USES) Transfers Out		(500,000)						<u> </u>
Net Change in Fund Balance		(319,717)		180,283		215,125		34,842

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL FIRE DEVELOPMENT FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts					Variance With		
	Original Final			Actual		nal Budget		
REVENUES								
Impact Fees	\$	593,888	\$	593,888	\$	611,967	\$	18,079
Investment Income		20,000		20,000		7,641		(12,359)
Total Revenues		613,888		613,888		619,608		5,720
EXPENDITURES								
Capital Outlay		1,050,000		1,050,000		-		1,050,000
Debt Service:								
Principal Retirement		149,633		149,633		157,145		(7,512)
Interest on Long-Term Debt		23,685		23,685		16,173		7,512
Total Expenditures		1,223,318		1,223,318		173,318		1,050,000
Excess (Deficiency) of Revenues Over Expenditures		(609,430)		(609,430)		446,290		1,055,720
OTHER FINANCING SOURCES (USES) Transfers Out		(380,000)			·			
Net Change in Fund Balance		(989,430)		(609,430)		446,290		1,055,720

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL EMERGENCY SERVICES FUND YEAR ENDED JUNE 30, 2017

		Budgeted Amounts						ance With
		Original Final		Actual		Final Budget		
REVENUES								
Taxes	\$	8,898,224	\$	9,087,432	\$	9,367,962	\$	280,530
Intergovernmental Revenues	Ψ	64.000	Ψ	64.000	Ψ	124.409	Ψ	60.409
Charges for Services		130,000		130,000		158,748		28,748
Investment Income		15.000		15.000		-		(15,000)
Miscellaneous		75,000		75,000		116,929		41,929
Total Revenues		9,182,224		9,371,432		9,768,048		396,616
EXPENDITURES								
Current:								
Public Saftey		6,018,778		6,018,778		5,982,348		36,430
Fire/EMS		6,786,781		7,064,951		6,863,197		201,754
Contingency		187,500		-		-		-
Debt Service:								
Principal Retirement		67,611		67,611		71,784		(4,173)
Interest on Long-Term Debt		15,769		15,769		11,596		4,173
Total Expenditures		13,076,439		13,167,109		12,928,925		238,184
Excess (Deficiency) of Revenues Over								
Expenditures		(3,894,215)		(3,795,677)		(3,160,877)		634,800
OTHER FINANCING SOURCES (USES)								
Transfers In		3,894,215		3,710,007		3,118,162		(591,845)
Net Change in Fund Balance		-		(85,670)		(42,715)		42,955

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL HORSESHOE PARK AND EQUESTRIAN CENTER FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts			Actual		Variance With Final Budget		
	Original Final							
REVENUES								
Charges for Services	\$	528,980	\$	528,980	\$	592,214	\$	63,234
Miscellaneous		1,020		1,020		14,219		13,199
Total Revenues		530,000		530,000		606,433		76,433
EXPENDITURES								
Current:								
Culture and Recreation		1,258,635		1,410,810		1,383,314		27,496
Total Expenditures		1,258,635		1,410,810		1,383,314		27,496
Excess (Deficiency) of Revenues Over								
Expenditures		(728,635)		(880,810)		(776,881)		103,929
OTHER FINANCING SOURCES (USES)								
Transfers In		1,067,428		1,219,603		987,833		(231,770)
Transfers Out		(338,793)		(210,952)		(210,952)		-
Total Other Financing Sources (Uses)		728,635		1,008,651		776,881		(231,770)
Net Change in Fund Balance		-		127,841		-		(127,841)

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL WASTEWATER FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts						Variance With	
	Original			Final		Actual	Final Budget	
REVENUES								
Charges for Services	\$	5,743,100	\$	5,743,100	\$	5,950,834	\$	207,734
Capacity Fees		3,781,000		3,781,000		5,125,970		1,344,970
Capital Contributions		-		-		4,224,994		4,224,994
Investment Income		100,000		100,000		88,368		(11,632)
Miscellaneous						1,219		1,219
Total Revenues		9,624,100		9,624,100		15,391,385		5,767,285
EXPENDITURES								
Operating Expenditures								
Administration		105,920		105,920		150,918		(44,998)
Cost of Sales and Services		14,350,277		13,257,405		4,932,460		8,324,945
Principal Retirement		2,093,791		2,093,791		2,093,791		-
Interest and Fiscal Charges		1,128,306		1,128,306		987,727		140,579
Total Expenditures		17,678,294		16,585,422		8,164,896		8,420,526
Excess (Deficiency) of Revenues Over								
Expenditures		(8,054,194)		(6,961,322)		7,226,489		14,187,811
OTHER FINANCING SOURCES (USES)								
Transfers In		7,182,882		7,182,882		-		(7,182,882)
Transfers Out		(7,182,882)		(7,182,882)		-		7,182,882
Total Other Financing Sources (Uses)		-		-		-		-
Net Change in Fund Balance		(8,054,194)		(6,961,322)		7,226,489		14,187,811

RECONCILIATION OF BUDGETARY-BASIS STATEMENT TO GAAP-BASIS:

Pension and Payroll Related Adjustments	(1,778)
Depreciation Expense	(1,690,989)
Principal Retirement	2,093,791
Capitalized Expenditures	2,114,069
Changes in Joint Venture Investment	(1,151,686)
Unrealized Gain (Loss) on Investments	(23,326)
Net Change in Fund Balance - GAAP Basis	8,566,570

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL SOLID WASTE FUND YEAR ENDED JUNE 30, 2017

	Budge	ted Amounts		Variance With	
	Original	Original Final		Final Budget	
REVENUES					
Charges for Services Investment Income	\$ 2,334,90	0 \$ 2,334,900	\$ 2,415,192 1,727	\$ 80,292 1,727	
Total Revenues	2,334,90	0 2,334,900	2,416,919	82,019	
Operating Expenditures Administration	70,15	5 70,155	120,387	(50,232)	
Cost of Sales and Services	2,220,72	, ,	2,080,973	75,550	
Principal Retirement Interest and Fiscal Charges	105,66 14,23		403,896	14,233	
Total Expenditures	2,410,77	4 2,644,807	2,605,256	39,551	
Net Change in Fund Balance	(75,87	4) (309,907)	(188,337)	121,570	
Net Change in Fund Balance	(75,87	4) (309,907)	(188,337)	121,570	

RECONCILIATION OF BUDGETARY-BASIS STATEMENT TO GAAP-BASIS:

Pension and Payroll Related Adjustments	(1,501)
Depreciation Expense	(3,933)
Principal Retirement	403,896
Net Change in Fund Balance - GAAP Basis	210,125

TOWN OF QUEEN CREEK, ARIZONA SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL WATER FUND YEAR ENDED JUNE 30, 2017

	Budgeted Amounts					Variance With		
		Original		Final	Actual		Final Budget	
REVENUES								
Charges for Services	\$	18,932,500	\$	18,932,500	\$	20,583,082	\$	1,650,582
Capacity Fees		5,659,740		5,659,740		4,656,142		(1,003,598)
Capital Contributions		-		-		2,657,571		2,657,571
Investment Income		40,000		73,333		122,592		49,259
Miscellaneous		-		-		63,974		63,974
Total Revenues		24,632,240		24,665,573		28,083,361		3,417,788
EXPENDITURES								
Operating Expenditures								
Administration		968,689		968,689		1,309,784		(341,095)
Cost of Sales and Services		22,312,485		23,819,842		12,372,329		11,447,513
Principal Retirement		2,388,975		2,388,975		2,388,975		-
Interest and Fiscal Charges		3,316,891		3,316,891		2,425,947		890,944
Total Expenditures		28,987,040		30,494,397		18,497,035		11,997,362
Excess (Deficiency) of Revenues Over								
Expenditures		(4,354,800)		(5,828,824)		9,586,326		15,415,150
OTHER FINANCING SOURCES (USES)								
Transfers In		7,128,750		7,128,750		-		(7,128,750)
Transfers Out		(7,128,750)		(7,257,101)		(128,351)		7,128,750
Total Other Financing Sources (Uses)		-		(128,351)		(128,351)		-
Net Change in Fund Balance		(4,354,800)		(5,957,175)		9,457,975		15,415,150

RECONCILIATION OF BUDGETARY-BASIS STATEMENT TO GAAP-BASIS:

Pension and Payroll Related Adjustments	(35,425)
Depreciation Expense	(2,698,984)
Principal Retirement	2,388,975
Capitalized Expenditures	3,232,371
Unrealized Gain (Loss) on Investments	(25,250)
Gain on Disposal of Capital Assets	45,700
Net Change in Fund Balance - GAAP Basis	12,365,362

STATISTICAL SECTION (UNAUDITED)

This section of the Town of Queen Creek, Arizona's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, sales tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

See the table of contents for page numbers of the schedules that encompass the above sections.

