S&P Global Ratings

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Summary:

Independence, Missouri Missouri Development Finance Board; Appropriations; General Obligation

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Credit Profile		
US$9.565 mil infrastructure facs rfdg rev bnds (Independence) (Events Ctr Proj) ser 2021B due 04/01/2038		
Long Term Rating	A-/Stable	New
Independence ICR		
Long Term Rating	A/Stable	Affirmed
Missouri Dev Fin Brd, Missouri		
Independence, Missouri		
Missouri Dev Fin Brd (Independence) APPROP		
Long Term Rating	A-/Stable	Affirmed
Missouri Dev Fin Brd (Independence) Infrastructure facs rfdg rev bnds (Independence) ser 2021 due 03/01/2051		
Long Term Rating	BBB+/Stable	Affirmed

Rating Action

S&P Global Ratings assigned its 'A-' long-term rating to the Missouri Development Finance Board's approximate $9.5 million series 2021B infrastructure facilities refunding revenue bonds, issued for the city of Independence, Mo. At the same time, S&P Global Ratings affirmed its:

- 'BBB+' long-term rating on the city's existing infrastructure facilities revenue appropriation debt involving the Crackerneck Creek project area;
- 'A-' long-term ratings on the city's other infrastructure facilities revenue appropriation debt; and
- 'A' issuer credit rating (ICR) on the city.

The outlook on all ratings is stable.

The series 2021B bonds are special obligations of the city, secured by annually appropriated legally available funds. We rate these obligations one notch lower than the city's general creditworthiness (as reflected in the ICR) to reflect the appropriation risk associated with the annual payment. We view these bonds as having a moderate-to-strong relationship to the obligor. These obligations provide funding for projects that we believe are either important or at least serve an ancillary function of the city. Independence pledges to annually appropriate from its operating revenues and has a long track record of appropriating for similar obligations. In our opinion, there is no unusual political, timing, or administrative risk related to the debt payment.

The series 2021B bond proceeds will refund the city's 2011A bonds for interest cost savings and will accelerate the city's final maturity by up to four years.

The existing Crackerneck Creek bonds are special obligations of the city, secured by annually appropriated legally available funds. We rate these obligations two notches lower than the city's general creditworthiness (as reflected in the ICR), in part because we consider the project funded by the original bonds as not central to the city's basic functions and purpose and we view the intended payment source as narrow and potentially insufficient to meet debt service requirements. The bonds' reliance on vulnerable revenue streams and the need for general fund appropriations to cure deficiencies, over time, could lead to diminished support for the bonds.

The city's other appropriation bonds (excluding the Crackerneck Creek bonds) are special obligations of the city, secured by annually appropriated legally available funds. We rate these obligations one notch lower than the city's general creditworthiness (as reflected in the ICR) to reflect the appropriation risk associated with the annual payment. We view these bonds as having a moderate-to-strong relationship to the obligor. These obligations provide funding for projects that we believe are either important or at least serve an ancillary function of the city. Independence pledges to annually appropriate from its operating revenues and has a long track record of appropriating for similar obligations. In our opinion, there is no unusual political, timing, or administrative risk related to the debt payment.

Credit overview

Weakening our view of the city's credit profile is its historically heavy debt burden, which strained general fund finances in recent years. A significant portion of its debt relies on tax base growth of tax increment fund (TIF) areas to support debt service, which to date has not occurred and led to previous restructurings of debt. The city's reserves are relatively thin, in our view, due to historical inconsistent budgetary performance, increasing operational risks in the event of unforeseen expenditures. We also note that the city has historically contributed less than actuarially-determined amounts towards its pension contributions, which can lead to cost acceleration and credit pressure in the medium-to-long term.

Independence benefits from its close access to the surrounding Kansas City metropolitan statistical area (MSA). The city's revenue composition primarily consists of economically sensitive revenue streams, which put it at risk when economic activity declines. To date, management's approach in addressing the budgetary effects of pandemic has limited significant adverse budgetary pressures on the city, in our view.