TOWN OF QUEEN CREEK, ARIZONA NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING) (UNAUDITED)

	Fiscal Year					
	2008	2009	2010	2011		
Governmental Activities:						
Net Investment in Capital Assets	\$ 109,742,395	\$ 113,217,150	\$ 126,963,176	\$ 135,006,115		
Restricted	68,008,904	30,072,080	26,314,209	34,738,750		
Unrestricted	37,976,551	73,366,536	68,967,562	26,343,071		
Total Governmental Activities						
Net Position	\$ 215,727,850	\$ 216,655,766	\$ 222,244,947	\$ 196,087,936		
Business-Type Activities:						
Net Investment in Capital Assets	\$ 51,303,406	\$ 55,382,631	\$ 53,514,718	\$ 55,468,136		
Restricted	2,468,859	2,496,700	3,816,284	4,406,894		
Unrestricted	5,909,052	6,983,681	6,581,861	4,070,089		
Total Business-Type Activities						
Net Position	\$ 59,681,317	\$ 64,863,012	\$ 63,912,863	\$ 63,945,119		
Primary Government:						
Net Investment in Capital Assets	\$ 161,045,801	\$ 168,599,781	\$ 180,477,894	\$ 190,474,251		
Restricted	70,477,763	32,568,780	30,130,493	39,145,644		
Unrestricted	43,885,603	80,350,217	75,549,423	30,413,160		
Total Primary Government						
Net Position	\$ 275,409,167	\$ 281,518,778	\$ 286,157,810	\$ 260,033,055		

Source: The Town's Finance Department.

Fiscal Year											
2012	2013	2014	2015	2016	2017						
\$ 138,591,496	\$ 145,953,396	\$ 158,473,433	\$ 184,637,429	\$ 222,579,325	\$ 254,327,784						
25,525,022	29,879,867	32,127,295	44,414,227	46,287,642	50,111,910						
35,908,296	45,518,062	53,862,470	31,606,885	20,840,088	(13,393,669)						
\$ 200,024,814	\$ 221,351,325	\$ 244,463,198	\$ 260,658,541	\$ 289,707,055	\$ 291,046,025						
\$ 63,922,044	\$ 68,348,737	\$ 74,678,972	\$ 86,447,625	\$ 99,502,329	\$ 107,702,757						
5,809,913	6,466,848	6,828,477	8,222,573	9,506,232	10,108,563						
993,881	3,678,908	9,587,920	14,296,643	21,903,658	34,146,580						
\$ 70,725,838	\$ 78,494,493	\$ 91,095,369	\$ 108,966,841	\$ 130,912,219	\$ 151,957,900						
\$ 202,513,540	\$ 214,302,133	\$ 233,152,405	\$ 271,115,054	\$ 322,081,654	\$ 362,030,541						
31,334,935	36,346,715	38,955,772	52,636,800	55,793,874	60,220,473						
36,902,177	49,196,970	63,450,390	45,903,528	42,743,746	20,752,911						
\$ 270,750,652	\$ 299,845,818	\$ 335,558,567	\$ 369,655,382	\$ 420,619,274	\$ 443,003,925						

TOWN OF QUEEN CREEK, ARIZONA CHANGES IN NET POSITION LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING) (UNAUDITED)

	Fiscal Year					
	2008	2009	2010	2011		
EXPENSES						
Governmental Activities:						
General Government	\$ 12,999,122	\$ 11,983,396	\$ 11,726,205	\$ 10,556,890		
Public Safety	7,646,401	9,074,899	8,619,769	8,579,299		
Highways and Streets	3,969,454	4,802,811	7,458,056	8,472,107		
Culture and Recreation	2,267,614	3,578,303	3,288,751	3,845,329		
Economic Development	1,052,133	672,820	644,790	756,340		
Interest on Long-Term Debt	5,008,714	5,458,887	4,977,067	4,860,272		
Total Governmental Activities	32,943,438	35,571,116	36,714,638	37,070,237		
Business-Type Activities:						
Wastewater	3,731,669	6,391,819	9,338,013	6,062,441		
Water	2,107,142	6,541,249	7,786,907	7,053,112		
Solid Waste	_,,	-	687,346	1,207,247		
Total Business-Type Activities	5,838,811	12,933,068	17,812,266	14,322,800		
Total Primary Government Expenses	\$ 38,782,249	\$ 48,504,184	\$ 54,526,904	\$ 51,393,037		
PROGRAM REVENUES Governmental Activities: Fines, Fees and Charges for Services: General Government Public Safety Highways and Streets Culture and Recreation Economic Development Interest on Long-Term Debt Operating Grants and Contributions Capital Grants and Contributions Total Governmental Activities Program Revenues	\$ 3,804,312 1,148,794 1,487,695 3,813,555 - 1,276,136 19,940,097 31,470,589	\$ 1,893,328 370,118 1,031,006 1,311,157 755,753 - 1,252,399 5,457,452 12,071,213	\$ 2,593,950 371,100 2,983,611 1,610,841 795,856 - 1,291,191 12,431,068 22,077,617	\$ 2,498,047 210,907 335,045 1,622,772 689,380 - 1,148,590 2,286,332 8,791,073		
Business-Type Activities:						
Charges for Services: Wastewater	1 000 000	2 604 600	1 005 400	2 504 000		
	1,699,668	3,621,603	4,205,136	3,521,068		
Water Colid Wests	4,623,259	6,723,755	7,752,957	8,589,136		
Solid Waste	-	- E 010 104	763	987,384 158,221		
Capital Grants and Contributions Total Business-Type Activities Program Revenues	8,832,518 15,155,445	5,818,104	3,293,570	13,255,809		
Total Primary Government Program Revenues	\$ 46,626,034	\$ 28,234,675	\$ 37,330,043	\$ 22,046,882		

.

	Fiscal Year										
	2012		2013		2014		2015		2016		2017
\$	10,560,748	\$	9,401,213	\$	10,560,748	\$	12,601,960	\$	13,493,976	\$	10,919,733
	9,286,805		8,002,986		9,286,805		10,185,703		12,032,441		14,142,386
	9,453,285		8,960,506		9,453,285		11,148,019		13,201,760		14,425,928
	3,157,249		2,851,292		3,157,249		3,738,132		4,682,823		5,515,631
	1,024,067		827,230		1,024,067		4,371,932		1,115,722		27,824,042
	4,401,608		4,615,538		4,401,608		4,225,223		3,899,852		2,562,461
	37,883,762		34,658,765		37,883,762		46,270,969		48,426,574		75,390,181
											0.074.000
	5,668,932		5,668,879		5,668,932		5,049,099		6,680,369		6,874,000
	9,536,903		6,354,536		9,536,903		13,954,702		14,181,944		15,343,717
	1,602,901		1,450,544		1,602,901		1,772,165		2,002,405		2,220,496
	16,808,736		13,473,959		16,808,736		20,775,966		22,864,718		24,438,213
\$	54,692,498	\$	48,132,724	\$	54,692,498	\$	67,046,935	\$	71,291,292	\$	99,828,394
•	0 400 740	•	0.4.40.0.40		0.040.700	•	4 077 004	•	0 444 747	•	4 5 4 7 000
\$	2,103,716	\$	3,142,042	\$	3,640,706	\$	1,677,331	\$	2,411,717	\$	1,547,398
	327,944		1,055,263		1,081,831		707,776		999,854		940,888
	218,077		562,990		548,688		1,433,770		1,724,924		1,636,979
	1,832,917		4,224,982		4,742,607		4,186,177		5,526,053		5,771,742
	1,157,363		2,922,436		3,257,299		3,796,650		4,513,393		4,273,410
	- 1,418,838		- 1,472,370		- 1,602,019		1,079,951 2,119,240		943,515 2,105,900		1,035,713 2,775,472
	9,724,218		1,472,370		14,385,675		21,423,446		18,373,422		10,885,524
	9,724,210		14,794,004		14,303,075		21,423,440		10,373,422		10,005,524
	16,783,073		28,174,737		29,258,825		36,424,341		36,598,778		28,867,126
	4,180,555		6,906,017		8,157,240		8,851,008		10,914,249		11,078,023
	9,356,721		10,630,175		15,256,028		20,222,869		23,690,390		25,303,198
	1,359,963		1,601,759		1,854,726		2,000,008		2,138,537		2,415,192
	6,539,411		3,802,082		4,272,051		10,776,216		8,710,353	_	6,882,565
	21,436,650		22,940,033		29,540,045		41,850,101		45,453,529		45,678,978
\$	38,219,723	\$	51,114,770	\$	58,798,870	\$	78,274,442	\$	82,052,307	\$	74,546,104

TOWN OF QUEEN CREEK, ARIZONA CHANGES IN NET POSITION (CONTINUED) LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING) (UNAUDITED)

(Concluded) 2008 2009 2010 2011 NET (EXPENSE) REVENUE Governmental Activities \$ (1,472,849) 9,316,634 \$ (23,499,903) 3,230,394 \$ (14,637,021) (2,559,840) \$ (28,279,164) (1,066,991) Total Primary Government Net Expense \$ 7,843,765 \$ (20,269,509) \$ (17,196,861) \$ (29,346,155) GENERAL REVENUES AND OTHER CHANGES IN NET POSITION Governmental Activities: Taxes: Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Franchise Taxes 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 2822,710 Other 275,981 656,092 386,227 389,978 Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: Investment Income (Loss) 481,490 1,951,301 1,609,691 1,099,247 Total Governmental			Fisca	l Year	
Governmental Activities \$ (1,472,849) \$ (23,499,903) \$ (14,637,021) \$ (28,279,164) Business-Type Activities 9,316,634 3,230,394 (2,559,840) (1,066,991) Net Expense \$ 7,843,785 \$ (20,269,509) \$ (17,196,861) \$ (29,346,155) General Revenues AND OTHER CHANGES IN NET POSITION Governmental Activities: Taxes: Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Franchise Taxes 3,910,452 5,278,509 6,107,314 5,518,261 Investricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: 1nvestment Income (Loss) 481,490 1,951,301 1,609,693 1,018,998 Total Business-Type Activities 481,490 1,951,301<	(Concluded)	2008	2009	2010	2011
Business-Type Activities 0.316,634 3.230,394 (2,559,840) (1,066,991) Total Primary Government Net Expense \$ 7,843,785 \$ (20,269,509) \$ (17,196,861) \$ (29,346,155) GENERAL REVENUES AND OTHER CHANGES IN NET POSITION Governmental Activities: Taxes: \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Governmental Activities: Taxes: \$ 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 66,092 366,227 389,978 Special Item - - - - Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - - - Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - - 7,064 -	NET (EXPENSE) REVENUE				
Total Primary Government Net Expense \$ 7,843,785 \$ (20,269,509) \$ (17,196,861) \$ (29,346,155) GENERAL REVENUES AND OTHER CHANGES IN NET POSITION Governmental Activities: Taxes: Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Group of the property Taxes 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 275,981 666,092 386,227 389,978 Special Item -	Governmental Activities	\$ (1,472,849)	\$ (23,499,903)	\$ (14,637,021)	\$ (28,279,164)
Net Expense \$ 7,843,785 \$ (20,269,509) \$ (17,196,861) \$ (29,346,155) GENERAL REVENUES AND OTHER CHANGES IN NET POSITION Governmental Activities: Taxes: Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Sales Taxes \$ 3,910,452 \$ 5,278,509 6,107,314 5,518,261 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 656,092 386,227 389,978 Special Item - - - - Transfers - (1,426,000) (1,590,693) (1,018,998) Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - - - - Investment Income (Loss) 481,490 98,139 18,998 73,185 - - - - - - - - <t< td=""><td>Business-Type Activities</td><td>9,316,634</td><td>3,230,394</td><td>(2,559,840)</td><td>(1,066,991)</td></t<>	Business-Type Activities	9,316,634	3,230,394	(2,559,840)	(1,066,991)
GENERAL REVENUES AND OTHER CHANGES IN NET POSITION June Strest June Strest Governmental Activities: Taxes: Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Franchise Taxes: Sales Taxes \$ 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 650,092 386,227 389,978 Special Item - - - - Transfers - - - - Investment Income (Loss) 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - - - Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693	Total Primary Government				
IN NET POSITION Governmental Activities: Taxes: Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Property Taxes 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Transfers - (1,426,000) (1,590,693) (1,018,998) Total Governmental Activities: 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - - - Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998	Net Expense	\$ 7,843,785	\$ (20,269,509)	\$ (17,196,861)	\$ (29,346,155)
Taxes: Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Property Taxes 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Transfers - - - - Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - 7,064 Transfers - - - 7,064 Transfers - - 7,064 1,998,978 Special Item - - 7,064 1,099,247 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government	IN NET POSITION				
Sales Taxes \$ 19,608,355 \$ 14,702,840 \$ 10,964,939 \$ 11,747,396 Property Taxes 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Transfers - - - - Investment Income (Loss) 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - - - Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 32,408,221 26,379,120 21,835,893 22,244,264					
Property Taxes 3,910,452 5,278,509 6,107,314 5,518,261 Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Transfers - - - - Total Governmental Activities: 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - 7,064 Transfers - - - 7,064 Transfers - - - 7,064 Transfers - - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Franchise Taxes 189,957 185,812 154,148 201,515 Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Transfers - (1,426,000) (1,590,693) (1,018,998) Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: - - - 7,064 Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Business-Type Activities 481,490 1,951,301 1,609,693 \$ 22,244,264 CHANGE IN NET POSITION \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,13					
Unrestricted State Shared Revenue 4,491,661 4,400,264 3,888,975 3,484,155 Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Transfers - - - - Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,					
Investment Income (Loss) 3,450,325 630,302 315,292 822,710 Other 275,981 656,092 386,227 389,978 Special Item - - - - Transfers - (1,426,000) (1,590,693) (1,018,998) Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities 9,798,124 5,181,695 (950,149) 32,256			•		
Other 275,981 656,092 386,227 389,978 Special Item -					
Special Item - <t< td=""><td></td><td></td><td>•</td><td></td><td></td></t<>			•		
Transfers - (1,426,000) (1,590,693) (1,018,998) Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 98,139 18,998 73,185 Transfers - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147)		275,981	656,092	386,227	389,978
Total Governmental Activities 31,926,731 24,427,819 20,226,202 21,145,017 Business-Type Activities: Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147)	•	-	-	-	-
Business-Type Activities: 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147)		-			
Investment Income (Loss) 481,490 98,139 18,998 73,185 Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147)	Total Governmental Activities	31,926,731	24,427,819	20,226,202	21,145,017
Special Item - 427,162 - 7,064 Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION Sovernmental Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities 9,798,124 5,181,695 (950,149) 32,256					
Transfers - 1,426,000 1,590,693 1,018,998 Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION Governmental Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities 9,798,124 5,181,695 \$ (950,149) 32,256		481,490	•	18,998	
Total Business-Type Activities 481,490 1,951,301 1,609,691 1,099,247 Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION Governmental Activities Business-Type Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) 9,798,124 \$ 5,181,695 (950,149) 32,256	•	-		-	•
Total Primary Government \$ 32,408,221 \$ 26,379,120 \$ 21,835,893 \$ 22,244,264 CHANGE IN NET POSITION Governmental Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities 9,798,124 5,181,695 (950,149) 32,256	Transfers	_	1,426,000	1,590,693	1,018,998
CHANGE IN NET POSITION Governmental Activities \$ 30,453,882 \$ 927,916 \$ 5,589,181 \$ (7,134,147) Business-Type Activities 9,798,124 5,181,695 (950,149) 32,256	Total Business-Type Activities	481,490	1,951,301	1,609,691	1,099,247
Governmental Activities\$ 30,453,882\$ 927,916\$ 5,589,181\$ (7,134,147)Business-Type Activities9,798,1245,181,695(950,149)32,256	Total Primary Government	\$ 32,408,221	\$ 26,379,120	\$ 21,835,893	\$ 22,244,264
Business-Type Activities 9,798,124 5,181,695 (950,149) 32,256	CHANGE IN NET POSITION				
Business-Type Activities 9,798,124 5,181,695 (950,149) 32,256	Governmental Activities	\$ 30,453,882	\$ 927,916	\$ 5,589,181	\$ (7,134,147)
	Business-Type Activities	9,798,124	5,181,695		

Source: The Town's Finance Department.