The 'A' underlying ICR rating reflects our assessment of the following factors:

- Adequate economy, with access to the broad and diverse Kansas City MSA, though this is partially offset by weaker incomes;
- Standard financial policies and practices under our Financial Management Assessment (FMA) methodology, with an approved fund balance policy which the city is falling short of, and an adequate institutional framework score;
- Uneven historical budgetary performance, which has led to reserves which are adequate, though lower than similarly-rated credits; and
- Very weak debt and contingent liability profile, reflecting the city's substantial debt burden and significant unfunded pension liability.

Environmental, social, and governance (ESG) factors

We consider the county's social and environmental risks as being in line with our view of the sector. However, we consider the city's governance risks as being above the sector standard because of a cyber attack that occurred in December 2020. We understand that the attack forced the city's online utility bill payment service offline for over a month leading to a significant delay in payments. The city has substantially completed a $4 million information security upgrades to mitigate further cyber security risks.

Stable Outlook

Downside scenario

We could lower the rating if the city cannot improve its weak budgetary performance or if liquidity becomes pressured due to pledged revenues and other revenue sources being insufficient to meet debt service payments requiring further subsidies from the general fund. In the event of continued weak budgetary performance, we could determine the city is structurally imbalanced, without a plan to correct the imbalance, or if we view liquidity as weak, we could cap the rating at 'BBB+'. In addition, should the city's available reserves worsen materially, we could lower the rating. Furthermore, should the city demonstrate an unwillingness to meet its appropriation obligations, the rating would be lowered by multiple notches.

Upside scenario

Should the city's debt profile and budgetary flexibility improve to levels commensurate with those of its higher-rated peers, we could raise the rating.

Credit Opinion

Adequate economy, with access to the broad and diverse Kansas City MSA

Directly east of Kansas City, Independence is the county seat of Jackson County. The predominantly residential city has experienced steady tax base growth in recent years, highlighted by a 15% increase in assessed valuation (AV) in 2019 because of a countywide reassessment. The city's largest employers include the local public school district (2,200 employees), small arms ammunition manufacturer Orbital ATK (1,900), and Centerpoint Medical Center (1,400). The top 10 taxpayers represent 5% of AV, representing a very diverse tax base, in our view.

After the initial onset of the COVID-19 pandemic, Jackson County's unemployment rate increased to 14.2% in April 2020 before moderating. We understand that the pandemic did not lead to the permanent closure or relocation of any significant taxpayers or employers within the city. We expect the city's economy to remain adequate during the next few years.

Adequate management, with standard financial policies and practices

We view the city's management as adequate, with standard financial policies and practices under our FMA methodology, indicating the finance department maintains adequate policies in some but not all key areas.

In developing its annual budget, the city looks back at 10 years of budget history and uses line-by-line budgeting. The city provides monthly budget-to-actual reporting to its council and can amend its budget at any time. In terms of long-term financial forecasting, the city maintains a limited five-year general fund revenue and expenditure forecast. Independence also maintains a robust six-year long-term capital improvement plan which it updates annually, with funding sources and costs identified. The city has adopted an investment policy and provides quarterly updates regarding investment holdings and earnings to its council. While the city has adopted a debt management policy, we view this document as limited. In addition, the city maintains an unassigned fund balance policy of 16% of general fund expenditures, with which it is currently not in compliance.

Weak budgetary performance, with adequate budgetary flexibility, and very strong liquidity

Independence's budgetary performance is weak, in our opinion. We consider the city to be subject to significant performance volatility because of event risk associated with the lingering effects of the COVID-19 pandemic. In analyzing the city's budgetary performance, we have added recurring PILOTs from its utility fund to revenue and added amounts the city has fallen short of in making its actuarially determined pension (ADC) contributions to expenditures. The city's inability to make its full ADC payments in recent years has masked weaker budgetary performance.