$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Fiscal Year									
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	2012	2013	2014	2015	2016	2017				
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	4,627,914	9,466,074	12,731,309	21,074,135	22,588,811	\$ (46,523,055) 21,240,765 \$ (25,282,290)				
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$										
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	4,488,100 258,265 5,183,494 583,618	4,236,341 214,938 5,754,960 (124,209)	5,037,568 253,553 6,179,114 1,050,810	5,635,853 284,474 6,628,715 1,062,323	6,658,829 307,992 6,589,267 538,899	7,356,026 320,847 8,781,117 141,113				
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	(2,439,917) 985,849	1,534,530	475,044	- 343,140	- 788,621	442,080 - 404,895 47,862,025				
(826,529) (1,697,419) (130,433) (56,040) (673,433) (195,0 \$ 21,072,449 \$ 26,113,120 \$ 31,606,377 \$ 36,476,847 \$ 40,202,877 \$ 47,666,9 \$ 798,289 \$ 21,326,511 \$ 23,111,873 \$ 26,686,259 \$ 29,048,514 \$ 1,338,9 3,801,385 7,768,655 12,600,876 21,018,095 21,915,378 21,045,6		(162,889)	344,611	287,100	115,188	164,111 45,700				
\$ 798,289 \$ 21,326,511 \$ 23,111,873 \$ 26,686,259 \$ 29,048,514 \$ 1,338,9 3,801,385 7,768,655 12,600,876 21,018,095 21,915,378 21,045,6						(404,895) (195,084)				
3,801,385 7,768,655 12,600,876 21,018,095 21,915,378 21,045,	\$ 21,072,449	\$ 26,113,120	\$ 31,606,377	\$ 36,476,847	\$ 40,202,877	\$ 47,666,941				
<u>\$ 4,599,674</u> <u>\$ 29,095,166</u> <u>\$ 35,712,749</u> <u>\$ 47,704,354</u> <u>\$ 50,963,892</u> <u>\$ 22,384,6</u>	3,801,385	7,768,655	12,600,876	21,018,095	21,915,378	21,045,681				

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TOWN OF QUEEN CREEK, ARIZONA GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING) (UNAUDITED)

Fiscal Year	iscal Year Sales Taxes		Pro	perty Taxes	Franc	chise Taxes	Total		
2008	\$ 19,608,355		\$	3,910,452	\$	189,957	\$	23,708,764	
2009		14,702,840		5,278,509		185,812		20,167,161	
2010		10,964,939		6,107,314		154,148		17,226,401	
2011		11,747,396		5,518,261		201,515		17,467,172	
2012		12,549,668		4,488,100		258,265		17,296,033	
2013		16,037,178		4,236,341		214,938		20,488,457	
2014		18,483,484		5,037,568		253,553		23,774,605	
2015		22,190,271		5,635,853		284,474		28,110,598	
2016		24,561,503		6,658,829		307,992		31,528,324	
2017		30,415,947		7,356,026		320,847		38,092,820	

Source: The Town's Finance Department.

TOWN OF QUEEN CREEK, ARIZONA FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING) (UNAUDITED)

		Fiscal	Year	
	2008	2009	2010	2011
General Fund:				
Reserved	\$ 1,215,070	\$ 1,335,070	\$ 1,628,453	\$ -
Unreserved	14,855,825	13,387,466	10,792,208	-
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	2,575,070
Unassigned	-	-	-	10,035,046
Total General Fund	\$ 16,070,895	\$ 14,722,536	\$ 12,420,661	\$ 12,610,116
All Other Governmental Funds:				
Reserved	\$-	\$-	\$ 50,881	\$ -
Unreserved, Reported in:				
Special Revenue Funds	25,647,916	8,406,905	8,591,320	-
Capital Projects Funds	25,811,269	28,545,004	24,132,768	-
Debt Service Funds	(1,291,768)	(721,057)	(750,888)	-
Nonspendable	-	-	-	-
Restricted	-	-	-	5,578,516
Committed	-	-	-	13,254,231
Assigned	-	-	-	-
Unassigned	-		-	(1,933,843)
Total All Other Governmental Funds	\$ 50,167,417	\$ 36,230,852	\$ 32,024,081	\$ 16,898,904

Source: The Town's Finance Department.

Note 1: The Town implemented the provisions of GASB Statement No. 54 in the fiscal year 2011, which required fund balances to be reported in different categories.

Note 2: In fiscal year 2016 the Town implemented a change in accounting policy that reclassified fund balances between the General Fund and Nonmajor Governmental Funds.

	Fiscal Year										
2012	2012 2013 2014 2015 2016										
\$-	\$-	\$-	\$ -	\$ -	\$-						
-	-	-	-	-	-						
2,615,142	3,156,355	3,716,570	2,096,210	1,996,768	20,240,348						
890,554	5,606,558	8,127,060	12,020,476	-	-						
-	-	-	-	-	-						
-	-	-	-	-							
11,486,143	15,848,094	23,025,977	20,293,603	17,737,107	5,555,029						
\$ 14,991,839	\$ 24,611,007	\$ 34,869,607	\$ 34,410,289	\$ 19,733,875	\$ 25,795,377						
Φ.	¢	¢	۴	¢	۴						
\$ -	\$-	\$ -	\$ -	\$ -	\$ -						
-	-	-	-	-	-						
-	-	5,391	12,667	631,710	7,217						
1,838,904	2,265,391	2,725,995	11,958,461	27,177,973	31,715,129						
17,290,278	21,366,332	22,134,004	14,366,075	10,543,822	- , -,						
621,154	618,654	658,917	732,223	-	-						
-	-	-	-	(954,432)	(31,834,949)						
\$ 19,750,336	\$ 24,250,377	\$ 25,524,307	\$ 27,069,426	\$ 37,399,073	\$ (112,603)						

TOWN OF QUEEN CREEK, ARIZONA CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING) (UNAUDITED)

	Fiscal Year								
		2008		2009		2010		2011	
REVENUES									
Taxes	\$	23,466,756	\$	19,758,273	\$	16,836,982	\$	16,023,317	
Intergovernmental		6,221,594		7,062,887		5,180,166		5,734,596	
Licenses and Permits		67,751		63,616		73,640		114,749	
Charges for Services		3,826,144		2,411,850		3,153,496		3,258,927	
Rents and Royalties		-		-		-		-	
Contributions and Donations		5,997,940		870,186		2,698,090		156,673	
Impact Fees		7,380,289		2,225,710		2,430,132		1,575,802	
Special Assessments		275,834		2,870,359		2,195,808		2,136,060	
Investment Income (Loss)		3,380,399		617,550		321,371		769,016	
Other		275,981		656,092		386,227		389,978	
Total Revenues		50,892,688		36,536,523		33,275,912		30,159,118	
EXPENDITURES									
General Government		13,101,961		10,951,825		10,982,941		9,351,883	
Public Safety		8,767,061		8,926,574		8,477,676		8,320,857	
Highways and Streets		3,523,398		2,525,680		2,124,711		2,971,653	
Culture and Recreation		25,724,708		3,211,714		2,799,420		3,279,393	
Economic Development		978,981		632,499		574,191		729,464	
Capital Outlay		21,402,111		30,252,931		5,387,164		11,775,094	
Debt Service:									
Principal Retirement		1,011,096		2,699,907		2,870,695		2,891,326	
Interest on Long-Term Debt		5,091,458		5,177,249		4,977,067		4,860,272	
Issuance Costs		119,944		-		-		-	
Total Expenditures		79,720,718		64,378,379		38,193,865		44,179,942	
Excess of Revenues									
Over (Under) Expenditures		(28,828,030)		(27,841,856)		(4,917,953)		(14,020,824)	
OTHER FINANCING SOURCES (USES)									
Transfers In		6,521,702		5,210,992		6,415,774		5,163,723	
Transfers Out		(6,521,702)		(6,636,992)		(8,006,467)		(6,182,721)	
Proceeds from Sale of Fixed									
Assets		-		-		-		-	
Issuance of Long-Term Debt		-		12,045,000		-		-	
Premium on Long-Term Debt		-		-		-		-	
Payment to Refunding Agent		-		-		-		-	
Proceeds from Capital Leases Total Other Financing				1,937,932				104,100	
Sources (Uses)		-		12,556,932		(1,590,693)		(914,898)	
Net Change in Fund Balances	\$	(28,828,030)	\$	(15,284,924)	\$	(6,508,646)	\$	(14,935,722)	
Debt Service as a Percentage of Noncapital Expenditures		3.54%		4.05%		9.80%		17.55%	

Source: The Town's Finance Department.

 Fiscal Year										
 2012		2013		2014		2015		2016		2017
\$ 16,475,628	\$	20,231,535	\$	23,485,195	\$	27,720,663	\$	31,558,534	\$	38,100,073
7,708,774		7,227,330		8,030,414		8,950,773		10,257,129		11,760,640
73,500		3,818,206		4,563,955		4,555,012		5,278,475		5,174,695
2,083,219		817,815		796,902		874,110		787,038		836,257
221,169		288,404		333,464		381,016		514,259		570,999
1,823,614		3,442,997		716,623		258,243		553,825		463,796
1,968,577		5,877,743		6,478,349		5,974,801		7,925,947		8,041,757
2,242,754		2,139,002		2,207,345		2,324,857		2,273,392		1,756,552
524,712		(188,481)		981,010		1,258,858		538,901		141,112
 239,000		140,421		226,965		399,722		4,124,450		457,741
33,360,947		43,794,972		47,820,222		52,698,055		63,811,950		67,303,622
7,886,767		8,405,607		10,291,860		11,586,257		13,351,992		10,728,669
7,406,989		7,713,176		9,059,429		11,602,383		12,055,558		13,496,827
2,932,978		2,837,392		2,930,716		3,742,931		5,202,276		6,285,005
2,533,497		2,318,345		2,595,664		3,074,017		3,651,867		4,015,698
570,038		809,841		967,116		3,729,446		1,000,103		30,028,572
3,743,304		1,383,628		3,774,743		10,513,269		20,214,290		31,192,034
3,008,680		3,161,506		3,164,560		3,385,313		9,473,374		53,627,744
4,724,600		4,711,032		4,497,544		4,321,778		3,997,878		2,578,030
 -		_		_		-		_		787,207
 32,806,853		31,340,527		37,281,632		51,955,394		68,947,338		152,739,786
554,094		12,454,445		10,538,590		742,661		(5,135,388)		(85,436,164)
E 460 701		6 654 972		7 090 715		19 502 762		24 204 742		15 282 200
5,450,701 (4,464,852)		6,654,872 (5,120,342)		7,089,715 (6,614,671)		18,592,762 (18,249,622)		24,394,743 (23,606,122)		15,283,200 (14,878,305)
(4,404,052)		(3,120,342)		(0,014,071)		(10,249,022)		(23,000,122)		(14,070,000)
-		-		-		-		-		600,860
-		-		-		-		-		66,435,000
-		-		-		-		-		9,313,830
-		-		-		-		-		(22,768,595)
 -		130,234		518,696		-		-		-
 985,849		1,664,764		993,740		343,140		788,621		53,985,990
\$ 1,539,943	\$	14,119,209	\$	11,532,330	\$	1,085,801	\$	(4,346,767)	\$	(31,450,174)
 26.10%		26.28%		23.82%		18.56%		18.56%		46.82%

TOWN OF QUEEN CREEK, ARIZONA TAXABLE SALES BY CATEGORY LAST TEN FISCAL YEARS (UNAUDITED)

	 Fiscal Year						
	2008		2009		2010		2011
Sales Category:							
Construction	\$ 561,235,846	\$	128,692,544	\$	47,010,800	\$	44,145,779
Manufacturing	16,321,469		13,088,096		11,605,644		14,276,568
Communications and Utilities	43,961,810		36,977,768		45,536,133		44,125,676
Wholesale Trade	8,524,677		7,319,314		5,051,467		6,230,724
Retail Trade	152,578,377		236,077,544		235,488,222		240,602,220
Restaurants and Bars	31,722,604		36,646,285		40,576,044		46,232,244
Real Estate, Rental and Lease	39,906,317		55,469,885		47,604,000		50,089,300
Services	11,519,640		11,642,030		8,637,778		10,865,399
Arts and Entertainment	-		-		-		-
Other	20,228,014		26,988,611		15,717,867		16,574,783
Total	\$ 885,998,754	\$	552,902,077	\$	457,227,955	\$	473,142,693
Town Sales Tax Rate	2.25%		2.25%		2.25%		2.25%
Town Construction Sales Tax	-				4.25%		4.25%

Source: Arizona Department of Revenue

Note 1: Beginning in 2017, Arts and Entertainment is now separately presented. For 2008-2016 Arts and Entertainment was included as a component of "Other."

	Fiscal Year										
	2012		2013		2014		2015		2016		2017
\$	64,313,467 14,800,622 47,838,756 5,300,978 256,984,356 45,583,911 52,889,378	\$	183,507,187 15,678,705 46,342,729 5,271,396 281,513,741 51,553,181 67,570,269	\$	147,042,520 15,409,198 50,234,076 6,152,793 300,884,544 59,267,692 72,465,796	\$	182,451,846 17,401,290 54,934,415 6,323,860 315,017,361 64,732,627 89,116,960	\$	228,148,702 13,073,403 73,370,881 5,669,397 334,352,378 79,263,734 54,099,196	\$	325,054,724 13,631,003 76,501,236 7,252,396 408,652,224 98,632,807 63,920,930
\$	11,949,956 - - - - - - - - - - - - - - - - - - -	\$	15,347,314 - 17,420,404 684,204,928	\$	17,782,422 - - - - - - - - - - - - - - - - - -	\$	22,427,818 - 22,829,027 775,235,204	\$	17,197,640 - 14,273,352 819,448,683	\$	23,415,231 15,479,300 2,332,793 1,034,872,644
<u> </u>	2.25% 4.25%	<u> </u>	2.25% 4.25%	<u> </u>	2.25% 4.25%	<u> </u>	2.25% 4.25%	<u> </u>	2.25% 4.25%	<u> </u>	2.25% 4.25%

TOWN OF QUEEN CREEK, ARIZONA DIRECT AND OVERLAPPING SALES TAX RATES LAST TEN FISCAL YEARS (UNAUDITED)

Fiscal Year	Town Direct Rate	Maricopa County	Arizona State
2008	2.25%	5.60%	0.70%
2009	2.25	5.60	0.70
2010	2.25	5.60	0.70
2011	2.25	6.60	0.70
2012	2.25	6.60	0.70
2013	2.25	6.60	0.70
2014	2.25	6.60	0.70
2015	2.25	5.60	0.70
2016	2.25	5.60	0.70
2017	2.25	5.60	0.70

Source: Arizona Department of Revenue.

TOWN OF QUEEN CREEK, ARIZONA ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS (UNAUDITED)

				Assessed Value		
		Ą	gricultural and			Total Taxable
	Residential		Commercial	Total Assessed	Less:	Assessed
Fiscal Year	Property Value	P	roperty Value	Value	Exemptions	Value
2008	\$ 184,606,137	\$	122,171,818	\$ 306,777,955	\$ (28,579,739)	\$278,198,216
2009	221,815,956		160,166,639	381,982,595	(34,040,799)	347,941,796
2010	208,757,539		203,299,464	412,057,003	(65,098,961)	346,958,042
2011	166,556,377		185,104,275	351,660,652	(65,524,326)	286,136,326
2012	142,406,641		121,723,930	264,130,571	(49,656,555)	214,474,016
2013	133,965,641		108,634,168	242,599,809	(51,394,523)	191,205,286
2014	131,764,902		107,129,631	238,894,533	(53,724,377)	185,170,156
2015	169,470,675		124,026,688	293,497,363	(52,807,704)	240,689,659
2016	181,409,687		119,278,199	300,687,886	(56,143,242)	244,544,644
2017	238,748,449		132,364,532	371,112,981	(53,704,580)	317,408,401

Fiscal Year	Total Direct Tax Rate	Estimated Actual Value	Assessed Value as a Percentage of Actual Value
2008	1.95	\$ 2,555,197,190	10.89%
2009	1.95	3,145,545,877	11.06%
2010	1.95	3,240,641,414	10.71%
2011	1.95	2,707,295,115	10.57%
2012	1.95	2,115,954,831	10.14%
2013	1.95	1,957,841,850	9.77%
2014	1.95	1,934,828,445	9.57%
2015	1.95	2,418,774,832	9.95%
2016	1.95	2,498,335,032	9.79%
2017	1.95	3,186,541,591	9.96%

Source: The Maricopa County Treasurer.