For fiscal 2021, the city is forecasting an approximate $200,000 general fund surplus result. Driving this projection, in part, are continued reductions in general fund expenditures and higher-than-anticipated sales tax revenue. The city recognized approximately $6.9 million in COVID-19 relief aid in fiscal 2021. For fiscal 2022, the city expects to adopt a break-even budget. Pursuant to the American Rescue Plan Act, the city expects to receive approximately $20 million in federal aid. We expect the city's budgetary performance will remain adequate.

In fiscal 2020, the city's budgetary performance was weakened by the effects of the pandemic. The city reported a reduction in court costs and fee revenue because of the pandemic. Despite this, the city reduced certain expenditures in the amount of $1.5 million, limiting the size of its deficit. These cuts included the closure of certain recreation facilities and a decrease in capital projects. Independence's largest general fund revenue source is sales taxes (24%), and other major revenue sources include property taxes (10%), and licenses and permit revenue (9%).

Independence's budgetary flexibility is adequate, in our view, with an available fund balance in fiscal 2020 of 7.7% of operating expenditures, or $6.0 million. The city's available fund balance peaked in fiscal 2018, at 10.4% of expenditures, or $8.3 million, but recent deficits in fiscal years 2019 and 2020 have reduced its available reserves to current levels. We consider Independence's reserve level to be below average for a city its size. As the city expects a surplus in fiscal 2021 and attempts to build reserves closer to its 16% reserve policy, our view of its budgetary flexibility could improve to strong during the next few years.

The city's liquidity position is very strong. The city's available cash was approximately $198 million at the end of fiscal 2020. Its liquidity is primarily concentrated in enterprise funds, with enterprise fund cash comprising over 75% of its liquidity, or $150.1 million. The remainder of the city's cash is found in its governmental funds, which held $47.8 million at the end of fiscal 2020. The enterprise funds would generally not be available for debt service on the TIF revenue bonds in the event of continued revenue shortfalls. Rather, it would be taken from the smaller governmental funds cash amounts, which raises contingent liability risks for the city, in our view, and could weaken both liquidity and the rating.

The city entered into a lease-purchase agreement in 2019, which does not contain any non-standard events of default that could lead to immediate acceleration causing a contingent liquidity risk.

Very weak debt and contingent liability profile reflects a very high debt burden

In our view, Independence's debt and contingent liability profile is very weak. Independence has more than $460 million in debt outstanding, backed by an annual appropriation pledge plus other underlying revenue sources. A large amount of the city's debt has been issued to fund various economic development projects and was to be paid from TIF revenue. Debt service schedules relating to these financings were sized to meet revenue growth projections, but, in some cases, new development and corresponding increases in TIF revenues have fallen short of expectations. The city has shown the capacity to fund near-term shortfalls in pledged revenues from its general fund operations, but this presented budgetary challenges, led to thin budgetary flexibility, and elevated fixed charges. Amortization is below average. The city has plans to issue approximately $6.5 million in new money debt during the next few years, which it expects to be funded from savings generated from the series 2021B refunding bonds and from a future refunding planned for January 2022.

Pension and OPEB liabilities are significant and represent a large portion of the budget

In our opinion, a credit weakness is Independence's large pension and OPEB obligation, without a plan in place that we think will sufficiently address the obligation. Independence's combined required pension and actual OPEB contributions totaled 19.1% of total governmental fund expenditures in 2020. Of that amount, 13.3% represented required contributions to pension obligations, and 5.8% represented OPEB payments. The city made 84% of its required pension contribution in 2020.

- The city participates in the Missouri Local Government Employees Retirement System (LAGERS), which was 83% funded, with a net pension liability of $94.5 million; and
- The city's OPEB liability was $204.5 million at the end of fiscal 2020.