TOWN OF QUEEN CREEK, ARIZONA PROPERTY TAX RATES DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN FISCAL YEARS (UNAUDITED)

	Direct Rate	Overlapping Rates				
Fiscal Year	Town of Queen Creek	Queen Creek Unified School District	Community College District	Maricopa County		
2008 2009	1.95 1.95	5.54 5.46	0.98 0.94	2.47 1.03		
2010 2011	1.95 1.95	5.01 4.92	0.88 0.97	0.99 1.05		
2012 2013 2014	1.95 1.95 1.95	4.92 4.55 8.16	0.97 1.16 1.53	1.05 1.24 1.28		
2014 2015 2016	1.95 1.95 1.95	6.55 8.05	1.53 1.52 1.47	1.20 1.32 1.40		
2017	1.95	7.57	1.41	1.40		

Source: The Maricopa County Treasurer.

TOWN OF QUEEN CREEK, ARIZONA PRINCIPAL PROPERTY TAXPAYERS JUNE 30, 2016 AND 2011 (UNAUDITED)

			2017			2011	
Taxpayer	,	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
VPQCM, LLC	\$	8,442,191	1	2.66			,
LBE Investments, LTD		4,040,518	2	1.27			
Queen Creek Summit, LLC		3,715,210	3	1.17			
William Lyon Homes, Inc		3,068,258	4	0.97			
Wal-Mart Stores, Inc.		2,151,000	5	0.68			
HSL Encantada Queen Creek LLC		2,146,371	6	0.68	\$ 3,785,838	5	1.32
Fulton Homes Corporation		2,003,766	7	0.63			
Queen Creek AZ, LLC		1,919,616	8	0.60			
Target Corporation		1,883,291	9	0.59			
WDP Town Center, LLC		1,782,727	10	0.56			
DMB Mesa Proving Grounds					25,444,484	1	8.89
Commercial Metals Company					7,037,087	2	2.46
TRW Vehicle Safety Systems Inc					4,658,563	3	1.63
Fujifilm Electronics					4,017,270	4	1.40
Siete Solar, LLC (C/O PSEG)					3,480,628	6	1.22
VIP Emperor Estates LLC					3,371,813	7	1.18
Pulte Home Corporation					3,361,409	8	1.17
Queen Creek Joint Venture LL					2,876,240	9	1.01
Pecans of Queen Creek					2,733,421	10	0.96
	\$	31,152,948		9.81 %	\$ 60,766,753		21.24 %

Source: The Maricopa County Assessor's Office

Note 1: Information prior to 2011 is not available.

TOWN OF QUEEN CREEK, ARIZONA PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (UNAUDITED)

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Current Taxes Collected	Delinquent Tax Collections	Total Tax Collections	Ratio of Total Tax Collections to Total Tax Levy	Outstanding Delinquent Taxes	Ratio of Delinquent Taxes to Tax Levy
2008	\$ 3,892,496	\$ 3,790,512	97.38 %	\$ 101,232	\$ 3,891,745	99.98 %	\$ 751	0.02 %
2009	4,876,224	4,748,467	97.38	126,818	4,875,285	99.95	939	0.02
2010	5,700,178	5,550,834	97.38	148,569	5,699,402	99.90	776	0.01
2011	5,162,790	5,027,525	97.38	133,896	5,161,421	99.26	1,369	0.03
2012	4,094,863	3,976,035	97.10	117,403	4,093,437	99.23	1,426	0.03
2013	3,712,376	3,620,118	97.51	91,403	3,711,521	99.31	855	0.02
2014	3,567,724	3,473,119	97.35	93,749	3,566,868	97.71	856	0.02
2015	4,311,798	4,230,606	98.12	78,460	4,309,066	98.19	2,732	0.06
2016	4,703,428	4,613,919	98.10	88,319	4,702,238	98.10	1,190	1.90
2017	5,222,121	5,156,916	98.75	-	5,156,916	98.87	65,205	1.13

Source: The Maricopa County Treasurer.

TOWN OF QUEEN CREEK, ARIZONA RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS (UNAUDITED)

						Governmen	tal A	ctivities			
				Special							
Fiscal			Α	ssessment		Notes and	I	Long-Term			
Year	Re	venue Bonds		Bonds	Lo	ans Payable		Contract	Са	pital Leases	 Total
2008	\$	26,640,000	\$	54,080,000	\$	20,435,000	\$	-	\$	-	\$ 101,155,000
2009		26,640,000		52,865,000		32,480,000		-		1,723,025	113,708,025
2010		26,005,000		51,590,000		21,845,000		-		1,497,330	100,937,330
2011		25,345,000		50,250,000		21,135,000		-		1,350,104	98,080,104
2012		24,660,000		48,840,000		19,875,000		-		1,081,424	94,456,424
2013		24,322,262		48,271,732		19,535,705		-		915,152	93,044,851
2014		23,195,000		47,036,153		18,825,803		753,415		1,259,288	91,069,659
2015		22,415,000		45,338,311		18,085,902		376,708		1,008,975	87,224,896
2016		21,600,000		36,530,000		17,025,000		188,354		765,601	76,108,955
2017		56,954,561		18,445,000		-		-		517,857	75,917,418

			Bu	sine	ss-Type Activit	ies		
Fiscal Year	 vances in Aid Construction	Lo	Revenue Loans Payable Obligation Capita				ital Leases	 Total
2008	\$ 15,655,060	\$	79,589,448	\$	-	\$	-	\$ 95,244,508
2009	8,870,167		77,056,592		-		-	85,926,759
2010	6,890,601		75,993,739		-		-	82,884,340
2011	6,387,387		74,201,249		-		-	80,588,636
2012	1,239,276		70,524,328		-		271,012	72,034,616
2013	847,232		67,092,551		-		-	67,939,783
2014	2,629,297		78,287,581		34,602,247		-	115,519,125
2015	2,069,797		74,574,006		34,064,465		-	110,708,268
2016	1,023,036		70,331,716		33,440,053		-	104,794,805
2017	806,310		65,688,234		32,727,457		-	99,222,001

TOWN OF QUEEN CREEK, ARIZONA RATIOS OF OUTSTANDING DEBT BY TYPE (CONTINUED) LAST TEN FISCAL YEARS (UNAUDITED)

Total Outstanding Debt - Primary Government	Percentage of Estimated Actual Value	Percentage of Personal Income	Per	Capita
\$ 196 399 508	7 69%	NI/A	¢	8,235
+))			Ψ	7,725
183.821.670	5.67%	25.05%		6.939
178,668,740	6.60%	23.36%		6,618
166,491,040	7.87%	23.43%		6,211
160,984,634	8.22%	20.09%		5,757
206,588,784	10.68%	23.34%		6,962
197,933,164	8.18%	20.50%		6,231
180,903,760	7.24%	16.33%		5,012
175,139,419	5.50%	15.23%		4,178
	Outstanding Debt - Primary Government \$ 196,399,508 199,634,784 183,821,670 178,668,740 166,491,040 160,984,634 206,588,784 197,933,164 180,903,760	Outstanding Debt - Primary GovernmentPercentage of Estimated Actual Value\$ 196,399,5087.69%199,634,7846.35%183,821,6705.67%178,668,7406.60%166,491,0407.87%160,984,6348.22%206,588,78410.68%197,933,1648.18%180,903,7607.24%	Outstanding Debt - Primary Government Percentage of Estimated Actual Value Percentage of Personal Income \$ 196,399,508 7.69% N/A 199,634,784 6.35% 30.81% 183,821,670 5.67% 25.05% 178,668,740 6.60% 23.36% 166,491,040 7.87% 23.43% 160,984,634 8.22% 20.09% 206,588,784 10.68% 23.34% 197,933,164 8.18% 20.50% 180,903,760 7.24% 16.33%	Outstanding Debt - Primary Government Percentage of Estimated Actual Value Percentage of Personal Income Per \$ 196,399,508 7.69% N/A \$ 199,634,784 Percentage of Personal Per \$ 196,399,508 7.69% N/A \$ 30.81% \$ 133,821,670 \$ 5.67% 25.05% 178,668,740 6.60% 23.36% \$ 166,491,040 7.87% 23.43% 160,984,634 8.22% 20.09% \$ 206,588,784 10.68% 23.34% 197,933,164 8.18% 20.50% \$ 180,903,760 7.24% 16.33%

Source: The Town's Finance Department.

Note: N/A indicates that the information is not available.

TOWN OF QUEEN CREEK, ARIZONA DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT JUNE 30, 2017 (UNAUDITED)

Governmental Unit	Outstanding Debt	Estimated Percentage Applicable (1)	Estimated Share of Overlapping Debt
Debt Repaid with Property Taxes			
Maricopa County Community College District	\$ 509,430,000	0.74%	\$ 3,779,199
Pinal County Community College District	82,770,000	12.65%	10,467,364
Higley Unified School District	124,290,000	9.10%	11,311,446
Chandler Unified School District	288,545,000	0.35%	1,002,923
Queen Creek Unified School District No. 95	59,945,000	61.99%	37,157,839
Subtotal, Overlapping Debt			63,718,771
Town of Queen Creek, Arizona Total Direct and Overlapping Debt	75,917,418	100.00%	75,917,418 \$ 139,636,189

Source: State of Arizona Department of Revenue and Arizona Tax Research Association.

(1) Proportion applicable to the Town of Queen Creek, Arizona, is computed on the ratio of secondary assessed valuation for 2016-17.

TOWN OF QUEEN CREEK, ARIZONA LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (UNAUDITED)

	Fiscal Year				
	2008	2009	2010	2011	
Total Debt Limit	\$ 74,152,814	\$ 90,464,867	\$90,209,091	\$ 74,395,445	
Total Applicable to Limit					
Legal Debt Margin	\$ 74,152,814	\$ 90,464,867	\$ 90,209,091	\$ 74,395,445	
Total Net Debt Applicable to the Limit as a Percentage of the					

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Debt Limit

Source: The Town's Finance Department and the Maricopa County Assessor's Office.

	Fiscal Year								
2012	2013	2014	2015	2016	2017				
\$ 55,763,244	\$ 49,713,374	\$ 48,144,240	\$ 62,579,310	\$ 63,581,607	\$ 82,526,184				
\$ 55,763,244	\$ 49,713,374	\$ 48,144,240	\$ 62,579,310	\$ 63,581,607	\$ 82,526,184				

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TOWN OF QUEEN CREEK, ARIZONA CALCULATION OF LEGAL DEBT MARGIN JUNE 30, 2017 (UNAUDITED)

Net Secondary Assessed Value	\$ 317,408,401
Water, Sewer, Light, Parks, Open Space and Recreational Facility Bonds	
Debt Limit - 20% of Net Secondary Assessed Value	\$ 63,481,680
Debt Applicable to Limit General Obligation Bonds Outstanding Less: Amount Set Aside for Repayment of Debt Net Debt Applicable to Limit	\$ <u> </u>
20% Legal Debt Margin	\$ 63,481,680
All Other General Obligation Bonds	
Debt Limit - 6% of Net Secondary Assessed Value	\$ 19,044,504
Debt Applicable to Limit General Obligation Bonds Outstanding Less: Amount Set Aside for Repayment of Debt Net Debt Applicable to Limit	\$ <u>-</u>
All Other General Obligation Bonds debt Margin	\$ 19,044,504
Total Legal Debt Margin	\$ 82,526,184

Source: Maricopa County Assessor's Office.

Note: The Town did not have any debt subject to the debt limits.

TOWN OF QUEEN CREEK, ARIZONA PLEDGED-REVENUE COVERAGE LAST TEN FISCAL YEARS (UNAUDITED)

Fiscal Year	Excise Tax and State Shared Revenue	Less: Operating Expenses	Net Available Revenue	Debt Service Principal	Debt Service Interest	Coverage
2008	\$ 22,370,226	\$-	\$ 22,370,226	\$ 1,115,000	\$ 2,635,959	5.96%
2009	17,835,389	-	17,835,389	1,430,000	2,840,875	4.18
2010	16,119,133	-	16,119,133	1,535,000	2,397,001	4.10
2011	15,174,771	-	15,174,771	1,475,000	2,341,621	3.98
2012	18,364,187	-	18,364,187	1,510,000	2,388,519	4.71
2013	24,062,234	-	24,062,234	1,580,000	2,336,067	6.14
2014	26,732,168	-	26,732,168	1,440,000	2,062,755	7.63
2015	29,513,886	-	29,513,886	1,505,000	2,181,769	8.01
2016	32,806,963	-	32,806,963	1,600,000	2,115,132	8.83
2017	38,030,297	-	38,030,297	1,070,000	1,380,443	15.52

					S	pecial Assess	men	t Bonds			
Fiscal Year	A	Special ssessment Revenue	Ор	ess: erating penses		et Available Revenue	_	ebt Service Principal	D	ebt Service Interest	Coverage
2009	\$	4,589,589	\$	-	\$	4,589,589	\$	1,215,000	\$	2,376,850	1.28
2010		3,869,312		-		3,869,312		1,275,000		2,612,100	1.00
2011		3,886,137		-		3,886,137		1,340,000		2,555,673	1.00
2012		3,986,080		-		3,986,080		1,410,000		2,477,477	1.03
2013		3,877,849		-		3,877,849		1,475,000		2,405,349	1.00
2014		3,901,550		-		3,901,550		1,550,000		2,330,251	1.01
2015		3,945,777		-		3,945,777		1,630,000		2,250,125	1.02
2016		9,199,238		-		9,199,238		7,655,000		2,017,875	0.95
2017		1,756,552		-		1,756,552		1,399,379		264,865	1.06

Wastewater	loans
i aotomator	Louno

Fiscal Year	Vastewater harges and Other (1)	Less: Operating (penses (2)	 et Available Revenue	D	ebt Service Principal	D	ebt Service Interest	Coverage
2008	\$ 5,103,085	\$ 1,354,104	\$ 3,748,981	\$	1,474,447	\$	1,237,904	1.38
2009	3,716,238	1,995,636	1,720,602		1,529,457		1,269,566	0.61
2010	4,215,598	2,591,636	1,623,962		1,586,518		605,188	0.74
2011	3,550,573	2,245,110	1,305,463		1,586,517		660,621	0.58
2012	4,300,647	2,044,225	2,256,422		235,414		1,192,801	1.58
2013	6,806,429	2,011,178	4,795,251		254,037		1,181,896	3.34
2014	8,351,751	1,849,295	6,502,456		1,674,187		1,346,118	2.15
2015	9,012,855	1,963,292	7,049,563		1,736,692		1,198,701	2.40
2016	10,983,033	2,773,658	8,209,375		1,826,531		1,092,945	2.81
2017	11,143,065	2,971,087	8,171,978		2,163,563		1,088,921	2.51

TOWN OF QUEEN CREEK, ARIZONA PLEDGED-REVENUE COVERAGE (CONTINUED) LAST TEN FISCAL YEARS (UNAUDITED)

			Water L	oans	3				_
Fiscal Year	er Charges d Other (1)	Less: Operating (penses (2)	 et Available Revenue		ebt Service Principal	De	ebt Service Interest	Coverage	-
								Covoluge	-
2008	\$ 1,701,332	\$ 1,451,213	\$ 250,119	\$	-	\$	-	N/A	
2009	7,154,421	3,634,862	3,519,559		1,338,052		1,639,135	1.18	
2010	7,761,493	5,124,137	2,637,356		1,338,052		777,829	1.25	
2011	8,639,880	4,342,685	4,297,195		1,392,076		749,727	2.01	
2012	9,395,949	3,956,535	5,439,414		1,506,755		1,446,735	1.84	
2013	10,566,874	3,773,546	6,793,328		1,567,590		1,385,441	2.30	
2014	15,402,862	5,324,275	10,078,587		2,217,063		2,237,977	2.26	
2015	20,346,168	8,592,373	11,753,795		2,301,398		2,933,067	2.25	
2016	23,734,654	9,091,466	14,643,188		2,388,975		3,287,945	2.58	
2017	25,400,540	10,208,623	15,191,917		2,479,919		2,598,455	2.99	

Source: The Town's Comprehensive Annual Financial Report's debt service schedules on applicable debt.