Regarding the city's annual contribution to LAGERS, we note that the city is exceeding its static funding contribution level but falling short of minimum funding progress. In addition, we consider the LAGERS discount rate of 7.25% as being higher than our baseline of 6%. Coupled with its level-percent amortization method could lead to contribution volatility.

The city provides OPEB for all active and retired employees and their eligible dependents. Beginning in January 2020, Medicare eligible retirees became covered on a stand-alone plan, which has resulted in an actuarial liability reduction of approximately $118 million.

Independence, Mo.: Key Credit Metrics				
	Most recent	**--Historical information--**		
		2020	2019	2018
Adequate economy				
Projected per capita EBI % of U.S.	80			
Market value per capita ($)	63,125			
Population		119,877	120,394	119,414
County unemployment rate(%)		7.1		
Market value ($000)	7,567,232	7,123,537		

Ten largest taxpayers % of taxable value	4.6			
Weak budgetary performance				
Operating fund result % of expenditures		(4.8)	(5.6)	(2.5)
Total governmental fund result % of expenditures		2.5	(0.6)	0.3
Adequate budgetary flexibility				
Available reserves % of operating expenditures		7.7	8.7	10.4
Total available reserves ($000)		6,025	7,164	8,299
Very strong liquidity				
Total government cash % of governmental fund expenditures		162	142	121
Total government cash % of governmental fund debt service		1499	1321	966
Adequate management				
Financial Management Assessment	Standard			
Very weak debt & long-term liabilities				
Debt service % of governmental fund expenditures		10.8	10.8	12.5
Net direct debt % of governmental fund revenue	102			
Overall net debt % of market value	3.8			
Direct debt 10-year amortization (%)	45			
Required pension contribution % of governmental fund expenditures		13.3		
OPEB actual contribution % of governmental fund expenditures		5.8		
Adequate institutional framework				

EBI--Effective buying income. OPEB--Other postemployment benefits. Data points and ratios may reflect analytical adjustments.

Related Research

- Through The ESG Lens 2.0: A Deeper Dive Into U.S. Public Finance Credit Factors, April 28, 2020
- Credit Conditions: U.S. Regions' Economies Perk Up As The Pandemic's Impact Ebbs, April 16, 2021
- S&P Public Finance Local GO Criteria: How We Adjust Data For Analytic Consistency, Sept. 12, 2013
- Alternative Financing: Disclosure Is Critical To Credit Analysis In Public Finance, Feb. 18, 2014
- Criteria Guidance: Assessing U.S. Public Finance Pension And Other Postemployment Obligations For GO Debt, Local Government GO Ratings, And State Ratings, Oct. 7, 2019
- Through The ESG Lens 2.0: A Deeper Dive Into U.S. Public Finance Credit Factors, April 28, 2020

Ratings Detail (As Of November 1, 2021)		
Missouri Dev Fin Brd, Missouri		
Independence, Missouri		
Missouri Dev Fin Brd (Independence) APPROP		
Long Term Rating	A-/Stable	Affirmed
Missouri Dev Fin Brd (Independence) APPROP		
Long Term Rating	A-/Stable	Affirmed
Missouri Dev Fin Brd (Independence) APPROP		

Ratings Detail (As Of November 1, 2021) (cont.)		
Long Term Rating	A-/Stable	Affirmed
Missouri Dev Fin Brd (Independence) APPROP		
Long Term Rating	A-/Stable	Affirmed
Missouri Dev Fin Brd (Independence) APPROP		
Long Term Rating	BBB+/Stable	Affirmed
Missouri Dev Fin Brd (Independence) APPROP		
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Long Term Rating	A-/Stable	Affirmed
Missouri Dev Fin Brd (Independence) APPROP		
Long Term Rating	A-/Stable	Affirmed

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors, have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at www.standardandpoors.com for further information. Complete ratings information is available to subscribers of RatingsDirect at www.capitaliq.com. All ratings affected by this rating action can be found on S&P Global Ratings' public website at www.standardandpoors.com. Use the Ratings search box located in the left column.