- (1) Wastewater and water charges and other includes charges for services, impact fees, investment income and miscellaneous revenues.
- (2) Operating expenses do not include depreciation, equity interest in joint venture, and interest expense.

TOWN OF QUEEN CREEK, ARIZONA DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS (UNAUDITED)

Fiscal Year	Population	Personal Income	Per Capita Personal Income	Arizona Unemployment Rate	Maricopa County Unemployment Rate	Town of Queen Creek Unemployment Rate
2008	23,850	N/A	N/A	5.6 %	3.9 %	5.2 %
2009	25,844	647,971,256	28,328	8.7	7.1	9.0
2010	26,490	733,720,020	27,698	9.6	8.8	9.0
2011	26,996	764,742,688	28,328	9.7	8.5	9.1
2012	26,805	710,520,135	26,507	8.5	7.3	5.9
2013	27,963	801,503,469	28,663	8.0	7.1	7.3
2014	29,673	885,086,244	29,828	6.9	6.4	4.8
2015	34,614 *	1,052,265,600	30,400	5.9	5.3	4.4
2016	36,096	1,108,002,816	30,696	5.8	5.3	4.0
2017	41,919	1,149,613,561	27,425	4.7	3.9	3.9

Sources:

Per Capita Personal Income - United States Department of Commerce, U.S. Census Bureau, 2016 American Community Survey Unemployment Rates - Arizona Department of Administration, Office of Employment and Population Statistics.

Population - Maricopa Association of Governments (MAG) for estimates through 2016. Beginning in 2017, MAG estimates are not available until after publication of the CAFR. Estimates will now come from the Town's Planning Area updates.

* 2015 estimate has been updated based on a special census report provided by the U.S. Census Bureau for the Town of Queen Creek

TOWN OF QUEEN CREEK, ARIZONA PRINCIPAL EMPLOYERS JUNE 30, 2016 AND 2011 (UNAUDITED)

		2017			2011 (1))
Employer	Employees	Rank	Percentage of Total Town Employment	Employees	Rank	Percentage of Total Town Employment
Employei	Employees	Nalik	Employment	Employees	Nalik	Employment
Queen Creek Unified School District	800	1	15.29%	667	1	34.63%
Wal-Mart	400	2	7.65%	310	2	16.10%
Canyon State Academy	305	3	5.83%	200	3	10.38%
Town of Queen Creek, Arizona	229	4	4.38%	149	6	7.74%
Home Depot	194	5	3.71%	135	5	7.01%
Target Stores	180	6	3.44%	170	4	8.83%
Benjamin Franklin Charter Schools	162	7	3.10%			
American Leadership Academy	158	8	3.02%			
Chandler Unified School District	130	9	2.48%			
V & P Nurseries	125	8	2.39%			
	2,683		39.21%	1,631		84.68%

Source: The Town of Queen Creek Econcomic Development Department Maricopa Association of Governments

(1) Information prior to 2011 is not available.

Note: This list includes only those employers who responded to the annual major employer survey.

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TOWN OF QUEEN CREEK, ARIZONA FULL-TIME EQUIVALENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS (UNAUDITED)

				Full-Ti	me Equiva	alent Empl	oyees			
Function	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General Government	55	55	48	33	35	43	44	47	51	56
Public Safety	33	34	33	32	32	37	44	45	60	60
Highways and Streets	29	23	17	17	18	16	14	16	16	16
Culture and Recreation	37	31	30	20	11	22	24	31	34	34
Economic Development	31	26	28	16	26	9	9	11	12	13
Solid Waste	**	**	**	**	**	**	4	5	6	5
Wastewater	4	6	5	4	4	5	4	5	5	5
Water	22	25	27	24	23	22	32	37	38	40
Total	211	200	188	146	149	154	175	197	222	229

Source: The Town's Human Resources Department.

** 2008-2013 Solid Waste staff were grouped with Wastewater

TOWN OF QUEEN CREEK, ARIZONA OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS (UNAUDITED)

	Fiscal Year								
Function	2008	2009	2010	2011	2012				
Planning and Building Safety									
Building Permits Issued	268	179	224	125	194				
Residential Permit Total Valuations	- *	* -	* -	* -	* - *				
Commercial Permit Total Valuations	- *	* -	* -	* -	* - *				
Highways and Streets									
Street Resurfacing (Miles)	36	47	64	13	24				
Street Striped (Miles)	35	50	50	38	29				
Culture and Recreation									
Athletic Field Permits Issued	181	114	169	148	122				
Recreation Center Program Hits	10,410	12,105	11,984	10,608	15,374				
Summer Recreation Camps	57	N/A	N/A	N/A	N/A				
Fire & Medical									
Emergency Calls for Service	181	114	169	148	122				
Water									
Total Connections	_ *	* -	** -	** -	** _ **				

Source: The Town of Queen Creek, Arizona

* 2008-2013 Information not available

** 2008-2014 Information not available

				Fiscal Year		
2013		2014	_	2015	2016	2017
1,946 - -	*	2,486 266,826,440 1,648,171		2,817 304,641,623 500,000	3,265 399,870,271 14,290,919	3,343 413,586,201 30,000,451
43 38		10 15		10 22	35 28	35 28
128 17,805 N/A		115 18,435 N/A		114 15,374 N/A	124 13,862 N/A	124 13,862 N/A
128		2,485		2,420	3,030	3,168
-	**	-	**	22,647	24,332	25,997

TOWN OF QUEEN CREEK, ARIZONA CAPITAL ASSETS STATISTICS BY FUNCTION LAST TEN FISCAL YEARS (UNAUDITED)

	Fiscal Year									
Function	2008		2009		2010		2011		2012	
Highways and Streets										—
Streets (Miles)	198		386	;	386	3	391	I	39) 7
Streetlights	662	*	863	*	873	3	983	3	1,02	22
Traffic Signals	26		33	;	33	3	33	3	3	37
Culture and Recreation										
Developed Park Acerage	418		419)	419	9	419)	41	9
Undeveloped Parks Acerage	-	**	-	**	-	**	-	**	-	**
Developed Wash Trail Acerage	-	**	-	**	-	**	-	**	-	**
Undeveloped Wash Trail Acerage	-	**	-	**	-	**	-	**	-	**
Number of Parks	2		3	;	3	3	3	3		3
Community Centers	1		3	5		2	2	2		2
Fire Department										
Fire Apparatus	-	***	-	***	-	***	-	***	-	***
Fire Stations	-	***	-	***	-	***	-	***	-	***
Water										
Number of Potable Water Wells	-	***	-	***	-	***	-	***	-	***
Potable Water Pipe (Miles)	-	***	-	***	-	***	-	***	-	***
Sewer										
Sanitary Sewer (Miles)	97		99)	102	2	104	1	10)5
Storm Sewers (Miles)	4		7	,	8	3	ę)		9
Maximum Daily Treatment Capacity (Thousands of Gallons)	4,000		4,000)	4,000	0	4,000)	4,00	10

Source: The Town of Queen Creek's Facility Records

* 2008 represents Town owned/paid streetlights only ** 2008-2015 acerage was not broken out by Parks and Wash Trail

*** 2008-2016 information not previously tracked

				Fiscal Year				
2013	_	2014		2015		2016		2017
440		461		492		522		529
1,082		2,355		2,827		2,982		3,282
38		42		45		48		48
419		544		544		82		82
-	**	-	**	-	**	204		204
-	**	-	**	-	**	262		262
-	**	-	**	-	**	22		51
3		4		4		4		5
1		3		3		3		3
_ ,	***	-	***	-	***	-	***	4
- '	***	-	***	-	***	-	***	2
_ ,	***	-	***	-	***	-	***	15
- '	***	-	***	-	***	-	***	474
110		128		134		153		167
9		9		9		10		10
4,000		4,000		4,000		4,000		4,000

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